Total Population 128

Question wording changed in 2021												
Vhich of the following best describes your work role?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
nalyst										83	77	43
Manager of analysts										13	18	15
ınalytic enabler Other										28 5	13 13	10 1
otal										129	121	69
NOE										#NUM!	2.08%	8.01%
riginal response categories												
Vhat is your work role?												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
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ınalyst Other (<i>new in 2017</i>)	63	57	52	120	129	78	125	35 25	84 26	NA	after FY18	
otal	82	68	67	155	164	96	158	75	127			
1OE	6.49%	8.14%	8.27%	#NUM!	#NUM!	5.00%	#NUM!	7.28%	0.77%			
uestion wording changed in 2021												
low long have you been involved in analytic work in the IC?												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ess than 5 years - 9 years	31 14	27 10	21 16	61 37	66 32	34 21	42 35	16 13	27 29	39 30	42 28	17 19
- 9 years 0 - 19 years							60	13 29	29 43	43	28 28	19
0 years or more	37	31	28	57	66	40	18	17	24	17	25	19
otal	82	68	65	155	164	95	155	75	123	129	123	72
uestion wording changed in 2021												
uestion responses changed in 2021												
the past year, have you experienced distortion and/or suppression of				2013	2014	2015	2016	2017	2018	2019	2021	2022
es	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022 9
0											100	54
otal	_		-			-		-		-	106	63
IOE											3.95%	8.80%
lew response categories added to the question in 2019												
uring the past year, do you believe that anyone attempted to distort o												
06	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
es es, I suspect but am not sure it has occurred										6 2 N	IA after FY1	.9
lo										113		
lo otal										121		
otal										121		
otal MOE Priginal response categories Question wording changed in 2018										121		
otal MOE Driginal response categories L <mark>uestion wording changed in 2018</mark> Juring the past year, do you believe that anyone attempted to distort o						2015	2016	2017	2018	121 2.08%	2021	2022
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NI element (NIC, NIM, etc.) Is government official outside the IC									0			
ther									0			
otal OBJ									7			
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ource												
lon-supervisory professional within your IC element	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	
upervisor within your IC element	3	2	1	5	6	7	5	0				
ntelligence professional outside your IC element	3	4	4	5	6	4	6	0	NA	after FY17		
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Other Total OBJ	5	7	8	12	12	12	12	1				_
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Question wording changed in 2022												
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n your perception, to what extent were the following factors a motive f	for your most si	gnficant ex	kperience v	vith distort	ion and/or	suppressio	n of analy	sis?				
Maintain an existing analytic line or status quo on a topic	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Not a factor	2010	2011	2012	2013	2014	2013	2016	2017	2016	2019	1	2022
omewhat a factor											1	0
A moderate factor											0	1
An important factor Jnsure											4 0	6 0
Total OBJ											6	9
			_									
n your perception, to what extent were the following factors a motive f Llign to an individual's perspective	for your most si	gnficant ex	xperience v	vith distort	ion and/or	suppressio	n of analy	sis?				
nign to an individual's perspective	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
lot a factor											1	1
omewhat a factor											2	1
A moderate factor An important factor											1 2	1 6
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otal OBJ											6	9
n your perception, to what extent were the following factors a motive f support/protect operational equities	for your most si	gnficant ex	xperience v	vith distort	ion and/or	suppressio	n of analy	sis?				
1	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Not a factor											3	4
												2
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iomewhat a factor In moderate factor In important factor Insure Total OBJ In your perception, to what extent were the following factors a motive fupport/protect bureaucratic interests Insure	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	1 1 1 6	0 0 3 9 2022 2 0 1 5
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omewhat a factor In moderate factor In important factor Insure Total OBJ In your perception, to what extent were the following factors a motive fupport/protect bureaucratic interests Into a factor Insure In your perception, to what extent were the following factors a motive fupport factor Insure	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	1 1 1 6	0 0 3 3 9 2022 2 0 1 5 1 9
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o prevent policymaker action or response on a topic ot sure what the motive was										1 1 0		
ther										1		
otal OBJ										8		
lew response categories in 2018												
Notive												
1	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Maintain existing analytic line									0			
support views of internal supervisor/management support views of internal colleague									1			
Support views of internal colleague									2			
Support views of external management									1			
support views of government/policy official									0			
o support increase/decrease of resources for operational, military or USG										NΔ	after FY18	
program									1			
Inintentional									0			
Jnsure what the motive was Other									0			
o suppress information deemed embarrassing to the Department, Agency									U			
or Bureau									0			
o prevent policymaker action\response									0			
otal OBJ									7			
Original response categories												
/lotive	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
o support supervisor within your IC element	2010	3	3	3	1	7	4	0	2010	2013	2021	ZUZZ
o support IC personnel or management outside your IC element	3	4	5	5	3	2	2	0				
o support government official outside the IC	0	1	3	3	5	3	3	0				
am unsure what the motive was			1	5	4	4	3	0		NA after	FY17	
nadvertent/unintended					1	3	3	0				
o avoid conflicting with an existing analytic line						7	8	0				
Other Fotal OBJ	1 5	7	1 8	12	12	2 12	12	1				
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Question wording changed in 2022												
Did you seek assistance to address this matter?												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
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ndividual(s) involved												1
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otal OBJ												5
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Vhy did you not seek assistance from your analytic ombudsman?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
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Person in question considered "senior" to me Didn't know who to go to for help									1 0	NA	after FY18	
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ny did you not seek assistance in dealing with distortion or supression? (F	Rank 4) 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
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iotal AOE Question wording changed in 2018	ıcts, is considerat	tion of alte	rnative exp	planations	and/or out	comes a ro	utine part	of the anal	ytic proces	s?	102	
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Partially											1	
Total											4	
MOE											48.23%	
Did you receive assistance that was effective in resolving the problem?												
-	2010	2011	2012	2012	2014	2015	2016	2017	2010	2010	2021	

Did you receive assistance that was effective in resolving the problem?											
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 2021	
No	1	1	2	0	4	3	0	0	0	2	
Yes	0	2	1	3	0	0	0	0	0	0 NA after F	
Partially	2	3	3	2	3	2	3	0	2	2	
Total	3	6	6	5	7	5	3	0	2	4	
MOE	55.91%	39.06%	39.06%	42.96%	36.01%	42.96%	55.91%	0.00%	68.75%	48.23%	

Question wording changed in 2021 Which of the following best describes your work role?											
6	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Analyst										64%	64%
Manager of analysts										10%	15%
Analytic enabler										22%	11%
Other										4%	11%
otal										100%	100%
Original response categories											
What is your work role?											
6	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Manager of analysts	23%	16%	22%	23%	21%	19%	21%	20%	13%		
Analyst	77%	84%	78%	77%	79%	81%	79%	47%	66%	NA	after FY
Other (new in 2017)								33%	20%		
otal	100%	100%	100%	100%	100%	100%	100%	100%	100%		
Question wording changed in 2021											
low long have you been involved in analytic work in the IC?											
