Total Population 181

th of the following best describes your work role?												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
yst	2010	2011	2012	2013	2014	2015	2016	2017	2018	31	45	62
ager of analysts										3	12	21
tic enabler										11	12	20
r										1	1	10
										46	70	113
										12.48%	9.17%	5.65%
nal response categories												
t is your work role?												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ager of analysts	11	16	14	13	20	7	14	1	4			
yst	61	54	29	74	64	16	46	13	47	NA	after FY18	
r (new in 2017)								3	8			
	72	70	43	87	84	23	60	14	59			
	8.96%	9.17%	13.05%	7.57%	7.83%	19.09%	10.34%	25.16%	9.37%			
tion wording changed in 2021												
ong have you been involved in analytic work in the IC?												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
than 5 years	39	35	23	52	36	9	21	5	25	21	33	41
years	14	10	9	15	20	7	19	8	20	8	12	14
19 years	10	24	8	20	28	7	14	1	16	11	19	39
ears or more	19						5	3	5	6	8	20
	72	69	40	87	84	23	59	17	66	46	72	114
tion wording changed in 2021												
tion responses changed in 2021												
e past year, have you experienced distortion and/or suppression of ana	alysis in vi	olation of	ICD 203?									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
											22	39
											32	55
											54	94
											11.17%	7.019
suspect but am not sure it has occurred	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 11 5 N 18 34 15.15%	2021 IA after FY1	2022
										15.15%		
nal response categories												
nal response categories												
nal response categories <mark>tion wording changed in 2018</mark> ng the past year, do you believe that anyone attempted to distort or su	rpress and	alysis on w	vhich you w	ere workir	ıg?							
tion wording changed in 2018	rpress ana	alysis on w	vhich you w	ere workir 2013	ng? 2014	2015	2016	2017	2018	2019	2021	2022
tion wording changed in 2018	•	•			_	2015 12	2016	2017	2018			2022
tion wording changed in 2018	2010	2011	2012	2013	2014						2021 after FY18	2022
tion wording changed in 2018 ng the past year, do you believe that anyone attempted to distort or su	2010 56	2011 52	2012 29	2013 49	2014 50	12	39	4	15			2022
tion wording changed in 2018 g the past year, do you believe that anyone attempted to distort or su	2010 56 16	2011 52 17	2012 29 11 40	2013 49 38	2014 50 24	12 4	39 21	4 13	15 33			2022
ttion wording changed in 2018 ng the past year, do you believe that anyone attempted to distort or su	2010 56 16 72	2011 52 17 69	2012 29 11 40	2013 49 38 87	2014 50 24 74	12 4 16	39 21 60	4 13 17	15 33 48			2022
tion wording changed in 2018 ng the past year, do you believe that anyone attempted to distort or su	2010 56 16 72	2011 52 17 69	2012 29 11 40	2013 49 38 87	2014 50 24 74	12 4 16	39 21 60	4 13 17	15 33 48			2022
tion wording changed in 2018 Ig the past year, do you believe that anyone attempted to distort or su The past year, do you believe that anyone attempted to distort or su The past year, do you believe that anyone attempted to distort or su The past year, do you believe that anyone attempted to distort or su The past year, do you believe that anyone attempted to distort or su	2010 56 16 72	2011 52 17 69	2012 29 11 40	2013 49 38 87	2014 50 24 74	12 4 16	39 21 60	4 13 17	15 33 48			2022
tion wording changed in 2018 In the past year, do you believe that anyone attempted to distort or su It ion wording changed in 2021 It ion responses changed in 2021	2010 56 16 72	2011 52 17 69	2012 29 11 40	2013 49 38 87	2014 50 24 74	12 4 16	39 21 60	4 13 17	15 33 48			2022
tion wording changed in 2018	2010 56 16 72	2011 52 17 69	2012 29 11 40	2013 49 38 87	2014 50 24 74	12 4 16	39 21 60	4 13 17	15 33 48			2022
stion wording changed in 2018 ng the past year, do you believe that anyone attempted to distort or su stion wording changed in 2021 stion responses changed in 2021	2010 56 16 72 8.96%	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	NA	after FY18	
tion wording changed in 2018 ng the past year, do you believe that anyone attempted to distort or su stion wording changed in 2021 often did you experience distortion and/or suppression of analysis?	2010 56 16 72 8.96%	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	NA	after FY18	2022
stion wording changed in 2018 ng the past year, do you believe that anyone attempted to distort or su stion wording changed in 2021 stion responses changed in 2021 often did you experience distortion and/or suppression of analysis? tantly (daily) supply (weekly or monthly)	2010 56 16 72 8.96%	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	NA	2021 3	2022
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on wording changed in 2018 the past year, do you believe that anyone attempted to distort or su on wording changed in 2021 for responses changed in 2021 fiten did you experience distortion and/or suppression of analysis? intly (daily) ently (weekly or monthly) onally (more than twice but less than monthly)	2010 56 16 72 8.96%	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	NA	2021 3 9 5 5	2022 11 12 33
ion wording changed in 2018 g the past year, do you believe that anyone attempted to distort or su ion wording changed in 2021 ion responses changed in 2021 iften did you experience distortion and/or suppression of analysis? antly (daily) ently (weekly or monthly) ionally (more than twice but less than monthly) (Once or twice)	2010 56 16 72 8.96%	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	NA	2021 3 9 5 5 5	2022 18 12 8 39
ion wording changed in 2018 g the past year, do you believe that anyone attempted to distort or su ion wording changed in 2021 ion responses changed in 2021 often did you experience distortion and/or suppression of analysis? antly (daily) ently (weekly or monthly) ionally (more than twice but less than monthly) r (Once or twice) esponse categories added to the question in 2019	2010 56 16 72 8.96%	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	NA	2021 3 9 5 5 5	2022
tion wording changed in 2018 g the past year, do you believe that anyone attempted to distort or su tion wording changed in 2021 tion responses changed in 2021 often did you experience distortion and/or suppression of analysis? antly (daily) tently (weekly or monthly) tionally (more than twice but less than monthly) y (Once or twice) response categories added to the question in 2019 tion wording changed in 2019	2010 56 16 72 8.96%	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	NA	2021 3 9 5 5 5	2022 18 12 8 39
tion wording changed in 2018 ag the past year, do you believe that anyone attempted to distort or su stion wording changed in 2021 tition responses changed in 2021 often did you experience distortion and/or suppression of analysis? tantly (daily)	2010 56 16 72 8.96% 2010	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	2019	2021 3 9 5 5 22 19.58%	2022 18 12 13 13 13.90%
tion wording changed in 2018 the past year, do you believe that anyone attempted to distort or su tion wording changed in 2021 tition responses changed in 2021 often did you experience distortion and/or suppression of analysis? tantly (daily) uently (weekly or monthly) sionally (more than twice but less than monthly) ty (Once or twice) response categories added to the question in 2019 the past year how often did you face distortion or suppression of your	2010 56 16 72 8.96%	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	2019 2019	2021 3 9 5 5 5	2022 1 18 12 8 39
tion wording changed in 2018 ag the past year, do you believe that anyone attempted to distort or su stion wording changed in 2021 tion responses changed in 2021 often did you experience distortion and/or suppression of analysis? tantly (daily) uently (weekly or monthly) sionally (more than twice but less than monthly) y (Once or twice) response categories added to the question in 2019 titlon wording changed in 2019 the past year how often did you face distortion or suppression of your daily or monthly basis	2010 56 16 72 8.96% 2010	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	2019 2019 3	2021 3 9 5 5 22 19.58%	2022 1: 1: 3: 13.909
stion wording changed in 2018 ag the past year, do you believe that anyone attempted to distort or su stion wording changed in 2021 stion responses changed in 2021 often did you experience distortion and/or suppression of analysis? tantly (daily) uently (weekly or monthly) sionally (more than twice but less than monthly) by (Once or twice) response categories added to the question in 2019 tion wording changed in 2019 the past year how often did you face distortion or suppression of your daily or monthly basis monthly basis	2010 56 16 72 8.96% 2010	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	2019 2019 3 3	2021 3 9 5 5 22 19.58%	2022 11 12 13 33 13.90%
tion wording changed in 2018 ag the past year, do you believe that anyone attempted to distort or su tion wording changed in 2021 tition responses changed in 2021 often did you experience distortion and/or suppression of analysis? tantly (daily) uently (weekly or monthly) sionally (more than twice but less than monthly) ly (Once or twice) response categories added to the question in 2019 tion wording changed in 2019 the past year how often did you face distortion or suppression of your daily or monthly basis monthly basis ral times a year (less than 12 but more than 3)	2010 56 16 72 8.96% 2010	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	2019 2019 3 3 5	2021 3 9 5 5 22 19.58%	2022 18 12 12 13 33 13.90%
tion wording changed in 2018 g the past year, do you believe that anyone attempted to distort or su tion wording changed in 2021 tion responses changed in 2021 often did you experience distortion and/or suppression of analysis? antly (daily) tently (weekly or monthly) tionally (more than twice but less than monthly) ty (Once or twice) response categories added to the question in 2019 tion wording changed in 2019 the past year how often did you face distortion or suppression of your daily or monthly basis monthly basis	2010 56 16 72 8.96% 2010	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	2019 2019 3 3 5 3	2021 3 9 5 5 22 19.58%	2022 18 12 12 13 33 13.90%
the past year, do you believe that anyone attempted to distort or su on wording changed in 2021 on responses changed in 2021 iten did you experience distortion and/or suppression of analysis? Intly (daily) Intly (weekly or monthly) Intly (weekly or monthly) Intly (weekly or monthly) Intly (more than twice but less than monthly) Intly (once or twice) Issponse categories added to the question in 2019 Issponse categories added to the question or suppression of your Intly or monthly basis Intimes a year (less than 12 but more than 3)	2010 56 16 72 8.96% 2010	2011 52 17 69 9.28%	2012 29 11 40 13.68%	2013 49 38 87 7.57%	2014 50 24 74 8.76%	12 4 16 23.39%	39 21 60 10.34%	4 13 17 22.62%	15 33 48 12.13%	2019 2019 3 3 5	2021 3 9 5 5 22 19.58%	2022 18 12 12 13 33 13.90%

