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	iginal response categories sestion wording changed in 2018 ring the past year, do you believe that anyone attempted to distort or sure stal DE sestion wording changed in 2021 sestion wording changed in 2021 worden did you experience distortion and/or suppression of analysis? Instantly (daily) squently (weekly or monthly) cassionally (more than twice but less than monthly) rely (Once or twice) tal DE wresponse categories added to the question in 2019 sestion wording changed in 2019 er the past year how often did you face distortion or suppression of your a daily or monthly basis a monthly basis veral times a year (less than 12 but more than 3) 3 times CE tal DE wresponse categories in 2018 w often do you face distortion/suppression of your analysis? mustantly (Consistently, on a weekly or monthly basis) cassionally (Up to 4 times per year) rely (1-2 times a year)	2010 56 16 72 6.34% 2010 2010	2011 52 17 69 6.78%	2012 29 11 11 40 12.12%	2013 49 38 87 4.14% 2013	2014 50 24 74 6.04%	12 4 16 22.52% 2015	39 21 00 8.17%	2017 2017	2018 2018 2018 2018	2019 NA 2019 3 3 5 2 16 22.52%	2021 5 14 7 5 31 14.72%	2022 1 18 12 8 8 39 12.37%
	ginal response categories estion wording changed in 2018 ing the past year, do you believe that anyone attempted to distort or sur al be estion wording changed in 2021 estion responses changed in 2021 w often did you experience distortion and/or suppression of analysis? instantly (daily) quently (weekly or monthly) assionally (more than twice but less than monthly) ely (Once or twice) al be w response categories added to the question in 2019 estion wording changed in 2019 er the past year how often did you face distortion or suppression of your a daily or monthly basis a monthly basis eral times a year (less than 12 but more than 3) 3 times eral times a year (less than 12 but more than 3) w response categories in 2018 w response categories in 2018 w often do you face distortion/suppression of your analysis? instantly (Daily) quently (Consistently, on a weekly or monthly basis) assionally (Up to 4 times per year) ely (1-2 times a year) al	2010 56 16 72 6.34% 2010 2010	2011 52 17 69 6.78%	2012 29 11 11 40 12.12%	2013 49 38 87 4.14% 2013	2014 50 24 74 6.04%	12 4 16 22.52% 2015	39 21 00 8.17%	2017 2017	2018 2018 2018 2018	2019 NA 2019 3 3 5 2 16 22.52%	2021 5 14 7 5 31 14.72%	2022 1 18 12 8 8 39 12.37%

Origina	l respons	e catego	ries

Original response categories												
How many times has someone attempted to distort or suppress	analysis on which you	ı were work	ing in the f	ace of pers	uasive evid	dence?						
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Once	7	4	3	15	7	1	8					
Twice	4	4	4	8	7	2	6		N/A	after FY17		
Three times	2	1	0	4	4	1	1		IVA	aitei F117		
More than three times	3	8	4	11	6	0	6					
Total	16	17	11	38	24	4	21					

New question added in 2022												
When considering your most signficant expeirence with distortion and/or su	ppression	of analysis,	which Ana	alytic Stanc	dard was pr	imarily vio	lated?					
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Analytic Standard A - Objective												8
Analytic Standard B - Independent of political consideration												12
Analytic Standard C - Timely												9
Analytic Standard D - Based on all available sources of intelligence informati												1
Anatlyic Standard E - Implements and exhibits Analytic Tradecraft Standards												8
Other												1
Total OBJ												39

n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
A dictated/predetermined analytic line												12
A changed analytic line absent sufficient sourcing or argumentation												2
Distorted or suppressed judgements, sourcing, uncertainty, assumptions, or												7
Distorted or suppressed analysis of alternativess or dissent												3
Discouraged analysis/production on a particular topic absent sufficient reasc												3
Delayed, shelved, or recalled analysis absent sufficient reasoning												9
Distorted or suppressed input to, or comments on, a product												0
Information to which I did not have access changed the analysis												0
Analysis mischaracterized in conveyance to a consumer												2
A deliberately distorted product classification												0
Other												1
Total OBJ												39

Question wording changed in 2021													
Question responses changed in 2021													
When considering your most significant experience of distortion and/or supp	ression of	analysis, w	hat form o	lid it take?									
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
My product was not published											12		
The product was deliberately delayed											1		
I was discouraged from writing a product											4		
The anlytic line was dictated to me											2		
The main analytic line was changed without sufficient justification, argumen											4	A after F	
Judgements, sourcing, and/or confidence levels were mischaracterized or re											3	A ditter r	
A briefer mischaracterized the assessment/product to a consumer											0		
An internal IC element/CCMD senior mischaracterized the assessment/prod											0		
My comments or dissent on a product were distorted or suppressed											1		
Other											4		
Total OBJ											31		

When considering the most signficant instance of distortion or suppression,	what form	did it take	?									
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 2	2022
My product was not published										1		
I was discouraged from writing a product										1		
My analytic line was dictated to me										3		
The main analytic line of my product was deliberately changed during review										1		
Analytic points, supporting evidence, and/or confidence levels in my produc										3	NA after FY1	.9
A briefer either suppressed or misrepresented the analysis										0		
An internal agency senior changed, deleted, or added minor analytic points										5		
My comments or dissent on a product were suppressed or distorted										1		
Other										1		

Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter?

n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
I did not receive feedback or explanation											11	15
The analysis did not meet threshold or priority for publication											0	3
The anlysis did not meet one or more of the analytic tradecraft standards											1	0
Dissent or alterantive analysis was not accepted											1	2
Concurrence from a particular component was required for publication											2	0
Content was changed or deleted to better meet customer needs											0	3
Content was changed or deleted because of differeing views from the field											2	2
Content was changed or deleted because it was too long, complicated, or te											1	5
Information to which I do not have access changed the analysis											1	0
The assessment was policy prescriptive											2	0
Other											10	9
Total OBJ											31	39

New question added in 2019												
What was the primary feedback or explanation given to you during or following	ng this inc	ident?										
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
I was told my product did not meet threshold and/or was not a high enoug p										0		
I was told my logical argumentation was flawed or not convincing										1		
I was told the sourcing I relied on was not reliable, complete, or persuasive ϵ										2		
I was told that dissent was not accepted in this instance because it did not re										0		

was told that concurrence from a particular agency or office was required f was told that my analysis was changed or deleted so that the product woul										0		
was told additional/special compartmented information (which I do not ha										0	IA after FY1	0
vas told my assessment was policy prescriptive										0	IA ditei F11	9
vas told that my product did not meet appropriate tradecraft standards										0		
vas told that my analysis was changed or deleted in response to policymak vas told that my analysis was changed in response to differing views from										0 1		
vas told that my analysis was too complicated or technical and has to be si										0		
did not receive any feedback or explanation as to why my product was dist										6		
ther										4		
otal OBJ										16		
uestion responses changed in 2022												
ho was the primary source of your most significant experience with distor	rtion and/or 2010	r suppressi 2011	on of analy 2012	sis? 2013	2014	2015	2016	2017	2018	2019	2021	2022
nalyst within my IC element/CCMD	2010			2010		2020	2020	2027	2010	2025	2021	3
lanager/supervisor within my IC element/CCMD												8
eviewer within my IC element/CCMD												6 17
enior executive/military officer within my IC element/CCMD ntelligence professional from another IC element/CCMD												17
IS Government official outisde of the IC												0
ther												4
otal OBJ												39
uestion wording changed in 2021												
uestion responses changed in 2021	on and for s	ınnrossion	of analysis	,								
/ho was the primary source of your most significant experience of distortion	2010	appression 2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
nalyst within my IC element/CCMD											0	
Anager/supervisor within my IC element/CCMD											3 12	
teviewer within my IC element/CCMD enior executive within my IC elmement/CCMD											14	
ntelligence professional from another IC element/CCMD											0 N	A after F
ntelligence professional at an ODNI component (NIC, NIM, PDB, etc.)											0	
JS Government official outisde of the IC											0	
Other Other											31	
lew response categories added to the question in 2019 ource												
ource	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
nternal colleague										0		
on-analyst senior within your IC element C senior leadership kternal IC colleague or supervisor NI element (NIC, NIM, etc.) S government official outside the IC ditor or senior reviewer of an IC publication ther										6 5 1 0 0 0	NA after	FY19
otal OBJ										16		
lew response categories in 2018												
ource												
nternal colleague	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
irst-level manager									2			
Aid-level/Senior supervisor within your IC element									22			
xternal colleague									1			
Ion-intelligence senior external IC supervisor									2 1	NA	after FY18	
Ion-supervisory reviewer									0			
ONI element (NIC, NIM, etc.)									0			
IS government official outside the IC									2			
ther otal OBJ									33			
5.01.633									55			
riginal response categories												
ource	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
on-supervisory professional within your IC element	3	5	0	9	6	1	6	0				
upervisor within your IC element Itelligence professional outside your IC element	13 1	8	6 3	27 4	9 7	3 1	12 5	11 1		NA after	EV17	
S government official outside the IC	3	3	5	9	7	1	5	1		NA arter	1117	
ther	0	3	1	1	3	0	1	2				
otal OBJ	16	17	11	38	24	4	21	13				
uestion wording changed in 2022 uestion wording changed in 2021 uestion responses changed in 2021 uestion design changed in 2021												
nyour perception, to what extent were the following factors a motive for y laintain an existing analytic line or status quo on a topic	our most si	gnficant ex	operience v	ith distort	ion and/or	suppressio	on of analys	sis?				
faintain an existing analytic line or status quo on a topic	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ot a factor											7	7
omewhat a factor moderate factor											3 4	8 7
n important factor											5	16
Insure											12	0