(2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
ess than 5 years	38%	40%	32%	39%	40%	36%	27%	21%	22%	30%	34%
5 - 9 years	17%	15%	25%	24%	20%	22%	23%	17%	24%	23%	23%
.0 - 19 years	AEO/	169/	120/	27%	40%	129/	39%	39%	35%	33%	23%
20 years or more	45%	46%	43%	37%	40%	42%	12%	23%	20%	13%	20%
otal	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Question wording changed in 2021											
Question responses changed in 2021 n the past year, have you experienced distortion and/or suppression											
6	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
'es		·		·							6%
No											94%
otal											100%
otal o											
										100%	
Original response categories Question wording changed in 2018											
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto											
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto 6	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Question wording changed in 2018 Ouring the past year, do you believe that anyone attempted to disto 8 10	2010 94%	2011 90%	2012 88%	2013 92%	2014 92%	87%	92%	99%	93%	2019	
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto 6	2010	2011	2012	2013	2014					2019	
Question wording changed in 2018 Ouring the past year, do you believe that anyone attempted to disto 8 10	2010 94%	2011 90%	2012 88%	2013 92%	2014 92%	87%	92%	99%	93%	2019	
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto 6 40 Yes	2010 94% 6%	2011 90% 10%	2012 88% 12%	2013 92% 8%	2014 92% 8%	87% 13%	92% 8%	99% 1%	93% 7%	2019	
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto Vo Vo Vo Ses	2010 94% 6% 100%	2011 90% 10%	2012 88% 12%	2013 92% 8%	2014 92% 8%	87% 13%	92% 8%	99% 1%	93% 7%	2019	
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto No Yes Total Question wording changed in 2021 Question responses changed in 2021	2010 94% 6% 100%	2011 90% 10%	2012 88% 12%	2013 92% 8%	2014 92% 8%	87% 13%	92% 8%	99% 1%	93% 7%	2019	
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto W UO Tes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analyon	2010 94% 6% 100%	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA	after FY
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto Verent of the second of the	2010 94% 6% 100%	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA	2021 17%
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto Ves Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analyse Constantly (daily)	2010 94% 6% 100%	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA	2021 17% 17%
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto Verent of the second of th	2010 94% 6% 100%	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA	2021 17% 17% 33%
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto 6 Vo Vo Ves Vo Vo Ves Vo	2010 94% 6% 100%	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA	2021 179 179 339 339
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto Verent of the second of th	2010 94% 6% 100%	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA	2021 179 179 339 339
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto 6 Vo Vo Ves Vo Vo Ves Vo	2010 94% 6% 100%	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA	2021 179 179 339 339
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto Vector of the second of th	2010 94% 6% 100%	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA	2021 179 179 339 339
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto 6 Vo Vo Vos Vos Vos Vos Vos Vos Vos Vos V	2010 94% 6% 100%	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA	2021 17% 17% 33% 33%
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto Ves Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analy Constantly (daily) requently (weekly or monthly) Occasionally (more than twice but less than monthly) Cotal Octal	2010 94% 6% 100%	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA	2021 17% 17% 33% 33%
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Question wording changed in 2018 During the past year, do you believe that anyone attempted to distor Wellow the second of the s	2010 94% 6% 100% ysis? 2010	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA 2019 2019 0% 0%	2021 17% 17% 33% 100%
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Question wording changed in 2018 During the past year, do you believe that anyone attempted to distor Who do	2010 94% 6% 100% ysis? 2010	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA 2019 2019 0% 0% 38% 38%	2021 179 179 339 339 1009
Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto Bodo Bodo Bodo Bodo Bodo Bodo Bodo Bo	2010 94% 6% 100% ysis? 2010	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA 2019 2019 0% 0% 38% 38% 25%	2021 179 179 339 339 1009
Question wording changed in 2018 During the past year, do you believe that anyone attempted to distor Who do	2010 94% 6% 100% ysis? 2010	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100%	99% 1% 100%	93% 7% 100%	2019 NA 2019 2019 0% 0% 38% 38%	2021 17% 17% 33% 100%
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Question wording changed in 2018 During the past year, do you believe that anyone attempted to distor Both of the search of the	2010 94% 6% 100% ysis? 2010	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100% 2016	99% 1% 100%	93% 7% 100% 2018 2018	2019 NA 2019 2019 0% 0% 38% 25% 100%	2021 17% 17% 33% 100%
Question wording changed in 2018 During the past year, do you believe that anyone attempted to distor Who wording changed in 2021 Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analy Who wording changed in 2021 How often did you experience distortion and/or suppression of analy Who wording changed in 2021 Constantly (daily) Grequently (weekly or monthly) Docasionally (more than twice but less than monthly) Larely (Once or twice) Otal Who were sponse categories added to the question in 2019 Question wording changed in 2019 Dover the past year how often did you face distortion or suppression Who a daily or monthly basis Does a monthly basis Everal times a year (less than 12 but more than 3) 2-3 times Donce Total Who were sponse categories in 2018 How often do you face distortion/suppression of your analysis?	2010 94% 6% 100% ysis? 2010	2011 90% 10% 100%	2012 88% 12% 100%	2013 92% 8% 100%	2014 92% 8% 100%	87% 13% 100%	92% 8% 100% 2016	99% 1% 100%	93% 7% 100%	2019 NA 2019 2019 0% 0% 38% 25% 100%	2021 17% 33% 33% 100%

%	2010	2011	2012	2013	uasive evid	2015	2016	2017	2018	2019	2021
Once	80%	29%	50%	58%	27%	50%	73%	2017	2018	2019	2021
Twice	0%	14%	0%	17%	36%	8%	0%				
Three times	0%	14%	13%	0%	9%	0%	0%		NA	after FY17	
More than three times	20%	43%	38%	25%	27%	42%	27%				
Total	100%	100%	100%	100%	100%	100%	100%				
New question added in 2022											
When considering your most signficant expeirence with distortion and/or s				_				2017	2010	2010	2024
% Analytic Standard A - Objective	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Analytic Standard B - Independent of political consideration											
Analytic Standard C - Timely											
Analytic Standard D - Based on all available sources of intelligence											
information											
Anatlyic Standard E - Implements and exhibits Analytic Tradecraft											
Standards Other											
Total											
New question added in 2022											
When considering your most significant experience of distortion and/or su	ppression of	analysis, v	vhat form	lid it take?							