How often do you face distortion/suppression of your analysis?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Constantly (Daily)	2010	2011	2012	2013	2014	2013	2010	2017	3	2013	2021	2022
Frequently (Consistently, on a weekly or monthly basis)									14			
Occasionally (Up to 4 times per year)									13	NA	after FY18	
Rarely (1-2 times a year)									3			
Total Total									33			
иое									15.43%			
Original response categories												
low many times has someone attempted to distort or suppress analysis or	ı which vo	u were woi	king in the	face of pe	rsuasive ev	vidence?						
,	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Once	7	4	3	15	7	1	8					
Twice	4	4	4	8	7	2	6		NΔ	after FY17		
Three times	2	1	0	4	4	1	1		IVA	arter i i i i		
More than three times	3	8	4	11	6	0	6					
otal	16	17	11	38	24	4	21					
lew question added in 2022												
When considering your most signficant expeirence with distortion and/or s	uppressio											
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Analytic Standard A - Objective												8
Analytic Standard B - Independent of political consideration												12
Analytic Standard C - Timely												9
Analytic Standard D - Based on all available sources of intelligence informa												1
Anatlyic Standard E - Implements and exhibits Analytic Tradecraft Standard												8
other otal OBJ												39
Cu. 525												33
New question added in 2022												
When considering your most significant experience with distortion and/or						20	2017	26:-	26:-	2012	2027	2000
n A dictated/predetermined analytic line	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022 12
A changed analytic line absent sufficient sourcing or argumentation												2
Distorted or suppressed judgements, sourcing, uncertainty, assumptions, c												7
Distorted or suppressed analysis of alternativess or dissent												3
Discouraged analysis/production on a particular topic absent sufficient rea												3
Delayed, shelved, or recalled analysis absent sufficient reasoning												9
Distorted or suppressed input to, or comments on, a product												0
Information to which I did not have access changed the analysis												0
Analysis mischaracterized in conveyance to a consumer												2
A deliberately distorted product classification												0
Other												1
otal OBJ												39
Question wording changed in 2021												
Question responses changed in 2021												
When considering your most significant experience of distortion and/or su												
лу product was not published	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
The product was deliberately delayed											1	
The product was deliberately delayed											1	
was discouraged from writing a product											3	
was discouraged from writing a product The anilytic line was dictated to me											3 1	
The anlytic line was dictated to me											3 1 6	
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume											3 1 6	A after F
was discouraged from writing a product The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume Indgements, sourcing, and/or confidence levels were mischaracterized or the Abriefer mischaracterized the assessment/product to a consumer											3 1 6 ⁶ N	A after F
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume ludgements, sourcing, and/or confidence levels were mischaracterized or											3 1 6 6 0 N	A after F
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume ludgements, sourcing, and/or confidence levels were mischaracterized or A briefer mischaracterized the assessment/product to a consumer											3 1 6 6 0 0	A after F
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or IA briefer mischaracterized the assessment/product to a consumer An internal IC element/CCMD senior mischaracterized the assessment/pro My comments or dissent on a product were distorted or suppressed											3 1 6 6 0 0 1	A after F
the anlytic line was dictated to me the main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or briefer mischaracterized the assessment/product to a consumer internal IC element/CCMD senior mischaracterized the assessment/pro dy comments or dissent on a product were distorted or suppressed bther											3 1 6 6 N 0 0 1 1	A after F
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or a briefer mischaracterized the assessment/product to a consumer an internal IC element/CCMD senior mischaracterized the assessment/pro My comments or dissent on a product were distorted or suppressed Other Total OBJ											3 1 6 6 N 0 0 1 1 3	A after F
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or IA briefer mischaracterized the assessment/product to a consumer An internal IC element/CCMD senior mischaracterized the assessment/pro My comments or dissent on a product were distorted or suppressed Other Total OBJ New question added in 2019	what for	m did it to	·p?								3 1 6 6 N 0 0 1 1 3	A after F
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or a briefer mischaracterized the assessment/product to a consumer an internal IC element/CCMD senior mischaracterized the assessment/pro My comments or dissent on a product were distorted or suppressed Other Total OBJ				2013	2014	2015	2016	2017	2018	2019	3 1 6 6 N 0 0 1 1 3 22	
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or a briefer mischaracterized the assessment/product to a consumer on internal IC element/CCMD senior mischaracterized the assessment/pro dy comments or dissent on a product were distorted or suppressed other Total OBJ Lew question added in 2019 When considering the most signficant instance of distortion or suppression	n, what for 2010	m did it tak 2011	e? 2012	2013	2014	2015	2016	2017	2018	2019	3 1 6 6 N 0 0 1 1 3	2022
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or a briefer mischaracterized the assessment/product to a consumer un internal IC element/CCMD senior mischaracterized the assessment/pro d/y comments or dissent on a product were distorted or suppressed Other Total OBJ We question added in 2019 When considering the most significant instance of distortion or suppression My product was not published				2013	2014	2015	2016	2017	2018		3 1 6 6 N 0 0 1 1 3 22	
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or least the assessment/product to a consumer to briefer mischaracterized the assessment/product to a consumer to internal IC element/CCMD senior mischaracterized the assessment/pro tyly comments or dissent on a product were distorted or suppressed Other Total OBJ Lew question added in 2019 When considering the most significant instance of distortion or suppression Lyproduct was not published was discouraged from writing a product				2013	2014	2015	2016	2017	2018	1	3 1 6 6 N 0 0 1 1 3 22	
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or it is briefer mischaracterized the assessment/product to a consumer In internal IC element/CCMD senior mischaracterized the assessment/pro Aly comments or dissent on a product were distorted or suppressed better Total OBJ We question added in 2019 When considering the most significant instance of distortion or suppression Aly product was not published was discouraged from writing a product Aly analytic line was dictated to me				2013	2014	2015	2016	2017	2018	1 1	3 1 6 6 N 0 0 1 1 3 22	
the anlytic line was dictated to me the main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or in briefer mischaracterized the assessment/product to a consumer an internal IC element/CCMD senior mischaracterized the assessment/pro dy comments or dissent on a product were distorted or suppressed bther total OBJ lew question added in 2019 When considering the most significant instance of distortion or suppression dy product was not published was discouraged from writing a product dy analytic line was dictated to me the main analytic line of my product was deliberately changed during revie				2013	2014	2015	2016	2017	2018	1 1 3	3 1 6 6 N 0 0 1 1 3 22	2022
he anlytic line was dictated to me he main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or i briefer mischaracterized the assessment/product to a consumer in internal IC element/CCMD senior mischaracterized the assessment/pro dy comments or dissent on a product were distorted or suppressed other otal OBJ lew question added in 2019 When considering the most significant instance of distortion or suppression dy product was not published was discouraged from writing a product dy analytic line was dictated to me he main analytic line of my product was deliberately changed during revicuallytic points, supporting evidence, and/or confidence levels in my product inalytic points, supporting evidence, and/or confidence levels in my product				2013	2014	2015	2016	2017	2018	1 1 3 1	3 1 6 6 N 0 0 1 1 1 3 22	2022
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or in the briefer mischaracterized the assessment/product to a consumer an internal IC element/CCMD senior mischaracterized the assessment/pro day comments or dissent on a product were distorted or suppressed other Total OBJ New question added in 2019 When considering the most significant instance of distortion or suppression My product was not published was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during revi analytic points, supporting evidence, and/or confidence levels in my product briefer either suppressed or misrepresented the analysis				2013	2014	2015	2016	2017	2018	1 1 3 1 3	3 1 6 6 N 0 0 1 1 1 3 22	2022
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or to briefer mischaracterized the assessment/product to a consumer an internal IC element/CCMD senior mischaracterized the assessment/pro Aly comments or dissent on a product were distorted or suppressed better Total OBJ When considering the most significant instance of distortion or suppression Aly product was not published was discouraged from writing a product Aly analytic line was dictated to me The main analytic line of my product was deliberately changed during revivally to points, supporting evidence, and/or confidence levels in my product to briefer either suppressed or misrepresented the analysis on internal agency senior changed, deleted, or added minor analytic point				2013	2014	2015	2016	2017	2018	1 1 3 1 3 0	3 1 6 6 N 0 0 1 1 1 3 22	2022
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume sudgements, sourcing, and/or confidence levels were mischaracterized or in the main analytic line was changed without sufficient justification, argume sudgements, sourcing, and/or confidence levels were mischaracterized or in the main acceptance of the assessment/product was assessment/product were distorted or suppressed by comments or dissent on a product were distorted or suppressed by comments or dissent on a product were distorted or suppressed by the considering the most significant instance of distortion or suppression by product was not published was discouraged from writing a product by analytic line was dictated to me be main analytic line of my product was deliberately changed during reviewed the main analytic line of my product was deliberately changed during reviewed the main analytic points, supporting evidence, and/or confidence levels in my product was deliberately suppressed or misrepresented the analysis we internal agency senior changed, deleted, or added minor analytic point by comments or dissent on a product were suppressed or distorted other				2013	2014	2015	2016	2017	2018	1 1 3 1 3 0 5	3 1 6 6 0 N 0 1 1 1 3 22	2022
he anlytic line was dictated to me he main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or or briefer mischaracterized the assessment/product to a consumer in internal IC element/CCMD senior mischaracterized the assessment/pro fly comments or dissent on a product were distorted or suppressed where total OBJ leve question added in 2019 When considering the most significant instance of distortion or suppression fly product was not published was discouraged from writing a product fly analytic line was dictated to me he main analytic line of my product was deliberately changed during revice nalytic points, supporting evidence, and/or confidence levels in my produbriefer either suppressed or misrepresented the analysis internal agency senior changed, deleted, or added minor analytic point fly comments or dissent on a product were suppressed or distorted				2013	2014	2015	2016	2017	2018	1 1 3 1 3 0 5	3 1 6 6 0 N 0 1 1 1 3 22	2022
he anlytic line was dictated to me he main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or i briefer mischaracterized the assessment/product to a consumer n internal IC element/CCMD senior mischaracterized the assessment/pro fly comments or dissent on a product were distorted or suppressed tither otal OBJ lew question added in 2019 When considering the most significant instance of distortion or suppression fly product was not published was discouraged from writing a product fly analytic line was dictated to me he main analytic line of my product was deliberately changed during revir nalytic points, supporting evidence, and/or confidence levels in my produ- briefer either suppressed or misrepresented the analysis n internal agency senior changed, deleted, or added minor analytic point fly comments or dissent on a product were suppressed or distorted tither otal OBJ				2013	2014	2015	2016	2017	2018	1 1 3 1 3 0 5	3 1 6 6 0 N 0 1 1 1 3 22	2022
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or in A briefer mischaracterized the assessment/product to a consumer An internal IC element/CCMD senior mischaracterized the assessment/pro My comments or dissent on a product were distorted or suppressed Other Total OBJ New question added in 2019 When considering the most significant instance of distortion or suppression My product was not published was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during revianalytic points, supporting evidence, and/or confidence levels in my product Analytic points, supporting evidence, and/or confidence levels in my product An internal agency senior changed, deleted, or added minor analytic point My comments or dissent on a product were suppressed or distorted Other Total OBJ Question wording changed in 2021 Question responses changed in 2021				2013	2014	2015	2016	2017	2018	1 1 3 1 3 0 5	3 1 6 6 0 N 0 1 1 1 3 22	2022
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or in a briefer mischaracterized the assessment/product to a consumer An internal IC element/CCMD senior mischaracterized the assessment/pro My comments or dissent on a product were distorted or suppressed Other Total OBJ Mew question added in 2019 Mhen considering the most significant instance of distortion or suppression My product was not published was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during revious abriefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic point My comments or dissent on a product were suppressed or distorted Other Total OBJ Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 Question responses changed in 2021 My hat feedback or explanation did you receive on this matter?	2010	2011	2012							1 1 3 1 3 0 5 1 1 16	3 1 6 6 NN 0 0 1 1 1 3 22	2022 FFY19
The anlytic line was dictated to me The main analytic line was changed without sufficient justification, argume udgements, sourcing, and/or confidence levels were mischaracterized or in A briefer mischaracterized the assessment/product to a consumer An internal IC element/CCMD senior mischaracterized the assessment/pro My comments or dissent on a product were distorted or suppressed Other Total OBJ New question added in 2019 When considering the most significant instance of distortion or suppression My product was not published was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during revice Analytic points, supporting evidence, and/or confidence levels in my product An briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic point My comments or dissent on a product were suppressed or distorted Other Total OBJ Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter?				2013	2014	2015	2016	2017	2018	1 1 3 1 3 0 5	3 1 6 6 NO 0 1 1 1 3 22 2021	2022 FFY19
the anlytic line was dictated to me the main analytic line was changed without sufficient justification, argume adgements, sourcing, and/or confidence levels were mischaracterized or in the briefer mischaracterized the assessment/product to a consumer an internal IC element/CCMD senior mischaracterized the assessment/pro dy comments or dissent on a product were distorted or suppressed other otal OBJ lew question added in 2019 When considering the most significant instance of distortion or suppression dy product was not published was discouraged from writing a product dy analytic line was dictated to me the main analytic line of my product was deliberately changed during revicularlytic points, supporting evidence, and/or confidence levels in my product briefer either suppressed or misrepresented the analysis on internal agency senior changed, deleted, or added minor analytic point dy comments or dissent on a product were suppressed or distorted other otal OBJ question wording changed in 2021 question responses changed in 2021 what feedback or explanation did you receive on this matter?	2010	2011	2012							1 1 3 1 3 0 5 1 1 16	3 1 6 6 NN 0 0 1 1 1 3 22	2022 2022 2022 15
ne anlytic line was dictated to me ne main analytic line was changed without sufficient justification, argume indigements, sourcing, and/or confidence levels were mischaracterized or i briefer mischaracterized the assessment/product to a consumer in internal IC element/CCMD senior mischaracterized the assessment/pro ly comments or dissent on a product were distorted or suppressed ther otal OBJ ew question added in 2019 //hen considering the most significant instance of distortion or suppression ly product was not published was discouraged from writing a product ly analytic line was dictated to me ne main analytic line of my product was deliberately changed during revinallytic points, supporting evidence, and/or confidence levels in my product priefer either suppressed or misrepresented the analysis in internal agency senior changed, deleted, or added minor analytic point ly comments or dissent on a product were suppressed or distorted ther otal OBJ uestion wording changed in 2021 uestion responses changed in 2021 //hat feedback or explanation did you receive on this matter?	2010	2011	2012							1 1 3 1 3 0 5 1 1 16	3 1 6 6 NO 0 1 1 1 3 22 2021	2022 FFY19 2022 15 3
e anlytic line was dictated to me e main analytic line was changed without sufficient justification, argume digements, sourcing, and/or confidence levels were mischaracterized or i oriefer mischaracterized the assessment/product to a consumer internal IC element/CCMD senior mischaracterized the assessment/pro or comments or dissent on a product were distorted or suppressed her tal OBJ w question added in 2019 nen considering the most significant instance of distortion or suppression or product was not published as discouraged from writing a product oriefer analytic line was dictated to me e main analytic line of my product was deliberately changed during revia alytic points, supporting evidence, and/or confidence levels in my produ- oriefer either suppressed or misrepresented the analysis internal agency senior changed, deleted, or added minor analytic point or comments or dissent on a product were suppressed or distorted her tal OBJ sestion wording changed in 2021 sestion responses changed in 2021 sestion responses changed in 2021 sestion responses changed in 2021 did not receive feedback or explanation e analysis did not meet threshold or priority for publication	2010	2011	2012							1 1 3 1 3 0 5 1 1 16	3 1 6 6 N 0 0 1 1 1 3 3 22 2021	2022 FFY19

Concurrence from a particular component was required for publication Content was changed or deleted to better meet customer needs											1 (4 3	
Content was changed or deleted to better meet customer needs Content was changed or deleted because of differeing views from the field											0 2	
Content was changed or deleted because it was too long, complicated, or 1											1 5	
Information to which I do not have access changed the analysis											0 ()
The assessment was policy prescriptive											1 (
Other Total OBJ											6 9 21 39	
TOTAL OBJ											21 35	,
New question added in 2019												
What was the primary feedback or explanation given to you during or follows:	owing this i	ncident?										
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 2022	
I was told my product did not meet threshold and/or was not a high enoug I was told my logical argumentation was flawed or not convincing										0 1		
I was told the sourcing I relied on was not reliable, complete, or persuasive										2		
I was told that dissent was not accepted in this instance because it did not										0		
I was told that concurrence from a particular agency or office was required										0		
I was told that my analysis was changed or deleted so that the product wo										2		
I was told additional/special compartmented information (which I do not F I was told my assessment was policy prescriptive										0	IA after FY19	
I was told that my product did not meet appropriate tradecraft standards										0		
I was told that my analysis was changed or deleted in response to policyma										0		
I was told that my analysis was changed in response to differing views fron										1		
I was told that my analysis was too complicated or technical and has to be										0		
I did not receive any feedback or explanation as to why my product was di-										6 4		
Other Total OBJ										4 16		
Total OB										10		
Question responses changed in 2022												
Who was the primary source of your most significant experience with dist												
n Analyst within my IC element /CCMD	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 2022	
Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD												
Reviewer within my IC element/CCMD											6	
Senior executive/military officer within my IC element/CCMD											17	7
Intelligence professional from another IC element/CCMD											1	
US Government official outisde of the IC											(
Other Total OBJ											39	
											3.	
Question wording changed in 2021												
Question responses changed in 2021												
Who was the primary source of your most significant experience of distort					2011	2045	2045	2047	2010	2010	2024 2022	
Analyst within my IC element/CCMD	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 2022	
Manager/supervisor within my IC element/CCMD											2	
Reviewer within my IC element/CCMD											2	
Senior executive within my IC elmement/CCMD											14 NA after	F
Intelligence professional from another IC element/CCMD											0	
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC											0	
Other											3	
Total OBJ											22	
New response categories added to the question in 2019												
Source n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 2022	
Internal colleague	2010	2011	2012	2013	2014	2013	2010	2017	2010	0	2021 2022	
First-level manager										1		
Mid-level/Senior supervisor within your IC element										2		
Non-supervisory internal analyst reviewer (e.g., SIOs)										0		
Non-analyst senior within your IC element										6 5	NA after FY19	
IC senior leadership External IC colleague or supervisor										5 1	MM after F119	
DNI element (NIC, NIM, etc.)										0		
US government official outside the IC										0		
Editor or senior reviewer of an IC publication										0		
Other Total ORL										16		
Total OBJ										16		
New response categories in 2018												
Source												
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 2022	
Internal colleague									1			
First-level manager Mid-level/Senior supervisor within your IC element									2 22			
External colleague									1			
Non-intelligence senior									2		after EV10	
External IC supervisor									1	NA	after FY18	
Non-supervisory reviewer									0			
DNI element (NIC, NIM, etc.)									0			
US government official outside the IC Other									2			
ou.c.												

