Total Population 232

uestion wording changed in 2021												
hich of the following best describes your work role?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
nalyst	2010	2011	2012	2013	2014	2015	2010	2017	2010	77	98	81
Nanager of analysts										20	20	25
nalytic enabler										6	9	6
Other Fotal										105	131	3 115
AOE										7.08%	5.65%	6.49%
Original response categories												
What is your work role?												
1	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Manager of analysts Analyst	18 74	22 76	26 109	26 66	25 102	22 77	32 87	30 100	30 95	NΑ	after FY18	
Other (new in 2017)	74	/0	103	00	102	,,	87	11	9	IVA	aitei F110	
otal	92	98	135	92	127	99	119	141	134			
лое	7.94%	7.52%	5.45%	7.94%	5.85%	7.46%	6.27%	5.17%	5.50%			
Question wording changed in 2021												
low long have you been involved in analytic work in the IC?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ess than 5 years	45	49	67	45	53	46	43	44	56	47	51	40
- 9 years	16	19	30	13	22	14	22	38	31	15	24	15
0 - 19 years	31	30	34	34	46	35	28	35	38	28	40	41
20 years or more							25	23	21	16	20	19
otal	92	98	131	92	121	95	118	140	146	106	135	115
Question wording changed in 2021												
Question responses changed in 2021												
n the past year, have you experienced distortion and/or suppression o	of analysis in viol	ation of ICI	D 203?									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
'es											9	12
No Fotal											116 125	95 107
AOE											5.95%	6.95%
otal										88 100 7.39%		
otal MOE Vriginal response categories L <mark>uestion wording changed in 2018</mark> Luring the past year, do you believe that anyone attempted to distort	or surpress anal	ysis on whi 2011	ch you wer 2012	e working?	2014	2015	2016	2017	2018	100	2021	2022
otal MOE Driginal response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort						2015 85	2016 92	2017 99	2018 119	100 7.39% 2019		2022
Otal MOE Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort of the control	2010 88 4	2011 91 7	2012 120 11	2013 84 8	2014 114 12	85 10	92 22	99 27	119 15	100 7.39% 2019	2021 after FY18	2022
Total MOE Driginal response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort of the control of the contr	2010 88 4 92	91 7 98	2012 120 11 131	2013 84 8 92	2014 114 12 126	85 10 95	92 22 114	99 27 126	119 15 134	100 7.39% 2019		2022
otal ADE Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort of the control of the cont	2010 88 4	2011 91 7	2012 120 11	2013 84 8	2014 114 12	85 10	92 22	99 27	119 15	100 7.39% 2019		2022
otal MOE Original response categories Question wording changed in 2018 Puring the past year, do you believe that anyone attempted to distort ID ORIGINATION OF THE PROPERTY	2010 88 4 92 7.94%	91 7 98	2012 120 11 131	2013 84 8 92	2014 114 12 126	85 10 95	92 22 114	99 27 126	119 15 134	100 7.39% 2019		2022
ortal MOE Original response categories Question wording changed in 2018 Ouring the past year, do you believe that anyone attempted to distort in the control of the control	2010 88 4 92 7.94%	91 7 98 7.52%	2012 120 11 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	100 7.39% 2019	after FY18	
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort of the control of the co	2010 88 4 92 7.94%	91 7 98	2012 120 11 131	2013 84 8 92	2014 114 12 126	85 10 95	92 22 114	99 27 126	119 15 134	100 7.39%		2022 2022 0
Original response categories Question wording changed in 2018 Question wording changed in 2018 Question wording changed in 2018 Question wording changed in 2021 Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 Question did you experience distortion and/or suppression of analysi	2010 88 4 92 7.94%	91 7 98 7.52%	2012 120 11 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	100 7.39% 2019	2021	2022
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort of the control of the co	2010 88 4 92 7.94%	91 7 98 7.52%	2012 120 11 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	100 7.39% 2019	2021 0	2022 0
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort of the control of the co	2010 88 4 92 7.94%	91 7 98 7.52%	2012 120 11 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	100 7.39% 2019	2021 0 1 2 6	2022 0 2 6 4
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otal ADE Iriginal response categories Luestion wording changed in 2018 Luring the past year, do you believe that anyone attempted to distort of the session of the session wording changed in 2021 Luestion wording changed in 2021 Luestion responses changed in 2021 Lucation res	2010 88 4 92 7.94%	91 7 98 7.52%	2012 120 11 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	100 7.39% 2019	2021 0 1 2 6	2022 0 2 6 4
otal ### Application wording changed in 2018 ### Application wording changed in 2018 ### Application wording changed in 2018 #### Application wording changed in 2018 #### Application wording changed in 2021 #### Application responses changed in 2021 ### Application wording changed in 2021 #### Application wording changed in 2021 ##### Application wording changed in 2021 ###################################	2010 88 4 92 7.94%	91 7 98 7.52%	2012 120 11 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	100 7.39% 2019	2021 0 1 2 6	2022 0 2 6 4 12
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ortal ADE Original response categories Question wording changed in 2018 Uning the past year, do you believe that anyone attempted to distort of the past year, do you believe that anyone attempted to distort of the past year, do you believe that anyone attempted to distort of the past year, do you believe that anyone attempted to distort of the past year, do you believe that anyone attempted to distort of the past year how often did you experience distortion and/or suppression of analysis on the past year how often did you experience distortion and/or suppression of analysis on the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year.	2010 88 4 92 7.94%	91 7 98 7.52%	2012 120 11 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	2019 NA	2021 0 1 2 6	2022 0 2 6 4 12
otal ### Application of the past year, do you believe that anyone attempted to distort of the past year, do you believe that anyone attempted to distort of the past year, do you believe that anyone attempted to distort of the past year, do you believe that anyone attempted to distort of the past year, do you believe that anyone attempted to distort of the past year, do you believe that anyone attempted to distort of the past year, do you believe that anyone attempted to distort of the past year has believe that anyone attempted to distort of the past year has believe that anyone attempted to distort of the past year has believe that anyone attempted to distort of the past year has believe that anyone attempted to distort of the past year has believe that anyone attempted to distort of the past year has believe that anyone attempted to distort of the past year has believe that anyone attempted to distort of the past year has believe that anyone attempted to distort of the past year has believe that anyone attempted to distort of the past year has believe that anyone attempted to distort of the past year has believe that anyone attempted to distort of the past year. ###################################	2010 88 4 92 7.94% s? 2010 your analysis?	2011 91 7 98 7.52%	2012 120 111 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	2019 NA 2019 0	2021 0 1 2 6 9 32.03%	2022 0 2 6 4 12 27.55%
ortal ### Application wording changed in 2018 ### Application wording changed in 2021 ### Application wording changed in 2021 ### Application responses changed in 2021 ### Application responses changed in 2021 ### Application wording wording changed in 2021 ### Application wording wording changed in 2021 ### Application wording wording changed in 2019 ### Application wording changed in 2019 ### The past year how often did you face distortion or suppression of an a daily or monthly basis for a monthly basis here are all times a year (less than 12 but more than 3) #### A times #### Application wording	2010 88 4 92 7.94% s? 2010 your analysis?	2011 91 7 98 7.52%	2012 120 111 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	2019 NA 2019 0 1 2 5	2021 0 1 2 6 9 32.03%	2022 0 2 6 4 12 27.55%
ortal ### Application of the past year, do you believe that anyone attempted to distort in the past year, do you believe that anyone attempted to distort in the past year, do you believe that anyone attempted to distort in the past year, do you believe that anyone attempted to distort in the past year, do you believe that anyone attempted to distort in the past year, do you believe that anyone attempted to distort in the past year of your past you believe that anyone attempted to distort in the past year has a the past year has a the past year has a distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year how often did you face distortion or suppression of the past year.	2010 88 4 92 7.94% s? 2010 your analysis?	2011 91 7 98 7.52%	2012 120 111 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	2019 NA 2019 2019 2019 2019 0 1 2 5 4	2021 0 1 2 2 6 6 9 32.03%	2022 0 2 6 4 12 27.55%
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ortal ADE Inginal response categories Inginal responses categories Inginal responses categories Inginal responses changed in 2021 Inguestion (Once or twice) Inguestion wording changed in 2019 Inguestion wording changed in 20	2010 88 4 92 7.94% s? 2010 your analysis?	2011 91 7 98 7.52%	2012 120 111 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	2019 NA 2019 2019 2019 2019 0 1 2 5 4	2021 0 1 2 2 6 6 9 32.03%	2022 0 2 6 4 12 27.55%
ortal ADE Driginal response categories Question wording changed in 2018 Driginal response categories Question wording changed in 2018 Driginal response categories Question wording changed in 2018 Question wording changed in 2021 Question responses changed in 2021 Question wording changed in 2021 Question wording changed in 2021 Question wording changed in 2019 Question wording changed in 201	2010 88 4 92 7.94% s? 2010 your analysis?	2011 91 7 98 7.52%	2012 120 111 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	2019 2019 2019 2019 2019 1 2019 1 2019 1 2019	2021 0 1 2 2 6 6 9 32.03%	2022 0 2 6 4 12 27.55%
ortal ADE Original response categories Question wording changed in 2018 Original peast year, do you believe that anyone attempted to distort of the control	2010 88 4 92 7.94% s? 2010 your analysis?	2011 91 7 98 7.52%	2012 120 111 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	2019 2019 2019 2019 2019 1 2019 1 2019 1 2019	2021 0 1 2 2 6 6 9 32.03%	2022 0 2 6 4 12 27.55%
ortal MOE Driginal response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distort of the control of the contro	2010 88 4 92 7.94% s? 2010	2011 91 7 98 7.52% 2011	2012 120 111 131 5.65% 2012	2013 84 8 92 7.94% 2013	2014 114 12 126 5.90% 2014	85 10 95 7.73% 2015	92 22 114 6.55% 2016	99 27 126 5.90%	119 15 134 5.50%	2019 NA 2019 100 7.39% NA 2019 1 2019 2019 2019 2019 2019	2021 0 1 2 6 9 32.03%	2022 0 2 6 4 12 27.55%
ortal ADE Original response categories Question wording changed in 2018 Ituring the past year, do you believe that anyone attempted to distort in the past year, do you believe that anyone attempted to distort in the past year, do you believe that anyone attempted to distort in the past year, do you believe that anyone attempted to distort in the past year do you believe that anyone attempted to distort in the past year do you experience distortion and/or suppression of analysis on the past year han twice but less than monthly) In a cally (more than twice but less than monthly) In a cally (more than twice but less than monthly) In a daily or monthly basis In a daily	2010 88 4 92 7.94% s? 2010 your analysis?	2011 91 7 98 7.52%	2012 120 111 131 5.65%	2013 84 8 92 7.94%	2014 114 12 126 5.90%	85 10 95 7.73%	92 22 114 6.55%	99 27 126 5.90%	119 15 134 5.50%	2019 2019 2019 2019 2019 1 2019 1 2019 1 2019	2021 0 1 2 2 6 6 9 32.03%	2022 0 2 6 4 12 27.55%
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ortal IOE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or one of the past year, do you believe that anyone attempted to distort or one session wording changed in 2021 uestion wording changed in 2021 uestion responses changed in 2021 ow often did you experience distortion and/or suppression of analysic onstantly (daily) requently (weekly or monthly) ccasionally (more than twice but less than monthly) arely (Once or twice) ortal IOE uestion wording changed in 2019 wer the past year how often did you face distortion or suppression of an a daily or monthly basis n a wording changed in 2019 were the past year (less than 12 but more than 3) - 3 times noce otal OOE were response categories in 2018 ow often do you face distortion/suppression of your analysis? onstantly (Daily) requently (Consistently, on a weekly or monthly basis) occasionally (Up to 4 times per year)	2010 88 4 92 7.94% s? 2010	2011 91 7 98 7.52% 2011	2012 120 111 131 5.65% 2012	2013 84 8 92 7.94% 2013	2014 114 12 126 5.90% 2014	85 10 95 7.73% 2015	92 22 114 6.55% 2016	99 27 126 5.90%	2018 2018 2018	2019 NA 2019 0 1 2 2019 2019 2019 2019 2019	2021 0 1 2 6 9 32.03%	2022 0 2 6 4 12 27.55%
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riginal response categories												
low many times has someone attempted to distort or suppress analysis or	which you	were work 2011	ing in the f	ace of pers	uasive evid	lence? 2015	2016	2017	2018	2019	2021	2022
Once	3	5	4	3	4	5	7	2017	2018	2019	2021	2022
wice	1	0	2	2	4	3	10		NI A	-ft FV17		
hree times	0	0	2	2	0	0	2		NA	after FY17		
Nore than three times	0	2	3	1	4	3	3					
otal	4	7	11	8	12	11	22					
lew question added in 2022												
Vhen considering your most signficant expeirence with distortion and/or s	suppression of 2010	of analysis 2011	, which Ana 2012	alytic Stand 2013	lard was pr 2014	imarily vio 2015	lated? 2016	2017	2018	2019	2021	2022
nalytic Standard A - Objective	2010	2011	2012	2013	2014	2013	2010	2017	2018	2019	2021	3
nalytic Standard B - Independent of political consideration												3
nalytic Standard C - Timely												1
nalytic Standard D - Based on all available sources of intelligence												
formation												2
natlyic Standard E - Implements and exhibits Analytic Tradecraft												
tandards Ither												3
otal OBJ												12
and an added in 2022												
ew question added in 2022 /hen considering your most significant experience with distortion and/or	suppression	of analysis	s, what for	n did it tak	e?							