Total OBJ To what extent were the following factors a motive for your most sigificant experience of distortion and/or suppression of analysis: Align to an individual's perspective Not a factor Somewhat a factor A moderate factor An important factor Unsure Total OBJ In your perception, to what extent were the following factors a motive for your most signficant experience with distortion and/or suppression of analysis? Support/protect operational equities Not a factor Somewhat a factor A moderate factor An important factor Unsure Total OBJ In your perception, to what extent were the following factors a motive for your most signficant experience with distortion and/or suppression of analysis? Support/protect bureaucratic interests Not a factor Somewhat a factor A moderate factor An important factor Unsure Total OBJ In your perception, to what extent were the following factors a motive for your most signficant experience with distortion and/or suppression of analysis? Provoke or prevent policymaker action or response Not a factor Somewhat a factor A moderate factor An important factor Unsure In your perception, to what extent were the following factors a motive for your most signficant experience with distortion and/or suppression of analysis? Support or oppose a policy agenda or narrative Not a factor Somewhat a factor Ω A moderate factor An important factor Unsure Total OBJ Motive Maintain an existing analytic line Support views of an internal supervisor/management Support views of internal colleague(s) Support views of external colleague(s) Support views of external management Support views of governemnet/policy official(s) To support operational equities To suppress information deemed embarassing to the Department, Agency o To prevent policymaker action or response on a topic Not sure what the motive was Other Total OBJ Motive Maintain existing analytic line Support views of internal supervisor/management Support views of internal colleague Support views of external colleague Support views of external management Support views of government/policy official NA after FY18 To support increase/decrease of resources for operational, military or USG p Unintentional Unsure what the motive was Other To suppress information deemed embarrassing to the Department, Agency (To prevent policymaker action\response Original response categories Motive To support supervisor within your IC element To support IC personnel or management outside your IC element To support government official outside the IC

3 1 1 0 ting analytic line 6 4 5 7 7 2 5 2 16 17 11 38 24 4 21 13 2022 ess this matter?	
16 17 11 38 24 4 21 13 022 ess this matter?	
D22 ess this matter?	
ess this matter?	
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202	13
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2021	
ng with this most signficant experience of disortion and/or suppression of analysis?	
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202	2
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14.72%	
ek assistance in dealing with distortion or suppression? 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202	2
5 5 3 10 5 2 8 6 9 7	
6 5 6 28 19 2 13 7 24 9 NA after FY19	
5 7 2	_
16 17 11 38 24 4 21 13 33 16 22.52% 21.72% 27.93% 12.63% 17.52% 48.04% 19.08% 25.41% 14.06% 22.52%	-
022	
e analytic ombuds? 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202	
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202	9
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021	
vur IC element/CCMD analytic ombudsman?	
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202	2
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ombudsman for help?	
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202	2
6 NA after FY19	
9	_
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did not seek assistance from the analytic ombuds?	
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202	2
change	2
elp	0
ity	1
ty , or other power imbalances among individu	2
ess .	1
sistance	2
addressing the matter	2
d seek assistance	0 4
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e from your analytic ombudsman?	
e trom your analytic ombudsman? 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202	2
2	Т
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udsman would help 0	
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did not seek assistance?	
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202	5
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202 change	0
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202	
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202 change elp	2
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202 change	2
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 202 change elp	2 0
, or other power imbalances of individual(s) ess nt level udsman would help	0 NA after 0 0 1 1 5 5 221 2021

Presumed others involved would seek assistance												0
Other Fotal OBJ												13
lew response categories added to the question in 2021												
uestion wording changed in 2021												
/hat is the primary reason you did not seek assistance?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
d not believe anything would change d not know who to go to for help											1 0	
oncerns regading retirbution											14	
oncerns regarding confidentiality oncerns regading rank, tenure, or other power imbalances of individual(s) i											1 N/ 1	A after F
me constraints/press of business											0	
ther otal OBJ											18	
											20	
ew response categories added to the question in 2019 Justion wording changed in 2019												
hat is the primary reason you didn't seek assistance in dealing with the att					2011	2045	2016	2047	2010	2010	2024	2022
ar of retribution	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
oncerns about the lack of confidentiality										0		
d not believe anything would change erson in question was considered "senior" to me										5 0	A after FY19	9
dn't know who to go to for help										1		
her tal OBJ										7		
ew response categories in 2018 hy did you not seek assistance in dealing with distortion or supression? (Ra	ank 1)											
ar of retribution	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ar of retribution d not believe anyone would listen									4			
d not believe anything could change erson in question considered "senior" to me									3 0	NA	after FY18	
dn't know who to go to for help									0	NA	aitei F110	
dn't know about Ombudsman process									0			
her tal OBJ									8			
houdid on the sale and share in dealine with distanting an assumption 2 (D	l- 2\											
hy did you not seek assistance in dealing with distortion or supression? (R	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ar of retribution									1			
d not believe anyone would listen d not believe anything could change									2			
erson in question considered "senior" to me									1	NA	after FY18	
dn't know who to go to for help dn't know about Ombudsman process									0 1			
ther otal OBJ									7			
ital OBJ									/			
hy did you not seek assistance in dealing with distortion or supression? (Ri	ank 3) 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ar of retribution	2010	2011	2012	2013	2014	2015	2010	2017	0	2019	2021	2022
d not believe anyone would listen									1			
d not believe anything could change erson in question considered "senior" to me									1 0	NA	after FY18	
dn't know who to go to for help									2			
dn't know about Ombudsman process :her									0 0			
tal OBJ								_	4			
hy did you not seek assistance in dealing with distortion or supression? (Ra	ank 4)											
ar of retribution	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
d not believe anyone would listen									0			
d not believe anything could change									0	210	-ft FV10	
rson in question considered "senior" to me dn't know who to go to for help									0	NA	after FY18	
dn't know about Ombudsman process									0			
her tal OBJ									1			
hy did you not seek assistance in dealing with distortion or supression? (R:	ank 51											
•	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ar of retribution									0			
d not believe anyone would listen d not believe anything could change									0			
erson in question considered "senior" to me									0	NA	after FY18	
dn't know who to go to for help dn't know about Ombudsman process									0 0			
ther									0			
tal OBJ									0			
hy did you not seek assistance in dealing with distortion or supression? (Re		2011	2012	2012	2014	2015	2010	2017	2010	2010	2024	2022
ar of retribution	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
d not believe anyone would listen									0			
d not believe anything could change rson in question considered "senior" to me									0 0	NA	after FY18	
,												