Original response categories												
Source												
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Non-supervisory professional within your IC element Supervisor within your IC element	3 13	5 8	0 6	9 27	6 9	1 3	6 12	0 11				
Intelligence professional outside your IC element	1	3	3	4	7	1	5	1		NA after	FY17	
US government official outside the IC	3	3	5	9	7	1	5	1				
Other	0	3	1	1	3	0	1	2				
Total OBJ	16	17	11	38	24	4	21	13				
Question wording changed in 2022 Question wording changed in 2021												
Question wording changed in 2021 Question responses changed in 2021												
Question design changed in 2021												
In your perception, to what extent were the following factors a mot	tive for your most	signficant	experience	with disto	rtion and/	or suppres	sion of ana	lysis?				
Naintain an existing analytic line or status quo on a topic	-											
1	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Not a factor											7	7
iomewhat a factor A moderate factor											4 4	8 7
A moderate factor An important factor											2	16
Jnsure											4	0
rotal OBJ											21	38
o what extent were the following factors a motive for your most si	igificant experienc	e of distor	tion and/o	r suppress	ion of anal	ysis:						
lign to an individual's perspective	*					***						
let a factor	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
lot a factor omewhat a factor											2	4
A moderate factor											5	3
n important factor											10	25
Insure											2	2
otal OBJ											22	38
						•						
n your perception, to what extent were the following factors a mot	tive for your most	signficant	experience	with disto	ortion and/	or suppres	sion of ana	ilysis?				
upport/protect operational equities	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
lot a factor	2010	2011	2012	2013	2014	2013	2010	2017	2010	2019	10	18
											10	
omewhat a factor											4	5
											4 2	
moderate factor												5
moderate factor n important factor nsure											2 1 4	5 5 5
moderate factor n important factor nsure											2 1	5 5 5
moderate factor n important factor nsure otal OBJ	tive for your most	signficant	evnerienc	a with dicto	artion and	or suppres	sion of an	ulucic 2			2 1 4	5 5 5 38
moderate factor n important factor nsure otal OBJ I your perception, to what extent were the following factors a mot	tive for your most	signficant	experience	e with disto	ortion and/	or suppres	sion of ana	ılysis?			2 1 4	5 5 5
moderate factor n important factor nsure otal OBJ s your perception, to what extent were the following factors a mot upport/protect bureaucratic interests	tive for your most	signficant	experience	e with disto	ortion and/	or suppres	sion of ana 2016	ulysis?	2018	2019	2 1 4	5 5 5
moderate factor in important factor Insure otal OBJ n your perception, to what extent were the following factors a mot upport/protect bureaucratic interests	•								2018	2019	2 1 4 21	5 5 5 38
n moderate factor Insure iotal OBJ n your perception, to what extent were the following factors a mot support/protect bureaucratic interests lot a factor	•								2018	2019	2 1 4 21	5 5 5 38 2022 4
n moderate factor un important factor Unsure otal OBJ n your perception, to what extent were the following factors a mot upport/protect bureaucratic interests lot a factor omewhat a factor	•								2018	2019	2 1 4 21 2021 3 2 4	5 5 5 38 2022 4 7 4
A moderate factor An important factor Justure Total OBJ In your perception, to what extent were the following factors a mot support/protect bureaucratic interests Justia factor Jonewhat a factor An important factor An important factor	•								2018	2019	2 1 4 21 21 3 2 4 11	5 5 5 38 2022 4 7 4 17
moderate factor n important factor nsure otal OBJ n your perception, to what extent were the following factors a mot upport/protect bureaucratic interests ot a factor omewhat a factor moderate factor n important factor insure	•								2018	2019	2 1 4 21 221 3 2 4 11 1	5 5 5 38 2022 4 7 4 17 6
moderate factor in important factor Insure lotal OBJ n your perception, to what extent were the following factors a mot upport/protect bureaucratic interests lot a factor omewhat a factor in moderate factor in important factor Unsure	•								2018	2019	2 1 4 21 21 3 2 4 11	5 5 5 38 2022 4 7 4
moderate factor nimportant factor nsure pital OBJ your perception, to what extent were the following factors a mot upport/protect bureaucratic interests ot a factor omewhat a factor moderate factor nimportant factor nsure pital OBJ	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2 1 4 21 221 3 2 4 11 1	5 5 5 38 2022 4 7 4 17 6
moderate factor n important factor nsure otal OBJ your perception, to what extent were the following factors a mot upport/protect bureaucratic interests ot a factor omewhat a factor moderate factor n important factor nsure otal OBJ	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2 1 4 21 221 3 2 4 11 1	5 5 5 38 2022 4 7 4 17 6
n moderate factor Insure Total OBJ n your perception, to what extent were the following factors a mot upport/protect bureaucratic interests total obstance	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2 1 4 21 2021 3 2 4 11 1 21	5 5 5 38 2022 4 7 4 17 6
moderate factor n important factor nsure otal OBJ n your perception, to what extent were the following factors a mot upport/protect bureaucratic interests ot a factor omewhat a factor moderate factor moderate factor nisure otal OBJ n your perception, to what extent were the following factors a mot rovoke or prevent policymaker action or response ot a factor	2010 tive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016 sion of ana	2017			2 1 4 21 221 3 2 4 4 11 1 21	2022 4 7 4 17 6 38
moderate factor n important factor nsure otal OBJ vour perception, to what extent were the following factors a mot upport/protect bureaucratic interests ot a factor omewhat a factor moderate factor n important factor nsure otal OBJ vour perception, to what extent were the following factors a mot rovoke or prevent policymaker action or response ot a factor omewhat a factor omewhat a factor	2010 tive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016 sion of ana	2017			2 1 4 21 3 2 4 11 1 21	55 55 38 2022 4 7 4 17 6 38 2022 9
moderate factor in important factor insure otal OBJ n your perception, to what extent were the following factors a mot upport/protect bureaucratic interests lot a factor omewhat a factor moderate factor in important factor insure otal OBJ n your perception, to what extent were the following factors a mot rovoke or prevent policymaker action or response	2010 tive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016 sion of ana	2017			2 1 4 21 3 2 4 11 1 21 22 2021 5 3 2	2022 4 7 4 17 6 38
moderate factor n important factor nsure otal OBJ your perception, to what extent were the following factors a mot upport/protect bureaucratic interests ot a factor omewhat a factor moderate factor n important factor nsure otal OBJ your perception, to what extent were the following factors a mot rovoke or prevent policymaker action or response ot a factor omewhat a factor omewhat a factor omewhat a factor omewhat a factor moderate factor in important factor	2010 tive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016 sion of ana	2017			2 1 4 21 3 2 4 11 1 21 5 3 2 8	2022 4 7 4 17 6 38 2022 9 10 9
moderate factor n important factor nsure pital OBJ your perception, to what extent were the following factors a mot upport/protect bureaucratic interests or a factor omewhat a factor moderate factor n important factor nsure oral OBJ your perception, to what extent were the following factors a mot rovoke or prevent policymaker action or response or a factor moderate factor moderate factor important factor moderate factor moderate factor important factor moderate factor important factor moderate factor	2010 tive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016 sion of ana	2017			2 1 4 21 3 2 4 11 1 21 5 3 2 8 3 3	5 5 5 38 2022 4 7 4 17 6 38 2022 9 10 9 4 6
moderate factor n important factor nsure pital OBJ your perception, to what extent were the following factors a mot upport/protect bureaucratic interests or a factor omewhat a factor moderate factor n important factor nsure oral OBJ your perception, to what extent were the following factors a mot rovoke or prevent policymaker action or response or a factor moderate factor moderate factor important factor moderate factor moderate factor important factor moderate factor important factor moderate factor	2010 tive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016 sion of ana	2017			2 1 4 21 3 2 4 11 1 21 5 3 2 8	5 5 5 38 2022 4 7 4 17 6 38 2022 9 10 9 4 6
moderate factor i important factor issure ital OBJ your perception, to what extent were the following factors a mot import/protect bureaucratic interests of a factor mewhat a factor moderate factor important factor issure ital OBJ your perception, to what extent were the following factors a mot ovoke or prevent policymaker action or response of a factor mewhat a factor mewhat a factor mewhat a factor important factor issure ital OBJ	tive for your most	signficant	experience	2013 e with disto 2013	2014 ortion and/ 2014	2015 For suppres 2015	2016 sion of ana 2016	2017 allysis? 2017			2 1 4 21 3 2 4 11 1 21 5 3 2 8 3 3	55 55 38 2022 4 77 4 17 6 38 2022 9 10 9 4 6
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iomewhat a factor An outerate factor An important factor Justice Total OBJ In your perception, to what extent were the following factors a mot Support/protect bureaucratic interests In your perception, to what extent were the following factors a mot Support/protect bureaucratic interests In your a factor In important factor In important factor In your perception, to what extent were the following factors a mot Provoke or prevent policymaker action or response In your perception, to what extent were the following factors a mot Provoke or prevent policymaker action or response In your perception, to what extent were the following factors a mot In important factor In your perception, to what extent were the following factors a mot Support or oppose a policy agenda or narrative In your perception, to what extent were the following factors a mot Support or oppose a policy agenda or narrative In your perception, to what extent were the following factors a mot Support or oppose a policy agenda or narrative In your perception, to what extent were the following factors a mot Support or oppose a policy agenda or narrative In your perception, to what extent were the following factors a mot Support or oppose a policy agenda or narrative In your perception, to what extent were the following factors a mot Support or oppose a policy agenda or narrative In your perception, to what extent were the following factors a mot Support or oppose a policy agenda or narrative In your perception, to what extent were the following factors a mot Support or oppose a policy agenda or narrative In your perception or oppose a policy agenda or narrative In your perception or oppose a policy agenda or narrative In your perception or oppose a policy agenda or narrative In your perception or oppose a policy agenda or narrative In your perception or oppose a policy agenda or narrative In your perception or oppose a policy agenda or narrative In your perception or oppose a policy agenda or narrative In your perception or oppose a policy agenda or na	tive for your most 2010	2011 signficant 2011 signficant	experience 2012 experience	2013 e with disto	2014 prtion and/ 2014 prtion and/	2015 'or suppres 2015	sion of ana	2017 llysis? 2017	2018	2019	2021 3 2 4 11 1 21 5 3 2 8 3 21 21 2021 1 3 6 8	2022 4 7 4 17 6 38 2022 9 10 0 9 4 6 38
A moderate factor An important factor Justure Total OBJ In your perception, to what extent were the following factors a mot Jupport/protect bureaucratic interests Justice Jus	tive for your most 2010	2011 signficant 2011 signficant	experience 2012 experience	2013 e with disto	2014 prtion and/ 2014 prtion and/	2015 'or suppres 2015	sion of ana	2017 llysis? 2017	2018	2019	2021 3 2 4 11 1 21 21 2021 5 3 2 8 3 21 21 2021	2022 4 7 4 17 6 6 38 2022 9 10 9 4 6 38 2022 9 6 4 4 12 7 7
A moderate factor An important factor Justure Total OBJ In your perception, to what extent were the following factors a mot support/protect bureaucratic interests Join a factor Comewhat a factor An moderate factor An important factor Justure Jus	tive for your most 2010	2011 signficant 2011 signficant	experience 2012 experience	2013 e with disto	2014 prtion and/ 2014 prtion and/	2015 'or suppres 2015	sion of ana	2017 llysis? 2017	2018	2019	2021 3 2 4 11 1 21 21 2021 5 3 2 8 3 21 21 2021	2022 4 4 7 4 17 66 38 2022 9 10 9 4 6 38 2022 9 6 4 4 12 7 7
moderate factor in important factor insure lotal OBJ n your perception, to what extent were the following factors a mot upport/protect bureaucratic interests lot a factor omewhat a factor in important factor insure lotal OBJ n your perception, to what extent were the following factors a mot rovoke or prevent policymaker action or response lot a factor omewhat a factor in important factor in operate factor in important factor	tive for your most 2010	2011 signficant 2011 signficant	experience 2012 experience	2013 e with disto	2014 prtion and/ 2014 prtion and/	2015 'or suppres 2015	sion of ana	2017 llysis? 2017	2018	2019	2021 3 2 4 11 1 21 21 2021 5 3 2 8 3 21 21 2021	2022 4 4 7 4 17 66 38 2022 9 10 9 4 6 38 2022 9 6 4 4 12 7 7
moderate factor n important factor nsure otal OBJ vour perception, to what extent were the following factors a mot upport/protect bureaucratic interests ot a factor omewhat a factor moderate factor nimportant factor nsure otal OBJ vour perception, to what extent were the following factors a mot rovoke or prevent policymaker action or response ot a factor omewhat a factor moderate factor moderate factor moderate factor nsure otal OBJ vour perception, to what extent were the following factors a mot ovoke or prevent policymaker action or response ot a factor omewhat a factor moderate factor nsure otal OBJ vour perception, to what extent were the following factors a mot upport or oppose a policy agenda or narrative ot a factor omewhat a factor moderate factor moderate factor normoderate factor normoderate factor normoderate factor source otal OBJ ew response categories added to the question in 2019 lotive	tive for your most 2010 tive for your most 2010	signficant 2011 signficant 2011	experience 2012 experience 2012	e with disto	2014 Portion and/ 2014 Portion and/ 2014	2015 for suppres 2015 for suppres 2015	2016 sion of ana 2016 sion of ana 2016	2017 sllysis? 2017	2018	2019 2019 2019	2021 3 2 4 11 1 21 5 3 2 8 3 21 21 2021 1 3 6 6 8 4 22	2022 4 7 4 17 6 38 2022 9 100 9 4 6 6 38 2022 9 6 6 4 12 7 38 20 20 20 20 20 20 20 20 20 20 20 20 20
moderate factor n important factor nsure otal OBJ your perception, to what extent were the following factors a mot upport/protect bureaucratic interests ot a factor omewhat a factor moderate factor nimportant factor nsure otal OBJ your perception, to what extent were the following factors a mot rovoke or prevent policymaker action or response ot a factor omewhat a factor moderate factor nimportant factor nimportant factor nisure otal OBJ your perception, to what extent were the following factors a mot upport or oppose a policy agenda or narrative ot a factor omewhat a factor moderate factor nimport or oppose a policy agenda or narrative ot a factor omewhat a factor moderate factor nimportant factor nimportant factor nimportant factor nisure otal OBJ ew response categories added to the question in 2019 lotive laintain an existing analytic line upport views of an internal supervisor/management	tive for your most 2010 tive for your most 2010	signficant 2011 signficant 2011	experience 2012 experience 2012	e with disto	2014 Portion and/ 2014 Portion and/ 2014	2015 for suppres 2015 for suppres 2015	2016 sion of ana 2016 sion of ana 2016	2017 sllysis? 2017	2018	2019 2019 2019 1 2	2021 3 2 4 11 1 21 5 3 2 8 3 21 21 2021 1 3 6 6 8 4 22	2022 4 7 4 17 6 38 2022 9 100 9 4 6 6 38 2022 9 6 6 4 12 7 38 20 20 20 20 20 20 20 20 20 20 20 20 20
moderate factor in important factor Insure otal OBJ n your perception, to what extent were the following factors a mot upport/protect bureaucratic interests lot a factor omewhat a factor in important factor insure otal OBJ n your perception, to what extent were the following factors a mot provoke or prevent policymaker action or response lot a factor omewhat a factor in important factor in moderate factor in important factor in moderate factor in important	tive for your most 2010 tive for your most 2010	signficant 2011 signficant 2011	experience 2012 experience 2012	e with disto	2014 Portion and/ 2014 Portion and/ 2014	2015 for suppres 2015 for suppres 2015	2016 sion of ana 2016 sion of ana 2016	2017 sllysis? 2017	2018	2019 2019 2019	2021 3 2 4 11 1 21 5 3 2 8 3 21 21 2021 1 3 6 6 8 4 22	2022 4 7 4 4 7 7 6 38 2022 9 9 4 6 6 3 8 2022 9 9 9 4 6 6 6 7 8 9 9 9 9 9 9 9 9 9 9 9 9 9

Support views of external management										0			
Support views of governemnet/policy official(s)										6	NA after	FY19	
To support operational equities										0			
To suppress information deemed embarassing to the Department, Agency To prevent policymaker action or response on a topic										4			
Not sure what the motive was										0			
Other										2			
Total OBJ										16			
New response categories in 2018 Motive													
n n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Maintain existing analytic line									1				
Support views of internal supervisor/management									2				
Support views of internal colleague									1				
Support views of external colleague Support views of external management									1 1				
Support views of government/policy official									15				
To support increase/decrease of resources for operational, military or USG									5	NA	after FY18		
Unintentional									0				
Unsure what the motive was									1				
Other To suppress information deemed embarrassing to the Department, Agency									4 2				
To prevent policymaker action\response									0				
Total OBJ									33				
Original response categories													
Motive n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
To support supervisor within your IC element	2010	8	5	18	2014 5	2015	2016	2017	2018	2013	2021	2022	
To support IC personnel or management outside your IC element	8	6	3	12	10	1	4	7					
To support government official outside the IC	12	9	4	15	10	1	5	10					
I am unsure what the motive was				6	5	0	6	0		NA after	FY17		
Inadvertent/unintended To avoid conflicting with an existing analytic line					3	1 1	1 4	0 1					
Other	6	4	5	7	7	2	5	2					
Total OBJ	16	17	11	38	24	4	21	13					
Question wording changed in 2022													
Did you seek assistance to address this matter?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
No							2020	2027		2023		13	
Yes												24	
Total												37	
MOE												14.37%	
Question wording changed in 2021													
Question responses changed in 2021													
Did you seek assistance in dealing with this most signficant experience of d													
n No	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
No Yes												IA after F	
Total											22	or direct i	
MOE											19.58%		
During the past year, did you seek assistance in dealing with distortion or s			2042	2042	2011	2015	2045	2017	2010	2010	2024	2022	
n No	2010 5	2011 5	2012	2013	2014 5	2015	2016 8	2017	2018	2019 7	2021	2022	
Yes	6	5	6	28	19	2	13	7	24	9	NA after	FY19	
Partially	5	7	2										
Total	16	17	11	38	24	4	21	13	33	16			
MOE	23.39%	22.62%	28.64%	14.13%	18.63%	48.46%	20.11%	26.19%	15.43%	23.39%			
Question wording changed in 2022													
Did you seek assistance from the analytic ombuds?													ļ.
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Yes												9	
No Total OBJ												15 24	
Total Obj												24	
Question wording changed in 2021													
Did you seek assistance from your IC element/CCMD analytic ombudsman													
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Yes No											7 5 N	IA after F	
Total OBJ											12	A ditei F	
New question added in 2019													
Did you go to your IC element's ombudsman for help?	2010	2011	2012	2012	2011	2015	2011	2017	2010	2012	2024	2022	
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 6 3	2021 NA after		
n Yes	2010	2011	2012	2013	2014	2015	2016	2017	2018	6			