distance for a determined and this line	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
dictated/predetermined analytic line												3
changed analytic line absent sufficient sourcing or argumentation												0
istorted or suppressed judgements, sourcing, uncertainty, assumptions,												
r confidence language												4
distorted or suppressed analysis of alternativess or dissent												1
biscouraged analysis/production on a particular topic absent sufficient												4
easoning elayed, shelved, or recalled analysis absent sufficient reasoning												1
distorted or suppressed input to, or comments on, a product												0
nformation to which I did not have access changed the analysis												0
nalysis mischaracterized in conveyance to a consumer												1
deliberately distorted product classification												0
Other												1
otal OBJ												12
Question wording changed in 2021												
Question responses changed in 2021												
Question responses changed in 2021						2015	2016	2017	2019	2010	2021	2022
Question responses changed in 2021 When considering your most significant experience of distortion and/or superiors.	ppression of 2010	analysis, v 2011	vhat form o	did it take? 2013	2014	2015	2016	2017	2018	2019	2021	2022
Question responses changed in 2021 When considering your most significant experience of distortion and/or superior of the considering your most significant experience of distortion and/or superior superior of the considering your most product was not published						2015	2016	2017	2018	2019	0	2022
Nuestion responses changed in 2021 When considering your most significant experience of distortion and/or supply My product was not published the product was deliberately delayed						2015	2016	2017	2018	2019		2022
Question responses changed in 2021 When considering your most significant experience of distortion and/or supply by your product was not published he product was deliberately delayed was discouraged from writing a product						2015	2016	2017	2018	2019	0	2022
Question responses changed in 2021 When considering your most significant experience of distortion and/or support of the considering your most significant experience of distortion and/or support of the considering in the						2015	2016	2017	2018	2019	0 1 2	2022
Westion responses changed in 2021 When considering your most significant experience of distortion and/or support of the considering your most significant experience of distortion and/or support of the considering your most of the considering and the product was discouraged from writing a product he anlytic line was dictated to me he main analytic line was changed without sufficient justification, rgumentation, and/or sourcing						2015	2016	2017	2018	2019	0 1 2	2022
Westion responses changed in 2021 When considering your most significant experience of distortion and/or support of the considering your most significant experience of distortion and/or support of the considering of the c						2015	2016	2017	2018	2019	0 1 2 0	2022
When considering your most significant experience of distortion and/or support of the product was not published the product was deliberately delayed was discouraged from writing a product he anlytic line was discated to me the main analytic line was changed without sufficient justification, regumentation, and/or sourcing udgements, sourcing, and/or confidence levels were mischaracterized or emoved						2015	2016	2017	2018	2019	0 1 2 0	
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When considering your most significant experience of distortion and/or sure for the considering your most significant experience of distortion and/or sure for the considering your most significant experience of distortion and/or sure for the considering your most sure for for the considering your most sure for the considering your most sure for the considering your most sure for the considering you						2015	2016	2017	2018	2019	0 1 2 0 0	
Avestion responses changed in 2021 When considering your most significant experience of distortion and/or support of the considering your most significant experience of distortion and/or support of the considering your most significant was deliberately delayed was discouraged from writing a product he anlytic line was dictated to me he main analytic line was changed without sufficient justification, regumentation, and/or sourcing udgements, sourcing, and/or confidence levels were mischaracterized or emoved the profession of the consumer of the consumer of the considering when the consumer of the considering the considering when the consumer of the considering the considering when the considering the consider						2015	2016	2017	2018	2019	0 1 2 0	
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When considering your most significant experience of distortion and/or sure for the considering your most significant experience of distortion and/or sure for the considering your most significant experience of distortion and/or sure for the considering your most sure for for the considering your most sure for the considering your most sure for the considering your most sure for the considering you						2015	2016	2017	2018	2019	0 1 2 0 0	
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Question wording changed in 2021												
Question responses changed in 2021												
What feedback or explanation did you receive on this matter?												
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
I did not receive feedback or explanation											1	1
The analysis did not meet threshold or priority for publication											1	0
The anlysis did not meet one or more of the analytic tradecraft standards											0	1
Dissent or alterantive analysis was not accepted											0	4
Concurrence from a particular component was required for publication											2	0

											1	2
ntent was changed or deleted because of differeing views from the field											0	0
ntent was changed or deleted because it was too long, complicated, or chnical											0	0
ormation to which I do not have access changed the analysis											0	0
e assessment was policy prescriptive her											0 4	0 4
ral OBJ											9	12
w question added in 2019												
at was the primary feedback or explanation given to you during or follow	wing this inc		2012	2012	2014	2015	2016	2017	2010	2019	2021	2022
ras told my product did not meet threshold and/or was not a high enoug	2010	2011	2012	2013	2014	2015	2016	2017	2018	2013	2021	2022
iority for publication vas told my logical argumentation was flawed or not convincing										1		
vas told the sourcing I relied on was not reliable, complete, or persuasive										U		
ough										2		
vas told that dissent was not accepted in this instance because it did not late to the main analytic line										0		
ras told that concurrence from a particular agency or office was required r publication										3		
vas told that my analysis was changed or deleted so that the product										3		
ould better meet customer needs vas told additional/special compartmented information (which I do not										1		
ve access to) refuted or changed my analysis										0 N	IA after FY1	19
vas told my assessment was policy prescriptive										0		
vas told that my product did not meet appropriate tradecraft standards										1		
vas told that my analysis was changed or deleted in response to olicymaker sensitivities										0		
vas told that my analysis was changed in response to differing views												
om the field vas told that my analysis was too complicated or technical and has to be										0		
nplified to the point that it was misleading										1		
lid not receive any feedback or explanation as to why my product was storted or suppressed										1		
ther										2		
otal OBJ										12		
uestion responses changed in 2022												
ho was the primary source of your most significant experience with distor	rtion and/or 2010	suppressi 2011	on of analys	2013	2014	2015	2016	2017	2018	2019	2021	2022
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Non-intelligence senior External IC supervisor Non-supervisory reviewer DNI element (NIC, NIM, etc.)									0 0 0 2	NA	after FY18	
S government official outside the IC ther									3 1			
otal OBJ									15			
Priginal response categories												
ource												
lon-supervisory professional within your IC element	2010	2011	2012	2013	2014	2015	2016 5	2017	2018	2019	2021	2022
upervisor within your IC element	0	1	3	0	3	2	6	12				
ntelligence professional outside your IC element	4	7	6	6	5	6	16	12		NA after	FY17	
JS government official outside the IC	0	0	2	1	2	2	3	10				
Other Cotal OBJ	<u>0</u>	7	2 11	8	0 12	1 12	30	35				
0.00	•	•		Ü			30	33				
Question wording changed in 2022 Question wording changed in 2021 Question responses changed in 2021 Question design changed in 2021												
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lot a factor								-			5	4
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n your perception, to what extent were the following factors a motive												
in your perception, to what extent were the following factors a motive	for your most si	gnficant ex	perience v	ith distort	ion and/or	suppressio	n of analys	is?				
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v response categories in 2018												
rive												
ntain existing analytic line	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
port views of internal supervisor/management									1			
port views of internal colleague port views of external colleague									1			
port views of external management									0			
port views of government/policy official									4			
support increase/decrease of resources for operational, military or USG gram									2	NA	after FY18	
ntentional									0			
sure what the motive was ner									1			
suppress information deemed embarrassing to the Department, Agency									3			
Bureau									0			
prevent policymaker action\response al OBJ									1 15			
ginal response categories												
tive	2010	2011	2012	2012	2014	2015	2016	2017	2010	2010	2024	2022
support supervisor within your IC element	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
support IC personnel or management outside your IC element	3	2	7	3	1	1	6	4				
support government official outside the IC n unsure what the motive was	2	0	6 1	2 1	5 4	4 5	4 7	16 6		NA after	FY17	
dvertent/unintended			1	1	0	1	4	5		unter		
avoid conflicting with an existing analytic line						1	15	12				
ner cal OBJ	0 4	7	11	2 8	12	0 15	38	35				
estion wording changed in 2022 I you seek assistance to address this matter?												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022 4
;												8
al DE												12 27.55%
estion wording changed in 2021 estion responses changed in 2021		,										
you seek assistance in dealing with this most signficant experience of di	sortion and	or suppre	ssion of an	aiysis?								