% A dictated/predetermined analytic line	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
A dictactory predetermined all drytic line											
A changed analytic line absent sufficient sourcing or argumentation											
Distorted or suppressed judgements, sourcing, uncertainty, assumptions,											
or confidence language											
Distorted or suppressed analysis of alternativess or dissent Discouraged analysis/production on a particular topic absent sufficient											
reasoning											
Delayed, shelved, or recalled analysis absent sufficient reasoning											
Distorted or suppressed input to, or comments on, a product											
Information to which I did not have access changed the analysis											
Analysis mischaracterized in conveyance to a consumer											
A deliberately distorted product classification											
Other Total											
Total											
Question wording changed in 2021											
Question responses changed in 2021											
When considering your most significant experience of distortion and/or su	•										
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
My product was not published The product was deliberately delayed.											09
The product was deliberately delayed I was discouraged from writing a product											09 339
The anlytic line was dictated to me											179
The main analytic line was changed without sufficient justification,											
argumentation, and/or sourcing											09
Judgements, sourcing, and/or confidence levels were mischaracterized or											
removed											0%
A briefer mischaracterized the assessment/product to a consumer											0%
An internal IC element/CCMD senior mischaracterized the											00
assessment/product to other officials											0%
My comments or dissent on a product were distorted or suppressed											17%
											1//
Other											33%
Other Total											33%
Total New question added in 2019	a mile of C	and to a t	2								33%
Total	n, what form	did it take	? 2012	2013	2014	2015	2016	2017	2018	2019	33% 100%
Total New question added in 2019 When considering the most signficant instance of distortion or suppression				2013	2014	2015	2016	2017	2018	2019 0%	33% 100%
Total New question added in 2019 When considering the most significant instance of distortion or suppression My product was not published I was discouraged from writing a product				2013	2014	2015	2016	2017	2018		33% 100%
Total New question added in 2019 When considering the most significant instance of distortion or suppression % My product was not published I was discouraged from writing a product My analytic line was dictated to me				2013	2014	2015	2016	2017	2018	0%	33% 100%
Total New question added in 2019 When considering the most significant instance of distortion or suppression My my product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during				2013	2014	2015	2016	2017	2018	0% 25% 0%	33% 100%
Total New question added in 2019 When considering the most signficant instance of distortion or suppression % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination				2013	2014	2015	2016	2017	2018	0% 25%	33% 100%
Total New question added in 2019 When considering the most signficant instance of distortion or suppression % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my				2013	2014	2015	2016	2017	2018	0% 25% 0%	33% 100% 2021
Total New question added in 2019 When considering the most significant instance of distortion or suppression % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination				2013	2014	2015	2016	2017	2018	0% 25% 0% 0%	33% 100% 2021
Total New question added in 2019 When considering the most signficant instance of distortion or suppression % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis				2013	2014	2015	2016	2017	2018	0% 25% 0%	33% 100% 2021
Total New question added in 2019 When considering the most significant instance of distortion or suppression % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination				2013	2014	2015	2016	2017	2018	0% 25% 0% 0%	33% 100% 2021
Total New question added in 2019 When considering the most significant instance of distortion or suppression % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials				2013	2014	2015	2016	2017	2018	0% 25% 0% 0% 0% 25%	33% 100% 2021
Total New question added in 2019 When considering the most significant instance of distortion or suppression % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted				2013	2014	2015	2016	2017	2018	0% 25% 0% 0% 0% 25% 0%	33% 100% 2021
Total New question added in 2019 When considering the most significant instance of distortion or suppression % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials				2013	2014	2015	2016	2017	2018	0% 25% 0% 0% 0% 25%	33% 100% 2021
Total New question added in 2019 When considering the most signficant instance of distortion or suppression % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other				2013	2014	2015	2016	2017	2018	0% 25% 0% 0% 0% 25% 0% 50%	33% 100% 2021
Total New question added in 2019 When considering the most significant instance of distortion or suppression % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021				2013	2014	2015	2016	2017	2018	0% 25% 0% 0% 0% 25% 0% 50%	33% 100% 2021
Total New question added in 2019 When considering the most signficant instance of distortion or suppression % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021				2013	2014	2015	2016	2017	2018	0% 25% 0% 0% 0% 25% 0% 50%	33% 100% 2021
Total New question added in 2019 When considering the most significant instance of distortion or suppression % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter?	2010	2011	2012							0% 25% 0% 0% 0% 25% 0% 50% 0%	33% 100% 2021
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New question added in 2019 When considering the most significant instance of distortion or suppression My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? % I did not receive feedback or explanation The analysis did not meet threshold or priority for publication	2010	2011	2012							0% 25% 0% 0% 0% 25% 0% 50% 0%	33% 100% 2021 NA afi
Total New question added in 2019 When considering the most significant instance of distortion or suppression My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? % I did not receive feedback or explanation	2010	2011	2012							0% 25% 0% 0% 0% 25% 0% 50% 0%	33% 100% 2021 NA aff

Content was changed or deleted to better meet customer needs											0%	C
Content was changed or deleted because of differeing views from the field											17%	11
Content was changed or deleted because it was too long, complicated, or technical Information to which I do not have access changed the analysis											0% 0%	(
The assessment was policy prescriptive Other											0% 50%	1:
Total											100%	10
New question added in 2019 What was the primary feedback or explanation given to you during or follo	wing this inc	ident?										
% I was told my product did not meet threshold and/or was not a high enoug	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	20
priority for publication I was told my logical argumentation was flawed or not convincing										0% 0%		
I was told the sourcing I relied on was not reliable, complete, or persuasive enough										13%		
I was told that dissent was not accepted in this instance because it did not relate to the main analytic line										25%		
I was told that concurrence from a particular agency or office was required for publication										0%		
I was told that my analysis was changed or deleted so that the product would better meet customer needs										0%		
I was told additional/special compartmented information (which I do not have access to) refuted or changed my analysis										0%	NA after	FY19
I was told my assessment was policy prescriptive										0%		
I was told that my product did not meet appropriate tradecraft standards I was told that my analysis was changed or deleted in response to										0%		
policymaker sensitivities										0%		
I was told that my analysis was changed in response to differing views from the field										13%		
I was told that my analysis was too complicated or technical and has to be simplified to the point that it was misleading										0%		
I did not receive any feedback or explanation as to why my product was distorted or suppressed										38%		
Other Total										13% 100%		
Question responses changed in 2022												
Who was the primary source of your most significant experience with disto $\%$	rtion and/o	r suppressi 2011	ion of analy	sis? 2013	2014	2015	2016	2017	2018	2019	2021	21
Analyst within my IC element/CCMD	2010	2011	2012	2013	2014	2013	2010	2017	2018	2013	2021	
Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD												
Senior executive/military officer within my IC element/CCMD Intelligence professional from another IC element/CCMD												
												- 2
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)												
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021												1
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distorti		• • • • • • • • • • • • • • • • • • • •			2014	2015	2016	2017	2018	2019	2021	
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortif % Analyst within my IC element/CCMD	on and/or si 2010	uppression 2011	ı of analysis 2012	2013	2014	2015	2016	2017	2018	2019	2021	
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distorti % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD		• • • • • • • • • • • • • • • • • • • •			2014	2015	2016	2017	2018	2019	0% 0% 0%	
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Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distorti % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional from another IC element/CCMD US Government official outisde of the IC Other Total New response categories added to the question in 2019		• • • • • • • • • • • • • • • • • • • •			2014	2015	2016	2017	2018	2019	0% 0% 0% 50% 50% 0% 0%	
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Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distorti % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC	2010	2011	2012	2013						2019 13% 13% 13% 0% 13% N 50% 0%	0% 0% 0% 50% 50% 0% 0% 100%	
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distorti % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other	2010	2011	2012	2013						2019 13% 13% 13% 0% 0% 13% N 50% 0% 0% 0%	0% 0% 0% 50% 50% 0% 0% 100%	
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Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distorti % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional from another IC element (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total New response categories in 2018 Source	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 13% 13% 13% 0% 0% 0% 13% N 0% 0% 100%	0% 0% 0% 50% 50% 0% 0% 100%	
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distorti % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/ICMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total New response categories in 2018 Source %	2010	2011	2012	2013						2019 13% 13% 13% 0% 0% 13% N 50% 0% 0% 0%	0% 0% 0% 50% 50% 0% 0% 100%	
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distorti % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total New response categories in 2018 Source % Internal colleague First-level manager Internal colleague First-level manager	2010	2011	2012	2013	2014	2015	2016	2017	2018 2018 2018 2018	2019 13% 13% 13% 0% 0% 0% 13% N 0% 0% 100%	0% 0% 0% 50% 50% 0% 0% 100%	
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distorti % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOS) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total New response categories in 2018 Source % Internal colleague	2010	2011	2012	2013	2014	2015	2016	2017	2018 2018	2019 13% 13% 13% 0% 0% 0% 13% N 0% 0% 100%	0% 0% 0% 50% 50% 0% 0% 100%	1100

									0% 0% 0%		
									100%		
Original response categories Source											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Non-supervisory professional within your IC element	0%	43%	38%	33%	25%	50%	25%	100%			
Supervisor within your IC element Intelligence professional outside your IC element	60% 60%	29% 57%	13% 50%	42% 42%	50% 50%	58% 33%	42% 50%	0% 0%	NΔ	after FY17	
US government official outside the IC	0%	14%	25%	0%	8%	8%	17%	0%			
Other	0%	0%	0%	8%	0%	0%	8%	0%			
Question wording changed in 2022											
Question wording changed in 2021 Question responses changed in 2021											
Question design changed in 2021											
In your perception, to what extent were the following factors a motif Maintain an existing analytic line or status quo on a topic	ve for your most sig	gnficant ex	perience v	ith distort	ion and/or	suppressio	n of analys	is?			