Question wording changed in 2022													
Question responses changed in 2022 What is the primary reason you did not seek assistance from the analytic o	ombuds?												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
id not believe anything would change												2	
Did not know who to go to for help												0	
oncerns regarding retribution												1	
oncerns regarding confidentiality												1	
oncerns regarding rank, tenure, or other power imbalances among individual												2	
ime constraints/press of business												1	
was dissuaded from seeking assistance												2	
												_	
old not know a process exists for addressing the matter												2	
resumed others involved would seek assistance												0	
ther												4	
otal OBJ												15	
ew question added in 2021													
/hy did you not seek assistance from your analytic ombudsman?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
oncerns regarding retribution	2010			2013	2017	2013	2010	2017	2010	2013	1	LULL	
oncerns regarding confidentiality											0		
oncerns regarding rank, tenure, or other power imbalances of individual(2		
ime constraints/press of businsess												A after F	
ept the issue at the management level											1		
id not believe the analytic ombudsman would help											0		
Other											0		
otal OBJ											4		
uestion responses changed in 2022													
/hat is the primary reason you did not seek assistance?	2042	204:	2012	201-	201 -	201-	204 -	201-	204.5	204-	202 -	2025	
id not helieve anything would change	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
id not believe anything would change													
id not know who to go to for help												0	
oncerns regarding retirubtion												2	
oncerns regarding confidentiality												0	
oncerns regarding rank, tenure, or other power imbalances among indivi-												1	
me constraints/press of business												4	
was dissuaded from seeking assistance												0	
oid not know a process exists for addressing the matter												1	
resumed others involved would seek assistance												0	
Other												0	
otal OBJ												13	
lew response categories added to the question in 2021 Question wording changed in 2021													
What is the primary reason you did not seek assistance?													
· , , , , , , , , , , , , , , , , , , ,	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
id not believe anything would change											4		
oid not know who to go to for help											0		
											3		
oncerns regading retirbution													
Concerns regarding confidentiality												A after F	
oncerns regading rank, tenure, or other power imbalances of individual(s											2		
ime constraints/press of business											0		
Other											1		
otal OBJ											10		
ew response categories added to the question in 2019													
uestion wording changed in 2019													
/hat is the primary reason you didn't seek assistance in dealing with the a	attempted	distortion	or suppres	sion?									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
					2014	2015	2016	2017	2018	2019 0	2021	2022	
ear of retribution					2014	2015	2016	2017	2018		2021	2022	
ear of retribution oncerns about the lack of confidentiality					2014	2015	2016	2017	2018	0 0 5			
ear of retribution oncerns about the lack of confidentiality id not believe anything would change					2014	2015	2016	2017	2018	0 0 5	2021 A after FY1		
ear of retribution oncerns about the lack of confidentiality id not believe anything would change erson in question was considered "senior" to me					2014	2015	2016	2017	2018	0 0 5 0			
ear of retribution oncerns about the lack of confidentiality id not believe anything would change erson in question was considered "senior" to me idn't know who to go to for help					2014	2015	2016	2017	2018	0 0 5 0 1			
ear of retribution oncerns about the lack of confidentiality id not believe anything would change erson in question was considered "senior" to me idn't know who to go to for help ther					2014	2015	2016	2017	2018	0 0 5 0			
ear of retribution oncerns about the lack of confidentiality oid not believe anything would change erson in question was considered "senior" to me idn't know who to go to for help otal OBJ					2014	2015	2016	2017	2018	0 0 5 0 1 1			
ear of retribution oncerns about the lack of confidentiality iid not believe anything would change erson in question was considered "senior" to me iidn't know who to go to for help ther otal OBJ	2010				2014	2015	2016	2017	2018	0 0 5 0 1 1			
ear of retribution oncerns about the lack of confidentiality id not believe anything would change erson in question was considered "senior" to me idn't know who to go to for help ther otal OBJ we response categories in 2018 //yy did you not seek assistance in dealing with distortion or supression?	2010				2014	2015	2016	2017	2018	0 0 5 0 1 1			
ear of retribution oncerns about the lack of confidentiality idi not believe anything would change erson in question was considered "senior" to me idn't know who to go to for help bther otal OBJ lew response categories in 2018 Why did you not seek assistance in dealing with distortion or supression?	2010 (Rank 1)	2011	2012	2013						0 0 5 0 1 1 7	A after FY1	9	
ear of retribution oncerns about the lack of confidentiality idi not believe anything would change erson in question was considered "senior" to me idn't know who to go to for help other otal OBJ lew response categories in 2018 Why did you not seek assistance in dealing with distortion or supression?	2010 (Rank 1)	2011	2012	2013					2018	0 0 5 0 1 1 7	A after FY1	9	
ear of retribution oncerns about the lack of confidentiality id not believe anything would change erson in question was considered "senior" to me idn't know who to go to for help other otal OBJ lew response categories in 2018 l/hy did you not seek assistance in dealing with distortion or supression? (ear of retribution id not believe anyone would listen	2010 (Rank 1)	2011	2012	2013					2018 0 4	0 0 5 0 1 1 7	A after FY1	9	
ear of retribution oncerns about the lack of confidentiality iid not believe anything would change erson in question was considered "senior" to me iidn't know who to go to for help ither otal OBJ lew response categories in 2018 Why did you not seek assistance in dealing with distortion or supression? (ear of retribution iid not believe anyone would listen iid not believe anyone would change	2010 (Rank 1)	2011	2012	2013					2018 0 4 3	0 0 5 0 1 1 7	2021	9	
ear of retribution oncerns about the lack of confidentiality id not believe anything would change erson in question was considered "senior" to me idn't know who to go to for help ther otal OBJ ew response categories in 2018 // by did you not seek assistance in dealing with distortion or supression? (ear of retribution id not believe anyone would listen id not believe anything could change erson in question considered "senior" to me	2010 (Rank 1)	2011	2012	2013					2018 0 4 3 0	0 0 5 0 1 1 7	A after FY1	9	
ear of retribution oncerns about the lack of confidentiality id not believe anything would change erson in question was considered "senior" to me idn't know who to go to for help ther otal OBJ ew response categories in 2018 //hy did you not seek assistance in dealing with distortion or supression? (ear of retribution id not believe anything could change erson in question considered "senior" to me idn't know who to go to for help	2010 (Rank 1)	2011	2012	2013					2018 0 4 3 0 0	0 0 5 0 1 1 7	2021	9	
ear of retribution oncerns about the lack of confidentiality id not believe anything would change erson in question was considered "senior" to me idn't know who to go to for help ther otal OBJ ew response categories in 2018 //hy did you not seek assistance in dealing with distortion or supression? (ear of retribution id not believe anything could change erson in question considered "senior" to me idn't know who to go to for help idn't know who to go to for help idn't know about Ombudsman process	2010 (Rank 1)	2011	2012	2013					2018 0 4 3 0 0	0 0 5 0 1 1 7	2021	9	
ear of retribution oncerns about the lack of confidentiality id not believe anything would change erson in question was considered "senior" to me idn't know who to go to for help ther otal OBJ Lew response categories in 2018 Why did you not seek assistance in dealing with distortion or supression? Lear of retribution id not believe anyone would listen id not believe anything could change erson in question considered "senior" to me idn't know who to go to for help idn't know about Ombudsman process ther	2010 (Rank 1)	2011	2012	2013					2018 0 4 3 0 0	0 0 5 0 1 1 7	2021	9	
ear of retribution concerns about the lack of confidentiality id not believe anything would change erson in question was considered "senior" to me idn't know who to go to for help ther cotal OBJ ew response categories in 2018 //hy did you not seek assistance in dealing with distortion or supression? (ear of retribution id not believe anyone would listen id not believe anything could change erson in question considered "senior" to me idn't know who to go to for help idn't know about Ombudsman process ther	2010 (Rank 1)	2011	2012	2013					2018 0 4 3 0 0	0 0 5 0 1 1 7	2021	9	
ear of retribution oncerns about the lack of confidentiality id not believe anything would change erson in question was considered "senior" to me idn't know who to go to for help other otal OBJ lew response categories in 2018 Vhy did you not seek assistance in dealing with distortion or supression? ear of retribution iid not believe anyone would listen	(Rank 1) 2010	2011	2012	2013					2018 0 4 3 0 0	0 0 5 0 1 1 7	2021	9	

Fear of retribution									1			
Did not believe anyone would listen									2			
Did not believe anything could change									2			
Person in question considered "senior" to me									1	NA after F	/18	
Didn't know who to go to for help									0			
Didn't know about Ombudsman process Other									1 0			
Total OBJ									7			
Total Obs									,			
Why did you not seek assistance in dealing with distortion or supression? (
n .	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 202	1 2022	
Fear of retribution Did not believe anyone would listen									0 1			
Did not believe anything could change									1			
Person in question considered "senior" to me									0	NA after F	/18	
Didn't know who to go to for help									2			
Didn't know about Ombudsman process									0			
Other									0			
Total OBJ									4			
Why did you not seek assistance in dealing with distortion or supression? (Rank 4)											
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 202	1 2022	
Fear of retribution									1			
Did not believe anyone would listen									0			
Did not believe anything could change									0			
Person in question considered "senior" to me									0	NA after F	L18	
Didn't know who to go to for help Didn't know about Ombudsman process									0			
Other									0			
Total OBJ									1			
Why did you not seek assistance in dealing with distortion or supression? (2011	2012	2012	2014	2015	2016	2017	2010	2010 202	1 2022	
n Fear of retribution	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 202	1 2022	
Did not believe anyone would listen									0			
Did not believe anything could change									0			
Person in question considered "senior" to me									0	NA after F	/18	
Didn't know who to go to for help									0			
Didn't know about Ombudsman process									0			
Other									0			
Letal (AU)									0			
Total OBJ									0			
Total OBJ Why did you not seek assistance in dealing with distortion or supression? (
Why did you not seek assistance in dealing with distortion or supression? (Rank 6) 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 202	1 2022	
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution		2011	2012	2013	2014	2015	2016	2017	2018	2019 202	1 2022	
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen		2011	2012	2013	2014	2015	2016	2017	2018 0 0	2019 202	1 2022	
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change		2011	2012	2013	2014	2015	2016	2017	2018	2019 202 NA after F		
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen		2011	2012	2013	2014	2015	2016	2017	2018 0 0 0			
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me		2011	2012	2013	2014	2015	2016	2017	2018 0 0 0			
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other		2011	2012	2013	2014	2015	2016	2017	2018 0 0 0 0 0 0 0			
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process		2011	2012	2013	2014	2015	2016	2017	2018 0 0 0 0 0			
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Total OBJ	2010	2011	2012	2013	2014	2015	2016	2017	2018 0 0 0 0 0 0 0			
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other	2010	2011	2012	2013	2014	2015	2016	2017	2018 0 0 0 0 0 0 0		/18	
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Total OBJ Why did you not seek assistance in dealing with distortion or supression? (2010 Rank 7)								2018 0 0 0 0 0 0 0 0	NA after F	/18	
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Total OBJ Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen	2010 Rank 7)								2018 0 0 0 0 0 0 0 0 0 0 0 0 0	NA after F	/18	
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Total OBJ Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change	2010 Rank 7)								2018 0 0 0 0 0 0 0 0 0 0 0 0 0	NA after F	1 2022	
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Total OBJ Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me	2010 Rank 7)								2018 0 0 0 0 0 0 0 0 0 0 0 0 0	NA after F	1 2022	
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Total OBJ Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help	2010 Rank 7)								2018 0 0 0 0 0 0 0 0 0 0 0 0 0	NA after F	1 2022	
Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Total OBJ Why did you not seek assistance in dealing with distortion or supression? (n Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me	2010 Rank 7)								2018 0 0 0 0 0 0 0 0 0 0 0 0 0	NA after F	1 2022	
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Training on the Analytic Standards												16	
Promote awareness of the analytic ombuds as a resource to address conce	!											4	
Consistent and transparent product review and feedback practices												28	
Consistent and transparent product coordination practices Communication, guidance, and strategic messaging about the Analytic Stai	1											8 7	
Leadership commitment to preserve objective analysis independent from p												19	
Address resource-to-task imbalances	l											7	
Other												5	
Total												94	
MOE												7.01%	
New question added in 2022													
Are you aware of your IC element/CCMD analytic ombuds role and respo													
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Yes												83	
No Total												9	
Total MOE												7.16%	
WIOL												7.10/0	
New question added in 2018													
Question wording changed in 2021													
Do you know how to contact your IC element/CCMD analytic ombuds?													
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Yes									45	30	40	76	
No									4	10	14	7	
Total									49	40	54	83	
MOE									11.96%	13.68%	11.17%	7.92%	
New question added in 2022													
Are you aware of the IC Analytic Ombudsman role and responsibilities?													
n are you aware of the ic Analytic Ombudsman role and responsibilities?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Yes	2010	2021	-012	_013	-017	_013	_010	_01/	2010	2023	-021	77	
No												17	
Total												94	
MOE												7.01%	
New question added in 2022													
Do you know how to contact the IC Analytic Ombudsman?													
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Yes												66	
No												11	
Total												77	
Total MOE												77 8.47%	
Total MOE												77 8.47%	
МОЕ													
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate												8.47%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n	your experio	ence with t 2011	he Preside 2012	nt's Daily B 2013	Brief over tl	ne past yea 2015	ar? 2016	2017	2018	2019	2021	8.47% 2022	
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MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance								2017	2018	2019	12 5	2022 35 11	
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MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion								2017	2018	2019	12 5 4 33	2022 35 11 1 47	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory								2017	2018	2019	12 5 4	2022 35 11 1	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total								2017	2018	2019	12 5 4 33 54	2022 35 11 1 47 94	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total								2017	2018	2019	12 5 4 33 54	2022 35 11 1 47 94	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE	2010	2011 xperience	2012 with the Pr	2013 esident's D	2014 Daily Brief?	2015	2016				12 5 4 33 54 11.17%	2022 35 11 1 47 94 7.01%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principles	2010	2011	2012	2013	2014			2017	2018	2019	12 5 4 33 54	2022 35 11 47 94 7.01%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principl n Time constraints	2010	2011 xperience	2012 with the Pr	2013 esident's D	2014 Daily Brief?	2015	2016				12 5 4 33 54 11.17%	2022 35 11 47 94 7.01%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principle n Time constraints Levels of review	2010	2011 xperience	2012 with the Pr	2013 esident's D	2014 Daily Brief?	2015	2016				12 5 4 33 54 11.17%	2022 35 11 47 94 7.01%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principl n Time constraints Levels of review Threshold for publication	les in your e	2011 xperience	2012 with the Pr	2013 esident's D	2014 Daily Brief?	2015	2016				12 5 4 33 54 11.17%	2022 35 11 1 47 7.01%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principlen n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o	les in your e	2011 xperience	2012 with the Pr	2013 esident's D	2014 Daily Brief?	2015	2016				12 5 4 33 54 11.17%	2022 35 11 47 94 7.01% 2022 1 1 1 3	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principl n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic	les in your e	2011 xperience	2012 with the Pr	2013 esident's D	2014 Daily Brief?	2015	2016				12 5 4 33 54 11.17%	2022 35 11 47 94 7.01% 2022 1 1 1 3 2	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principle n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the offence of the suppression of the considerations regarding the offence of the suppression of	les in your e	2011 xperience	2012 with the Pr	2013 esident's D	2014 Daily Brief?	2015	2016				12 5 4 33 54 11.17%	2022 35 11 47 94 7.01%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principl n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the online of the suppression of the suppr	les in your e	2011 xperience	2012 with the Pr	2013 esident's D	2014 Daily Brief?	2015	2016				12 5 4 33 54 11.17%	2022 35 11 47 94 7.01%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principle n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the offence of the suppression of the considerations regarding the offence of the suppression of	les in your e	2011 xperience	2012 with the Pr	2013 esident's D	2014 Daily Brief?	2015	2016				12 5 4 33 54 11.17%	2022 35 11 47 94 7.01%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principl n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Other	les in your e	2011 xperience	2012 with the Pr	2013 esident's D	2014 Daily Brief?	2015	2016				12 5 4 33 54 11.17%	2022 35 11 47 94 7.01% 2022 1 1 1 3 2 1 1 2	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principlen Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Other Total	les in your e	2011 xperience	2012 with the Pr	2013 esident's D	2014 Daily Brief?	2015	2016				12 5 4 33 54 11.17%	2022 35 11 47 94 7.01% 2022 1 1 1 3 2 1 1 2	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate not satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principl not primary challenge to effectively upholding ICD 203 principl not pressure to reach consensus, including distorting or suppressing analysis on Pressure to reach consensus, including distorting or suppressing analysis on Pressure to maintain the existing analytic line or status quo on a topic efforts to distort or suppress analysis due to considerations regarding the elementation sharing constraints, including compartmentalization Other Total MOE Question wording changed in 2022	les in your e	2011 xperience	2012 with the Pr	2013 esident's D	2014 Daily Brief?	2015	2016				12 5 4 33 54 11.17%	2022 35 11 47 94 7.01% 2022 1 1 1 3 2 1 1 2	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principlen Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Other Total MOE Question wording changed in 2022 New question added in 2021	les in your e	xperience 2011	2012 with the Pr 2012	esident's D 2013	2014 vaily Brief? 2014	2015	2016				12 5 4 33 54 11.17%	2022 35 11 47 94 7.01% 2022 1 1 1 3 2 1 1 2	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principle n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the office of the control of the con	les in your e: 2010	xperience 2011	with the Pr 2012	esident's D 2013	aily Brief? 2014	2015 2015	2016 2016	2017	2018	2019	12 5 4 33 54 11.17%	2022 35 11 47 94 7.01% 2022 1 1 1 3 2 1 1 2 2 7.34%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principle n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the office information sharing constraints, including compartmentalization Other Total MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n	les in your e	xperience 2011	2012 with the Pr 2012	esident's D 2013	2014 vaily Brief? 2014	2015	2016				12 5 4 33 54 11.17%	2022 35 11 47 94 7.01% 2022 1 1 1 3 2 1 1 1 2 27.34%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principle n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the office of the constraints including compartmentalization Other Total MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory	les in your e: 2010	xperience 2011	with the Pr 2012	esident's D 2013	aily Brief? 2014	2015 2015	2016 2016	2017	2018	2019	12 5 4 33 54 11.17% 2021 2021	2022 35 11 47 94 7.01% 2022 1 1 1 3 2 1 1 1 2 27.34%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principl n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the office of the constraints of the constraints having constraints, including compartmentalization Other Total MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance	les in your e: 2010	xperience 2011	with the Pr 2012	esident's D 2013	aily Brief? 2014	2015 2015	2016 2016	2017	2018	2019	12 5 4 3 3 54 11.17% 2021 2021 17 3	2022 35 11 47 94 7.01% 2022 1 1 1 2 2 1 1 2 2 27.34%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principl n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Other Total MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Amixed performance Unsatisfactory A mixed performance Unsatisfactory	les in your e: 2010	xperience 2011	with the Pr 2012	esident's D 2013	aily Brief? 2014	2015 2015	2016 2016	2017	2018	2019	12 5 4 33 54 11.17% 2021 2021 17 3 1	2022 35 11 47 94 7.01% 2022 1 1 1 2 1 2 27.34%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principl n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the office of the constraints in the substance of the consideration of the constraints in the constraints, including compartmentalization Other Total MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion	les in your e: 2010	xperience 2011	with the Pr 2012	esident's D 2013	aily Brief? 2014	2015 2015	2016 2016	2017	2018	2019	12 5 4 33 54 11.17% 2021 2021 17 3 1 30	2022 35 11 47 94 7.01% 2022 1 1 3 2 1 1 2 27.34% 2022 35 7 1 48	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principlen Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the office information sharing constraints, including compartmentalization Other Total MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total	les in your e: 2010	xperience 2011	with the Pr 2012	esident's D 2013	aily Brief? 2014	2015 2015	2016 2016	2017	2018	2019	12 5 4 33 54 11.17% 2021 2021 17 3 1 30 51	2022 35 11 47 94 7.01% 2022 1 1 1 3 2 1 1 2 27.34% 2 27.34%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principle n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the office of the constraints in the substance of the consideration of the constraints, including compartmentalization Other Total MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion	les in your e: 2010	xperience 2011	with the Pr 2012	esident's D 2013	aily Brief? 2014	2015 2015	2016 2016	2017	2018	2019	12 5 4 33 54 11.17% 2021 2021 17 3 1 30	2022 35 11 47 94 7.01% 2022 1 1 3 2 1 1 2 27.34% 2022 35 7 1 48	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principlen Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the office information sharing constraints, including compartmentalization Other Total MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total	les in your e: 2010	xperience 2011	with the Pr 2012	esident's D 2013	aily Brief? 2014	2015 2015	2016 2016	2017	2018	2019	12 5 4 33 54 11.17% 2021 2021 17 3 1 30 51	2022 35 11 47 94 7.01% 2022 1 1 1 3 2 1 1 2 27.34% 2 27.34%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principl n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the office of the constraints in the satisfied of the consideration of the constraints in the constraints, including compartmentalization Other Total MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE	les in your experied 2010	xperience 2011	with the Pr 2012	esident's D 2013	aily Brief? 2014	2015 2015 ocer the p 2015	2016 2016	2017	2018	2019	12 5 4 33 54 11.17% 2021 2021 17 3 1 30 51	2022 35 11 47 94 7.01% 2022 1 1 1 3 2 1 1 2 27.34% 2 27.34%	
MOE Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate n Satisfactory A mixed performance Unsatisfactory No opinion Total MOE New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principle n Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the office of the constraints in the substance of the constraints of the const	les in your experied 2010	xperience 2011	with the Pr 2012	esident's D 2013	aily Brief? 2014	2015 2015 ocer the p 2015	2016 2016	2017	2018	2019	12 5 4 33 54 11.17% 2021 2021 17 3 1 30 51	2022 35 11 47 94 7.01% 2022 1 1 1 3 2 1 1 2 27.34% 2 27.34%	