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
	2010	2011	2012		2014	2015	2016	2017	2018	2019	2021	
<u> </u>	2010	2011	2012		2014	2015	2016	2017	2018	2019	3 6 N	2022 A after F
	2010	2011	2012		2014	2015	2016	2017	2018	2019	3	
al DE			2012		2014	2015	2016	2017	2018	2019	3 6 N 9	
al BE ring the past year, did you seek assistance in dealing with distortion or su	uppression? 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	3 6 N 9	
: al DE ring the past year, did you seek assistance in dealing with distortion or su	uppression? 2010 1	2011 3	2012	2013			2016 3	2017 9	2018		3 6 N 9 32.03%	A after F
al BE ring the past year, did you seek assistance in dealing with distortion or su	uppression? 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	3 6 N 9 32.03%	A after F
al DE ring the past year, did you seek assistance in dealing with distortion or su tially tal	uppression? 2010 1 2 1 4	2011 3 4 0 7	2012 1 9 1	2013 2013 2 6	2014 6 5	2015 1 9	2016 3 19	2017 9 18	2018 3 12	2019 8 4	3 6 N 9 32.03%	A after F
al DE ring the past year, did you seek assistance in dealing with distortion or su itially	uppression?	2011 3 4 0	2012 1 9	2013 2013 2 6	2014 6 5	2015 1 9	2016 3 19	2017 9 18	2018 3 12	2019 8 4	3 6 N 9 32.03%	A after F
al al DE ring the past year, did you seek assistance in dealing with distortion or su tially al DE estion wording changed in 2022	uppression? 2010 1 2 1 4	2011 3 4 0 7	2012 1 9 1	2013 2013 2 6	2014 6 5	2015 1 9	2016 3 19	2017 9 18	2018 3 12	2019 8 4	3 6 N 9 32.03%	A after F
is al	uppression? 2010 1 2 1 4	2011 3 4 0 7	2012 1 9 1	2013 2013 2 6	2014 6 5	2015 1 9	2016 3 19	2017 9 18	2018 3 12	2019 8 4	3 6 N 9 32.03%	2022 FY19
al al DE ring the past year, did you seek assistance in dealing with distortion or su tially al DE estion wording changed in 2022 I you seek assistance from the analytic ombuds?	uppression? 2010 1 2 1 4 48.58%	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84%	2013 2013 2 6 8 34.05%	2014 6 5 11 28.84%	2015 1 9 10 30.32%	2016 3 19 22 19.88%	2017 9 18 27 17.73%	2018 3 12 15 24.47%	2019 8 4 12 27.55%	3 6 N 9 32.03% 2021 NA after	2022 FY19
is al	uppression? 2010 1 2 1 4 48.58%	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84%	2013 2013 2 6 8 34.05%	2014 6 5 11 28.84%	2015 1 9 10 30.32%	2016 3 19 22 19.88%	2017 9 18 27 17.73%	2018 3 12 15 24.47%	2019 8 4 12 27.55%	3 6 N 9 32.03% 2021 NA after	2022 FY19
al al be ring the past year, did you seek assistance in dealing with distortion or su tially tially be estion wording changed in 2022 I you seek assistance from the analytic ombuds?	uppression? 2010 1 2 1 4 48.58%	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84%	2013 2013 2 6 8 34.05%	2014 6 5 11 28.84%	2015 1 9 10 30.32%	2016 3 19 22 19.88%	2017 9 18 27 17.73%	2018 3 12 15 24.47%	2019 8 4 12 27.55%	3 6 N 9 32.03% 2021 NA after	2022 FY19
al DE ring the past year, did you seek assistance in dealing with distortion or su tially al DE estion wording changed in 2022 Lyou seek assistance from the analytic ombuds?	2010 1 2 1 4 48.58%	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84%	2013 2013 2 6 8 34.05%	2014 6 5 11 28.84%	2015 1 9 10 30.32%	2016 3 19 22 19.88%	2017 9 18 27 17.73%	2018 3 12 15 24.47%	2019 8 4 12 27.55%	3 6 N 9 9 32.03% 2021 NA after	2022 FY19 2022 1 7 8
al al DE ring the past year, did you seek assistance in dealing with distortion or su tially al DE estion wording changed in 2022 Lyou seek assistance from the analytic ombuds?	uppression? 2010 1 2 1 4 48.58%	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84%	2013 2013 2 6 8 34.05%	2014 6 5 11 28.84%	2015 1 9 10 30.32%	2016 3 19 22 19.88%	2017 9 18 27 17.73%	2018 3 12 15 24.47%	2019 8 4 12 27.55%	3 6 N 9 32.03% 2021 NA after	2022 FY19
al Fing the past year, did you seek assistance in dealing with distortion or subtially al Example 1 Example 2 Example 2 Example 3 Example 3 Example 4 Example 4 Example 5 Example 6 Example 6 Example 7 Example	2010 1 2 1 4 48.58%	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84%	2013 2013 2 6 8 34.05%	2014 6 5 11 28.84%	2015 1 9 10 30.32%	2016 3 19 22 19.88%	2017 9 18 27 17.73%	2018 3 12 15 24.47%	2019 8 4 12 27.55%	3 6 N 9 9 32.03% 2021 NA after 2021 2021 5 N 9	2022 FY19 2022 1 7 8
al E ring the past year, did you seek assistance in dealing with distortion or subtially al E Estion wording changed in 2022 you seek assistance from the analytic ombuds? al OBJ estion wording changed in 2021 you seek assistance from your IC element/CCMD analytic ombudsman?	2010 1 2 1 4 48.58%	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84%	2013 2013 2 6 8 34.05%	2014 6 5 11 28.84%	2015 1 9 10 30.32%	2016 3 19 22 19.88%	2017 9 18 27 17.73%	2018 3 12 15 24.47%	2019 8 4 12 27.55%	3 6 N 9 9 32.03% 2021 NA after 2021	2022 FY19 2022 1 7 8
al DE ring the past year, did you seek assistance in dealing with distortion or su tially al DE estion wording changed in 2022 I you seek assistance from the analytic ombuds? al OBJ estion wording changed in 2021 I you seek assistance from your IC element/CCMD analytic ombudsman? al OBJ w question added in 2019	2010 1 2 1 4 48.58%	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84%	2013 2013 2 6 8 34.05%	2014 6 5 11 28.84%	2015 1 9 10 30.32%	2016 3 19 22 19.88%	2017 9 18 27 17.73%	2018 3 12 15 24.47%	2019 8 4 12 27.55%	3 6 N 9 9 32.03% 2021 NA after 2021 2021 5 N 9	2022 FY19 2022 1 7 8
is all objection wording changed in 2022 If you seek assistance from the analytic ombuds? Is all objection wording changed in 2022 If you seek assistance from the analytic ombuds? Is all objection wording changed in 2021 If you seek assistance from your IC element/CCMD analytic ombudsman?	2010 1 2 1 4 48.58%	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84%	2013 2013 2 6 8 34.05%	2014 6 5 11 28.84%	2015 1 9 10 30.32%	2016 3 19 22 19.88%	2017 9 18 27 17.73%	2018 3 12 15 24.47%	2019 8 4 12 27.55%	3 6 N 9 9 32.03% 2021 NA after 2021 2021 5 N 9	2022 FY19 2022 1 7 8
al DE ring the past year, did you seek assistance in dealing with distortion or subtially al DE settion wording changed in 2022 Lyou seek assistance from the analytic ombuds? al OBJ settion wording changed in 2021 Lyou seek assistance from your IC element/CCMD analytic ombudsman? al OBJ w question added in 2019 Lyou go to your IC element's ombudsman for help?	2010 1 2 1 4 4 48.58%	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84% 2012	2013 2 6 8 34.05% 2013	2014 6 5 11 28.84% 2014	2015 1 9 10 30.32% 2015	2016 3 19 22 19.88% 2016	2017 9 18 27 17.73% 2017	2018 3 12 15 24.47% 2018	2019 8 4 12 27.55% 2019 2019	3 6 N 9 9 32.03% 2021 NA after 2021 1 5 N 6	2022 FY19 2022 1 7 8 2022 A after F
al DE ring the past year, did you seek assistance in dealing with distortion or su tially al DE estion wording changed in 2022 I you seek assistance from the analytic ombuds? al OBJ estion wording changed in 2021 I you seek assistance from your IC element/CCMD analytic ombudsman? al OBJ w question added in 2019	2010 1 2 1 4 4 48.58%	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84% 2012	2013 2 6 8 34.05% 2013	2014 6 5 11 28.84% 2014	2015 1 9 10 30.32% 2015	2016 3 19 22 19.88% 2016	2017 9 18 27 17.73% 2017	2018 3 12 15 24.47% 2018	2019 8 4 12 27.55% 2019	3 6 N 9 9 32.03% 2021 NA after 2021 1 5 N 6	2022 FY19 2022 1 7 8 2022 A after F
al E ing the past year, did you seek assistance in dealing with distortion or subtially al E Estion wording changed in 2022 you seek assistance from the analytic ombuds? al OBJ estion wording changed in 2021 you seek assistance from your IC element/CCMD analytic ombudsman? al OBJ w question added in 2019 you go to your IC element's ombudsman for help?	2010 1 2 1 4 4 48.58%	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84% 2012	2013 2 6 8 34.05% 2013	2014 6 5 11 28.84% 2014	2015 1 9 10 30.32% 2015	2016 3 19 22 19.88% 2016	2017 9 18 27 17.73% 2017	2018 3 12 15 24.47% 2018	2019 8 4 12 27.55% 2019 2019 1 6	3 6 N 9 9 32.03% 2021 NA after 2021 1 5 N 6	2022 FY19 2022 1 7 8 2022 A after F
ing the past year, did you seek assistance in dealing with distortion or subject to the past year, did you seek assistance in dealing with distortion or subject to the past year, did you seek assistance from the analytic ombuds? Stion wording changed in 2022 you seek assistance from the analytic ombuds? Stion wording changed in 2021 you seek assistance from your IC element/CCMD analytic ombudsman? If OBJ requestion added in 2019 you go to your IC element's ombudsman for help?	2010 1 2 1 4 48.58% 2010	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84% 2012	2013 2 6 8 34.05% 2013	2014 6 5 11 28.84% 2014	2015 1 9 10 30.32% 2015	2016 3 19 22 19.88% 2016	2017 9 18 27 17.73% 2017	2018 3 12 15 24.47% 2018	2019 8 4 12 27.55% 2019 2019 1 6	3 6 N 9 9 32.03% 2021 NA after 2021 1 5 N 6	2022 FY19 2022 1 7 8 2022 A after F
ing the past year, did you seek assistance in dealing with distortion or substitution in the past year, did you seek assistance in dealing with distortion or substitution in the seek assistance from the analytic ombuds? Stion wording changed in 2022 You seek assistance from the analytic ombuds? Stion wording changed in 2021 You seek assistance from your IC element/CCMD analytic ombudsman?	2010 1 2 1 4 48.58% 2010	2011 3 4 0 7 36.48%	2012 1 9 1 11 28.84% 2012	2013 2 6 8 34.05% 2013	2014 6 5 11 28.84% 2014	2015 1 9 10 30.32% 2015	2016 3 19 22 19.88% 2016	2017 9 18 27 17.73% 2017	2018 3 12 15 24.47% 2018	2019 8 4 12 27.55% 2019 2019 1 6	3 6 N 9 9 32.03% 2021 NA after 2021 1 5 N 6	2022 FY19 2022 1 7 8 2022 A after F

Concerns regarding retribution												0
Concerns regarding confidentiality												0
Concerns regarding rank, tenure, or other power imbalances among individual(s) involved												0
Time constraints/press of business												1
was dissuaded from seeking assistance												0
Did not know a process exists for addressing the matter Presumed others involved would seek assistance												2 0
Other												2
Total OBJ												7
New question added in 2021												
Why did you not seek assistance from your analytic ombudsman?	2010	2011	2042	2012	2014	2045	2016	2047	2010	2010	2021	2022
n Concerns regarding retribution	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	0	2022
Concerns regarding confidentiality											0	
Concerns regarding rank, tenure, or other power imbalances of individual(s) involved											1	
Time constraints/press of businsess											0 N	A after F
Kept the issue at the management level											2	
Did not believe the analytic ombudsman would help Other											0	
Total OBJ											5	
Question responses changed in 2022												
What is the primary reason you did not seek assistance?												