Seminate and transpared product creview and feedback practices 18 18 18 18 18 18 18 1										0 0			
The property of the property o	tal OBJ									0			
The protection of the content would start a member of the content	y did you not seek assistance in dealing with distortion or supression? (F												
The proper plane of the pr	r of retribution	2010	2011	2012	2013	2014	2015	2016	2017		2019	2021	2022
Some question existing existing reads of "feating from the 19 pt 10 pt 1													
The property of the property													
The contribution of the co											NA	arter FY18	
The control of the co													
The protection product CO30 principles? ***Procession Section	her												
The proposed company of the pr	tal OBJ									0			
Mathematical Math													
S 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	e you empowered to upnoid ICD 203 principles?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Set 1	\$	2010			2010		2015	2010		2010	2023		
Sequence of Celement/CCMD encourage missing questions and volcing concerns to ensure surelysis attenes to ICD 2001 principles? ***********************************													
The service of Communication and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 principles) and validing concerns to ensure sanitysis sefferents (CID 2013 prin													
Segment CEMEND CEMEND CEMENT AND	UE											9.38%	2.80%
Section 1908		rns to ensu	re analysis	adheres to	ICD 203 p	rinciples?							
1	,						2015	2016	2017	2018	2019	2021	2022
Table 1921 The property of th													
Section Sect													
That is the primary way in which you' is demany'CCMD could better promote analysis that solement is ICD 230 primary law in which you is cleaneny'CCMD could better promote analysis that 2012 2013 2014 2015 2016 2017 2018 2017 2018 2019 2011 10 2012 2013 2014 2015 2015 2017 2018 2019 2019 2011 2010 2011 2010 2011 2011													
The state of primary way in which you's Celement/CKMO could better promote analysis that adversion 1970 1970 1970 1970 1970 1970 1970 1970												/ 0	/-
2019 2011 2012 2013 2014 2015 2016 2017 2018 2019 2019 2021 2022		note analys	is that adh	eres to ICD	203 princi	ales?							
aming on the Analytic Standards more awarmed for the Analytic ombuds as a resource to address concers more awarmed for the analytic ombuds as a resource to address concers more awarmed for the analytic ombuds as a resource to address concers more awarmed for the analytic ombuds as a resource to address concers more awarmed for the analytic ombuds as a resource to address concers more awarmed for the analytic ombuds and responsibilities? ***********************************	promise in the promise of the promis						2015	2016	2017	2018	2019	2021	2022
Seminate and transpared product creview and feedback practices 18 18 18 18 18 18 18 1													16
8 8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	romote awareness of the analytic ombuds as a resource to address concern												
Second content (Content (Con													
Section of the properties of													
Section Sect	eadership commitment to preserve objective analysis independent from po												19
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ther											5	
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uestion wording changed in 2018												
/hen thinking through analytic issues and/or preparing analytic product	s, is considera	tion of alte	rnative ex	planations	and/or out	comes a ro	utine part	of the anal	ytic proces	ss?		
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
'es										32	29	68
No										2	17	11
Not applicable to my work role										5 39	7 53	14 93
Total MOE										12.37%	9.38%	3.17%
WOL										12.37/0	3.36/0	3.17/0
Question wording changed in 2018												
When preparing analytic products, is analysis of alternatives a routine pa	rt of the proc	ess?										
1	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
No	44	48	15	35	25	3	13	0	6	N.A	after FY18	
'es Fotal	28 72	21 69	25 40	52 87	48 73	11 14	39 52	17 17	43 49			
AOE	6.34%	6.78%	12.12%	4.14%	6.19%	24.35%	9.56%	21.72%	10.14%			
WOL	0.5470	0.7070	12.12/0	4.14/0	0.13/0	24.3370	3.30%	21.72/0	10.1470			
Question responses changed in 2019												
low often are the results of these alternative considerations included in	the published	product?										
1	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Always										2	3	5
requently										19	13	16
iometimes										12	9	25
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rotal										38	29	68
MOE										12.63%	15.42%	6.93%
Question wording changed in 2018												
low often are the results from your analsysis of alternatives included in												
1	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Always									14			
Jsually Cometimes									20 7	NI A	after EV19	
ometimes Rarely									1	NA	after FY18	
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otal									42			
Which of the following is the primary reason the alternative consideratio	ns were exclu	ded from t	he publish	ed product	,							
Which of the following is the primary reason the alternative consideration Time constraints	ns were exclu 2010	ded from t 2011	he publishe	ed product	2014	2015	2016	2017	2018	2019	2021	2022
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n Time constraints Product template constraints Perceived to undermine confidence in the analytic judgments						2015	2016	2017	2018	2019	2021	2 6 3
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the past year, were you involved in border security-related intelligence	analysis?											
, , , , , , , , , , , , , , , , , , , ,	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
s											40	
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estion not asked in 2022												
w question added in 2021												
en considering your most significant experience of distortion and/or su												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
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ependent of political considerations nely sed on all available sources of intelligence information plements and exhibits Analytic Tradecraft Standards ner tal OBJ estion not asked in 2022 estion wording changed in 2021 us the assistance effective in resolving the issue?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	18 2 1 N 2 2 2 31	
ependent of political considerations hely sed on all available sources of intelligence information blements and exhibits Analytic Tradecraft Standards her al OBJ estion not asked in 2022 estion wording changed in 2021 is the assistance effective in resolving the issue?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	18 2 1 2 2 31 2 2 31	
ependent of political considerations nely seed on all available sources of intelligence information plements and exhibits Analytic Tradecraft Standards ner tal OBJ estion not asked in 2022 estion wording changed in 2021 as the assistance effective in resolving the issue?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	18 2 N 2 1 N 2 2 31 1 10 0 N 3	2022
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ependent of political considerations hely seed on all available sources of intelligence information belements and exhibits Analytic Tradecraft Standards her al OBJ estion not asked in 2022 estion wording changed in 2021 is the assistance effective in resolving the issue? itially al	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	18 2 1 2 2 31 2 2 31 10 0 N 3	2022
ependent of political considerations nely seed on all available sources of intelligence information plements and exhibits Analytic Tradecraft Standards ner tal OBJ estion not asked in 2022 estion wording changed in 2021 as the assistance effective in resolving the issue?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	18 2 1 2 2 31 2 2 31 10 0 N 3	2022
ependent of political considerations nely sed on all available sources of intelligence information splements and exhibits Analytic Tradecraft Standards ner tal OBJ estion not asked in 2022 estion wording changed in 2021 as the assistance effective in resolving the issue? Stally tally tal DE estion not asked in 2022											18 2 1 2 2 31 31 10 0 0 N 3 13 25.41%	2022 IA after F
Rependent of political considerations nely seed on all available sources of intelligence information plements and exhibits Analytic Tradecraft Standards her tal OBJ restion not asked in 2022 restion wording changed in 2021 as the assistance effective in resolving the issue?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	18 2 1 2 2 31 2 2 31 10 0 N 3	2022
dependent of political considerations mely seed on all available sources of intelligence information plements and exhibits Analytic Tradecraft Standards her tal OBJ destion not asked in 2022 destion wording changed in 2021 as the assistance effective in resolving the issue? s s rtially tal DE destion not asked in 2022 destion wording changed in 2021 as the assistance effective in resolving the issue? destion not asked in 2022 descion not asked in 2022				2013							18 2 1 2 2 31 31 10 0 0 N 3 13 25.41%	2022 IA after F
lependent of political considerations nely seed on all available sources of intelligence information plements and exhibits Analytic Tradecraft Standards her tal OBJ sestion not asked in 2022 sestion wording changed in 2021 as the assistance effective in resolving the issue? Strially tal DE sestion not asked in 2022 dy ou receive assistance that was effective in resolving the problem?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	18 2 1 2 2 31 31 10 0 0 N 3 13 25.41%	2022 IA after F
dependent of political considerations mely seed on all available sources of intelligence information plements and exhibits Analytic Tradecraft Standards her tal OBJ sestion not asked in 2022 sestion wording changed in 2021 as the assistance effective in resolving the issue? Sestion not asked in 2022 sestion wording the increase of	2010 6	2011 6	2012 2	2013 8 7 13	2014 5 5 9	2015	2016 6 4 3	2017 0	2018 15	2019	18 2 1 1 2 2 2 31 10 0 N 3 13 25.41%	2022 IA after F
ojective dependent of political considerations mely sed on all available sources of intelligence information plements and exhibits Analytic Tradecraft Standards her tal OBJ destion not asked in 2022 destion wording changed in 2021 as the assistance effective in resolving the issue? os rtially tal DE destion not asked in 2022 destion not asked in 2022 d you receive assistance that was effective in resolving the problem? os rtially tal	2010 6 2	2011 6 2	2012 2 2 2	2013 8 7	2014 5 5	2015 0 1	2016 6 4	2017 0 3	2018 15 4	2019 3 0	18 2 1 1 2 2 2 31 10 0 N 3 13 25.41%	2022 IA after F