Fime constraints												0	
evels of review												1	
hreshold for publication												0	
ressure to reach consensus, including distorting or suppressing analysis o												2	
Pressure to maintain the existing analytic line or status quo on a topic												1	
Efforts to distort or suppress analysis due to considerations regarding the												1	
nformation sharing constraints, including compartmentalization Other												2 1	
Total												8	
MOE												33.87%	
Question wording changed in 2022													
New question added in 2021													
low many levels of review are involved in the analytic product type that y													
1	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
One 3											1 10	4 18	
·-5											22	33	
More than 5											15	31	
Insure											4	2	
otal											52	88	
NOE											11.47%	7.49%	
New question added in 2021		2											
low frequently do you have an opportunity to discuss feedback from prod			2012	2012	2014	2015	2016	2017	2010	2010	2024	2022	
lways	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022 19	
requently											17	32	
ometimes											17	23	
arely											3	10	
lever											0	2	
lot applicable to my work role											5	7	
otal											52	93	
1OE											11.47%	7.09%	
hiestion wording changed in 2022													
Question wording changed in 2022 Question responses changed in 2022													
What is the primary challenge to effective coordination for the analytic pro	nduct type t	that you ty	nically pre	nare/sunn	ort?								
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Difficulty generating attention to the product												8	
oifficulty building or maintaining a network with all pertinent subject matt												17	
Overlapping roles or "lanes in the road"												10	
fforts to distort or suppress the analysis												5	
djudicating differering perspectives												4	
ressure to reach consensus												6	
nformation sharing constraints												4	
ime constraints												11 2	
ressure to incorporate input from non-analytic elements Io challenges												7	
lot applicable to my work role												11	
Other												7	
otal												92	
1OE												7.16%	
ew question added in 2021													
When considering the analytic product type that you typically prepare, wh													
ifficulty generating attention to the product	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
ifficulty generating attention to the product ifficulty building or maintaining a network with all pertinent subject matter	r evnerts										6 11		
officulty building or maintaining a network with all pertinent subject matter Overlapping roles or "lanes in the road"	experts										8		
fforts to distort or suppress the analysis											2		
ressure to reach consensus												A after F	
nformation sharing constraints											1		
ime constraints											8		
ressure to incorporate input from non-analytic elements											2		
ther											9		
otal											49		
IOE											11.96%		
uestion wording changed in 2018													
uestion wording changed in 2018 Vhen thinking through analytic issues and/or preparing analytic products,	is consider	ration of al	ternative e	xnlanation	s and/or o	utcomes a	routine na	rt of the a	nalytic pr	ocess?			
rnen triinking tirrough analytic issues and/or preparing analytic products,	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
es								/		32	30	68	
lo										2	12	11	
lot applicable to my work role										5	7	14	
otal										39	49	93	
ИОЕ										13.90%	11.96%	7.09%	
uestion wording changed in 2018													
When preparing analytic products, is analysis of alternatives a routine part			2040	2010	204.	201-	2012	201=	2012	2012	2021	2000	
lo	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
40	44	48	15	35	25	3	13	0	6	N.A	after FY18		
'es	28	21	25	52	48	11	39	17	43				

									_				
otal	72	69	40	87	73	14	52	17	49				
10E	8.96%	9.28%	13.68%	7.57%	8.86%	25.16%	11.47%	22.62%	11.96%				
Question responses changed in 2019													
How often are the results of these alternative considerations included	in the publishe	d product											
1	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Always										2	1	5	
Frequently Sometimes										19 12	7 15	16 25	
Rarely										5	7	19	
Never										0	0	3	
Total										38	30	68	
MOE										14.13%	16.34%	9.39%	
Question wording changed in 2018 How often are the results from your analsysis of alternatives included i	in discominato	d products	2										
now often are the results from your analysis of afternatives included in	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Always									14				
Jsually									20				
Sometimes									7	NA	after FY18		
Rarely									1				
Never									0				
Total MOE									42 13.25%				
WOL									13.23/0				
Question responses changed in 2022													
lew question added in 2021													
Which of the following is the primary reason the alternative considerate													
)	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
ime constraints Product template constraints												2 6	
Perceived to undermine confidence in the analytic judgments												3	
Perceived as not relevant or did not add value to the product												6	
Perceived that the consumer would be averse to alternatives												3	
Other												2	
Total												22	
MOE												19.58%	
New question added in 2021													
Which of the following is the primary reason the alternative considerate	tions were excl	uded from	the publis	hed produ	ct?								
1	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Fime constraints											1		
Product template constraints											2		
t was perceived as not relevant or did not add value to the product												A after F	
t was discouraged or removed by reviewer t was perceived the customer would be averse to inclusion of alternativ	· Ac										1 0		
it was perceived the customer would be averse to inclusion of alternativ Total	es										7		
MOE											36.32%		
New question added in 2022													
What is the primary challenge to conveying significant differences in a													
1	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Pressure to maintain the existing analytic line or status quo on a topic Perception that the consumer is averse to products conveying differing v	/ie											14 2	
Perception that the consumer is averse to products conveying differing verception that differing views undermine the main analytic judgement	ric.											10	
Pressure to reach consensus												6	
Difficulty adjudicating conflicting input												14	
Policies delineating lead, collaboration, and coordination roles												6	
nformation sharing constraints, including compartmentalization												8	
No challenges												11	
Not applicable to my work role												15	
Other Fotal												3 89	
Fotal												7.41%	
VIOF												,. , 1/0	
MOE													
мое													
Question not asked in 2022													
Question not asked in 2022 Iew question added in 2021													
Question not asked in 2022 New question added in 2021 In the past year, were you involved in election security-related intellige		2011	2042	2042	2014	2015	2015	2047	2010	2010	2024	2022	
Question not asked in 2022 New question added in 2021 n the past year, were you involved in election security-related intelligo n	ence analysis? 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Question not asked in 2022 New question added in 2021 In the past year, were you involved in election security-related intellige Ores		2011	2012	2013	2014	2015	2016	2017	2018	2019	33 _N	2022 IA after F	
Question not asked in 2022 New question added in 2021 In the past year, were you involved in election security-related intelliged Yes No		2011	2012	2013	2014	2015	2016	2017	2018	2019	22		
Question not asked in 2022 New question added in 2021 In the past year, were you involved in election security-related intellige Tes		2011	2012	2013	2014	2015	2016	2017	2018	2019	33 39		
Question not asked in 2022 New question added in 2021 In the past year, were you involved in election security-related intellige 1 Yes No Total		2011	2012	2013	2014	2015	2016	2017	2018	2019	33 39		
Question not asked in 2022 New question added in 2021 In the past year, were you involved in election security-related intelliged (es No Total Question not asked in 2022 New question added in 2021	2010		2012	2013	2014	2015	2016	2017	2018	2019	33 39		
Question not asked in 2022 New question added in 2021 In the past year, were you involved in election security-related intellige Yes No Total Question not asked in 2022 New question added in 2021 In the past year, were you involved in domestic extermism-related intellige Total	2010 2010 elligence analys	sis?									33 N 39 N 72	A after F	
In the past year, were you involved in election security-related intelligence (res (No (Total) Question not asked in 2022 New question added in 2021 In the past year, were you involved in domestic extermism-related inte	2010		2012	2013	2014	2015	2016	2017	2018	2019	33 N 39 N 72		
Question not asked in 2022 New question added in 2021 In the past year, were you involved in election security-related intellige Yes No Total Question not asked in 2022 New question added in 2021 In the past year, were you involved in domestic extermism-related intellige Total	2010 2010 elligence analys	sis?									33 N 39 N 72	A after F	

Question not asked in 2022													
New question added in 2021													
In the past year, were you involved in border security-related intelligence	analysis?												
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Yes											34	A after F	
No											38	A arter F	
Total											72		
Question not asked in 2022													
New question added in 2021													
When considering your most significant experience of distortion and/or si	uppression (of analysis.	which of t	he followii	ng was the	primary A	nalvtic Star	ndard Viol	ated?				
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
Objective											3		
Independent of political considerations											10		
Timely											2		
Based on all available sources of intelligence information											- N	A after F	
Implements and exhibits Analytic Tradecraft Standards											3		
Other											3		
Total OBJ											22		
10001003													
Question not asked in 2022													
Question wording changed in 2021													
Was the assistance effective in resolving the issue?													
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
No											8		
Yes												A after F	
Partially											4		
Total											12		
MOE											27.34%		
											27.3470		
Question not asked in 2022													
Did you receive assistance that was effective in resolving the problem?													
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
No	6	6	2012	8	5	0	6	0	15	3	2021	2022	
Yes	2	2	2	7	5	1	4	3	4	0	NA after	EV10	
	3	4									NA ditei	1113	
Partially Total	3 11	12	8	13 28	9 19	2	3 13	7	5 24	9			
IUIdi	11	12	8	28	19	2	13	/	24	9			

28.64% 27.34% 33.87% 17.03% 21.27% 68.91% 26.19% 36.32% 18.63% 31.84%

New response categories added to the question in 2019												
Question wording changed in 2021												
Vhich of the following best describes your work role?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	20
nalyst							2020			67%	64%	
Manager of analysts										7%	17%	
nalytic enabler										24%	17%	:
Other										2%	1%	
otal										100%	100%	10
Original response categories What is your work role?												
5	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2
Manager of analysts	15%	23%	33%	15%	24%	30%	23%	7%	7%		fr = 5140	
nalyst	85%	77%	67%	85%	76%	70%	77%	93%	80%	NA	after FY18	
other (new in 2017) otal	100%	100%	100%	100%	100%	100%	100%	21% 121%	14%			
uestion wording changed in 2021												
low long have you been involved in analytic work in the IC?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2
ess than 5 years	54%	51%	58%	60%	43%	39%	36%	2017	38%	46%	46%	
- 9 years	19%	14%	23%	17%	24%	30%	32%	47%	30%	17%	17%	
0 - 19 years							24%	6%	24%	24%	26%	
O years or more	26%	35%	20%	23%	33%	30%	8%	18%	8%	13%	11%	
tal	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	:
uestion wording changed in 2021												
uestion responses changed in 2021 the past year, have you experienced distortion and/or supp	ression of analysis in v	iolation of	ICD 203?									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	- 2
S											41%	
0											59%	
lew response categories added to the question in 2019 uring the past year, do you believe that anyone attempted to	o distort or suppress ar 2010			vere worki 2013	ng in the f	ace of perso	uasive evid	lence whic	h supporte	_	100% ginal assess 2021	1 smer
New response categories added to the question in 2019 uring the past year, do you believe that anyone attempted to ses		nalysis on v 2011	vhich you v 2012							32% 15%	ginal assess	smer 2
wew response categories added to the question in 2019 uring the past year, do you believe that anyone attempted to ses es, I suspect but am not sure it has occurred										2019 32% 15% 53%	ginal assess 2021	smer 2
lew response categories added to the question in 2019 buring the past year, do you believe that anyone attempted to 5 es es, I suspect but am not sure it has occurred lo										32% 15%	ginal assess 2021	smei 2
we response categories added to the question in 2019 uring the past year, do you believe that anyone attempted to ses es, I suspect but am not sure it has occurred o otal										2019 32% 15% 53%	ginal assess 2021	smei 2
ew response categories added to the question in 2019 uring the past year, do you believe that anyone attempted to es es, I suspect but am not sure it has occurred o otal riginal response categories uestion wording changed in 2018	2010	2011	2012	2013	2014					2019 32% 15% 53%	ginal assess 2021	sme 2
wew response categories added to the question in 2019 uring the past year, do you believe that anyone attempted to ses es, I suspect but am not sure it has occurred o otal riginal response categories question wording changed in 2018 uring the past year, do you believe that anyone attempted to	2010	2011	2012	2013	2014					2019 32% 15% 53%	ginal assess 2021	smer 2
dew response categories added to the question in 2019 uring the past year, do you believe that anyone attempted to ges es, I suspect but am not sure it has occurred to total uriginal response categories question wording changed in 2018 uring the past year, do you believe that anyone attempted to	2010 o distort or surpress an	2011 alysis on w	2012 rhich you w	2013 vere worki	2014 ng?	2015	2016	2017	2018	2019 32% 15% 53% 100%	ginal assess 2021 NA after	FY1
wew response categories added to the question in 2019 uring the past year, do you believe that anyone attempted to ses es, I suspect but am not sure it has occurred o otal riginal response categories question wording changed in 2018 uring the past year, do you believe that anyone attempted to ses	2010 o distort or surpress an 2010 78% 22%	alysis on w 2011 75% 25%	2012 which you w 2012 73% 28%	vere worki 2013 56% 44%	2014 ng? 2014 68% 32%	2015 2015 75% 25%	2016 2016 2016 65% 35%	2017 2017 24% 76%	2018 2018 31% 69%	2019 32% 15% 53% 100%	ginal assess 2021 NA after	FY1
wew response categories added to the question in 2019 uring the past year, do you believe that anyone attempted to ses es, I suspect but am not sure it has occurred o otal riginal response categories question wording changed in 2018 uring the past year, do you believe that anyone attempted to ses	o distort or surpress an 2010 78%	2011 alysis on w 2011 75%	2012 which you w 2012 73%	2013 vere workii 2013 56%	2014 ng? 2014 68%	2015 2015 75%	2016 2016 65%	2017 2017 24%	2018 2018 31%	2019 32% 15% 53% 100%	ginal assess 2021 NA after	FY1
lew response categories added to the question in 2019 ruring the past year, do you believe that anyone attempted to ges es, I suspect but am not sure it has occurred to otal Priginal response categories Question wording changed in 2018 Furing the past year, do you believe that anyone attempted to ges to lo l	2010 o distort or surpress an 2010 78% 22%	alysis on w 2011 75% 25%	2012 which you w 2012 73% 28%	vere worki 2013 56% 44%	2014 ng? 2014 68% 32%	2015 2015 75% 25%	2016 2016 2016 65% 35%	2017 2017 24% 76%	2018 2018 31% 69%	2019 32% 15% 53% 100%	ginal assess 2021 NA after	smer 2 FY1
wew response categories added to the question in 2019 uring the past year, do you believe that anyone attempted to ses es, I suspect but am not sure it has occurred o otal riginal response categories question wording changed in 2018 uring the past year, do you believe that anyone attempted to ses otal question wording changed in 2021 question wording changed in 2021 question responses changed in 2021	o distort or surpress an 2010 78% 22% 100%	alysis on w 2011 75% 25%	2012 which you w 2012 73% 28%	vere worki 2013 56% 44%	2014 ng? 2014 68% 32%	2015 2015 75% 25%	2016 2016 2016 65% 35%	2017 2017 24% 76%	2018 2018 31% 69%	2019 32% 15% 53% 100%	ginal assess 2021 NA after	FY1
wew response categories added to the question in 2019 uring the past year, do you believe that anyone attempted to ses es, I suspect but am not sure it has occurred o otal riginal response categories question wording changed in 2018 uring the past year, do you believe that anyone attempted to ses otal question wording changed in 2021 question wording changed in 2021 question responses changed in 2021	o distort or surpress an 2010 78% 22% 100%	alysis on w 2011 75% 25%	2012 which you w 2012 73% 28%	vere worki 2013 56% 44%	2014 ng? 2014 68% 32%	2015 2015 75% 25%	2016 2016 2016 65% 35%	2017 2017 24% 76%	2018 2018 31% 69%	2019 32% 15% 53% 100%	ginal assess 2021 NA after	smer 2 FY1
ew response categories added to the question in 2019 uring the past year, do you believe that anyone attempted to ess. I suspect but am not sure it has occurred oo otal riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to ess oo ootal uestion wording changed in 2021 uestion wording changed in 2021 uestion responses changed in 2021 ow often did you experience distortion and/or suppression of	o distort or surpress an 2010 78% 22% 100%	alysis on w 2011 75% 25%	2012 which you w 2012 73% 28%	vere worki 2013 56% 44%	2014 ng? 2014 68% 32%	2015 2015 75% 25%	2016 2016 65% 35%	2017 2017 24% 76%	2018 2018 31% 69%	2019 32% 15% 53% 100%	ginal assess 2021 NA after 2021 after FY18	FY1
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New response categories in 2018