7 Did not believe anything would change	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Did not believe anything would change Did not know who to go to for help												1 0
Concerns regarding retirubtion												0
Concerns regarding confidentiality												0
Concerns regarding rank, tenure, or other power imbalances among ndividual(s) involved												0
Fime constraints/press of business												2
was dissuaded from seeking assistance												0
Did not know a process exists for addressing the matter Presumed others involved would seek assistance												0
Other												1
otal OBJ												4
New response categories added to the question in 2021												
Question wording changed in 2021 What is the primary reason you did not seek assistance?												
nat is the primary reason you did not seek assistance:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Did not believe anything would change											0	
Did not know who to go to for help Concerns regading retirbution											0	
Concerns regarding confidentiality												A after F
Concerns regading rank, tenure, or other power imbalances of individual(s)												A after F
nvolved Fime constraints/press of business											1 2	
Other											0	
Fotal OBJ											3	
New response categories added to the question in 2019												
Question wording changed in 2019	ttomatod di	istartion or	cupprocei	an?								
What is the primary reason you didn't seek assistance in dealing with the at 1	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ear of retribution										0		
Concerns about the lack of confidentiality Did not believe anything would change										0		
Person in question was considered "senior" to me										1	NA after FY1	9
Didn't know who to go to for help										0		
Other Total OBJ										<u>0</u>		
										_		
lew response categories in 2018 Vhy did you not seek assistance in dealing with distortion or supression? (F	Rank 1)											
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ear of retribution									0			
Did not believe anyone would listen Did not believe anything could change									1			
erson in question considered "senior" to me									0	N.A	A after FY18	
oidn't know who to go to for help									0			
olidn't know about Ombudsman process Other									1 1			
other Total OBJ									3			
Why did you not sook assistance in dealing with distortion or conserved.	Rank 21											
Vhy did you not seek assistance in dealing with distortion or supression? (F	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ear of retribution									0			
oid not believe anyone would listen Oid not believe anything could change									0 1			
ord not believe anything could change Person in question considered "senior" to me									2	N/	A after FY18	
oidn't know who to go to for help									0			
Didn't know about Ombudsman process Other									0			
otner Total OBJ									3			
Why did you not sook assistance in dealing with distantian an array 2.0	Pank 21											
Why did you not seek assistance in dealing with distortion or supression? (F	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022

ear of retribution									0			
id not believe anyone would listen id not believe anything could change									1			
erson in question considered "senior" to me									0	NA	after FY18	
dn't know who to go to for help									1			
dn't know about Ombudsman process									0			
her									0			
tal OBJ									2			
hy did you not seek assistance in dealing with distortion or supression? ((Rank 4)											
8	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ar of retribution									1			
id not believe anyone would listen									1			
id not believe anything could change erson in question considered "senior" to me									0	NΔ	after FY18	
idn't know who to go to for help									0	IVA	aitei F110	
idn't know about Ombudsman process									0			
ther									0			
otal OBJ									2			
	(Daul. T)											
(hy did you not seek assistance in dealing with distortion or supression? (2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ear of retribution	2010	2011	2012	2013	2014	2013	2010	2017	1	2013	2021	ZUZZ
iid not believe anyone would listen									0			
oid not believe anything could change									0			
erson in question considered "senior" to me									0	NA	after FY18	
lidn't know who to go to for help									0			
lidn't know about Ombudsman process									0			
Other Cotal OBJ									0 1			
/hy did you not seek assistance in dealing with distortion or supression? (
par of ratribution	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ear of retribution bid not believe anyone would listen									0			
old not believe anyone would listen old not believe anything could change									0			
erson in question considered "senior" to me									0	NA	after FY18	
olidn't know who to go to for help									0			
oidn't know about Ombudsman process									0			
ither									0			
otal OBJ									0			
Why did you not seek assistance in dealing with distortion or supression? ((Rank 7)											
Thy did you not seek assistance in acaiming with distortion of supression.	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ear of retribution									0			
Did not believe anyone would listen									0			
Did not believe anything could change									0			
Person in question considered "senior" to me Didn't know who to go to for help									0	NA	after FY18	
Didn't know about Ombudsman process									0			
Other									0			
otal OBJ									0			
In a constitute added in 2021												
ew question added in 2021 re you empowered to uphold ICD 203 principles?												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
es											119	94
lo												
otal											4	2
NOE											123	96
ew question added in 2021											123	96
	erns to ensu	re analysis	adheres to	ICD 203 pr	inciples?						123	96
oes your IC element/CCMD encourage raising questions and voicing conc	erns to ensu	re analysis 2011	adheres to	ICD 203 pr 2013	inciples?	2015	2016	2017	2018	2019	123	96
oes your IC element/CCMD encourage raising questions and voicing conce						2015	2016	2017	2018	2019	123 6.06%	96 7.66%
oes your IC element/CCMD encourage raising questions and voicing concues es						2015	2016	2017	2018	2019	123 6.06% 2021 114 7	96 7.66% 2022 90 6
oos your IC element/CCMD encourage raising questions and voicing concurs es lo otal						2015	2016	2017	2018	2019	123 6.06% 2021 114 7 121	96 7.66% 2022 90 6 96
lew question added in 2021 Does your IC element/CCMD encourage raising questions and voicing concourage raising questions and voicing concourage raising questions and voicing concourage raising questions and voicing conco						2015	2016	2017	2018	2019	123 6.06% 2021 114 7	96 7.66% 2022 90 6
oes your IC element/CCMD encourage raising questions and voicing conce es lo otal 10E						2015	2016	2017	2018	2019	123 6.06% 2021 114 7 121	96 7.66% 2022 90 6 96
toes your IC element/CCMD encourage raising questions and voicing concurs to the state of the st	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66%
es sour IC element/CCMD encourage raising questions and voicing concurs to the state of the stat	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	123 6.06% 2021 114 7 121	96 7.66% 2022 90 6 96 7.66%
es sour IC element/CCMD encourage raising questions and voicing concurs to the source of the source	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66%
oes your IC element/CCMD encourage raising questions and voicing concess o o otal IOE www.question.added.in.2022 /hat is the primary way in which your IC element/CCMD could better prof raining on the Analytic Standards romote awareness of the analytic ombuds as a resource to address	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66%
oes your IC element/CCMD encourage raising questions and voicing concurs o o otal IOE we question added in 2022 //hat is the primary way in which your IC element/CCMD could better prorraining on the Analytic Standards romote awareness of the analytic ombuds as a resource to address oncerns	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66%
toes your IC element/CCMD encourage raising questions and voicing concurses to the state of the	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66%
toes your IC element/CCMD encourage raising questions and voicing concurses to the state of the	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66% 2022 25
loes your IC element/CCMD encourage raising questions and voicing concurses located to be a second of the second o	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66% 2022 25 10
loos your IC element/CCMD encourage raising questions and voicing concourses loo lotal MOE lew question added in 2022 What is the primary way in which your IC element/CCMD could better pror raining on the Analytic Standards romote awareness of the analytic ombuds as a resource to address oncerns onsistent and transparent product review and feedback practices onsistent and transparent product coordination practices ommunication, guidance, and strategic messaging about the Analytic tandards	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66% 2022 25 10
loos your IC element/CCMD encourage raising questions and voicing concurses loo lotal loos loos loos loos loos loos loos lo	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66% 2022 25 10 7
toes your IC element/CCMD encourage raising questions and voicing concurses to locate	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66% 2022 25 10 7 7
soes your IC element/CCMD encourage raising questions and voicing concurses to lo local lo	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66% 2022 25 10 7 7 7
toes your IC element/CCMD encourage raising questions and voicing concurses to locate	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66% 2022 25 10 7 7
es your IC element/CCMD encourage raising questions and voicing concers of the second	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66% 2022 25 10 7 7 7
es your IC element/CCMD encourage raising questions and voicing concers o o o tal of the concern	2010 mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66% 2022 25 10 7 7 7 16 14 13 3
oes your IC element/CCMD encourage raising questions and voicing concess o	mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66% 2022 25 10 7 7 7 16 14 13 3 95
oes your IC element/CCMD encourage raising questions and voicing concess o	mote analys	2011	2012 eres to ICD	2013 203 princip	2014 2018						123 6.06% 2021 114 7 121 6.16%	96 7.66% 2022 90 6 96 7.66% 2022 25 10 7 7 7 16 14 13 3 95

CMD arabitic ambude?					94 7.80%
CMD analytic ambude?					7.80%
CMD analytic ambude?					
CMD analytic ombude?					
CMD analytic ombude?					
CCMD analytic ombuds?					
2010 2011 2012 2013 2014 2015 2016	2017	2018	2019	2021	2022
		88	59	68	45
		5 93	47 106	56 124	53
		7.87%	7.01%	6.00%	11.82%
		7.0770	7.0170	0.0070	11.02/0
ole and responsibilities?					
2010 2011 2012 2013 2014 2015 2016	2017	2018	2019	2021	2022
					56
					41
					97 7.59%
					7.5570
nbudsman?					