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Not a factor Somewhat a factor											17% 17%
A moderate factor											0%
An important factor											67%
Unsure											0%
Total		_									100%
In your perception, to what extent were the following factors a moti Align to an individual's perspective									2010	2010	2024
% Not a factor	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 17%
Somewhat a factor											33%
A moderate factor											17%
An important factor Unsure											33% 0%
Total											100%
In your perception, to what extent were the following factors a moti	ve for vour most si	anficant ox	norionco u	ith distort	ion and/or	cupproceio	n of analys	ie?			
Support/protect operational equities			-								
% Not a factor	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 50%
Somewhat a factor											0%
A moderate factor											17%
An important factor											17%
Unsure Total											17% 100%
In your perception, to what extent were the following factors a moti	ve for your most si	gnficant ex	perience v	ith distort	ion and/or	suppressio	n of analys	is?			
Support/protect bureaucratic interests %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Not a factor			<u> </u>				-				17%
Somewhat a factor											0%
A moderate factor											17%
A moderate factor An important factor											50%
A moderate factor											
A moderate factor An important factor Unsure	ve for your most się	gnficant ex	perience v	rith distort	ion and/or	suppressio	n of analys	is?			50% 17%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive provoke or prevent policymaker action or response %	ve for your most się 2010	gnficant ex 2011	perience w	vith distort 2013	ion and/or 2014	suppressio 2015	n of analys	is? 2017	2018	2019	50% 17% 100%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive provoke or prevent policymaker action or response **Not a factor* **Not a factor* **A moderate									2018	2019	50% 17% 100% 2021 33%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive provoke or prevent policymaker action or response Not a factor Somewhat a factor									2018	2019	50% 17% 100% 2021 33% 0%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive provoke or prevent policymaker action or response **Not a factor* **Not a factor* **A moderate									2018	2019	50% 17% 100% 2021 33%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a moti Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor									2018	2019	50% 17% 100% 2021 33% 0% 0% 50% 17%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor									2018	2019	50% 17% 100% 2021 33% 0% 0% 50%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive provoke or prevent policymaker action or response Not a factor Somewhat a factor A moderate factor An important factor Unsure	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	50% 17% 100% 2021 33% 0% 0% 50% 17%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a moti Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a moti Support or oppose a policy agenda or narrative %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	50% 17% 100% 2021 33% 0% 50% 50% 17%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive provoke or prevent policymaker action or response Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative Not a factor	2010 ve for your most sig	2011 gnficant ex	2012 perience w	2013 vith distort	2014	2015 suppressio	2016 2016 n of analys	2017 is?			50% 17% 100% 2021 33% 0% 50% 17% 100%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive forevoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive factor and important factor Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor	2010 ve for your most sig	2011 gnficant ex	2012 perience w	2013 vith distort	2014	2015 suppressio	2016 2016 n of analys	2017 is?			50% 17% 100% 2021 33% 0% 50% 17% 100% 2021 33% 0%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive provoke or prevent policymaker action or response Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative Not a factor	2010 ve for your most sig	2011 gnficant ex	2012 perience w	2013 vith distort	2014	2015 suppressio	2016 2016 n of analys	2017 is?			50% 17% 100% 2021 33% 0% 50% 17% 100%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive provoke or prevent policymaker action or response % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive provoke or prevent policy agenda or narrative % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motification of the provided of the p	2010 ve for your most sig	2011 gnficant ex	2012 perience w	2013 vith distort	2014	2015 suppressio	2016 2016 n of analys	2017 is?			50% 17% 100% 2021 33% 0% 50% 17% 100% 2021 33% 0% 0%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motir Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motir Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor A moderate factor An important factor An important factor	2010 ve for your most sig	2011 gnficant ex	2012 perience w	2013 vith distort	2014	2015 suppressio	2016 2016 n of analys	2017 is?			50% 17% 100% 2021 33% 0% 50% 17% 100% 2021 33% 0% 0% 50%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive provoke or prevent policymaker action or response % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive provoke or prevent policy agenda or narrative % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motification of the provided of the p	2010 ve for your most sig	2011 gnficant ex	2012 perience w	2013 vith distort	2014	2015 suppressio	2016 2016 n of analys	2017 is?			50% 17% 100% 2021 33% 0% 50% 17% 100% 2021 33% 0% 0%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motir Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motir Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motir Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total New response categories added to the question in 2019 Motive %	2010 ve for your most sig	2011 gnficant ex	2012 perience w	2013 vith distort	2014	2015 suppressio	2016 2016 n of analys	2017 is?		2019	50% 17% 100% 2021 33% 0% 50% 17% 100% 2021 33% 0% 0%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motir Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motir Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor An important factor Unsure Total New response categories added to the question in 2019 Motive % Maintain an existing analytic line	2010 ve for your most sig 2010	2011 2011 gnficant ex	2012 perience w 2012	2013 vith distort 2013	2014 2014 2014	2015 suppressio 2015	2016 nn of analys	2017 is? 2017	2018	2019 2019 38%	50% 17% 100% 2021 33% 0% 0% 17% 100%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motir Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motir Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motir Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total New response categories added to the question in 2019 Motive %	2010 ve for your most sig 2010	2011 2011 2011 2011	2012 perience w 2012	2013 vith distort 2013	2014 2014 2014	2015 suppressio 2015	2016 nn of analys	2017 is? 2017	2018	2019	50% 17% 100% 2021 33% 0% 0% 50% 17% 100%
A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive factor oppose a policy agenda or narrative % Not a factor Somewhat a factor Unsure Total In your perception, to what extent were the following factors a motive factor oppose a policy agenda or narrative % Not a factor Somewhat a factor A moderate factor A moderate factor A moderate factor Unsure Total New response categories added to the question in 2019 Motive % Maintain an existing analytic line Support views of an internal supervisor/management	2010 ve for your most sig 2010	2011 2011 2011 2011	2012 perience w 2012	2013 vith distort 2013	2014 2014 2014	2015 suppressio 2015	2016 nn of analys	2017 is? 2017	2018	2019 2019 38% 0%	50% 17% 100% 2021 33% 0% 0% 17% 100%

To prevent policymaker action or response on a topic Not sure what the motive was										13% 0%	
Other										13%	
Total										100%	
New response categories in 2018											
Motive											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Maintain existing analytic line Support views of internal supervisor/management									0% 29%		
Support views of internal colleague									14%		
Support views of external colleague									29%		
Support views of external management									14%		
Support views of government/policy official To support increase/decrease of resources for operational, military or USG	:								0%		
program)								14%	NA	after FY
Unintentional									0%		
Unsure what the motive was									0%		
Other To suppress information deemed embarrassing to the Department, Agency	.,								0%		
or Bureau	у								0%		
To prevent policymaker action\response									0%		
									100%		
Original response categories											
Motive	2010	2011	2012	2012	2011	2015	2010	2017	2010	2010	202-
% To support supervisor within your IC element	2010 40%	2011 43%	2012 38%	2013 25%	2014 8%	2015 58%	2016 33%	2017 0%	2018	2019	2021
To support IC personnel or management outside your IC element	60%	57%	63%	42%	25%	17%	17%	0%			
To support government official outside the IC	0%	14%	38%	25%	42%	25%	25%	0%			
I am unsure what the motive was			13%	42%	33%	33%	25%	0%		NA after	FY17
Inadvertent/unintended					8%	25%	25% 67%	0%			
To avoid conflicting with an existing analytic line Other	20%	14%	13%	8%	8%	58% 17%	67% 0%	0% 100%			
Overtier would be should in 2022											
Question wording changed in 2022 Did you seek assistance in dealing with this most signficant experience of	f disortion and	d/or suppre	ession of ar	alvsis?							