Once Total

100%

How often do you face distortion/suppression of your analysis?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Constantly (Daily) Frequently (Consistently, on a weekly or monthly basis)									9% 42%			
Occasionally (Up to 4 times per year)									39%	NA	after FY18	
Rarely (1-2 times a year)									9%			
Total									100%			
Original response categories												
How many times has someone attempted to distort or suppress analysis or												
% Once	2010 44%	2011 24%	2012 27%	2013 39%	2014 29%	2015 25%	2016 38%	2017	2018	2019	2021	2022
Twice	25%	24%	36%	21%	29%	50%	29%					
Three times	13%	6%	0%	11%	17%	25%	5%		NA	after FY17		
More than three times	19%	47%	36%	29%	25%	0%	29%					
Total	100%	100%	100%	100%	100%	100%	100%					
New question added in 2022												
When considering your most signficant expeirence with distortion and/or												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Analytic Standard A - Objective Analytic Standard B - Independent of political consideration												21% 31%
Analytic Standard C - Timely												23%
Analytic Standard D - Based on all available sources of intelligence informa												3%
Anatlyic Standard E - Implements and exhibits Analytic Tradecraft Standard												21% 3%
Other Total												100%
New question added in 2022			1	P 1 2 2 2 2	,							
When considering your most significant experience of distortion and/or su	2010	of analysis 2011	, what forr 2012	n did it tak 2013	e? 2014	2015	2016	2017	2018	2019	2021	2022
A dictated/predetermined analytic line	2010	2011	2012	2013	2014	2013	2010	2017	2010	2015	2021	31%
A changed analytic line absent sufficient sourcing or argumentation												5%
Distorted or suppressed judgements, sourcing, uncertainty, assumptions, c												18%
Distorted or suppressed analysis of alternativess or dissent Discouraged analysis/production on a particular topic absent sufficient rea												8% 8%
Delayed, shelved, or recalled analysis absent sufficient reasoning												23%
Distorted or suppressed input to, or comments on, a product												0%
Information to which I did not have access changed the analysis												0%
Analysis mischaracterized in conveyance to a consumer A deliberately distorted product classification												5% 0%
Other												3%
Total												100%
Question wording changed in 2021												
Question responses changed in 2021												
When considering your most significant experience of distortion and/or su	ppression	of analysis	, what forr	n did it tak	e?							
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
My product was not published The product was deliberately delayed											5% 14%	
I was discouraged from writing a product											5%	
The anlytic line was dictated to me											27%	
The main analytic line was changed without sufficient justification, argume											27% N	A after F
Judgements, sourcing, and/or confidence levels were mischaracterized or A briefer mischaracterized the assessment/product to a consumer											0% 0%	
An internal IC element/CCMD senior mischaracterized the assessment/pro											5%	
My comments or dissent on a product were distorted or suppressed											5%	
Other											14%	
Total											100%	
New question added in 2019												
When considering the most signficant instance of distortion or suppression	n, what for	m did it ta	ke?									
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
My product was not published I was discouraged from writing a product										6% 6%		
My analytic line was dictated to me										19%		
The main analytic line of my product was deliberately changed during revie										6%		
Analytic points, supporting evidence, and/or confidence levels in my produ										19%	NA after	FY19
A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic point										0% 31%		
My comments or dissent on a product were suppressed or distorted										6%		
Other										6%		
Total										100%		
Ougstion wording shanged in 2021												
Question wording changed in 2021 Question responses changed in 2021												
What feedback or explanation did you receive on this matter?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
I did not receive feedback or explanation											24%	38%
The analysis did not meet threshold or priority for publication The anlysis did not meet one or more of the analytic tradecraft standards											5% 5%	8% 0%
Dissent or alterantive analysis was not accepted											5%	5%

was to find my assessment stage of prescription with control to my assessment stage of prescription of the control of the co	Content was changed or deleted to better meet customer needs Content was changed or deleted because of differeing views from the field											19% 0%	5
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Semior leadership	ource 6 nternal colleague irst-level manager Aid-level/Senior supervisor within your IC element	2010	2011	2012	2013	2014	2015	2016			6% 13%		20
Actional IC colleague or supervisor	ource 6 nternal colleague irst-level manager Alid-level/Senior supervisor within your IC element Ion-supervisory internal analyst reviewer (e.g., SIOs)	2010	2011	2012	2013	2014	2015	2016			6% 13% 0%		20
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Lew response categories in 2018 Source Sou	ource formation of the state o	2010	2011	2012	2013	2014	2015	2016			6% 13% 0% 38% 31% 6% 0% 0%	NA after	FY19
Source S	ource funternal colleague irist-level manager Aid-level/Senior supervisor within your IC element Ion-supervisory internal analyst reviewer (e.g., SIOs) Ion-analyst senior within your IC element C senior leadership xternal IC colleague or supervisor DNI element (NIC, NIM, etc.) IS government official outside the IC Iditor or senior reviewer of an IC publication	2010	2011	2012	2013	2014	2015	2016			6% 13% 0% 38% 31% 6% 0% 0% 0%	NA after	
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 Internal colleague Inst-level manager Aid-level/Senior supervisor within your IC element Internal colleague Ion-intelligence senior Internal C supervisor Internal C supervisor Internal IC supervisor within your IC element Internal IC supervisor Internal IC supervisor Internal IC supervisor within your IC element Internal IC supervisor Internal	ource faternal colleague irst-level manager fide-level/Senior supervisor within your IC element lon-supervisory internal analyst reviewer (e.g., SIOs) lon-analyst senior within your IC element C senior leadership xternal IC colleague or supervisor INI element (NIC, NIM, etc.) IS government official outside the IC ditor or senior reviewer of an IC publication ther	2010	2011	2012	2013	2014	2015	2016			6% 13% 0% 38% 31% 6% 0% 0% 0%	NA after	
iternal colleague irst-level manager 6% irist-level manager 67% xternal colleague 3% Ion-intelligence senior xternal C supervisor 30% Ion-supervisor y reviewer Ion-supervisor y reviewer Ion led ment (NIC, NIM, etc.) 30%	ource Anternal colleague inst-level manager did-level/Senior supervisor within your IC element lon-supervisory internal analyst reviewer (e.g., SIOs) lon-analyst senior within your IC element C senior leadership xternal IC colleague or supervisor INI element (NIC, NIM, etc.) IS government official outside the IC ditor or senior reviewer of an IC publication where otal	2010	2011	2012	2013	2014	2015	2016			6% 13% 0% 38% 31% 6% 0% 0% 0%	NA after	
Alid-level/Senior supervisor within your IC element Atternal colleague Sternal colleague Sternal IC supervisor	ource Anternal colleague irst-level manager did-level/Senior supervisor within your IC element lon-supervisory internal analyst reviewer (e.g., SIOs) lon-analyst senior within your IC element Senior leadership xternal IC colleague or supervisor INI element (NIC, NIM, etc.) IS government official outside the IC ditor or senior reviewer of an IC publication wither otal lew response categories in 2018 ource								2017	2018	6% 13% 0% 38% 31% 6% 0% 0% 0% 100%		
xternal colleague Ion-intelligence senior xternal IC supervisor Ion-supervisory reviewer Ion-supervisory reviewer Ion (NIC, NIM, etc.) 3% NA after FY18 0%	ource Anternal colleague irst-level manager Alid-level/Senior supervisor within your IC element Ion-supervisory internal analyst reviewer (e.g., SIOs) Ion-analyst senior within your IC element C senior leadership xternal IC colleague or supervisor VINI element (NIC, NIM, etc.) IS government official outside the IC ditor or senior reviewer of an IC publication Other Otal Lew response categories in 2018 Ource 6								2017	3%	6% 13% 0% 38% 31% 6% 0% 0% 0% 100%		FY19
Ion-intelligence senior xternal IC supervisor Ion-supervisory reviewer Ion supervisory review	fource formation and the properties of the prop								2017	3% 6%	6% 13% 0% 38% 31% 6% 0% 0% 0% 100%		FY19
xternal IC supervisor 33 NA after FY18 on-supervisory reviewer NI element (NIC, NIM, etc.) 06	ource sternal colleague irst-level manager fidi-level/Senior supervisor within your IC element fon-supervisory internal analyst reviewer (e.g., SIOs) fon-analyst senior within your IC element c senior leadership xternal IC colleague or supervisor NI element (NIC, NIM, etc.) S government official outside the IC ditor or senior reviewer of an IC publication ther otal tew response categories in 2018 ource sternal colleague irst-level manager fid-level/Senior supervisor within your IC element								2017	3% 6% 67%	6% 13% 0% 38% 31% 6% 0% 0% 0% 100%		FY19
on-supervisory reviewer 0% NI element (NIC, NIM, etc.) 0%	ource sternal colleague irst-level manager fidi-level/Senior supervisor within your IC element ion-supervisory internal analyst reviewer (e.g., SIOs) ion-analyst senior within your IC element c senior leadership xternal IC colleague or supervisor NI element (NIC, NIM, etc.) S government official outside the IC ditor or senior reviewer of an IC publication ther otal sew response categories in 2018 ource sternal colleague irst-level manager fidi-level/Senior supervisor within your IC element xternal colleague								2017	3% 6% 67% 3%	6% 13% 0% 38% 31% 6% 0% 0% 100%	2021	FY19
NI element (NIC, NIM, etc.)	ource A Internal colleague Internal analyst reviewer (e.g., SIOs) Ion-analyst senior within your IC element Ion-analyst senior Ion-analyst s								2017	3% 6% 67% 3% 6%	6% 13% 0% 38% 31% 6% 0% 0% 100%	2021	FY19
	ource 6 6 6 6 6 6 6 7 6 7 6 7 6 8 7 7 8 8 8 8								2017	3% 6% 67% 3% 6% 3%	6% 13% 0% 38% 31% 6% 0% 0% 100%	2021	FY19
IS government official outside the IC 6% ther	ource Anternal colleague irst-level manager did-level/Senior supervisor within your IC element lon-supervisory internal analyst reviewer (e.g., SIOs) lon-analyst senior within your IC element C senior leadership xternal IC colleague or supervisor INI element (NIC, NIM, etc.) IS government official outside the IC ditor or senior reviewer of an IC publication by ther otal lew response categories in 2018 ource S Anternal colleague irst-level manager did-level/Senior supervisor within your IC element xternal IC supervisor lon-supervisory reviewer								2017	3% 6% 67% 3% 6% 3% 0%	6% 13% 0% 38% 31% 6% 0% 0% 100%	2021	FY19

100%

Original response categories

%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Non-supervisory professional within your IC element	19%	29%	0%	24%	25%	25%	29%	0%				
Supervisor within your IC element	81%	47%	55%	71%	38%	75%	57%	85%				
Intelligence professional outside your IC element	6%	18%	27%	11%	29%	25%	24%	8%		NA after	FY17	
US government official outside the IC	19%	18%	45%	24%	29%	25%	24%	8%				
Other	0%	18%	9%	3%	13%	0%	5%	15%				