2010 2011 2012 2013 2014 2015 2016	2017	2018	2019	2021	2022
		· <u></u>			30
					25
					55 11 F49/
					11.54%
ples, how would you rate your experience with the President's Daily Brief over the past year?					
2010 2011 2012 2013 2014 2015 2016	2017	2018	2019	2021	2022
				58	40
				37	38
				3	6
				27	13
				125	97
				5.95%	7.59%
upholding ICD 203 principles in your experience with the President's Daily Brief?					
2010 2011 2012 2013 2014 2015 2016	2017	2018	2019	2021	2022
		_			7
					2
					1
g or suppressing analysis of					
					13
status quo on a topic					3
siderations regarding the					3
					5
artmentalization					3
					10
					44
					13.30%
ples, how would you rate your experience with the National Intelligence Council over the past year?					
2010 2011 2012 2013 2014 2015 2016	2017	2018	2019	2021	2022
-				80	62
				15	16
				1	2
				25	13
				121	93
				6.16%	7.87%
unholding ICD 202 principles in your experience with the National Intelligence Council?					
upholding ICD 203 principles in your experience with the National Intelligence Council? 2010 2011 2012 2013 2014 2015 2016	2017	2018	2019	2021	2022
2010 2011 2012 2013 2014 2013 2016	2017	2010	2013	2021	3
					0
					1
g or suppressing analysis of					
					4
status quo on a topic					
					4
siderations regarding the					
					1
artmentalization					0
					5 18
					22.18%
					22.10/0
· · · · · · · · · · · · · · · · · · ·					
analytic product type that you typically prepare/support?					
analytic product type that you typically prepare/support? 2010 2011 2012 2013 2014 2015 2016	2017	2018	2019	2021	2022 0
status quo on a topic					

-5												
											50 4	34 3
More than 5 Unsure											8	0
otal											122	95
IOE											6.11%	7.73%
ew question added in 2021												
ow frequently do you have an opportunity to discuss feedback from pro	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ways	2010	2011	2012	2013	2014	2013	2016	2017	2010	2019	42	36
equently											36	24
metimes											27	25
arely											9	8
ever											3	2
ot applicable to my work role											6	1
otal OE											123 6.06%	96 7.66%
OE .											0.00%	7.00%
uestion wording changed in 2022												
uestion responses changed in 2022												
hat is the primary challenge to effective coordination for the analytic p	roduct type th	at you typ	ically prepa	are/suppor	t?							
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
fficulty generating attention to the product												3
fficulty building or maintaining a network with all pertinent subject												40
atter experts												10
verlapping roles or "lanes in the road" forts to distort or suppress the analysis												5 3
ljudicating differering perspectives												13
essure to reach consensus												11
formation sharing constraints												4
me constraints												26
essure to incorporate input from non-analytic elements												3
o challenges												10
ot applicable to my work role												3
ther otal												5 96
otal IOE												7.66%
												
ew question added in 2021												
hen considering the analytic product type that you typically prepare, w		nary challe										
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ficulty generating attention to the product ficulty building or maintaining a network with all pertinent subject											11	
essure to reach consensus formation sharing constraints me constraints essure to incorporate input from non-analytic elements											17 8 37	
ressure to incorporate input from non-analytic elements											2	
ther											8	
ther otal											8 117	
ther											8	
ther tal OE											8 117	
ther otal IOE uestion wording changed in 2018	ts, is considera	tion of alte	ernative ex	planations	and/or out	comes a ro	utine part	of the anal	ytic process	?	8 117	
ther Dtal IOE u <mark>estion wording changed in 2018</mark> (hen thinking through analytic issues and/or preparing analytic product	ts, is considera 2010	tion of alte	ernative exp	planations 2013	and/or out 2014	comes a ro 2015	utine part	of the anal	ytic process 2018	?	8 117	2022
ther tal OE westion wording changed in 2018 then thinking through analytic issues and/or preparing analytic product.										2019 91	8 117 6.38%	71
ther tal IOE uestion wording changed in 2018 then thinking through analytic issues and/or preparing analytic products 25 0										2019 91 7	8 117 6.38% 2021 99 16	71 20
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ther tal IOE uestion wording changed in 2018 //hen thinking through analytic issues and/or preparing analytic product so o ot applicable to my work role tal										91 7 6	8 117 6.38% 2021 99 16 8 123	71 20 5 96
ther tal OE westion wording changed in 2018 //hen thinking through analytic issues and/or preparing analytic product oo tapplicable to my work role tal										91 7 6	8 117 6.38% 2021 99 16 8	71 20 5
ther tal total total total uestion wording changed in 2018 /hen thinking through analytic issues and/or preparing analytic products as o ot applicable to my work role										91 7 6	8 117 6.38% 2021 99 16 8 123	71 20 5 96
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DE								7.94%	9.50%			
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estion responses changed in 2022 w question added in 2021												
ich of the following is the primary reason the alternative considerations												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
e constraints duct template constraints												0 8
ceived to undermine confidence in the analytic judgments												1
ceived as not relevant or did not add value to the product												9
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al E												21
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<mark>v question added in 2021</mark> ich of the following is the primary reason the alternative considerations	were exclud	ded from t	he publish	ed product	?							
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
e constraints											0	
duct template constraints											6	
as perceived as not relevant or did not add value to the product											12 N	IA after F
ras discouraged or removed by reviewer											3	
vas perceived the customer would be averse to inclusion of alternatives												
											1	
alDE											22 19.88%	
v <mark>question added in 2022</mark> at is the primary challenge to conveying significant differences in analyti	ic judament	s and/or d	issent in th	ne analytic	product to	e that you	typically	repare?				
, , to controlling agrifficant americines in analyti	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ssure to maintain the existing analytic line or status quo on a topic												
ception that the consumer is averse to products conveying differing												4
ws												2
ception that differing views undermine the main analytic judgement												-
												17
essure to reach consensus												10
ficulty adjudicating conflicting input												15
licies delineating lead, collaboration, and coordination roles												1 6
ormation sharing constraints, including compartmentalization challenges												19
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translenges t applicable to my work role her												15
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te applicable to my work role her tal DE testion not asked in 2022 we question added in 2021 the past year, were you involved in election security-related intelligence		2011	2012	2013	2014	2015	2016	2017	2018	2019	20 113	15 95 7.73%
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Partially											3	
Total											6	
MOE											39.49%	
Question not asked in 2022												
Did you receive assistance that was effective in resolving the problem?												
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
No	1	0	2	1	0	2	3	1	5	2		
Yes	1	0	2	3	1	3	6	7	6	2	NA after	r FY19
Partially	1	4	6	2	4	4	10	10	1	4		
Total	3	4	10	6	5	9	19	18	12	8		
MOF	56 21%	48 58%	30 32%	39 49%	43 35%	32.03%	21 54%	22 18%	27 55%	34.05%		

Which of the following best describes your work role?											
/II	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Analyst	2010	2011	2012	2013	2014	2015	2016	2017	2018	73%	75%
Manager of analysts										19%	15%
Analytic enabler										6%	79
Other										2%	39
Total										100%	1009
Original response categories What is your work role?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	202
Manager of analysts	20%	22%	19%	28%	20%	22%	27%	21%	22%		
Analyst	80%	78%	81%	72%	80%	78%	73%	71%	71%	NA	after F
Other (new in 2017)								8%	7%		
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%		
Question wording changed in 2021 How long have you been involved in analytic work in the IC?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	202
Less than 5 years	49%	50%	51%	49%	44%	48%	36%	31%	38%	44%	389
5 - 9 years	17%	19%	23%	14%	18%	15%	19%	27%	21%	14%	189
10 - 19 years	34%	31%	26%	37%	38%	37%	24%	25%	26%	26%	309
20 years or more Total	100%	100%	100%	100%	100%	100%	21% 100%	16% 100%	14%	15% 100%	1009
	100%	100%	100%	100%	100%	10070	10070	100%	100%	100%	100
Question wording changed in 2021 Question responses changed in 2021											
In the past year, have you experienced distortion and/or suppress											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	202
Yes											79
No											939
Total											1009
% Yes	2010									8%	
	2010									8% 4% 88% 100%	NA a
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Yes Yes, I suspect but am not sure it has occurred No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to dis % No Yes Total Question wording changed in 2021 Question wording changed in 2021 How often did you experience distortion and/or suppression of an % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression % On a daily or monthly basis On a monthly basis	stort or surpress anal 2010 95% 4% 100% allysis? 2010 on of your analysis?	2011 93% 7% 100%	2012 92% 8% 100%	2013 91% 9% 100%	2014 90% 10% 100%	89% 11% 100%	81% 19% 100%	79% 21% 100%	89% 11% 100%	2019 NA 2019 0% 8%	2022 2022 2022 2022
Yes Yes, I suspect but am not sure it has occurred No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to dis % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of an % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3)	stort or surpress anal 2010 95% 4% 100% allysis? 2010 on of your analysis?	2011 93% 7% 100%	2012 92% 8% 100%	2013 91% 9% 100%	2014 90% 10% 100%	89% 11% 100%	81% 19% 100%	79% 21% 100%	89% 11% 100%	2019 NA 2019 2019 0% 8% 17%	2022 after F 2022 0 0 0 11: 22: 67: 100:
Yes, Yes, I suspect but am not sure it has occurred No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to dis % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of an % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression % On a monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times	stort or surpress anal 2010 95% 4% 100% allysis? 2010 on of your analysis?	2011 93% 7% 100%	2012 92% 8% 100%	2013 91% 9% 100%	2014 90% 10% 100%	89% 11% 100%	81% 19% 100%	79% 21% 100%	89% 11% 100%	2019 NA 2019 2019 0% 8% 17% 42%	2022 2022 2022 2022
Yes Yes, I suspect but am not sure it has occurred No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to dis % No Yes Total Question wording changed in 2021 Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of an % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once	stort or surpress anal 2010 95% 4% 100% allysis? 2010 on of your analysis?	2011 93% 7% 100%	2012 92% 8% 100%	2013 91% 9% 100%	2014 90% 10% 100%	89% 11% 100%	81% 19% 100%	79% 21% 100%	89% 11% 100%	2019 NA 2019 0% 8% 17% 33%	2022 2022 2022 2022 2022
Yes, Yes, I suspect but am not sure it has occurred No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to dis % No Yes Total Question wording changed in 2021 Question wording changed in 2021 How often did you experience distortion and/or suppression of an % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression on a daily or monthly basis On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total	stort or surpress anal 2010 95% 4% 100% allysis? 2010 on of your analysis?	2011 93% 7% 100%	2012 92% 8% 100%	2013 91% 9% 100%	2014 90% 10% 100%	89% 11% 100%	81% 19% 100%	79% 21% 100%	89% 11% 100%	2019 NA 2019 0% 8% 17% 33%	2022 2022 2022 2022
Yes Yes, I suspect but am not sure it has occurred No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to dis % No Yes Total Question wording changed in 2021 Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of an % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression on a monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total New response categories in 2018 How often do you face distortion/suppression of your analysis?	stort or surpress anal 2010 95% 4% 100% analysis? 2010 on of your analysis? 2010	2011 93% 7% 100%	2012 92% 8% 100%	2013 91% 99% 100%	2014 90% 10% 100%	89% 11% 100%	81% 19% 100%	79% 21% 100%	89% 11% 100%	2019 NA 2019 2019 0% 8% 17% 42% 33%	2022 2022 093 119 229 679 1009
Yes, Yes, I suspect but am not sure it has occurred No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to dis % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of an % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression of an anothly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total New response categories in 2018	stort or surpress anal 2010 95% 4% 100% allysis? 2010 on of your analysis?	2011 93% 7% 100%	2012 92% 8% 100%	2013 91% 9% 100%	2014 90% 10% 100%	89% 11% 100%	81% 19% 100%	79% 21% 100%	89% 11% 100%	2019 NA 2019 0% 8% 17% 33%	202: after F' 202: 0: 11: 22: 67: 100:
Yes Yes, I suspect but am not sure it has occurred No Total Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to dis % No Yes Total Question wording changed in 2021 Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of an % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression on a monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total New response categories in 2018 How often do you face distortion/suppression of your analysis?	stort or surpress anal 2010 95% 4% 100% analysis? 2010 on of your analysis? 2010	2011 93% 7% 100%	2012 92% 8% 100%	2013 91% 99% 100%	2014 90% 10% 100%	89% 11% 100%	81% 19% 100%	79% 21% 100%	89% 11% 100%	2019 NA 2019 2019 0% 8% 17% 42% 33% 100%	2021 2021 2021 2021 2021 2021

% Once	on which you 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
	2010 75%	71%	36%	38%	33%	2015 45%	32%	2017	2018	2019	2021
Twice	25%	0%	18%	25%	33%	27%	45%				
Three times	0%	0%	18%	25%	0%	0%	9%		NA	after FY17	
More than three times	0%	29%	27%	13%	33%	27%	14%				
Total	100%	100%	100%	100%	100%	100%	100%				
No. of the state o											
New question added in 2022 When considering your most signficant expeirence with distortion and/or	suppression	of analysis	, which An	alytic Stand	lard was p	rimarily vio	ated?				