Question wording changed in 2021											
Which of the following best describes your work role?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Analyst	· · · · · · · · · · · · · · · · · · ·									67%	53%
Manager of analysts										7%	22%
Analytic enabler										24%	3%
Other										2%	22%
Total										100%	100%
Original response categories What is your work role?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Manager of analysts	15%	23%	33%	15%	24%	30%	23%	7%	7%		
Analyst	85%	77%	67%	85%	76%	70%	77%	93%	80%	NA	after FY
Other (new in 2017)								21%	14%		
Total	100%	100%	100%	100%	100%	100%	100%	121%	100%		
Question wording shapped in 2021											
Question wording changed in 2021 How long have you been involved in analytic work in the IC?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Less than 5 years	54%	51%	58%	60%	43%	39%	36%	29%	38%	46%	17%
5 - 9 years	19%	14%	23%	17%	24%	30%	32%	47%	30%	17%	18%
10 - 19 years	26%	35%	20%	23%	33%	30%	24%	6%	24%	24%	47%
20 years or more		100%	100%	100%	100%	100%	8% 100%	18% 100%	8% 100%	13% 100%	18%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Question wording changed in 2021 Question responses changed in 2021											
In the past year, have you experienced distortion and/or suppression %	of analysis in vio 2010	lation of IC	D 203? 2012	2013	2014	2015	2016	2017	2018	2019	2021
% Yes	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	60%
No .											40%
Total											100%
New response categories added to the question in 2019 During the past year, do you believe that anyone attempted to distort	t or suppress ana	lysis on wh	ich you we	re working	in the face	of persuas	ive eviden	ce which s	upported y	our origina	ıl assessr
g	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Yes, I suspect but am not sure it has occurred No Total										15% 53% 100%	NA aft
No Total										53%	NA aft
No Total Original response categories Question wording changed in 2018										53%	NA aft
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort						2045	2015	2022	2020	53% 100%	
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort %	2010	2011	2012	2013	2014	2015	2016	2017	2018	53%	
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No	2010 78%	2011 75%	2012 73%	2013 56%	2014 68%	75%	65%	24%	31%	53% 100% 2019	2021
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes	2010 78% 22%	2011 75% 25%	2012 73% 28%	2013 56% 44%	2014 68% 32%	75% 25%	65% 35%	24% 76%	31% 69%	53% 100% 2019	2021
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No	2010 78%	2011 75%	2012 73%	2013 56%	2014 68%	75%	65%	24%	31%	53% 100% 2019	2021
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021	2010 78% 22%	2011 75% 25%	2012 73% 28%	2013 56% 44%	2014 68% 32%	75% 25%	65% 35%	24% 76%	31% 69%	53% 100% 2019	2021
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys	2010 78% 22% 100%	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	53% 100% 2019 NA	2021 after FY
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys %	2010 78% 22% 100%	2011 75% 25%	2012 73% 28%	2013 56% 44%	2014 68% 32%	75% 25%	65% 35%	24% 76%	31% 69%	53% 100% 2019	2021 after FY 2021
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily)	2010 78% 22% 100%	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	53% 100% 2019 NA	2021 after FY 2021 16%
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly)	2010 78% 22% 100%	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	53% 100% 2019 NA	2021 after FY 2021 16% 45%
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly)	2010 78% 22% 100%	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	53% 100% 2019 NA	2021 after FY 2021 16% 45% 23%
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice)	2010 78% 22% 100%	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	53% 100% 2019 NA	2021 after FY 2021 16% 45% 23% 16%
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly)	2010 78% 22% 100%	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	53% 100% 2019 NA	2021 after FY 2021 16% 45% 23% 16%
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice)	2010 78% 22% 100%	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	53% 100% 2019 NA	2021 after FY 2021 16% 45% 23% 16%
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice)	2010 78% 22% 100%	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	53% 100% 2019 NA	2021 after FY 2021 16% 45% 23% 16%
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of	2010 78% 22% 100% sis? 2010	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	53% 100% 2019 NA	2021 2021 16% 45% 23% 16% 100%
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of %	2010 78% 22% 100%	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	53% 100% 2019 NA 2019	2021 2021 16% 45% 23% 16% 100%
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of % On a daily or monthly basis	2010 78% 22% 100% sis? 2010	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	53% 100% 2019 NA 2019 2019	2021 2021 16% 45% 23% 16% 100%
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of On a daily or monthly basis On a monthly basis	2010 78% 22% 100% sis? 2010	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	2019 NA 2019 2019 19% 19%	2021 2021 2021
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3)	2010 78% 22% 100% sis? 2010	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	2019 NA 2019 2019 2019 19% 19% 31%	2021 2021 2021
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times	2010 78% 22% 100% sis? 2010	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	2019 NA 2019 2019 19% 19% 19% 19%	2021 2021 2021 2021
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once	2010 78% 22% 100% sis? 2010	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	2019 NA 2019 2019 19% 19% 31% 13%	2021 2021 2021 2021
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times	2010 78% 22% 100% sis? 2010	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	2019 NA 2019 2019 19% 19% 19% 19%	2021 2021 2021 2021
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total	2010 78% 22% 100% sis? 2010	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	2019 NA 2019 2019 19% 19% 31% 13%	2021 2021 2021 2021
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total	2010 78% 22% 100% sis? 2010	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100%	2014 68% 32% 100%	75% 25% 100%	65% 35% 100%	24% 76% 100%	31% 69% 100%	2019 NA 2019 2019 19% 19% 31% 13%	2021 2021 2021
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total New response categories in 2018 How often do you face distortion/suppression of your analysis?	2010 78% 22% 100% \$\$is? 2010 f your analysis? 2010	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100% 2013	2014 68% 32% 100%	75% 25% 100% 2015	65% 35% 100% 2016	24% 76% 100%	31% 69% 100%	2019 NA 2019 2019 2019 19% 19% 19% 19% 100%	2021 2021 16% 45% 23% 16% 100%
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total New response categories in 2018 How often do you face distortion/suppression of your analysis? %	2010 78% 22% 100% \$\$is? 2010 f your analysis? 2010	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100% 2013	2014 68% 32% 100%	75% 25% 100% 2015	65% 35% 100% 2016	24% 76% 100%	31% 69% 100%	2019 NA 2019 19% 19% 19% 19% 100%	2021 2021 2021 2021 2021
No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analys % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total New response categories in 2018 How often do you face distortion/suppression of your analysis? % Constantly (Daily)	2010 78% 22% 100% \$\$is? 2010 f your analysis? 2010	2011 75% 25% 100%	2012 73% 28% 100%	2013 56% 44% 100% 2013	2014 68% 32% 100%	75% 25% 100% 2015	65% 35% 100% 2016	24% 76% 100%	2018 2018 2018	2019 NA 2019 19% 19% 19% 19% 100%	2021 NA aft