Other	0%	18%	9%	3%	13%	0%	5%	15%				
Question wording changed in 2022												
Question wording changed in 2021 Question responses changed in 2021												
Question design changed in 2021 In your perception, to what extent were the following factor	s a motive for your most	signficant	evnerience	a with dista	rtion and	or sunnres	sion of an	alveie2				
Maintain an existing analytic line or status quo on a topic	s a motive for your most	Significant	experience	e with dist	n tion anu,	oi suppres	Sion or and	ilysis:				
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Not a factor											33%	189
Somewhat a factor											19%	219
A moderate factor											19%	189
An important factor											10%	429
Unsure											19%	09
Total											100%	1009
To what extent were the following factors a motive for your	most sigificant experience	e of distor	rtion and/o	or suppressi	ion of anal	ysis:						
Align to an individual's perspective												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	202.
Not a factor											9%	11
Somewhat a factor											14%	119
A moderate factor											23%	89
An important factor											45%	669
Unsure											9%	59
Total											100%	1009
In your perception, to what extent were the following factor	s a motive for your most	signficant	experience	e with disto	rtion and	or suppres	sion of ana	alysis?				
Support/protect operational equities %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
% Not a factor	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	48%	479
Somewhat a factor											19%	139
A moderate factor											10%	139
An important factor											5%	139
Unsure											19%	139
Total											100%	1009
Support/protect bureaucratic interests %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Not a factor											14%	119
Somewhat a factor											10%	189
A moderate factor											19%	119
An important factor											52%	459
Unsure Total											5% 100%	1009
Total												100/
In your perception, to what extent were the following factor												
Provoke or prevent policymaker action or response	s a motive for your most	signficant	experience	e with disto	ortion and	or suppres	sion of ana	alysis?				
	s a motive for your most	signficant 2011	experience	e with disto	ortion and/ 2014	or suppres	2016	2017	2018	2019	2021	202.
%									2018	2019	2021 24%	
% Not a factor									2018	2019		249
% Not a factor Somewhat a factor									2018	2019	24%	249 269
% Not a factor Somewhat a factor A moderate factor									2018	2019	24% 14% 10% 38%	249 269 249 119
% Not a factor Somewhat a factor A moderate factor An important factor									2018	2019	24% 14% 10%	249 269 249 119
Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor Unsure									2018	2019	24% 14% 10% 38%	249 269 249 119 169
% Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factor	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	24% 14% 10% 38% 14%	249 269 249 119 169
% Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative	2010 rs a motive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016	2017 2017 alysis?			24% 14% 10% 38% 14% 100%	249 269 249 119 169 1009
% Not a factor Somewhat a factor An moderate factor An important factor Unsure Total In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	24% 14% 10% 38% 14% 100%	249 269 249 119 169 1009
% Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative Not a factor	2010 rs a motive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016	2017 2017 alysis?			24% 14% 10% 38% 14% 100%	249 269 249 119 169 1009
% Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative Wot a factor Somewhat a factor	2010 rs a motive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016	2017 2017 alysis?			24% 14% 10% 38% 14% 100%	244 266 244 119 166 1009 202 244 166
% Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor A moderate factor	2010 rs a motive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016	2017 2017 alysis?			24% 14% 10% 38% 14% 100% 2021 5% 14% 27%	249 269 249 119 169 1009 2022 249 169 119
% Not a factor Somewhat a factor An moderate factor An important factor Unsure Total In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor A moderate factor An important factor	2010 rs a motive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016	2017 2017 alysis?			24% 14% 10% 38% 14% 100% 2021 5% 14% 27% 36%	2022 249 269 249 119 1009 2022 249 169 139 329
% Not a factor Somewhat a factor A moderate factor An important factor Unsure	2010 rs a motive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016	2017 2017 alysis?			24% 14% 10% 38% 14% 100% 2021 5% 14% 27%	249 269 249 119 169 1009 2022 249 169 119
% Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative W Not a factor Somewhat a factor A moderate factor An important factor Unsure Unsure Total	2010 rs a motive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016	2017 2017 alysis?			24% 14% 10% 38% 14% 100% 2021 5% 14% 27% 36% 18%	249 269 249 119 169 1009 202 249 169 119 329 189
% Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor An important factor Unsure Total New response categories added to the question in 2019 Motive	2010 rs a motive for your most 2010	2011 signficant 2011	2012 experience 2012	2013 e with distormance with distormanc	2014 prtion and, 2014	2015 /or suppres 2015	2016 sision of ana 2016	2017 allysis? 2017	2018	2019	24% 14% 10% 38% 14% 100% 2021 5% 14% 27% 27% 36% 18% 100%	249 269 249 119 169 1009 202 249 169 119 329 1009
% Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factor Unsuport or oppose a policy agenda or narrative Total In we mesponse categories added to the question in 2019 Motive %	2010 rs a motive for your most	2011 signficant	2012 experience	2013 e with disto	2014 portion and/	2015 'or suppres	2016	2017 2017 alysis?		2019	24% 14% 10% 38% 14% 100% 2021 5% 14% 27% 36% 18%	249 269 249 119 169 1009 2022 249 169 119 329 189
Not a factor Somewhat a factor An important factor Unsure Fotal In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative Not a factor Somewhat a factor An important factor Unsure In your perception, to what extent were the following factor Unsure In your perception, to what extent were the following factor An order of the following factor An inportant factor Unsure Fotal New response categories added to the question in 2019 Motive Maintain an existing analytic line	2010 rs a motive for your most 2010	2011 signficant 2011	2012 experience 2012	2013 e with distormance with distormanc	2014 prtion and, 2014	2015 /or suppres 2015	2016 sision of ana 2016	2017 allysis? 2017	2018	2019 2019 6%	24% 14% 10% 38% 14% 100% 2021 5% 14% 27% 27% 36% 18% 100%	249 269 249 119 169 1009 202 249 169 119 329 1009
% Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor An important factor Unsure Total New response categories added to the question in 2019 Motive % Maintain an existing analytic line Support views of an internal supervisor/management	2010 rs a motive for your most 2010	2011 signficant 2011	2012 experience 2012	2013 e with distormance with distormanc	2014 prtion and, 2014	2015 /or suppres 2015	2016 sision of ana 2016	2017 allysis? 2017	2018	2019 2019 6% 13%	24% 14% 10% 38% 14% 100% 2021 5% 14% 27% 27% 36% 18% 100%	249 269 249 119 169 1009 202 249 169 119 329 189
% Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factor Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor An important factor Unsure	2010 rs a motive for your most 2010	2011 signficant 2011	2012 experience 2012	2013 e with distormance with distormanc	2014 prtion and, 2014	2015 /or suppres 2015	2016 sision of ana 2016	2017 allysis? 2017	2018	2019 2019 6%	24% 14% 10% 38% 14% 100% 2021 5% 14% 27% 27% 36% 18% 100%	249 269 249 119 169 1009 202 249 169 119 329 1009

Mathematic eaching analysis line 2019	Support views of external management Support views of governemnet/policy official(s) To support operational equities To supports information deemed embarassing to the Department, Agency To prevent policymaker action or response on a topic Not sure what the motive was Other Total										0% 38% 0% 25% 0% 0% 13%	NA after	FY19
Models	New response categories in 2018												
Millional residency of internal colleague of the control supersolar management support views of internal colleague of the control supersolar management support views of internal colleague of the control supersolar management support views of internal colleague of the control supersolar management support views of endors and endors	Motive	2010	2011	2012	2012	2014	2015	2016	2017	2010	2010	2024	2022
Support vewer of internal coleague	Maintain existing analytic line	2010	2011	2012	2013	2014	2015	2016	2017		2019	2021	2022
Support vises of external colleagues	Support views of internal supervisor/management												
Support singer of growners 1988 1989	- · ·												
To support for personned, military or USG 15% 15	Support views of external coneague Support views of external management												
Uniform which the mothe was	Support views of government/policy official										NA	after FY18	
Uniform with the motive was 150													
To support part part part part part part part pa	Unsure what the motive was												
The present policy marker is a control of the property of the	Other												
Comparison Com													
Mouther 2010 2011 2012 2013 2014 2015 2015 2015 2016 2017 2018 2019 2012													
Mouther 2010 2011 2012 2013 2014 2015 2015 2015 2016 2017 2018 2019 2012	Original response categories												
To support supervisor within your if element 1 31% 47% 45% 47% 21% 25% 25% 24% 55% 100 55% 100 50% 55% 100 50%	Motive	2012	2011	2012	2012	201 -	201-	201-	201-	20/2	2012	200-	200-
To support (personnel or management outside your (clearment 50% \$5% \$7% \$3.9% \$2.9% \$2.9% \$1.9% \$5.9% \$1.9% \$1.0%										2018	2019	2021	2022
an unsure what the motive was 0% 15% 21% 0% 29% 0% NA after P17 Indicate renty interfaced 15% 25% 15% 5% 0% 15% 5% 0% 15% 15% 5% 15% 15% 5% 0% 15% 15% 5% 15% 5% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 15% 5% 15% 5% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 15% 15% 5% 1	To support IC personnel or management outside your IC element												
Contact Cont	To support government official outside the IC	75%	53%									E142	
To avoid conflicting with an existing analytic line 38% 24% 45% 18% 29% 50% 24% 15%				0%	16%						NA atter	FY17	
Cluestion working changed in 2022	To avoid conflicting with an existing analytic line								8%				
Didy ous exk assistance in dealing with this most significant experience of disortion and/or suppression of analysis? **No*** **No*** **No*** **No*** **No*** **No*** **No*** **No*** **No*** **No*** **No*** **No*** **No*** **No*** **Outstion wording changed in 2021 **Countable of the past year, did you seek assistance in dealing with distortion or suppression? **No*** **No*** **No*** **During the past year, did you seek assistance in dealing with distortion or suppression? **No*** **No*	Other	38%	24%	45%	18%	29%	50%	24%	15%				
Dursing the past year, did you seek assistance in dealing with distortion or suppression of analysis?	Yes												65% 100%
Mater FY19 Mat	Question responses changed in 2021												
Mode	Did you seek assistance in dealing with this most signficant experience of c %					2014	2015	2016	2017	2018	2019	2021	2022
During the past year, did you seek assistance in dealing with distortion or suppression? 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 2023 2024 2025 2	No		-						-			45%	
During the past year, did you seek assistance in dealing with distortion or suppression? 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022	Yes												IA after I
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022													
No													
Ves (Yes/Partially)	% No												
Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes No 38% Total Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsman? % 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes No 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes No 42% NA after IN 100% New question added in 2019 Did you go to your IC element's ombudsman for help? % 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes No 42% NA after IN 100% New question added in 2019 Did you go to your IC element's ombudsman for help? % 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes No 42% NA after IN 100% NA after FY19	Yes (Yes/Partially)			73%		79%	50%	62%	54%	73%		NA after	FY19
Did you seek assistance from the analytic ombuds? % 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes No Total Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsman? % 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes No Total No 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes No Total New question added in 2019 Did you go to your IC element's ombudsman for help? % 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes No No No No No No No No No N	Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%		
Did you seek assistance from the analytic ombuds? % 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes No Total Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsman? % 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes No Total No 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes No Total New question added in 2019 Did you go to your IC element's ombudsman for help? % 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes No No No No No No No No No N													
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 2023 2024 2025 2025 2026 2027 2028 2029 2021 2022 2023 2024 2025	Question wording changed in 2022												
See	Did you seek assistance from the analytic ombuds? %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Company Comp	Yes												38%
Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsman? **Yes** No	No Total												63%
Did you seek assistance from your IC element/CCMD analytic ombudsman? 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes													100%
% 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 2025 2025 2025 2025 2025 2025	Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsman	,											
No	%		2011	2012	2013	2014	2015	2016	2017	2018	2019		2022
100% New question added in 2019	Yes												IA often
Did you go to your IC element's ombudsman for help? 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes NA after FY19	Total												in diter l
Did you go to your IC element's ombudsman for help? 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Yes NA after FY19	New question added in 2019												
Yes 67% NA after FY19	Did you go to your IC element's ombudsman for help?												
NA after FY19	%	2010	2011	2012	2013	2014	2015	2016	2017	2018		2021	2022
												NA after	FY19

Why did you not seek assistance from your analytic ombudsman? %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	202
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	13
Did not believe anything would change												13
Did not know who to go to for help												
Concerns regarding retribution												
Concerns regarding confidentiality												
Concerns regarding rank, tenure, or other power imbalances among individual												13
Time constraints/press of business												-
was dissuaded from seeking assistance												1
Did not know a process exists for addressing the matter												1
Presumed others involved would seek assistance												(
Other												2
Total												100
New question added in 2021												
Why did you not seek assistance from your analytic ombudsman?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	202
Concerns regarding retribution											25%	
Concerns regarding confidentiality											0%	
Concerns regarding rank, tenure, or other power imbalances of individual(50%	
Time constraints/press of businsess											0% N	IA afte
Kept the issue at the management level											25%	
Did not believe the analytic ombudsman would help											0%	
Other											0%	
Total											100%	
Question responses changed in 2022												
What is the primary reason you did not seek assistance?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	202
Did not believe anything would change												38
Did not know who to go to for help												(
Concerns regarding retirubtion												15
Concerns regarding confidentiality												(
Concerns regarding rank, tenure, or other power imbalances among individual												8
Time constraints/press of business												3:
I was dissuaded from seeking assistance)
Did not know a process exists for addressing the matter												8
Presumed others involved would seek assistance												0
Other Total												100
Total												100
New response categories added to the question in 2021												
Question wording changed in 2021												
What is the primary reason you did not seek assistance? %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	202
Did not believe anything would change	2010	2011	2012	2013	2017	2013	2010	2017	2010	2013	40%	202
Did not know who to go to for help											0%	
- · · · · · · · · · · · · · · · · · · ·												
Concerns regading retirbution											30%	
Concerns regarding confidentiality												IA afte
Concerns regading rank, tenure, or other power imbalances of individual(s											20%	
Time constraints/press of business											0%	
Other											10%	
Total											100%	
New response categories added to the question in 2019												
Question wording changed in 2019												
What is the primary reason you didn't seek assistance in dealing with the a												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	202
Fear of retribution										0%		
Concerns about the lack of confidentiality										0%		
Did not believe anything would change										71%	NA after	EV10
Person in question was considered "senior" to me										0%	IVA aitei	F113
Didn't know who to go to for help										14%		
Other										14%		
Total										100%		
New years estagaries in 2019												
New response categories in 2018 Why did you not seek assistance in dealing with distortion or supression? (f	Rank 1)											
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	202
, ,		-							0%			
%									50%			
% Fear of retribution												
% Fear of retribution Did not believe anyone would listen									38%			
% Fear of retribution Did not believe anyone would listen Did not believe anything could change										NΔ	after FY18	
% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me									0%	NA	after FY18	
% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help									0% 0%	NA	after FY18	
% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process									0% 0% 0%	NA	after FY18	
Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other									0% 0% 0% 13%	NA	after FY18	
Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process									0% 0% 0%	NA	after FY18	
% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process	Rank 2)					2015			0% 0% 0% 13%	NA	after FY18	

Fear of retribution									14%			
Did not believe anyone would listen									29%			
Did not believe anything could change									29%	BI A	ofter FV10	
Person in question considered "senior" to me									14% 0%	NA	after FY18	
Didn't know who to go to for help									14%			
Didn't know about Ombudsman process Other									0%			
ottlei									100%			
M . P	2 (2 1 2)											
Why did you not seek assistance in dealing with distortion or supression %	1? (Rank 3) 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ear of retribution									0%			
Did not believe anyone would listen									25%			
Did not believe anything could change									25%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help									50%			
Didn't know about Ombudsman process									0%			
Other									100%			
Why did you not seek assistance in dealing with distortion or supression %	n? (Rank 4) 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution	2010	2011	2012	2013	2014	2013	2010	2017	100%	2013	2021	2022
Did not believe anyone would listen									0%			
Did not believe anything could change									0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help									0%			
Didn't know about Ombudsman process									0%			
Other									0%			
									100%			
Why did you not seek assistance in dealing with distortion or supression	n? (Rank 5)											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution									0%			
Did not believe anyone would listen									0%			
Did not believe anything could change									0%	210	-6 FV40	
Person in question considered "senior" to me Didn't know who to go to for help									0% 0%	INA	after FY18	
Didn't know about Ombudsman process									0%			
Other									0%			
									0%			
Why did you not seek assistance in dealing with distortion or supression	n? (Rank 6)											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution									0%			
Did not believe anyone would listen									0%			
Did not believe anything could change									0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help									0%			
Didn't know about Ombudsman process									0% 0%			
Other									0%			
Why did you not seek assistance in dealing with distortion or supression	-2 (Book 7)											
why did you not seek assistance in dealing with distortion or supression %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution									0%			
									0%			
									00/			
Did not believe anyone would listen Did not believe anything could change									0%			
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me									0%	NA	after FY18	
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help									0% 0%	NA	after FY18	
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process									0% 0% 0%	NA	after FY18	
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help									0% 0%	NA	after FY18	
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other									0% 0% 0% 0%	NA	after FY18	
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other New question added in 2021									0% 0% 0% 0%	NA	after FY18	
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other New question added in 2021 Are you empowered to uphold ICD 203 principles?	2010	2011	2012	2012	2014	2015	2016	2017	0% 0% 0% 0% 0%			2022
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other New question added in 2021 Are you empowered to uphold ICD 203 principles?	2010	2011	2012	2013	2014	2015	2016	2017	0% 0% 0% 0%	NA 2019	2021	
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process	2010	2011	2012	2013	2014	2015	2016	2017	0% 0% 0% 0% 0%			2022 69% 31%
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other New question added in 2021 Are you empowered to uphold ICD 203 principles? Kes	2010	2011	2012	2013	2014	2015	2016	2017	0% 0% 0% 0% 0%		2021 69%	699 319
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other New question added in 2021 Are you empowered to uphold ICD 203 principles? Ves	2010	2011	2012	2013	2014	2015	2016	2017	0% 0% 0% 0% 0%		2021 69% 31%	699 319
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other New question added in 2021 Are you empowered to uphold ICD 203 principles? Ves	2010	2011	2012	2013	2014	2015	2016	2017	0% 0% 0% 0% 0%		2021 69% 31%	699 319
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Dither New question added in 2021 Are you empowered to uphold ICD 203 principles? Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing co	oncerns to ens	ure analys	is adheres	to ICD 203	principles?				0% 0% 0% 0% 0% 0%	2019	2021 69% 31% 100%	69% 31% 100%
Oid not believe anyone would listen Oid not believe anything could change Person in question considered "senior" to me Oidn't know who to go to for help Oidn't know about Ombudsman process Other New question added in 2021 Are you empowered to uphold ICD 203 principles? Vers No Orotal New question added in 2021 Ooes your IC element/CCMD encourage raising questions and voicing co							2016	2017	0% 0% 0% 0% 0%		2021 69% 31% 100%	69% 31% 100%
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Dither New question added in 2021 Are you empowered to uphold ICD 203 principles? Kes No Total New question added in 2021 Opes your IC element/CCMD encourage raising questions and voicing co	oncerns to ens	ure analys	is adheres	to ICD 203	principles?				0% 0% 0% 0% 0% 2018	2019	2021 69% 31% 100%	69% 31% 100% 2022 68%
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Dither New question added in 2021 Are you empowered to uphold ICD 203 principles? (res No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing co	oncerns to ens	ure analys	is adheres	to ICD 203	principles?				0% 0% 0% 0% 0% 2018	2019	2021 69% 31% 100% 2021 69% 31%	69% 31% 100% 2022 68% 32%
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Dither New question added in 2021 Are you empowered to uphold ICD 203 principles? Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing co	oncerns to ens	ure analys	is adheres	to ICD 203	principles?				0% 0% 0% 0% 0% 2018	2019	2021 69% 31% 100%	69% 31% 100% 2022 68% 32%
Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Dither New question added in 2021 Are you empowered to uphold ICD 203 principles? Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing co Yes No Total	oncerns to ens	ure analys	is adheres	to ICD 203	principles?				0% 0% 0% 0% 0% 2018	2019	2021 69% 31% 100% 2021 69% 31%	69%
Oid not believe anyone would listen Oid not believe anything could change Person in question considered "senior" to me Oidn't know who to go to for help Oidn't know about Ombudsman process Other New question added in 2021 Are you empowered to uphold ICD 203 principles? (Fes No Fotal New question added in 2021 Ooes your IC element/CCMD encourage raising questions and voicing co	oncerns to ens 2010	ure analys 2011	is adheres 2012	to ICD 203 2013	principles: 2014				0% 0% 0% 0% 0% 2018	2019	2021 69% 31% 100% 2021 69% 31%	69% 31% 100% 2022 68% 32%
oid not believe anyone would listen oid not believe anything could change Person in question considered "senior" to me oidn't know who to go to for help oidn't know about Ombudsman process other New question added in 2021 Are you empowered to uphold ICD 203 principles? (res olo Total New question added in 2021 Obees your IC element/CCMD encourage raising questions and voicing co (res olo Total New question added in 2021 Obees your IC element/CCMD encourage raising questions and voicing co (res olo Total	oncerns to ens 2010	ure analys 2011	is adheres 2012	to ICD 203 2013	principles: 2014				0% 0% 0% 0% 0% 2018	2019	2021 69% 31% 100% 2021 69% 31%	69 31 100 202 68 32