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Analytic Standard A - Objective											
Analytic Standard B - Independent of political consideration Analytic Standard C - Timely											
Analytic Standard D - Based on all available sources of intelligence											
information											
Anatlyic Standard E - Implements and exhibits Analytic Tradecraft											
Standards											
Other											
Total											
New question added in 2022											
When considering your most significant experience of distortion and/or su %	uppression of 2010	f analysis, v 2011	vhat form	did it take? 2013	2014	2015	2016	2017	2018	2019	2021
A dictated/predetermined analytic line	2010	2011	2012	2013	2014	2013	2010	2017	2010	2013	2021
A changed analytic line absent sufficient coursing a second size of the second size of th											
A changed analytic line absent sufficient sourcing or argumentation Distorted or suppressed judgements, sourcing, uncertainty, assumptions,											
or confidence language											
Distorted or suppressed analysis of alternativess or dissent											
Discouraged analysis/production on a particular topic absent sufficient											
reasoning											
Delayed, shelved, or recalled analysis absent sufficient reasoning											
Distorted or suppressed input to, or comments on, a product											
Information to which I did not have access changed the analysis											
Analysis mischaracterized in conveyance to a consumer											
A deliberately distorted product classification											
Other											
Total											
Question wording changed in 2021											
Question responses changed in 2021											
When considering your most significant experience of distortion and/or su	appression of	f analysis, v	vhat form	did it take?							
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
My product was not published											0%
The product was deliberately delayed											11%
I was discouraged from writing a product											22%
The anlytic line was dictated to me											0%
The main analytic line was changed without sufficient justification,											
argumentation, and/or sourcing											0%
Judgements, sourcing, and/or confidence levels were mischaracterized or											
removed											11%
A briefer mischaracterized the assessment/product to a consumer											0%
An internal IC element/CCMD senior mischaracterized the											
assessment/product to other officials											11%
											11/0
My comments or dissent on a product were distorted or suppressed											11%
My comments or dissent on a product were distorted or suppressed Other Total											11%
Other Total											11% 33%
Other	n, what form	did it take	.?								11% 33%
Other Total New question added in 2019 When considering the most signficant instance of distortion or suppression %	on, what form 2010	n did it take 2011	? 2012	2013	2014	2015	2016	2017	2018	2019	11% 33%
Other Total New question added in 2019 When considering the most significant instance of distortion or suppression My product was not published				2013	2014	2015	2016	2017	2018	17%	11% 33% 100%
Other Total New question added in 2019 When considering the most significant instance of distortion or suppression My product was not published I was discouraged from writing a product				2013	2014	2015	2016	2017	2018	17% 0%	11% 33% 100%
Other Total New question added in 2019 When considering the most significant instance of distortion or suppression My product was not published I was discouraged from writing a product My analytic line was dictated to me				2013	2014	2015	2016	2017	2018	17%	11% 33% 100%
Other Total New question added in 2019 When considering the most significant instance of distortion or suppression My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during				2013	2014	2015	2016	2017	2018	17% 0% 8%	11% 33% 100%
Other Total New question added in 2019 When considering the most signficant instance of distortion or suppression My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination				2013	2014	2015	2016	2017	2018	17% 0%	11% 33% 100%
Other Total New question added in 2019 When considering the most significant instance of distortion or suppression My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my				2013	2014	2015	2016	2017	2018	17% 0% 8% 8%	11% 33% 100% 2021
Other Total New question added in 2019 When considering the most significant instance of distortion or suppressio % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination				2013	2014	2015	2016	2017	2018	17% 0% 8% 8% 17%	11% 33% 100% 2021
Other Total New question added in 2019 When considering the most significant instance of distortion or suppression My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis				2013	2014	2015	2016	2017	2018	17% 0% 8% 8%	11% 33% 100%
Other Total New question added in 2019 When considering the most significant instance of distortion or suppressio % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination				2013	2014	2015	2016	2017	2018	17% 0% 8% 8% 17%	11% 33% 100% 2021
Other Total New question added in 2019 When considering the most significant instance of distortion or suppressio % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials				2013	2014	2015	2016	2017	2018	17% 0% 8% 8% 17% 0%	11% 33% 100%
Other Total New question added in 2019 When considering the most signficant instance of distortion or suppression Why product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted				2013	2014	2015	2016	2017	2018	17% 0% 8% 8% 17% 0% 0%	11% 33% 100%
Other Total New question added in 2019 When considering the most significant instance of distortion or suppressio % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials				2013	2014	2015	2016	2017	2018	17% 0% 8% 8% 17% 0%	11% 33% 100%
Other Total New question added in 2019 When considering the most signficant instance of distortion or suppression My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other				2013	2014	2015	2016	2017	2018	17% 0% 8% 8% 17% 0% 0% 0% 50%	11% 33% 100%
Other Total New question added in 2019 When considering the most signficant instance of distortion or suppression Why product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021				2013	2014	2015	2016	2017	2018	17% 0% 8% 8% 17% 0% 0% 0% 50%	11% 33% 100% 2021
Other Total New question added in 2019 When considering the most significant instance of distortion or suppressio % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter?	2010	2011	2012							17% 0% 8% 8% 17% 0% 0% 50%	11% 33% 100% 2021
Other Total New question added in 2019 When considering the most signficant instance of distortion or suppression My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021				2013	2014	2015	2016	2017	2018	17% 0% 8% 8% 17% 0% 0% 0% 50%	11% 33% 100%
Other Total New question added in 2019 When considering the most signficant instance of distortion or suppression Why product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? %	2010	2011	2012							17% 0% 8% 8% 17% 0% 0% 50%	11% 33% 100% 2021 NA after
Other Total New question added in 2019 When considering the most significant instance of distortion or suppression My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? % I did not receive feedback or explanation	2010	2011	2012							17% 0% 8% 8% 17% 0% 0% 50%	11% 33% 100% 2021 NA afte
Other Total New question added in 2019 When considering the most signficant instance of distortion or suppressio % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 Quistion responses changed in 2021 What feedback or explanation did you receive on this matter? % I did not receive feedback or explanation The analysis did not meet one or more of the analytic tradecraft standards	2010	2011	2012							17% 0% 8% 8% 17% 0% 0% 50%	11% 33% 100% 2021 NA afte
Other Total New question added in 2019 When considering the most signficant instance of distortion or suppression My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A birefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? % I did not receive feedback or explanation The analysis did not meet threshold or priority for publication	2010	2011	2012							17% 0% 8% 8% 17% 0% 0% 50%	11% 33% 100% 100% NA aft

Content was changed or deleted to better meet customer needs											11%	17%
Content was changed or deleted because of differeing views from the field											0%	0%
Content was changed or deleted because it was too long, complicated, or technical											0%	0%
Information to which I do not have access changed the analysis The assessment was policy prescriptive											0% 0%	0% 0%
Other Total											44% 100%	100%
New question added in 2019												
What was the primary feedback or explanation given to you during or follow	ving this inc	ident? 2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
I was told my product did not meet threshold and/or was not a high enoug priority for publication										8%		
I was told my logical argumentation was flawed or not convincing										0%		
I was told the sourcing I relied on was not reliable, complete, or persuasive enough										17%		
I was told that dissent was not accepted in this instance because it did not												
relate to the main analytic line I was told that concurrence from a particular agency or office was required										0%		
for publication I was told that my analysis was changed or deleted so that the product										25%		
would better meet customer needs										8%		
I was told additional/special compartmented information (which I do not have access to) refuted or changed my analysis										0%	NA after	- EV10
I was told my assessment was policy prescriptive										0%	IVA ditei	F113
I was told that my product did not meet appropriate tradecraft standards										8%		
I was told that my analysis was changed or deleted in response to												
policymaker sensitivities I was told that my analysis was changed in response to differing views										0%		
from the field										0%		
I was told that my analysis was too complicated or technical and has to be simplified to the point that it was misleading										8%		
I did not receive any feedback or explanation as to why my product was										00/		
distorted or suppressed Other										8% 17%		
Total										100%		
Question responses changed in 2022												
Who was the primary source of your most significant experience with distor	rtion and/or 2010	suppressi 2011	on of analy 2012	sis? 2013	2014	2015	2016	2017	2018	2019	2021	2022
Analyst within my IC element/CCMD	2010	2011	2012	2013	2014	2013	2010	2017	2018	2013	2021	8%
Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD												8% 8%
Senior executive/military officer within my IC element/CCMD											-	0%
											_	
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC_NIM_PDB_etc.)												58%
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)												58% 17%
												58%
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total												58% 17% 0%
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021												58% 17% 0%
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion					2014	2015	2016	2017	2018	2019	2021	58% 17% 0% 100%
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortic % Analyst within my IC element/CCMD	on and/or si 2010	ippression 2011	of analysis 2012	? 2013	2014	2015	2016	2017	2018	2019	2021 0%	58% 17% 0%
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortic % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD					2014	2015	2016	2017	2018	2019	0% 22%	58% 17% 0% 100%
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortic % Analyst within my IC element/CCMD					2014	2015	2016	2017	2018	2019	0%	58% 17% 0% 100%
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortic % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD					2014	2015	2016	2017	2018	2019	0% 22% 0% 11%	58% 17% 0% 100%
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion Manayer/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD					2014	2015	2016	2017	2018	2019	0% 22% 0% 11%	58% 17% 0% 100%
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion Manager/supervisor within my IC element/CCMD Manager/supervisor within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC					2014	2015	2016	2017	2018	2019	0% 22% 0% 11% 22% N	58% 17% 0% 100%
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortic % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)					2014	2015	2016	2017	2018	2019	0% 22% 0% 11% 22% N	58% 17% 0% 100%
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortic % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total					2014	2015	2016	2017	2018	2019	0% 22% 0% 11% 22% N 11% 11% 22%	58% 17% 0% 100%
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Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortic % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership	2010	2011	2012	2013						2019 0% 8% 8% 0% 0%	0% 22% 0% 11% 22% N 11% 11% 22%	58% 17% 0% 100%
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Non-intelligence senior External IC supervisor Non-supervisory reviewer DNI element (NIC, NIM, etc.) US government official outside the IC Other									0% 0% 0% 13% 20% 7%	NA	after FY18	
Other									100%			
Original response categories Source												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	
Non-supervisory professional within your IC element	0%	14%	18%	0%	25%	8%	17%	3%				
Supervisor within your IC element	0%	14%	27%	0%	25%	17%	20%	34%				
Intelligence professional outside your IC element	100%	100%	55%	75%	42%	50%	53%	34%		NA after	FY17	
US government official outside the IC Other	0% 0%	0% 0%	18% 18%	13% 13%	17% 0%	17% 8%	10% 0%	29% 0%				
Question wording changed in 2022 Question wording changed in 2021												
Question responses changed in 2021												
Question design changed in 2021												
In your perception, to what extent were the following factors a motiv	ve for your most si	ignficant ex	perience v	vith distort	ion and/or	suppressio	on of analy:	sis?				