%		were work		ace or pers	suasive evi	dence?					
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Once	44%	24%	27%	39%	29%	25%	38%				
Twice	25%	24%	36%	21%	29%	50%	29%		NΔ	after FY17	
Three times	13%	6%	0%	11%	17%	25%	5%				
More than three times	19%	47%	36%	29%	25%	0%	29%				
Total	100%	100%	100%	100%	100%	100%	100%				
New question added in 2022											
When considering your most signficant expeirence with distortion and/or sup	pression		which Ana	llytic Stand	dard was p	imarily viol	ated?				
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Analytic Standard A - Objective Analytic Standard B - Independent of political consideration											
Analytic Standard C - Timely											
Analytic Standard D - Based on all available sources of intelligence informati											
Analytic Standard E - Implements and exhibits Analytic Tradecraft Standards											
Other											
Total											
New question added in 2022 When considering your most significant experience of distortion and/or supp	ression of	analysis, v	vhat form d	lid it take?							
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
A dictated/predetermined analytic line											
A changed analytic line absent sufficient sourcing or argumentation											
Distorted or suppressed judgements, sourcing, uncertainty, assumptions, or											
Distorted or suppressed analysis of alternativess or dissent											
Discouraged analysis/production on a particular topic absent sufficient reason											
Delayed, shelved, or recalled analysis absent sufficient reasoning											
Distorted or suppressed input to, or comments on, a product											
Information to which I did not have access changed the analysis											
Analysis mischaracterized in conveyance to a consumer											
A deliberately distorted product classification											
Other Total											
Total											
Question wording changed in 2021											
Question responses changed in 2021 When considering your most significant experience of distortion and/or supp	ression of	analysis, v	vhat form d	lid it take?	1						
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
My product was not published											39%
The product was deliberately delayed											3%
I was discouraged from writing a product											13%
The anlytic line was dictated to me											6%
The main analytic line was changed without sufficient justification, argumen											13%
Judgements, sourcing, and/or confidence levels were mischaracterized or re											10%
A briefer mischaracterized the assessment/product to a consumer											0%
An internal IC element/CCMD senior mischaracterized the assessment/prod											0%
My comments or dissent on a product were distorted or suppressed											3%
Other Total											13% 100%
New question added in 2019 When considering the most significant instance of distortion or suppression, v	vhat form	did it take	?								
When considering the $\underline{\text{most signficant instance}}$ of distortion or suppression, v $\%$	vhat form 2010	did it take	? 2012	2013	2014	2015	2016	2017	2018	2019	2021
When considering the <u>most signficant instance</u> of distortion or suppression, v % My product was not published				2013	2014	2015	2016	2017	2018	6%	2021
When considering the <u>most signficant instance</u> of distortion or suppression, v % My product was not published I was discouraged from writing a product				2013	2014	2015	2016	2017	2018	6% 6%	2021
When considering the <u>most signficant instance</u> of distortion or suppression, v % My product was not published I was discouraged from writing a product My analytic line was dictated to me				2013	2014	2015	2016	2017	2018	6% 6% 19%	2021
When considering the <u>most signficant instance</u> of distortion or suppression, v % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev				2013	2014	2015	2016	2017	2018	6% 6% 19% 6%	
When considering the most significant instance of distortion or suppression, v % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc				2013	2014	2015	2016	2017	2018	6% 6% 19% 6% 19%	2021 NA afte
When considering the most significant instance of distortion or suppression, v % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis				2013	2014	2015	2016	2017	2018	6% 6% 19% 6% 19% 0%	
When considering the most significant instance of distortion or suppression, v % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points:				2013	2014	2015	2016	2017	2018	6% 6% 19% 6% 19% 0% 31%	
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted				2013	2014	2015	2016	2017	2018	6% 6% 19% 6% 19% 0% 31%	
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other				2013	2014	2015	2016	2017	2018	6% 6% 19% 6% 19% 0% 31% 6%	
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted				2013	2014	2015	2016	2017	2018	6% 6% 19% 6% 19% 0% 31%	
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021				2013	2014	2015	2016	2017	2018	6% 6% 19% 6% 19% 0% 31% 6%	
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total				2013	2014	2015	2016	2017	2018	6% 6% 19% 6% 19% 0% 31% 6%	
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? %				2013	2014	2015	2016	2017	2018	6% 6% 19% 6% 19% 0% 31% 6%	NA aft(
When considering the most signficant instance of distortion or suppression, v Why product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points. My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? % I did not receive feedback or explanation	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	NA aft(
When considering the most significant instance of distortion or suppression, v Why product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? I did not receive feedback or explanation The analysis did not meet threshold or priority for publication	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	2021 35% 0%
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and y comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? I did not receive feedback or explanation The analysis did not meet threshold or priority for publication The anlysis did not meet one or more of the analytic tradecraft standards	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	2021 35% 0% 3%
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? 1 did not receive feedback or explanation The analysis did not meet threshold or priority for publication The anlysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	2021 35% 0% 3% 3%
When considering the most significant instance of distortion or suppression, v % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? % I did not receive feedback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	2021 35% 3% 3% 6%
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 Under the delback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication Content was changed or deleted to better meet customer needs	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	2021 35% 0% 3% 3% 6% 0%
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? My comments of dissent on a product were suppressed or distorted Other Total Other Total Other Total Ouestion responses changed in 2021 Ouestion responses changed in 2021 Ouestion responses changed in 2021 What feedback or explanation The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication Concurrence from a particular component was required for publication Concurrence from a particular component was required for publication Content was changed or deleted to better meet customer needs Content was changed or deleted because of differeing views from the field	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	2021 35% 3% 3% 6% 6%
When considering the most significant instance of distortion or suppression, v Why product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points. My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? Mid ind not receive feedback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication Content was changed or deleted because of differency views from the field Content was changed or deleted because it was too long, complicated, or te	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	2021 35% 35% 63% 66% 66% 37%
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? Mid in on treceive feedback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication Content was changed or deleted because of differeing views from the field Content was changed or deleted because it was too long, complicated, or te Information to which I do not have access changed the analysis:	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	2021 35% 0% 3% 3% 6% 6% 6% 33% 3%
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Undestion responses changed in 2021 Undestion the cevive feedback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication Content was changed or deleted to better meet customer needs Content was changed or deleted because of differeing views from the field Content was changed or deleted because it was too long, complicated, or te Information to which I do not have access changed the analysis The assessment was policy prescriptive	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	2021 35% 3% 3% 6% 6% 33% 3% 6%
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points i My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? I did not receive feedback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication Content was changed or deleted to better meet customer needs Content was changed or deleted because it was too long, complicated, or te Information to which I do not have access changed the analysis The assessment was policy prescriptive Other	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	2021 35% 0% 3% 3% 6% 6% 6% 33% 3%
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Undestion responses changed in 2021 Undestion responses changed in 2021 Undestion to receive feedback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication Content was changed or deleted to better meet customer needs Content was changed or deleted because if was too long, complicated, or te information to which I do not have access changed the analysis The assessment was policy prescriptive Other	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	2021 35% 0% 6% 6% 6% 33% 6% 33%
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points i My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 What feedback or explanation The analysis did not meet threshold or priority for publication The anlysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication Content was changed or deleted to better meet customer needs Content was changed or deleted because it was too long, complicated, or te Information to which I do not have access changed the analysis The assessment was policy prescriptive Other Total New question added in 2019	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	2021 35% 0% 6% 6% 6% 33% 6% 33%
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? I did not receive feedback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication Content was changed or deleted to better meet customer needs Content was changed or deleted because if was too long, complicated, or te information to which I do not have access changed the analysis The assessment was policy prescriptive Other	2010	2011	2012							6% 6% 19% 6% 19% 0% 31% 6% 6%	2021 35% 0% 6% 6% 6% 33% 6% 33%
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? I did not receive feedback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet threshold or priority for publication Content and the same of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication Content was changed or deleted because of differeing views from the field Content was changed or deleted because if was too long, complicated, or te information to which I do not have access changed the analysis The assessment was policy prescriptive Other Total New question added in 2019 What was the primary feedback or explanation given to you during or followi My I was told my product did not meet threshold and/or was not a high enoug s	2010 2010	2011 2011	2012	2013	2014	2015	2016	2017	2018	6% 6% 19% 6% 19% 31% 6% 60 100%	2021 35% 0% 33% 6% 3% 6% 3% 6% 32% 100%
When considering the most significant instance of distortion or suppression, v My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points; My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? Mid into treceive feedback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication Content was changed or deleted because of differeing views from the field Content was changed or deleted because of differeing views from the field Content was changed or deleted because it was too long, complicated, or te Information to which I do not have access changed the analysis The assessment was policy prescriptive Other Total New question added in 2019 What was the primary feedback or explanation given to you during or following	2010 2010	2011 2011	2012	2013	2014	2015	2016	2017	2018	6% 6% 19% 6% 19% 0% 31% 6% 6% 100%	2021 35% 0% 33% 6% 3% 6% 3% 6% 32% 100%