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
No											
Yes											
Question wording changed in 2021											
	f disortion and										
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of	f disortion and 2010	1/or suppre 2011	ession of ar 2012	nalysis? 2013	2014	2015	2016	2017	2018	2019	
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of					2014	2015	2016	2017	2018	2019	33%
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No					2014	2015	2016	2017	2018	2019	339 679
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No					2014	2015	2016	2017	2018	2019	339 679
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion or	2010 r suppression	2011	2012	2013							33% 67% 100%
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of %	2010 r suppression: 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	33% 67% 100%
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion or % No	2010 r suppression: 2010 40%	2011 2011 14%	2012 2012 25%	2013 2013 58%	2014 36%	2015 58%	2016 75%	2017 100%	2018 67%	2019 50%	33% 67% 100%
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of %	2010 r suppression: 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	33% 67% 100%
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of % No Yes (Yes/Partially)	2010 r suppression: 2010 40% 60%	2011 2011 2011 14% 86%	2012 2012 25% 75%	2013 2013 58% 42%	2014 36% 64%	2015 58% 42%	2016 75% 25%	2017 100% 0%	2018 67% 33%	2019 50% 50%	33% 67% 100%
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of % No Yes (Yes/Partially)	2010 r suppression: 2010 40% 60%	2011 2011 2011 14% 86%	2012 2012 25% 75%	2013 2013 58% 42%	2014 36% 64%	2015 58% 42%	2016 75% 25%	2017 100% 0%	2018 67% 33%	2019 50% 50%	33% 67% 100%
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of % No Yes (Yes/Partially) Total Question wording changed in 2022	2010 r suppression: 2010 40% 60%	2011 2011 2011 14% 86%	2012 2012 25% 75%	2013 2013 58% 42%	2014 36% 64%	2015 58% 42%	2016 75% 25%	2017 100% 0%	2018 67% 33%	2019 50% 50%	33% 67% 100%
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion or % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds?	2010 r suppression: 2010 40% 60% 100%	2011 2011 14% 86% 100%	2012 2012 25% 75% 100%	2013 2013 58% 42% 100%	2014 36% 64% 100%	2015 58% 42% 100%	2016 75% 25% 100%	2017 100% 0% 100%	2018 67% 33% 100%	2019 50% 50% 100%	339 679 1009 2021 NA af
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of % No Yes (Yes/Partially) Total Question wording changed in 2022	2010 r suppression: 2010 40% 60%	2011 2011 2011 14% 86%	2012 2012 25% 75%	2013 2013 58% 42%	2014 36% 64%	2015 58% 42%	2016 75% 25%	2017 100% 0%	2018 67% 33%	2019 50% 50%	339 679 1009 2021 NA af
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % Yes No	2010 r suppression: 2010 40% 60% 100%	2011 2011 14% 86% 100%	2012 2012 25% 75% 100%	2013 2013 58% 42% 100%	2014 36% 64% 100%	2015 58% 42% 100%	2016 75% 25% 100%	2017 100% 0% 100%	2018 67% 33% 100%	2019 50% 50% 100%	33% 67% 100% 2021 NA af
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion or % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % Yes	2010 r suppression: 2010 40% 60% 100%	2011 2011 14% 86% 100%	2012 2012 25% 75% 100%	2013 2013 58% 42% 100%	2014 36% 64% 100%	2015 58% 42% 100%	2016 75% 25% 100%	2017 100% 0% 100%	2018 67% 33% 100%	2019 50% 50% 100%	33% 67% 100% 2021 NA af
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % Yes No Total	2010 r suppression: 2010 40% 60% 100%	2011 2011 14% 86% 100%	2012 2012 25% 75% 100%	2013 2013 58% 42% 100%	2014 36% 64% 100%	2015 58% 42% 100%	2016 75% 25% 100%	2017 100% 0% 100%	2018 67% 33% 100%	2019 50% 50% 100%	33% 67% 100% 2021 NA af
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % Yes No	2010 r suppression: 2010 40% 60% 100%	2011 2011 14% 86% 100%	2012 2012 25% 75% 100%	2013 2013 58% 42% 100%	2014 36% 64% 100%	2015 58% 42% 100%	2016 75% 25% 100%	2017 100% 0% 100%	2018 67% 33% 100%	2019 50% 50% 100%	33% 67% 100% 2021 NA af
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of % No Yes During the past year, did you seek assistance in dealing with distortion on % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % Yes No Total Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsmany %	2010 r suppression: 2010 40% 60% 100%	2011 2011 14% 86% 100%	2012 2012 25% 75% 100%	2013 2013 58% 42% 100%	2014 36% 64% 100%	2015 58% 42% 100%	2016 75% 25% 100%	2017 100% 0% 100%	2018 67% 33% 100%	2019 50% 50% 100%	33% 67% 100% 2021 NA af
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % Yes No Total Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsma % Yes	2010 r suppression: 2010 40% 60% 100%	2011 2011 14% 86% 100%	2012 2012 25% 75% 100%	2013 2013 58% 42% 100%	2014 36% 64% 100%	2015 58% 42% 100%	2016 75% 25% 100%	2017 100% 0% 100%	2018 67% 33% 100%	2019 50% 50% 100%	2021 33% 67% 100% 2021 NA af
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion or % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % No Total Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsma % Yes No	2010 r suppression: 2010 40% 60% 100%	2011 2011 14% 86% 100%	2012 2012 25% 75% 100%	2013 2013 58% 42% 100%	2014 36% 64% 100%	2015 58% 42% 100%	2016 75% 25% 100%	2017 100% 0% 100%	2018 67% 33% 100%	2019 50% 50% 100%	33% 67% 100% 2021 NA af
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % Yes No Total Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsma % Yes	2010 r suppression: 2010 40% 60% 100%	2011 2011 14% 86% 100%	2012 2012 25% 75% 100%	2013 2013 58% 42% 100%	2014 36% 64% 100%	2015 58% 42% 100%	2016 75% 25% 100%	2017 100% 0% 100%	2018 67% 33% 100%	2019 50% 50% 100%	339° 679° 1000° 100° 1
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % Yes No Total Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsma % Yes No Total New question added in 2019	2010 r suppression: 2010 40% 60% 100%	2011 2011 14% 86% 100%	2012 2012 25% 75% 100%	2013 2013 58% 42% 100%	2014 36% 64% 100%	2015 58% 42% 100%	2016 75% 25% 100%	2017 100% 0% 100%	2018 67% 33% 100%	2019 50% 50% 100%	339° 679° 1000° 100° 1
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of % No Yes During the past year, did you seek assistance in dealing with distortion or % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % No Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % Yes No Total Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsma % Yes No Total New question added in 2019 Did you go to your IC element's ombudsman for help?	2010 r suppression: 2010 40% 60% 100% 2010 2010	2011 2011 14% 86% 100% 2011	2012 25% 75% 100%	2013 2013 58% 42% 100% 2013	2014 36% 64% 100%	2015 58% 42% 100%	2016 75% 25% 100%	2017 100% 0% 100%	2018 67% 33% 100%	2019 50% 50% 100%	33% 67% 100% 2021 NA af
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Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances among												
individual(s) involved Time constraints/press of business												
I was dissuaded from seeking assistance												
Did not know a process exists for addressing the matter												
Presumed others involved would seek assistance Other												
Total												1
New question added in 2021												
Why did you not seek assistance from your analytic ombudsman?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2
Concerns regarding retribution Concerns regarding confidentiality											0% 0%	
Concerns regarding rank, tenure, or other power imbalances of												
individual(s) involved											0%	NA af
Time constraints/press of businsess Kept the issue at the management level											0% 0%	
Did not believe the analytic ombudsman would help											0%	
Other											0%	
Total											0%	
Question responses changed in 2022												
What is the primary reason you did not seek assistance? %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2
Did not believe anything would change	2010	2011	2012	2013	2014	2013	2016	2017	2016	2019	2021	
Did not know who to go to for help												
Concerns regarding retirubtion												1
Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances among												
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Other												
Total												
New response categories added to the question in 2021												
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%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	
Did not believe anything would change											0%	