Maintain an existing analytic line or status quo on a topic												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	
Not a factor											56%	
Somewhat a factor A moderate factor											11% 0%	
An important factor											33%	
Unsure											0%	
Total											100%	
In your perception, to what extent were the following factors a motiv	ve for your most si	ignficant ex	perience v	vith distort	ion and/or	suppressio	on of analy	sis?				
Align to an individual's perspective		204-	2045	204-	204 -	204-	204-	204-	2012	2012	202-	
% Not a factor	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 11%	
Somewhat a factor											0%	
A moderate factor											11%	
An important factor											78%	
Unsure											0%	
Total											100%	
In your perception, to what extent were the following factors a motiv	ve for your most si	ignficant ex	perience v	vith distort	ion and/or	suppressio	on of analy	sis?				
Support/protect operational equities %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	
Not a factor											56%	
Somewhat a factor											0%	
A moderate factor											22%	
An important factor											0%	
An important factor Unsure Total	ve for your most si	ignficant ex	perience v	vith distort	ion and/or	suppressic	on of analy:	sis?			0% 22%	
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An important factor Unsure Total In your perception, to what extent were the following factors a motiv Support/protect bureaucratic interests %	ve for your most si	ignficant ex	xperience v	vith distort	ion and/or 2014	suppression 2015	on of analy:	sis? 2017	2018	2019	0% 22% 100%	
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An important factor Unsure Total In your perception, to what extent were the following factors a motiv Support/protect bureaucratic interests % Not a factor Somewhat a factor									2018	2019	0% 22% 100% 2021 11% 0%	
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To suppress information deemed embarassing to the Department, Agency											
or Bureau To prevent policymaker action or response on a topic										8% 0%	
Not sure what the motive was										0% 8%	
Other										25%	
Total										100%	
New response categories in 2018											
Motive	2010	2011	2012	2012	2014	2015	2016	2017	2010	2010	2021
% Maintain existing analytic line	2010	2011	2012	2013	2014	2015	2016	2017	2018 13%	2019	2021
Support views of internal supervisor/management									7%		
Support views of internal colleague									7%		
Support views of external colleague									0%		
Support views of external management									0%		
Support views of government/policy official									27%		
To support increase/decrease of resources for operational, military or USG										NA	after FY
program									13%	IVA	aitei Fi
Unintentional									0%		
Unsure what the motive was									7%		
Other									20%		
To suppress information deemed embarrassing to the Department, Agency											
or Bureau									0%		
To prevent policymaker action\response									7% 100%		
Original response categories											
Motive											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
To support supervisor within your IC element	0%	0%	27%	0%	17%	20%	5%	0%			
To support IC personnel or management outside your IC element	75%	29%	64%	38%	8%	7%	16%	11%			
To support government official outside the IC	50%	0%	55%	25%	42%	27%	11%	46%		NA ofte	EV17
I am unsure what the motive was Inadvertent/unintended			9%	13%	33% 0%	33% 7%	18%	17%		NA after	1117
To avoid conflicting with an existing analytic line					U%	7% 7%	11% 39%	14% 34%			
Other	0%	0%	36%	25%	17%	0%	0%	9%			
Question wording changed in 2022		.,									
Did you seek assistance in dealing with this most signficant experience of dis-	ortion and 2010	2011	ssion of an 2012	2013	2014	2015	2016	2017	2018	2019	2021
No											
Yes											
Question wording changed in 2021 Question responses changed in 2021											
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of dis-											
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of disc	ortion and	l/or suppre 2011	ssion of an 2012	alysis? 2013	2014	2015	2016	2017	2018	2019	
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Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of disc					2014	2015	2016	2017	2018	2019	33% 67%
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Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of dist % No Yes During the past year, did you seek assistance in dealing with distortion or sup	2010	2011	2012	2013							33% 67% 100%
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of dis % No Yes During the past year, did you seek assistance in dealing with distortion or sup %	2010 ppression: 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	33% 67% 100%
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Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of dise % No Yes During the past year, did you seek assistance in dealing with distortion or sup % No Yes (Yes/Partially)	2010 ppression: 2010 25% 75%	2011 2011 43% 57%	2012 2012 9% 91%	2013 2013 25% 75%	2014 55% 45%	2015 10% 90%	2016 14% 86%	2017 33% 67%	2018 20% 80%	2019 67% 33%	33% 67% 100% 2021
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of disc % No Yes During the past year, did you seek assistance in dealing with distortion or sup % No	2010 ppression: 2010 25%	2011 2011 2011 43%	2012 2012 9%	2013 2013 25%	2014 55%	2015 10%	2016 14%	2017 33%	2018 20%	2019 67%	33% 67% 100%
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of dise % No Yes During the past year, did you seek assistance in dealing with distortion or sup % No Yes (Yes/Partially)	2010 ppression: 2010 25% 75%	2011 2011 43% 57%	2012 2012 9% 91%	2013 2013 25% 75%	2014 55% 45%	2015 10% 90%	2016 14% 86%	2017 33% 67%	2018 20% 80%	2019 67% 33%	33% 67% 100% 2021
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of disc % No Yes During the past year, did you seek assistance in dealing with distortion or sup % No Yes (Yes/Partially) Total Question wording changed in 2022	2010 ppression: 2010 25% 75%	2011 2011 43% 57%	2012 2012 9% 91%	2013 2013 25% 75%	2014 55% 45%	2015 10% 90%	2016 14% 86%	2017 33% 67%	2018 20% 80%	2019 67% 33%	33% 67% 100% 2021
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of disc % No Yes During the past year, did you seek assistance in dealing with distortion or sup % No Yes (Yes/Partially) Total	2010 ppression: 2010 25% 75%	2011 2011 43% 57%	2012 2012 9% 91%	2013 2013 25% 75%	2014 55% 45%	2015 10% 90%	2016 14% 86%	2017 33% 67%	2018 20% 80%	2019 67% 33%	339 679 1009 2021 NA af
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Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of discompanies of the past year, did you seek assistance in dealing with distortion or suggested to the past year, did you seek assistance in dealing with distortion or suggested to you seek assistance in dealing with distortion or you seek a	2010 ppression: 2010 25% 75% 100%	2011 2011 43% 57% 100%	2012 2012 9% 91% 100%	2013 2013 25% 75% 100%	2014 55% 45% 100%	2015 10% 90% 100%	2016 14% 86% 100%	2017 33% 67% 100%	2018 20% 80% 100%	2019 67% 33% 100%	33% 67% 100% 2021 NA af
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Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of diss % No Yes During the past year, did you seek assistance in dealing with distortion or sug % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % Yes No Total Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsman? % Yes No Total New question added in 2019 Did you go to your IC element's ombudsman for help? %	2010 ppression: 2010 25% 75% 100%	2011 2011 43% 57% 100%	2012 2012 9% 91% 100%	2013 2013 25% 75% 100%	2014 55% 45% 100%	2015 10% 90% 100%	2016 14% 86% 100%	2017 33% 67% 100%	2018 20% 80% 100%	2019 67% 33% 100% 2019	33% 67% 100% 2021 NA af 2021 17% 100%
Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of dis- % No Yes During the past year, did you seek assistance in dealing with distortion or sur % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % Yes No Total Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsman? % Yes No Total New question added in 2019 Did you go to your IC element's ombudsman for help?	2010 ppression: 2010 25% 75% 100% 2010	2011 2011 43% 57% 100%	2012 9% 91% 100% 2012	2013 2013 25% 75% 100% 2013	2014 55% 45% 100%	2015 10% 90% 100%	2016 14% 86% 100%	2017 33% 67% 100%	2018 20% 80% 100%	2019 67% 33% 100% 2019 2019	33% 67% 100% 2021 NA affi 2021 17% 33% 100%
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Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances among											
individual(s) involved											_
Time constraints/press of business											
I was dissuaded from seeking assistance Did not know a process exists for addressing the matter											
Presumed others involved would seek assistance											
Other Total											
New question added in 2021 Why did you not seek assistance from your analytic ombudsman?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Concerns regarding retribution											0%
Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances of											0%
individual(s) involved											20% N
Time constraints/press of businsess Kept the issue at the management level											0% 40%
Did not believe the analytic ombudsman would help											0%
Other Total											40% 100%
Total											100%
Question responses changed in 2022 What is the primary reason you did not seek assistance?											