I was told that concurrence from a particular agency or office was required f I was told that my analysis was changed or deleted so that the product woul I was told additional/special compartmented information (which I do not ha I was told my assessment was policy prescriptive I was told that my product did not meet appropriate tradecraft standards I was told that my analysis was changed or deleted in response to policymak I was told that my analysis was changed in response to differing views from I was told that my analysis was too complicated or technical and has to be si I did not receive any feedback or explanation as to why my product was dist Other Total Question responses changed in 2022										0% 13% 0% 0% 0% 0% 6% 0% 38% 25% 100%	NA after	FY19
 Who was the primary source of your most significant experience with distort	tion and/or 2010	r suppressi 2011	on of analy 2012	rsis? 2013	2014	2015	2016	2017	2018	2019	2021	2022
Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive/military officer within my IC element/CCMD Intelligence professional from another IC element/CCMD US Government official outisde of the IC Other Total	2010	2011	2012	2013	2014	2013	2010	2017	2018	2013	2021	8% 21% 15% 44% 3% 0% 10%
Question wording changed in 2021												
Question responses changed in 2021 Who was the primary source of your most significant experience of distortio	n and/or si	ınnression	of analysis	:7								
 %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total											0% 10% 39% 45% 0% 0% 0% 6%	A after F
New response categories added to the question in 2019												
 Source %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other										0% 6% 13% 0% 38% 31% 6% 0% 0% 0%	NA after	FY19
Total										100%		
New response categories in 2018												
 Source												
% Internal colleague First-level manager Mid-level/Senior supervisor within your IC element External colleague Non-intelligence senior External IC supervisor Non-supervisory reviewer DNI element (NIC, NIM, etc.) US government official outside the IC Other	2010	2011	2012	2013	2014	2015	2016	2017	2018 3% 6% 67% 3% 6% 3% 0% 0% 6% 6% 100%	2019 NA	2021 after FY18	2022
Original response categories												
 Source												
% Non-supervisory professional within your IC element Supervisor within your IC element Intelligence professional outside your IC element US government official outside the IC Other	2010 19% 81% 6% 19% 0%	29% 47% 18% 18% 18%	2012 0% 55% 27% 45% 9%	2013 24% 71% 11% 24% 3%	2014 25% 38% 29% 29% 13%	2015 25% 75% 25% 25% 0%	2016 29% 57% 24% 24% 5%	2017 0% 85% 8% 8% 15%	2018	2019 NA after	2021 FY17	2022
Question wording changed in 2022 Question wording changed in 2021 Question responses changed in 2021 Question design changed in 2021 In your perception, to what extent were the following factors a motive for ye	our most si	gnficant ex	xperience v	vith distort	ion and/or	suppressio	on of analy	sis?				
 Maintain an existing analytic line or status quo on a topic												
% Not a factor Somewhat a factor A moderate factor An important factor Unsure	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 23% 10% 13% 16% 39%	2022 18% 21% 18% 42% 0%