Did not know who to go to for help Concerns regading retirbution											0% 0%	
Concerns regarding confidentiality											00/	NA a
Concerns regading rank, tenure, or other power imbalances of individual(s)												NA a
involved Time constraints/press of business											100%	
Other											0%	
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New response categories added to the question in 2019												
Question wording changed in 2019		·		_								
Question wording changed in 2019 What is the primary reason you didn't seek assistance in dealing with the atte					2014	2015	2016	2017	2018	2019	2021	
Question wording changed in 2019	empted di 2010	stortion or 2011	suppression 2012	on? 2013	2014	2015	2016	2017	2018	2019 25%	2021	
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Question wording changed in 2019 What is the primary reason you didn't seek assistance in dealing with the atter % Fear of retribution Concerns about the lack of confidentiality Did not believe anything would change Person in question was considered "senior" to me Didn't know who to go to for help Other Total New response categories in 2018 Why did you not seek assistance in dealing with distortion or supression? (Ra % Fear of retribution Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Ra % Why did you not seek assistance in dealing with distortion or supression? (Ra %	2010 ank 1) 2010	2011	2012	2013					2018 25% 0% 75% 0% 0% 0% 100%	25% 0% 25% 0% 0% 50% 100%	NA afte	r FY
Question wording changed in 2019 What is the primary reason you didn't seek assistance in dealing with the attered by the seek assistance in dealing with the attered by the seek assistance in dealing with the attered by the seek assistance in dealing with the attered by the seek assistance in dealing with the attered by the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression? (Raman and the seek assistance in dealing with distortion or supression?)	2010 ank 1) 2010	2011	2012	2013	2014	2015	2016	2017	2018 25% 0% 75% 0% 0% 0% 100%	25% 0% 25% 0% 50% 100%	2021	r FY
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Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other									0% 0% 100% 0% 0%	NA	after FY18	
									100%			
Why did you not seek assistance in dealing with distortion or supression?	(Rank 4) 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution	2010	2011	2012	2013	2014	2013	2016	2017	0%	2019	2021	2022
Did not believe anyone would listen									0%			
Did not believe anything could change Person in question considered "senior" to me									0% 0%	NA	after FY18	
Didn't know who to go to for help									0%			
Didn't know about Ombudsman process Other									0% 0%			
									0%			
Why did you not seek assistance in dealing with distortion or supression?	(Rank 5)											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution									0% 0%			
Did not believe anyone would listen Did not believe anything could change									0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help Didn't know about Ombudsman process									0% 0%			
Other									0%			
									0%			
Why did you not seek assistance in dealing with distortion or supression?	(Rank 6)											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution Did not believe anyone would listen									0% 0%			
Did not believe anything could change									0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help Didn't know about Ombudsman process									0% 0%			
Other									0%			
									0%			
Why did you not seek assistance in dealing with distortion or supression?	(Rank 7)											
% Fear of retribution	2010	2011	2012	2013	2014	2015	2016	2017	2018 0%	2019	2021	2022
Did not believe anyone would listen									0%			
Did not believe anything could change									0%			
Person in question considered "senior" to me Didn't know who to go to for help									0%	NA	after FY18	
									0%			
Didn't know about Ombudsman process									0% 0%			
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Didn't know about Ombudsman process Other									0%			
Didn't know about Ombudsman process Other New question added in 2021									0% 0%			
Didn't know about Ombudsman process Other	2010	2011	2012	2013	2014	2015	2016	2017	0% 0%	2019	2021	2022
Didn't know about Ombudsman process Other New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes	2010	2011	2012	2013	2014	2015	2016	2017	0% 0% 0%	2019	90%	89%
Didn't know about Ombudsman process Other New question added in 2021 Are you empowered to uphold ICD 203 principles? %	2010	2011	2012	2013	2014	2015	2016	2017	0% 0% 0%	2019		
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Didn't know about Ombudsman process Other New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total	2010	2011	2012	2013	2014	2015	2016	2017	0% 0% 0%	2019	90% 10%	89% 11%
Didn't know about Ombudsman process Other New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No	cerns to ensu					2015	2016	2017	0% 0% 0%	2019	90% 10%	89% 11%
Didn't know about Ombudsman process Other New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing con %						2015	2016	2017	0% 0% 0%	2019	90% 10% 100%	89% 11% 100%
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New guestion added in 2019											
New question added in 2018											
Question wording changed in 2021 Do you know how to contact your IC element/CCMD analytic ombudsman?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Yes									96%	66%	75%
No Total									4% 100%	34% 100%	25% 100%
Total									100%	100%	100/0
New question added in 2022 Are you aware of the IC Analytic Ombudsman role and responsibilities?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Yes											
No Total											
New question added in 2022											
Do you know how to contact the IC Analytic Ombudsman?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Yes No											
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In terms of effectively upholding ICD 203 principles, how would you rate yo								2017	2010	2010	202-
% Satisfactory	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 17%
A mixed performance											8%
Unsatisfactory											4%
No opinion Total											71% 100%
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New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principles	in your exp	erience wi	th the Pres	ident's Dai	ly Brief?						
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Time constraints											
Levels of review											
Threshold for publication											
Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent											
Pressure to maintain the existing analytic line or status quo on a topic											
Efforts to distort or suppress analysis due to considerations regarding the consumer											
Information sharing constraints, including compartmentalization											
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Total												10%
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	tion added in 2021											
How frequ	ently do you have an opportunity to discuss feedback from	product review? 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Always		2010	2011	2012	2013	2014	2013	2010	2017	2010	2015	35%
Frequently	1											26%
Sometimes	s											19%
Rarely												7%
Never												1%
Not applica Total	able to my work role											13%
TOTAL												100%
Otion	warding should in 2022											
	wording changed in 2022 responses changed in 2022											
	e primary challenge to effective coordination for the analyt	tic product type th	at you typ 2011	ically prep 2012	are/suppoi		2015	2016	2017	2018	2019	2021
% Difficulty g	generating attention to the product	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
	building or maintaining a network with all pertinent subject											
matter exp	perts											
	ng roles or "lanes in the road"											
	distort or suppress the analysis											_
-	ng differering perspectives											
	o reach consensus on sharing constraints											
Time const	=											
	o incorporate input from non-analytic elements											
No challen												
	able to my work role											
Other												
Total												
	t <mark>ion added in 2021</mark> sidering the analytic product type that you typically prepare	e. what is the prin	narv challe	nge to effe	ctive coord	lination?						