Training on the Analytic Standards												17%
Promote awareness of the analytic ombuds as a resource to address conce												4%
Consistent and transparent product review and feedback practices												30%
Consistent and transparent product coordination practices												9%
Communication, guidance, and strategic messaging about the Analytic Star												7%
Leadership commitment to preserve objective analysis independent from												20%
Address resource-to-task imbalances												7%
Other												5%
Total												100%
New question added in 2022												
Are you aware of your IC element/CCMD analytic ombuds role and respon %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022.33
Yes	2010	2011	2012	2013	2014	2013	2010	2017	2018	2019	2021	90%
No												109
Total												100%
New question added in 2018												
Question wording changed in 2021												
Do you know how to contact your IC element/CCMD analytic ombudsman		2011	2012	2012	2014	2015	2016	2017	2010	2010	2024	202
% /es	2010	2011	2012	2013	2014	2015	2016	2017	2018 92%	2019 75%	2021 74%	2022 929
No.									8%	25%	26%	89
Total									100%	100%	100%	100%
												_
New question added in 2022												
Are you aware of the IC Analytic Ombudsman role and responsibilities?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022.33
Yes 												829
No Total												189
Total												100%
New question added in 2022												
Do you know how to contact the IC Analytic Ombudsman?												
% Yes	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022.33
No .												14%
Total												100%
Question wording changed in 2022												
New question added in 2021 In terms of effectively upholding ICD 203 Analytic Standards principles, ho	w would vo	ou rate voi	ır exnerien	ce with the	President	's Daily Bri	ef in the n	ast vear?				
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Satisfactory											22%	379
A mixed performance											9%	129
Unsatisfactory											7%	19
No opinion											61%	50%
Total											100%	1000
												100%
New question added in 2022												100%
What was the primary challenge to effectively upholding ICD 203 principle												1009
%	2010 2010	xperience v 2011	vith the Pr 2012	esident's D 2013	aily Brief? 2014	2015	2016	2017	2018	2019	2021	2022
% Fime constraints						2015	2016	2017	2018	2019	2021	2022
% Time constraints evels of review						2015	2016	2017	2018	2019	2021	2022 89 3669
% Fime constraints Levels of review Threshold for publication						2015	2016	2017	2018	2019	2021	2022 89 3669 3669
% Fime constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o						2015	2016	2017	2018	2019	2021	2022 89 3669 3669 10979
ifime constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic						2015	2016	2017	2018	2019	2021	2022 89 3669 3669 10979 7329
Firme constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the o						2015	2016	2017	2018	2019	2021	2022 89 3669 3669 10979 7329 3669
Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Other						2015	2016	2017	2018	2019	2021	2022 89 3669 3669 10979 7329 3669 3669 7329
ime constraints evels of review hreshold for publication ressure to reach consensus, including distorting or suppressing analysis o ressure to maintain the existing analytic line or status quo on a topic fforts to distort or suppress analysis due to considerations regarding the on- formation sharing constraints, including compartmentalization						2015	2016	2017	2018	2019	2021	2022 89 3669 3669 10979 7329 3669 3669 7329
Grime constraints evels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of Pressure to maintain the existing analytic line or status quo on a topic efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Other						2015	2016	2017	2018	2019	2021	2022 89 3669 3669 10979 7329 3669 3669 7329
### Firme constraints Levels of review Firme shold for publication Pressure to reach consensus, including distorting or suppressing analysis of Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Other Total						2015	2016	2017	2018	2019	2021	2022 89 3669 3669 10979 7329 3669 3669 7329
Grime constraints evels of review Fireshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Other Total Question wording changed in 2022 New question added in 2021	2010	2011	2012	2013	2014					2019	2021	2022 89 3669 3669 10979 7329 3669 3669 7329
Firme constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis or Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Other Total Question wording changed in 2022	2010	2011 ou rate you	2012	2013	2014	ntelligence	e Council in	n the past y	ear?			2022 89 3669 3669 10979 7329 3669 3669 7329
Firme constraints Levels of review Firme constraints Levels of review Fireshold for publication Pressure to reach consensus, including distorting or suppressing analysis of Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Other Fotal Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 Analytic Standards principles, how	2010	2011	2012	2013	2014					2019	2021	2022 89 3669 3669 10979 7329 3669 3669 7329 40329
Firme constraints Levels of review Firme constraints Levels of review Fireshold for publication Pressure to reach consensus, including distorting or suppressing analysis of Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Dither Total Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 Analytic Standards principles, how Satisfactory	2010	2011 ou rate you	2012	2013	2014	ntelligence	e Council in	n the past y	ear?		2021 33%	2022 89 3669 3669 10979 7329 3669 3669 7329 40329
### Firme constraints Levels of review Firme constraints Levels of review Firmeshold for publication Pressure to reach consensus, including distorting or suppressing analysis of pressure to maintain the existing analytic line or status quo on a topic certorts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization contents Fiotal Question wording changed in 2022	2010	2011 ou rate you	2012	2013	2014	ntelligence	e Council in	n the past y	ear?		2021 33% 6%	2022 89 3669 3669 10979 7329 3669 3669 7329 40329
% Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the clinformation sharing constraints, including compartmentalization Other Total Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 Analytic Standards principles, hor % Satisfactory A mixed performance Unsatisfactory Unsatisfactory	2010	2011 ou rate you	2012	2013	2014	ntelligence	e Council in	n the past y	ear?		2021 33%	2022 8% 366% 366% 1097% 732% 366% 366% 732% 4032%
Firme constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis or Pressure to reach consensus, including distorting or suppressing analysis or Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Other Total Question wording changed in 2022 Vew question added in 2021 In terms of effectively upholding ICD 203 Analytic Standards principles, how Statisfactory A mixed performance Unsatisfactory No opinion	2010	2011 ou rate you	2012	2013	2014	ntelligence	e Council in	n the past y	ear?		2021 33% 6% 2%	2022 89 3669 3669 10979 7329 3669 3669 7329 40329
ime constraints evels of review hreshold for publication ressure to reach consensus, including distorting or suppressing analysis o ressure to maintain the existing analytic line or status quo on a topic refforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization other fotal Ruestion wording changed in 2022 lew question added in 2021 In terms of effectively upholding ICD 203 Analytic Standards principles, how attisfactory A mixed performance Unsatisfactory Io opinion	2010	2011 ou rate you	2012	2013	2014	ntelligence	e Council in	n the past y	ear?		2021 33% 6% 2% 59%	2022 89 3669 3669 10979 7329 3669 3669 7329 40329
Firme constraints Levels of review Firme constraints Levels of review Firmeshold for publication Pressure to reach consensus, including distorting or suppressing analysis of Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Pother Fotal Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 Analytic Standards principles, how Statisfactory A mixed performance Unsatisfactory No opinion Fotal	2010	2011 ou rate you	2012	2013	2014	ntelligence	e Council in	n the past y	ear?		2021 33% 6% 2% 59%	2022 8% 366% 366% 1097% 732% 366% 366% 732% 4032% 2022 38% 8% 11%
ime constraints evels of review threshold for publication tressure to reach consensus, including distorting or suppressing analysis o tressure to maintain the existing analytic line or status quo on a topic efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization better fotal Ruestion wording changed in 2022 lew question added in 2021 In terms of effectively upholding ICD 203 Analytic Standards principles, how the conformance Unsatisfactory In mixed performance Unsatisfactory It is not to the conformance Unsatisfactory It is no pinion total	w would yo 2010	ou rate you 2011	r experien 2012	ce with the	e National 2014	intelligence 2015	e Council in	n the past y	ear?		2021 33% 6% 2% 59%	2022 89 3669 3669 10979 7329 3669 3669 7329 40329
Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis o Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the conformation sharing constraints, including compartmentalization Other Total Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 Analytic Standards principles, how Satisfactory A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principle What was the primary challenge to effectively upholding ICD 203 principle	w would yo 2010	ou rate you 2011	r experien 2012	ce with the	e National 2014	intelligence 2015	e Council in	n the past y	ear?		2021 33% 6% 2% 59%	2022 366% 366% 366% 366% 3366% 3366% 732% 4032% 2022 38% 8% 1% 53% 100%

Time constraints	0%
Levels of review	295%
Threshold for publication	0%
Pressure to reach consensus, including distorting or suppressing analysis o	590%
Pressure to maintain the existing analytic line or status quo on a topic	295%
Efforts to distort or suppress analysis due to considerations regarding the c	295%
Information sharing constraints, including compartmentalization	590%
Other	295%
Total	2362%

Question wording changed in 2022												
New question added in 2021												
How many levels of review are involved in the analytic product type that y	ou typicall	y prepare/	support?									
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
One											2%	5%
2 - 3											19%	20%
4 - 5											42%	38%
More than 5											29%	35%
Unsure											8%	2%
Total											100%	100%

New question added in 2021												
How frequently do you have an opportunity to discuss fee	edback from product review	ı?										
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Always											19%	20%
Frequently											33%	34%
Sometimes											33%	25%
Rarely											6%	11%
Never											0%	2%
Not applicable to my work role											10%	8%
Total											100%	100%

Question wording changed in 2022												
Question responses changed in 2022												
What is the primary challenge to effective coordination for the analytic pro	duct type	that you t	pically pre	pare/supp	ort?							
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Difficulty generating attention to the product												9%
Difficulty building or maintaining a network with all pertinent subject matt												18%
Overlapping roles or "lanes in the road"												11%
Efforts to distort or suppress the analysis												5%
Adjudicating differering perspectives												4%
Pressure to reach consensus												7%
Information sharing constraints												4%
Time constraints												12%
Pressure to incorporate input from non-analytic elements												2%
No challenges												8%
Not applicable to my work role												12%
Other												8%
Total					-		-	-	-		-	100%

%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Difficulty generating attention to the product											12%	
Difficulty building or maintaining a network with all pertinent subject matter e	experts										22%	
Overlapping roles or "lanes in the road"											16%	
Efforts to distort or suppress the analysis											4%	
Pressure to reach consensus											4%	NA after F
Information sharing constraints											2%	
Time constraints											16%	
Pressure to incorporate input from non-analytic elements											4%	
Other											18%	
Total											100%	

Question wording changed in 2018												
When thinking through analytic issues and/or preparing analytic produc	ts, is conside	ration of a	Iternative (explanatio	ns and/or o	outcomes a	routine pa	rt of the a	nalytic pro	cess?		
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Yes										82%	61%	73%
No										5%	24%	12%
Not applicable to my work role										13%	14%	15%
Total										100%	100%	100%

Question wording changed in 2018												
When preparing analytic products, is analysis of alternatives a ro	utine part of the pro	cess?										
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
No	61%	70%	38%	40%	34%	21%	25%	0%	12%	NIA	after FY18	
Yes	39%	30%	63%	60%	66%	79%	75%	100%	88%	INA		

Total	100%	100%	100%	100%	100%	100%	100%	100%	100%			
Question responses changed in 2019												
How often are the results of these alternative considerations included in t												
% Always	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 5%	2021 3%	2022 7%
Frequently										50%	23%	24%
Sometimes										32%	50%	37%
Rarely										13%	23%	28%
Never Total										100%	100%	100%
Total										10070	100/0	10070
Overting wooding the and in 2000												
Question wording changed in 2018 How often are the results from your analysis of alternatives included in d	isseminate	d products	?									
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Always									33%			
Usually Sometimes									48% 17%	NΔ	after FY18	
Rarely									2%	144	unter 1 120	
Never									0%			
Total									100%			
Question responses changed in 2022												
New question added in 2021 Which of the following is the primary reason the alternative consideration	s were evel	luded from	the nublic	hed produ	ct?							
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Time constraints										-		9%
Product template constraints												27%
Perceived to undermine confidence in the analytic judgments Perceived as not relevant or did not add value to the product												14% 27%
Perceived that the consumer would be averse to alternatives												14%
Other												9%
Total												100%
New question added in 2021												
Which of the following is the primary reason the alternative consideration %	s were excl	luded from 2011	the publis	hed produ 2013	ct? 2014	2015	2016	2017	2018	2019	2021	2022
70	2010	2011	2012	2013	2017	2013	2010	2017	2010	2013		2022
Time constraints											14%	
											29%	
Time constraints Product template constraints It was perceived as not relevant or did not add value to the product											29% 43% NA	A after F
Time constraints Product template constraints It was perceived as not relevant or did not add value to the product It was discouraged or removed by reviewer											29% 43% NA 14%	A after F
Time constraints Product template constraints It was perceived as not relevant or did not add value to the product											29% 43% NA	A after F
Time constraints Product template constraints It was perceived as not relevant or did not add value to the product It was discouraged or removed by reviewer It was perceived the customer would be averse to inclusion of alternatives											29% 43% NA 14% 0%	A after F
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Question not asked in 2022 New question added in 2021 In the past year, were you involved in border security-related intelligence analysis? **2010** 2011** 2012** 2013** 2014** 2015** 2016** 2017** 2018** 2019	
In the past year, were you involved in border security-related intelligence analysis?	
<u>% 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 20</u>	
Yes 4	7% NA after F
<u>No</u> 5	3%
Total 10	0%
Question not asked in 2022	
New question added in 2021	
When considering your most significant experience of distortion and/or suppression of analysis, which of the following was the primary Analytic Standard Violated?	
% 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 20	21 2022
Objective 1	4%
Independent of political considerations 4	5%
Timely	9%
Based on all available sources of intelligence information	NA after F
Implements and exhibits Analytic Tradecraft Standards	4%
	4%
Total 10	0%
Question not asked in 2022	
Question wording changed in 2021	
Was the assistance effective in resolving the issue?	
% 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 20	21 202
	7%
	NA after F
Total 10	
100	270
Question not asked in 2022	
Did you receive assistance that was effective in resolving the problem?	24 2022
<u> </u>	21 2022
No 55% 50% 25% 29% 26% 0% 46% 0% 63% 33% NA	after FY19
Yes/Partially 45% 50% 75% 71% 74% 100% 54% 100% 38% 67%	
Total 100% 100% 100% 100% 100% 100% 100% 100	