To what extent were the following factors a motive for your most sigifica Align to an individual's perspective	nt experience	of distorti	on and/or	suppressio	n of analysi	s:					
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Not a factor											16%
Somewhat a factor											0%
A moderate factor											13%
An important factor											45%
Unsure											26%
Total											100%
In your perception, to what extent were the following factors a motive for Support/protect operational equities	r your most s	ignficant e	kperience v	vith distort	ion and/or	suppressio	n of analy	sis?			
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Not a factor	2010	2011	2012	2013	2017	2013	2010	2017	2010	2013	39%
Somewhat a factor											6%
A moderate factor											10%
An important factor											10%
Unsure											35%
Total											100%
In your perception, to what extent were the following factors a motive fo	r your most s	ignficant e	kperience v	vith distort	ion and/or	suppressio	n of analy	sis?			
Support/protect bureaucratic interests %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Not a factor											7%
Somewhat a factor											0%
A moderate factor											3%
An important factor											77%
Unsure											13%
Total											100%
In your perception, to what extent were the following factors a motive fo	r your most s	ignficant e	kperience v	vith distort	ion and/or	suppressio	n of analy	sis?			
Provoke or prevent policymaker action or response %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Not a factor	2010	2011	2012	2013	2014	2013	2010	201/	2010	2017	10%
Somewhat a factor											0%
A moderate factor											6%
An important factor											48%
Unsure											35%
Total											100%
In your perception, to what extent were the following factors a motive fo	r your most s	ignficant ex	kperience v	vith distort	ion and/or	suppressio	n of analy	sis?			
Support or oppose a policy agenda or narrative			·								
% Note for the	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Not a factor											6%
Somewhat a factor											0%
A moderate factor An important factor											6% 48%
Unsure											39%
Total											
1000											100%
New response categories added to the question in 2019											100%
New response categories added to the question in 2019 Motive	2010	2011	2012	2012	2014	2015	2016	2017	2018	2010	
New response categories added to the question in 2019	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 6%	2021
New response categories added to the question in 2019 Motive %	2010	2011	2012	2013	2014	2015	2016	2017	2018		
New response categories added to the question in 2019 Motive % Maintain an existing analytic line	2010	2011	2012	2013	2014	2015	2016	2017	2018	6%	
New response categories added to the question in 2019 Motive % Maintain an existing analytic line Support views of an internal supervisor/management	2010	2011	2012	2013	2014	2015	2016	2017	2018	6% 13%	
New response categories added to the question in 2019 Motive Maintain an existing analytic line Support views of an internal supervisor/management Support views of internal colleague(s)	2010	2011	2012	2013	2014	2015	2016	2017	2018	6% 13% 0%	
New response categories added to the question in 2019 Motive % Maintain an existing analytic line Support views of an internal supervisor/management Support views of internal colleague(s) Support views of external colleague(s)	2010	2011	2012	2013	2014	2015	2016	2017	2018	6% 13% 0% 6%	
New response categories added to the question in 2019 Motive % Maintain an existing analytic line Support views of an internal supervisor/management Support views of external colleague(s) Support views of external colleague(s) Support views of external management	2010	2011	2012	2013	2014	2015	2016	2017	2018	6% 13% 0% 6% 0%	2021
New response categories added to the question in 2019 Motive % Maintain an existing analytic line Support views of an internal supervisor/management Support views of internal colleague(s) Support views of external colleague(s) Support views of external management Support views of governement/policy official(s)		2011	2012	2013	2014	2015	2016	2017	2018	6% 13% 0% 6% 0% 38%	2021
New response categories added to the question in 2019 Motive % Maintain an existing analytic line Support views of an internal supervisor/management Support views of internal colleague(s) Support views of external colleague(s) Support views of external management Support views of governemet/policy official(s) To support operational equities		2011	2012	2013	2014	2015	2016	2017	2018	6% 13% 0% 6% 0% 38% 0%	2021
New response categories added to the question in 2019 Motive % Maintain an existing analytic line Support views of an internal supervisor/management Support views of internal colleague(s) Support views of external colleague(s) Support views of external management Support views of external management To support views of governemmet/policy official(s) To support operational equities To supports operational demed embarassing to the Department, Agency		2011	2012	2013	2014	2015	2016	2017	2018	6% 13% 0% 6% 0% 38% 0% 25%	2021
New response categories added to the question in 2019 Motive % Maintain an existing analytic line Support views of an internal supervisor/management Support views of internal colleague(s) Support views of external colleague(s) Support views of external management Support views of governemnet/policy official(s) To support operational equities To supports operational equities To support operational equities		2011	2012	2013	2014	2015	2016	2017	2018	6% 13% 0% 6% 0% 38% 0% 25% 0% 0%	2021
New response categories added to the question in 2019 Motive * Maintain an existing analytic line Support views of an internal supervisor/management Support views of internal colleague(s) Support views of external colleague(s) Support views of external management Support views of governement/policy official(s) To support operational equities To supports policymaker action or response on a topic Not sure what the motive was		2011	2012	2013	2014	2015	2016	2017	2018	6% 13% 0% 6% 0% 38% 0% 25% 0%	2021
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New response categories added to the question in 2019 Motive % Maintain an existing analytic line Support views of an internal supervisor/management Support views of internal colleague(s) Support views of external colleague(s) Support views of external management Support views of governemnet/policy official(s) To support operational equities To support operational equities To suppress information deemed embarassing to the Department, Agency To prevent policymaker action or response on a topic Not sure what the motive was Other Total New response categories in 2018 Motive % Maintain existing analytic line Support views of internal supervisor/management Support views of external colleague Support views of external colleague Support views of external management Support views of government/policy official	2010								2018 3% 6% 3% 3% 3% 45%	6% 13% 0% 6% 0% 38% 0% 25% 0% 13% 100%	2021 NA afte
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I am unsure what the motive was			0%	16%	21%	0%	29%	0%		NA after	FY17	
Inadvertent/unintended					13%	25%	5%	0%				
To avoid conflicting with an existing analytic line						25%	19%	8%				
Other	38%	24%	45%	18%	29%	50%	24%	15%				
Question wording changed in 2022												
Did you seek assistance in dealing with this most signficant experience of disc	ortion and	or suppre	ssion of ar	alysis?								
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
No Voc												35%
Yes												65% 100%
Question wording changed in 2021												
Question responses changed in 2021												
Did you seek assistance in dealing with this most signficant experience of disc %	ortion and, 2010	or suppre 2011	ssion of ar 2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
No	2010	2011	2012	2013	2014	2015	2010	2017	2010	2013	58%	2022
Yes												A after F
											100%	
During the past year, did you seek assistance in dealing with distortion or sup %	pression? 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
No	31%	29%	27%	26%	21%	50%	38%	46%	27%	44%		
Yes (Yes/Partially)	69%	71%	73%	74%	79%	50%	62%	54%	73%	56%	NA after	F119
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%		
Question wording changed in 2022												
Did you seek assistance from the analytic ombuds?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Yes No												38% 63%
Total												100%
O colting of the colt												
Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsman?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
/es											62%	
No Total											100%	A after F
New question added in 2019 Did you go to your IC element's ombudsman for help?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Yes No										67% 33%	NA after	FY19
Total										100%		
Question wording changed in 2022 Question responses changed in 2022												
Why did you not seek assistance from your analytic ombudsman?												
%												
Did not believe anything would change	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022 13% 0%
Did not know who to go to for help Concerns regarding retribution	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	13% 0% 7%
Did not know who to go to for help Concerns regarding retribution Concerns regarding confidentiality	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	13% 0% 7% 7%
Did not know who to go to for help Concerns regarding retribution Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances among individu	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	13% 0% 7%
Did not know who to go to for help Concerns regarding retribution Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances among individual time constraints/press of business I was dissuaded from seeking assistance	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	13% 0% 7% 7% 13% 7% 13%
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Did not know who to go to for help Concerns regarding retribution Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances among individuance of the concerns regarding rank, tenure, or other power imbalances among individuance of the concerns of business I was dissuaded from seeking assistance	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	13% 0% 7% 7% 13% 7% 13% 13%
Did not know who to go to for help Concerns regarding retribution Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances among individu Time constraints/press of business I was dissuaded from seeking assistance Did not know a process exists for addressing the matter Presumed others involved would seek assistance Other Total	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	13% 0% 7% 7% 13% 7% 13% 13% 0% 27%
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Did not know who to go to for help Concerns regarding retribution Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances among individuality Time constraints/press of business I was dissuaded from seeking assistance Did not know a process exists for addressing the matter Presumed others involved would seek assistance Other Total New question added in 2021 Why did you not seek assistance from your analytic ombudsman?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	13% 0% 7% 7% 13% 7% 13% 13% 0% 27%
Did not know who to go to for help Concerns regarding retribution Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances among individu Time constraints/press of business I was dissuaded from seeking assistance Did not know a process exists for addressing the matter Presumed others involved would seek assistance Other Total New question added in 2021 Why did you not seek assistance from your analytic ombudsman? % Concerns regarding retribution												13% 0% 7% 7% 13% 7% 13% 0% 27%
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Did not know who to go to for help Concerns regarding retribution Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances among individu Time constraints/press of business I was dissuaded from seeking assistance Did not know a process exists for addressing the matter Presumed others involved would seek assistance Other Total New question added in 2021 Why did you not seek assistance from your analytic ombudsman? Concerns regarding retribution Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances of individual(s) Time constraints/press of businsess Kept the issue at the management level Did not believe the analytic ombudsman would help											2021 40% 40% 0% N.N.	13% 0% 7% 7% 13% 13% 0% 27% 100%
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Total											
New response categories added to the question in 2021											
Question wording changed in 2021 What is the primary reason you did not seek assistance?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Did not believe anything would change											6%
Did not know who to go to for help											0%
Concerns regading retirbution											78%
Concerns regarding confidentiality											6% N
Concerns regading rank, tenure, or other power imbalances of individual(s) i											6%
Time constraints/press of business Other											0% 6%
Total											100%
New response categories added to the question in 2019 Question wording changed in 2019											
What is the primary reason you didn't seek assistance in dealing with the att											
% Fear of retribution	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 0%	2021
Concerns about the lack of confidentiality										0%	
Did not believe anything would change										71%	A1.0 - 61
Person in question was considered "senior" to me										0%	NA after
Didn't know who to go to for help										14%	
Other										14%	
Total										100%	
New response categories in 2018 Why did you not seek assistance in dealing with distortion or supression? (R.)	ank 11										
wny did you not seek assistance in dealing with distortion or supression? (Ki	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Fear of retribution									0%		
Did not believe anyone would listen									50%		