%		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
	generating attention to the product											13%
	ouilding or maintaining a network with all pertinent subject											
matter exp												19%
	ng roles or "lanes in the road" distort or suppress the analysis											18% 0%
	o reach consensus											15%
	on sharing constraints											8%
Time const	traints											15%
	o incorporate input from non-analytic elements											3%
Other Total												11%
10101												10070
Question	wording changed in 2018											
	wording changed in 2018 Iking through analytic issues and/or preparing analytic prod	ducts, is considera	tion of alte				comes a ro			ytic proces	is?	
When thin		ducts, is considera 2010	tion of alte	rnative ex 2012	planations 2013	and/or out	comes a ro 2015	utine part 2016	of the anal	ytic proces	2019	2021
When thin % Yes											2019 87%	80%
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When thin % Yes No Not applica Total Question v When pres	aking through analytic issues and/or preparing analytic produced by the state of th	e part of the proce	2011 2011 2011	2012	2013	2014	2015	2016	2017	2018	2019 87% 2% 10%	80% 6% 14%
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When thin % Yes No Not applica Total Question v When prep % No	aking through analytic issues and/or preparing analytic produced by the state of th	2010 e part of the proce 2010 52%	2011 2011 2011 44%	2012 2012 38%	2013 2013 30%	2014 2014 25%	2015 2015 17%	2016 2016 10%	2017 2017 8%	2018 2018 30%	2019 87% 2% 10% 100%	80% 6% 14% 100%
When thin % Yes No Not applica Total Question v When prei % No Yes Total	aking through analytic issues and/or preparing analytic produced able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routing	e part of the proce 2010 52% 48%	2011 2011 2011 44% 56%	2012 2012 38% 62%	2013 2013 30% 70%	2014 2014 25% 75%	2015 2015 17% 83%	2016 2016 10% 90%	2017 2017 8% 92%	2018 2018 30% 70%	2019 87% 2% 10% 100%	80% 6% 14% 100%
When thin % Yes No Not application Total Question when prep % No Yes Total Question of the prep Question of the	aking through analytic issues and/or preparing analytic produced by the state of th	e part of the proce 2010 52% 48% 100%	2011 2011 2011 44% 56% 100%	2012 2012 38% 62%	2013 2013 30% 70%	2014 2014 25% 75%	2015 2015 17% 83%	2016 2016 10% 90%	2017 2017 8% 92%	2018 2018 30% 70%	2019 87% 2% 10% 100%	80% 6% 14% 100%
When thin % Yes No Not applica Total Question v When prej % No Yes Total Question often	able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routing	e part of the proce 2010 52% 48% 100%	2011 2011 2011 44% 56% 100%	2012 2012 38% 62%	2013 2013 30% 70%	2014 2014 25% 75%	2015 2015 17% 83%	2016 2016 10% 90%	2017 2017 8% 92%	2018 2018 30% 70%	2019 87% 2% 10% 100%	80% 6% 14% 100% 2021 after FY18
When thin % Yes No Not applica Total Question v When prep % No Yes Total Question r How often % Always	able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routing responses changed in 2019 are the results of these alternative considerations included	e part of the proce 2010 52% 48% 100%	2011 2011 44% 56% 100%	2012 2012 38% 62% 100%	2013 2013 30% 70% 100%	2014 2014 25% 75% 100%	2015 2015 17% 83% 100%	2016 2016 10% 90% 100%	2017 2017 8% 92% 100%	2018 2018 30% 70% 100%	2019 87% 2% 100% 100% 2019 NA	80% 6% 14% 100% 2021 after FY18
When thin % Yes No Not application Total Question when prep % No Yes Total Question r How often % Always Frequently	able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routing responses changed in 2019 a are the results of these alternative considerations included	e part of the proce 2010 52% 48% 100%	2011 2011 44% 56% 100%	2012 2012 38% 62% 100%	2013 2013 30% 70% 100%	2014 2014 25% 75% 100%	2015 2015 17% 83% 100%	2016 2016 10% 90% 100%	2017 2017 8% 92% 100%	2018 2018 30% 70% 100%	2019 87% 2% 10% 100% 2019 NA 2019 12% 30%	80% 6% 14% 100% 2021 after FY18 2021 15% 36%
When thin % Yes No Not applica Total Question v When prep % No Yes Total Question r How often % Always Frequently Sometimes	able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routing responses changed in 2019 a are the results of these alternative considerations included	e part of the proce 2010 52% 48% 100%	2011 2011 44% 56% 100%	2012 2012 38% 62% 100%	2013 2013 30% 70% 100%	2014 2014 25% 75% 100%	2015 2015 17% 83% 100%	2016 2016 10% 90% 100%	2017 2017 8% 92% 100%	2018 2018 30% 70% 100%	2019 87% 2% 10% 100% 2019 NA 2019 12% 30% 44%	80% 6% 14% 100% 2021 after FY18 2021 15% 36% 38%
When thin % Yes No Not application Total Question when prep % No Yes Total Question r How often % Always Frequently	able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routing responses changed in 2019 a are the results of these alternative considerations included	e part of the proce 2010 52% 48% 100%	2011 2011 44% 56% 100%	2012 2012 38% 62% 100%	2013 2013 30% 70% 100%	2014 2014 25% 75% 100%	2015 2015 17% 83% 100%	2016 2016 10% 90% 100%	2017 2017 8% 92% 100%	2018 2018 30% 70% 100%	2019 87% 2% 10% 100% 2019 NA 2019 12% 30%	80% 6% 14% 100% 2021 after FY18 2021 15% 36%
When thin % Yes No Not applica Total Question v When prej % No Yes Total Question often 4 Always Frequentines Rarely	able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routing responses changed in 2019 a are the results of these alternative considerations included	e part of the proce 2010 52% 48% 100%	2011 2011 44% 56% 100%	2012 2012 38% 62% 100%	2013 2013 30% 70% 100%	2014 2014 25% 75% 100%	2015 2015 17% 83% 100%	2016 2016 10% 90% 100%	2017 2017 8% 92% 100%	2018 2018 30% 70% 100%	2019 87% 2% 10% 100% 2019 NA 2019 12% 30% 44% 8%	80% 6% 14% 100% 2021 after FY18 2021 15% 36% 38% 11%
When thin % Yes No Not applica Total Question when pre % No Yes Total Question of the thin	able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routing responses changed in 2019 a are the results of these alternative considerations included	e part of the proce 2010 52% 48% 100%	2011 2011 44% 56% 100%	2012 2012 38% 62% 100%	2013 2013 30% 70% 100%	2014 2014 25% 75% 100%	2015 2015 17% 83% 100%	2016 2016 10% 90% 100%	2017 2017 8% 92% 100%	2018 2018 30% 70% 100%	2019 87% 2% 10% 100% 2019 NA 2019 12% 30% 44% 8% 6%	80% 6% 14% 100% 2021 after FY18 2021 15% 36% 38% 11% 0%
When thin % Yes No Not applica Total Question v When prey % No Yes Total Question r Always Frequently Sometime: Rawy Never Total Question v	able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routing responses changed in 2019 a are the results of these alternative considerations included wording changed in 2019 are the results of these alternative considerations included	e part of the proce 2010 52% 48% 100%	2011 2011 44% 56% 100% product? 2011	2012 2012 38% 62% 100%	2013 2013 30% 70% 100%	2014 2014 25% 75% 100%	2015 2015 17% 83% 100%	2016 2016 10% 90% 100%	2017 2017 8% 92% 100%	2018 2018 30% 70% 100%	2019 87% 2% 10% 100% 2019 NA 2019 12% 30% 44% 8% 6%	80% 6% 14% 100% 2021 after FY18 2021 15% 36% 38% 11% 0%
When thin % Yes No Not applica Total Question v When prep % No Yes Total Question r How often % Always Frequently Sometimes Rarely Never Total Question r How often How often Rarely Never Total	able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routine responses changed in 2019 a are the results of these alternative considerations included	e part of the proce 2010 52% 48% 100% d in the published 2010	2011 2011 44% 56% 100% product? 2011	2012 38% 62% 100%	2013 30% 70% 100%	2014 25% 75% 100%	2015 2015 17% 83% 100%	2016 2016 10% 90% 100%	2017 8% 92% 100%	2018 2018 30% 70% 100%	2019 87% 2% 10% 100% 2019 NA 2019 12% 30% 44% 8% 6% 100%	80% 6% 14% 100% 2021 after FY18 2021 15% 36% 38% 11% 00%
When thin % Yes No Not applica Total Question v When prej % No Yes Total Question r How often % Always Frequently Sometimes Rarely Never Total Question v How often % Always How often % Always How often Mower Total	able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routing responses changed in 2019 a are the results of these alternative considerations included wording changed in 2019 are the results of these alternative considerations included	e part of the proce 2010 52% 48% 100%	2011 2011 44% 56% 100% product? 2011	2012 2012 38% 62% 100%	2013 2013 30% 70% 100%	2014 2014 25% 75% 100%	2015 2015 17% 83% 100%	2016 2016 10% 90% 100%	2017 2017 8% 92% 100% 2017	2018 30% 70% 100%	2019 87% 2% 10% 100% 2019 NA 2019 12% 30% 44% 8% 6%	80% 6% 14% 100% 2021 after FY18 2021 15% 36% 38% 11% 0%
When thin % Yes No Not applica Total Question v When prep % No Yes Total Question r How often % Always Frequently Sometimes Rarely Never Total Question v How often How often Rarely Never Total	able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routing responses changed in 2019 a are the results of these alternative considerations included wording changed in 2019 are the results of these alternative considerations included	e part of the proce 2010 52% 48% 100% d in the published 2010	2011 2011 44% 56% 100% product? 2011	2012 38% 62% 100%	2013 30% 70% 100%	2014 25% 75% 100%	2015 2015 17% 83% 100%	2016 2016 10% 90% 100%	2017 8% 92% 100%	2018 2018 30% 70% 100%	2019 87% 2% 10% 100% 2019 NA 2019 12% 30% 44% 8% 6% 100%	80% 6% 14% 100% 2021 after FY18 2021 15% 36% 38% 11% 00%
When thin % Yes No Not applica Total Question when prey % No Yes Total Question often % Always Frequently Never Total Question often How often % Always Always Always Always Always Always Always Always	able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routine responses changed in 2019 are the results of these alternative considerations included to s	e part of the proce 2010 52% 48% 100% d in the published 2010	2011 2011 44% 56% 100% product? 2011	2012 38% 62% 100%	2013 30% 70% 100%	2014 25% 75% 100%	2015 2015 17% 83% 100%	2016 2016 10% 90% 100%	2017 2017 8% 92% 100% 2017	2018 30% 70% 100% 2018 2018	2019 87% 2% 10% 100% 2019 NA 2019 12% 30% 44% 8% 6% 100%	80% 6% 14% 100% 2021 after FY18 2021 15% 36% 38% 11% 00%
When thin % Yes No Not applica Total Question v When prep % No Yes Total Question v How often % Always Frequently Sometimes Rarely Never Total Question v How often % Always Sometimes Rarely Never Total	able to my work role wording changed in 2018 paring analytic products, is analysis of alternatives a routine responses changed in 2019 are the results of these alternative considerations included to s	e part of the proce 2010 52% 48% 100% d in the published 2010	2011 2011 44% 56% 100% product? 2011	2012 38% 62% 100%	2013 30% 70% 100%	2014 25% 75% 100%	2015 2015 17% 83% 100%	2016 2016 10% 90% 100%	2017 8% 92% 100% 2017 2017 9% 50%	2018 2018 30% 70% 100% 2018 2018	2019 87% 2% 10% 100% 2019 NA 2019 12% 30% 44% 8% 6% 100%	80% 6% 14% 100% 2021 after FY18 2021 15% 36% 38% 11% 0% 100%

New question added in 2021											
Which of the following is the primary reason the alternative consideration:											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	202
Time constraints											
Product template constraints											
Perceived to undermine confidence in the analytic judgments											
Perceived as not relevant or did not add value to the product											
Perceived that the consumer would be averse to alternatives Other											
Total											
Total											
New question added in 2021											
Which of the following is the primary reason the alternative consideration:	s were exclud	ded from th	ne publish	ed product?							
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	202
Time constraints											0
Product template constraints											22
It was norselyed as not relevant or did not add value to the product											56
It was perceived as not relevant or did not add value to the product It was discouraged or removed by reviewer											0
it was discouraged or removed by reviewer											U
It was perceived the customer would be averse to inclusion of alternatives											22
Total											100
New question added in 2022											
What is the primary challenge to conveying significant differences in analy	tic judgment	s and/or di	ssent in th	e analytic n	roduct tvr	e that you	typically n	repare?			
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	202
Pressure to maintain the existing analytic line or status quo on a topic											
Perception that the consumer is averse to products conveying differing											
views											
Perception that differing views undermine the main analytic judgement											
Pressure to reach consensus											
Difficulty adjudicating conflicting input											
Policies delineating lead, collaboration, and coordination roles											
Information sharing constraints, including compartmentalization											
No challenges											
Not applicable to my work role											
Other											
Total											
New question added in 2021 In the past year, were you involved in election security-related intelligence	analysis?										
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	202
Yes											2
No											98
Total											100
New resident added in 2024											
New question added in 2021 In the past year, were you involved in domestic extermism-related intellige	onco analysis	2									
	2010	? 2011	2012	2012	2014	2015	2016	2017	2018	2019	202
% Yes	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	202
No No											96
Total											100
											100
New question added in 2021			2012	2013	2014	2015	2016	2017	2018	2019	202
In the past year, were you involved in border security-related intelligence		2011				-515	-010	-71/	-010	-919	
In the past year, were you involved in border security-related intelligence $\ensuremath{\%}$	2010	2011	2012								2
In the past year, were you involved in border security-related intelligence $\%$ $\ensuremath{\text{Yes}}$		2011	2012								
In the past year, were you involved in border security-related intelligence $\ensuremath{\%}$		2011	2012								98 100

%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Objective											339
Independent of political considerations											179
Timely											09
Based on all available sources of intelligence information											339
Implements and exhibits Analytic Tradecraft Standards											09
Other											179
Total											1009

Question wording changed in 2021											
Was the assistance effective in resolving the issue?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
No											50%
Yes/Partially											50%

Total 100%

Did vou receive	accietance t	hat was	offactiva i	n rocolvina	the problem?
Dia you receive	assistance t	nat was	enective i	n resolving	the problem?

/											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
No	33%	17%	33%	0%	57%	60%	0%	0%	0%	50%	after F
Yes/Partially	67%	83%	67%	100%	43%	40%	100%	0%	100%	50% NA	arter F
 Total	100%	100%	100%	100%	100%	100%	100%	0%	100%	100%	