Did not believe anything could change Person in question considered "senior" to me									38% 0%	NA	after FY18
Didn't know who to go to for help									0%	TO A	uitei i i 10
Didn't know about Ombudsman process									0%		
Other									13%		
									100%		
Why did you not seek assistance in dealing with distortion or supression? (Ra											
% Fear of retribution	2010	2011	2012	2013	2014	2015	2016	2017	2018 14%	2019	2021
Did not believe anyone would listen									29%		
Did not believe anything could change									29%		
Person in question considered "senior" to me									14%	NA	after FY18
Didn't know who to go to for help									0%		
Didn't know about Ombudsman process									14%		
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Why did you not seek assistance in dealing with distortion or supression? (R: % Fear of retribution		2011	2012	2013	2014	2015	2016	2017	100% 2018 0%	2019	2021
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Why did you not seek assistance in dealing with distortion or supression? (Re												
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Did not believe anyone would listen									0%			
Did not believe anything could change									0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help Didn't know about Ombudsman process									0% 0%			
Other									0%			
									0%			
New question added in 2021												
Are you empowered to uphold ICD 203 principles? %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Yes	2010	2011	2012	2013	2014	2013	2016	2017	2016	2019	42%	69%
No											58%	31%
Total											100%	100%
New question added in 2021												
Does your IC element/CCMD encourage raising questions and voicing concer %	ns to ensu 2010	re analysis 2011	adheres to	ICD 203 p 2013	rinciples? 2014	2015	2016	2017	2018	2019	2021	2022
% Yes	2010	2011	2012	2013	2014	2015	2010	2017	2018	2019	33%	68%
No											67%	32%
Total											100%	100%
New question added in 2022												
What is the primary way in which your IC element/CCMD could better prom-	ote analys 2010	is that adh	eres to ICD 2012	203 princij 2013	oles? 2014	2015	2016	2017	2018	2019	2021	2022
Training on the Analytic Standards	2010	2011	2012	2013	2014	2013	2010	2017	2018	2013	2021	17%
Promote awareness of the analytic ombuds as a resource to address concert												4%
Consistent and transparent product review and feedback practices												30%
Consistent and transparent product coordination practices												9% 7%
Communication, guidance, and strategic messaging about the Analytic Stanc Leadership commitment to preserve objective analysis independent from pc												20%
Address resource-to-task imbalances												7%
Other												5%
Total												100%
New question added in 2022												
Are you aware of your IC element/CCMD analytic ombuds role and responsil		2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022 33
Are you aware of your IC element/CCMD analytic ombuds role and responsil %	bilities?	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022.33 90%
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What was the primary challenge to effectively upholding ICD 203 principles i						2015	2016	2017	2010	2010	2024	
% Time constraints	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	
Levels of review												
Threshold for publication												
Pressure to reach consensus, including distorting or suppressing analysis of a												1
Pressure to maintain the existing analytic line or status quo on a topic												-
Efforts to distort or suppress analysis due to considerations regarding the co												
Information sharing constraints, including compartmentalization												
Other												
Total												
Question wording changed in 2022												
New question added in 2021												
In terms of effectively upholding ICD 203 Analytic Standards principles, how %	would you 2010	rate your 2011	experience 2012	with the N 2013	lational Int 2014	elligence C 2015	ouncil in th	ne past yea 2017	r? 2018	2019	2021	
Satisfactory	2010	2011	2012	2013	2014	2013	2010	2017	2018	2013	20%	
A mixed performance											6%	
Unsatisfactory											0%	
No opinion											74%	
Total											100%	
New question added in 2022												
What was the primary challenge to effectively upholding ICD 203 principles i %	n your exp 2010	erience wi 2011	th the Nati 2012	onal Intelli 2013	gence Cour 2014	2015	2016	2017	2018	2019	2021	
76 Time constraints	2010	2011	2012	2013	2014	2013	2010	201/	2010	2017	2021	
Levels of review												
Threshold for publication												
Pressure to reach consensus, including distorting or suppressing analysis of a												
Pressure to maintain the existing analytic line or status quo on a topic												
Efforts to distort or suppress analysis due to considerations regarding the co												
Information sharing constraints, including compartmentalization												
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How many levels of review are involved in the analytic product type that you %	2010	prepare/su 2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	
One	2010	2011	2012	2013	2014	2013	2010	2017	2010	2013	0%	
2 - 3											2%	
4-5											31%	
More than 5											63%	
Unsure											4%	
Total											100%	
New question added in 2021												
New question added in 2021 How frequently do you have an opportunity to discuss feedback from productive frequency from productive frequency frequ	ct review?	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	
How frequently do you have an opportunity to discuss feedback from product $\%$		2011	2012	2013	2014	2015	2016	2017	2018	2019		
How frequently do you have an opportunity to discuss feedback from production of the second seedback from		2011	2012	2013	2014	2015	2016	2017	2018	2019	7%	
How frequently do you have an opportunity to discuss feedback from production of the seedback		2011	2012	2013	2014	2015	2016	2017	2018	2019	7% 17%	
How frequently do you have an opportunity to discuss feedback from productive frequently frequently Sometimes		2011	2012	2013	2014	2015	2016	2017	2018	2019	7% 17% 33%	
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Other											9%
Total											100%
Question wording changed in 2018					.,						
When thinking through analytic issues and/or preparing analytic proc %	ducts, is considera 2010	tion of alte	rnative ex 2012	planations a 2013	2014	2015	utine part	of the anal 2017	lytic proces 2018	2019	2021
Yes	2020			2010		2015	2020	2017	2010	82%	55%
No										5%	32%
Not applicable to my work role										13%	13%
Total										100%	100%
Question wording changed in 2018											
When preparing analytic products, is analysis of alternatives a routine											
% No	2010 61%	2011 70%	2012 38%	2013 40%	2014 34%	2015 21%	2016 25%	2017 0%	2018 12%	2019	2021
Yes	39%	30%	63%	60%	66%	79%	75%	100%	88%	NA	after FY18
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%		
Question responses changed in 2019											
How often are the results of these alternative considerations included		-									
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Always										5% 50%	10% 45%
Frequently Sometimes										32%	45% 31%
Rarely										13%	14%
Never										0%	0%
Total										100%	100%
Question wording changed in 2018											
How often are the results from your analysis of alternatives included			2042	2042	2011	2045	2046	2047	2010	2010	2024
% Always	2010	2011	2012	2013	2014	2015	2016	2017	2018 33%	2019	2021
Usually									48%		
Sometimes									17%	NA	after FY18
Rarely									2%		
Never									0%		
Total									100%		
Question responses changed in 2022 New question added in 2021											
Question responses changed in 2022 New question added in 2021 Which of the following is the primary reason the alternative consider.			_	_		2045	2046	2047	2010	2010	2024
Question responses changed in 2022 New question added in 2021 Which of the following is the primary reason the alternative consider. %	ations were exclu 2010	ded from th 2011	ne publish 2012	ed product? 2013	2014	2015	2016	2017	2018	2019	2021
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Question responses changed in 2022 New question added in 2021 Which of the following is the primary reason the alternative consider. % Time constraints Product template constraints			_	_		2015	2016	2017	2018	2019	2021
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Question responses changed in 2022 New question added in 2021 Which of the following is the primary reason the alternative consider. % Time constraints Perceived to undermine confidence in the analytic judgments Perceived as not relevant or did not add value to the product Perceived that the consumer would be averse to alternatives Other Total New question added in 2021	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
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Question responses changed in 2022 New question added in 2021 Which of the following is the primary reason the alternative consider. ### Time constraints Product template constraints Perceived to undermine confidence in the analytic judgments Perceived as not relevant or did not add value to the product Perceived that the consumer would be averse to alternatives Other Total New question added in 2021 Which of the following is the primary reason the alternative consider. ###################################	ations were exclu	2011 ded from ti	2012	2013	2014						2021 0% 25% 25% 1 25%
Question responses changed in 2022 New question added in 2021 Which of the following is the primary reason the alternative consider. % Time constraints Product template constraints Perceived to undermine confidence in the analytic judgments Perceived as not relevant or did not add value to the product Perceived that the consumer would be averse to alternatives Other Total New question added in 2021 Which of the following is the primary reason the alternative consider. % Time constraints Product template constraints It was perceived as not relevant or did not add value to the product that was perceived the customer would be averse to inclusion of alternational.	ations were exclu	2011 ded from ti	2012	2013	2014						2021 0% 25% 25% 1 25% 25%
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Question responses changed in 2022 New question added in 2021 Which of the following is the primary reason the alternative consider. % Time constraints Product template constraints Perceived to undermine confidence in the analytic judgments Perceived das not relevant or did not add value to the product Perceived that the consumer would be averse to alternatives Other Total New question added in 2021 Which of the following is the primary reason the alternative consider. % Time constraints Product template constraints It was perceived as not relevant or did not add value to the product it was discouraged or removed by reviewer It was perceived the customer would be averse to inclusion of alternational Total New question added in 2022 What is the primary challenge to conveying significant differences in 1% Pressure to maintain the existing analytic line or status quo on a topic	ations were exclu 2010 ives analytic judgment 2010	ded from the 2011	2012 ne publish 2012	ed product? 2013	2014 2014	2015	2016	2017	2018	2019	2021 0% 25% 25% 25% 25% 100%
Question responses changed in 2022 New question added in 2021 Which of the following is the primary reason the alternative consider. ### Time constraints Perceived to undermine confidence in the analytic judgments Perceived as not relevant or did not add value to the product Perceived that the consumer would be averse to alternatives Other Total New question added in 2021 Which of the following is the primary reason the alternative consider. ####################################	ations were exclusives	ded from the 2011	2012 ne publish 2012	ed product? 2013	2014 2014	2015	2016	2017	2018	2019	2021 0% 25% 25% 25% 25% 100%
Question responses changed in 2022 New question added in 2021 Which of the following is the primary reason the alternative consider. ### Time constraints Product template constraints Perceived to undermine confidence in the analytic judgments Perceived as not relevant or did not add value to the product Perceived that the consumer would be averse to alternatives Other Total New question added in 2021 Which of the following is the primary reason the alternative consider. ###################################	ations were exclusives	ded from the 2011	2012 ne publish 2012	ed product? 2013	2014 2014	2015	2016	2017	2018	2019	2021 0% 25% 25% 25% 25% 100%
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68% NA after F

No											32%	
Total											100%	
Question not asked in 2022												
New question added in 2021												
In the past year, were you involved in domestic extermism-related intell	igence analysis	s?										
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	20.
Yes											67%	
No											33%	IA afte
Total											100%	
Question not asked in 2022												
New question added in 2021												
In the past year, were you involved in border security-related intelligence	e analysis?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	20.
Yes											67%	IA afte
No											33%	in ditt
Total	•	·		·		·		·	·		100%	
Question not asked in 2022												
New question added in 2021												
When considering your most significant experience of distortion and/or	suppression of	analysis, v	which of the	e following	was the pr	imary Ana	lytic Standa	ard Violate	d?			
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	20
Objective											19%	
Independent of political considerations											58%	
Timely											6%	IA afte
Based on all available sources of intelligence information											3%	iA di c
Implements and exhibits Analytic Tradecraft Standards											6%	
Other											6%	
Total											100%	
Question not asked in 2022												
Question wording changed in 2021												
Was the assistance effective in resolving the issue?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2
No											77%	IA aft
											23%	
Yes/Partially Total											100%	