what is the primary reason you did not seek assistance? %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Did not believe anything would change											
Did not know who to go to for help Concerns regarding retirubtion											
Concerns regarding confidentiality											
Concerns regarding rank, tenure, or other power imbalances among individual(s) involved											
Time constraints/press of business											
I was dissuaded from seeking assistance											
Did not know a process exists for addressing the matter Presumed others involved would seek assistance											
Other											
Total											
New response categories added to the question in 2021 Question wording changed in 2021											
What is the primary reason you did not seek assistance?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 0%
Did not believe anything would change Did not know who to go to for help											0%
Concerns regading retirbution											0%
Concerns regarding confidentiality Concerns regading rank, tenure, or other power imbalances of individual(s)											0% N
involved											33%
Time constraints/press of business Other											67% 0%
Total											100%
New response categories added to the question in 2019											
Question wording changed in 2019											
What is the primary reason you didn't seek assistance in dealing with the att											
% Fear of retribution	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 0%	2021
Concerns about the lack of confidentiality										0%	
Did not believe anything would change Person in question was considered "senior" to me										75% 25%	NA after
Didn't know who to go to for help										0%	
Other										0%	
Total										100%	
New response categories in 2018 Why did you not cook assistance in dealing with distortion or suprossion? (Ba	nk 1\										
Why did you not seek assistance in dealing with distortion or supression? (Ra %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Fear of retribution									0%		
Did not believe anyone would listen									33% 0%		
Did not believe anything could change									0%	NA	after FY18
Did not believe anything could change Person in question considered "senior" to me									0%		
Person in question considered "senior" to me Didn't know who to go to for help									33%		
Person in question considered "senior" to me									33% 33%		
Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process											
Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Ra		2014	2012	2012	2014	2015	2015	2017	33% 100%	2010	2024
Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other	ank 2) 2010	2011	2012	2013	2014	2015	2016	2017	33%	2019	2021
Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Ra % Fear of retribution Did not believe anyone would listen		2011	2012	2013	2014	2015	2016	2017	33% 100% 2018 0% 0%	2019	2021
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Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Ra ### Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process		2011	2012	2013	2014	2015	2016	2017	33% 100% 2018 0% 0% 33% 67% 0% 0%		
Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Ra ### Fear of retribution Did not believe anytone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help		2011	2012	2013	2014	2015	2016	2017	33% 100% 2018 0% 0% 33% 67% 0%		
Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Ra ### Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process	2010	2011	2012	2013	2014	2015	2016	2017	33% 100% 2018 0% 0% 33% 67% 0% 0%		

Fear of retribution									0%			
Did not believe anyone would listen									0%			
Did not believe anything could change									50%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help									50%			
Didn't know about Ombudsman process									0%			
Other									100%			
Why did you not seek assistance in dealing with distortion or supression? (
% Fear of retribution	2010	2011	2012	2013	2014	2015	2016	2017	2018 50%	2019	2021	2022
Did not believe anyone would listen									50%			
Did not believe anything could change									0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help									0%			
Didn't know about Ombudsman process Other									0% 0%			
									100%			
Why did you not seek assistance in dealing with distortion or supression? ((Rank 5) 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution	2010	2011	2012	2013	2017	2013	2010	2017	100%	2013	LULI	2022
Did not believe anyone would listen									0%			
Did not believe anything could change									0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help									0%			
Didn't know about Ombudsman process Other									0% 0%			
,									100%			
	:											
Why did you not seek assistance in dealing with distortion or supression? ((Rank 6) 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
76 Fear of retribution	2010	2011	2012	2013	2014	2015	2016	2017	0%	2019	2021	2022
Did not believe anyone would listen									0%			
Did not believe anything could change									0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help									0%			
Didn't know about Ombudsman process									0%			
Other									0%			
Why did you not seek assistance in dealing with distortion or supression?												
% Fear of retribution	2010	2011	2012	2013	2014	2015	2016	2017	2018 0%	2019	2021	2022
Did not believe anyone would listen									0%			
Did not believe anything could change									0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help									0%			
Didn't know about Ombudsman process Other									0% 0%			
Other									0%			
New question added in 2021 Are you empowered to uphold ICD 203 principles?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Yes											97%	98%
No											3%	2%
Total											100%	100%
New question added in 2021												
Does your IC element/CCMD encourage raising questions and voicing conce	erns to ensu 2010	ire analysis 2011	adheres to 2012	2013 po	rinciples? 2014	2015	2016	2017	2018	2019	2021	2022
% Yes	2010	2011	2012	2013	2014	2013	2016	2017	2016	2019	94%	94%
No											6%	6%
Total											100%	100%
New question added in 2022												
What is the primary way in which your IC element/CCMD could better pror	mote analys	is that adh	eres to ICD	203 princip	oles?							
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Training on the Analytic Standards												26%
Promote awareness of the analytic ombuds as a resource to address concerns												11%
Consistent and transparent product review and feedback practices												11/0
												7%
											_	7%
Consistent and transparent product coordination practices												
Communication, guidance, and strategic messaging about the Analytic												
Communication, guidance, and strategic messaging about the Analytic Standards												17%
Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from												
Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration												15%
Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from												
Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances												15% 14%
Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances Other												15% 14% 3%
Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances Other Total												15% 14% 3%
Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances Other	sibilities?											15% 14% 3%
Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances Other Total New question added in 2022 Are you aware of your IC element/CCMD analytic ombuds role and respons	sibilities? 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	15% 14% 3% 100%
Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances Other Total New question added in 2022 Are you aware of your IC element/CCMD analytic ombuds role and response		2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	15% 14% 3% 100%

Total											
New question added in 2018 Question wording changed in 2021											
Do you know how to contact your IC element/CCMD analytic ombudsma											
% Yes	2010	2011	2012	2013	2014	2015	2016	2017	2018 95%	2019 56%	2021 55%
No No									5%	44%	45%
Total									100%	100%	100%
New question added in 2022											
Are you aware of the IC Analytic Ombudsman role and responsibilities? %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Yes											
No Total											
New question added in 2022											
Do you know how to contact the IC Analytic Ombudsman?											
% Yes	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
No											
Total											
Question wording changed in 2022 New question added in 2021											
In terms of effectively upholding ICD 203 principles, how would you rate											
% Satisfactory	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 46%
A mixed performance											30%
Unsatisfactory No opinion											2% 22%
Total											100%
New question added in 2022											
What was the primary challenge to effectively upholding ICD 203 princip						2015	2016	2017	2018	2019	2021
% Time constraints	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Levels of review											
Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of	of										
alternatives and/or dissent											
Pressure to maintain the existing analytic line or status quo on a topic											
Efforts to distort or suppress analysis due to considerations regarding the											
consumer											
Information sharing constraints, including compartmentalization Other											
Total											
Question wording changed in 2022 New question added in 2021											
In terms of effectively upholding ICD 203 principles, how would you rate		ce with the									
%											
Satisfactory	2010	2011	2012	ntelligence 2013	Council ov 2014	er the past 2015	year? 2016	2017	2018	2019	2021
Satisfactory A mixed performance	2010							2017	2018	2019	2021 66% 12%
A mixed performance Unsatisfactory	2010							2017	2018	2019	66% 12% 1%
A mixed performance	2010							2017	2018	2019	66% 12%
A mixed performance Unsatisfactory No opinion	2010							2017	2018	2019	66% 12% 1% 21%
A mixed performance Unsatisfactory No opinion Total New question added in 2022		2011	2012	2013	2014	2015		2017	2018	2019	66% 12% 1% 21%
A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 princip	oles in your exp	2011 perience wi	2012 th the Nati	2013	2014 gence Cour	2015	2016				66% 12% 1% 21% 100%
A mixed performance Unsatisfactory No opinion Total New question added in 2022		2011	2012	2013	2014	2015		2017	2018	2019	66% 12% 1% 21%
A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 princip % Time constraints Levels of review	oles in your exp	2011 perience wi	2012 th the Nati	2013	2014 gence Cour	2015	2016				66% 12% 1% 21% 100%
A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 princip % Time constraints	oles in your exp 2010	2011 perience wi	2012 th the Nati	2013	2014 gence Cour	2015	2016				66% 12% 1% 21% 100%
A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 princip % Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent	oles in your exp 2010	2011 perience wi	2012 th the Nati	2013	2014 gence Cour	2015	2016				66% 12% 1% 21% 100%
A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 princip % Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of	oles in your exp 2010	2011 perience wi	2012 th the Nati	2013	2014 gence Cour	2015	2016				66% 12% 1% 21% 100%
A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 princip % Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent	oles in your exp 2010	2011 perience wi	2012 th the Nati	2013	2014 gence Cour	2015	2016				66% 12% 1% 21% 100%
A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 princip % Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the consumer	oles in your exp 2010	2011 perience wi	2012 th the Nati	2013	2014 gence Cour	2015	2016				66% 12% 1% 21% 100%
A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 princip % Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the	oles in your exp 2010	2011 perience wi	2012 th the Nati	2013	2014 gence Cour	2015	2016				66% 12% 1% 21% 100%
A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 princip % Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the consumer Information sharing constraints, including compartmentalization	oles in your exp 2010	2011 perience wi	2012 th the Nati	2013	2014 gence Cour	2015	2016				66% 12% 1% 21% 100%
A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 princip % Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the consumer Information sharing constraints, including compartmentalization Other Total	oles in your exp 2010	2011 perience wi	2012 th the Nati	2013	2014 gence Cour	2015	2016				66% 12% 1% 21% 100%
A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 princip % Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the consumer Information sharing constraints, including compartmentalization Other	oles in your exp 2010	2011 perience wi	2012 th the Nati	2013	2014 gence Cour	2015	2016				66% 12% 1% 21% 100%
A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 princip % Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the consumer Information sharing constraints, including compartmentalization Other Total	oles in your exp 2010	perience wi 2011	2012 th the Nati 2012	2013	2014 gence Cour	2015	2016				66% 12% 1% 21% 100%

4 - 5											41%	
More than 5											3%	36% 3%
Unsure											7%	0%
Total											100%	100%
New question added in 2021												
How frequently do you have an opportunity to discuss feedback from p												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Always Frequently											34% 29%	38% 25%
Sometimes											22%	26%
Rarely											7%	8%
Never											2%	2%
Not applicable to my work role Total											5% 100%	100%
Total											10070	10070
Question wording changed in 2022												
Question responses changed in 2022 What is the primary challenge to effective coordination for the analytic	product type th	at vou tun	ically prop	ro/suppor	+2							
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Difficulty generating attention to the product												3%
Difficulty building or maintaining a network with all pertinent subject												
matter experts Overlapping roles or "lanes in the road"												10% 5%
Efforts to distort or suppress the analysis												3%
Adjudicating differering perspectives												14%
Pressure to reach consensus												11%
Information sharing constraints											_	4%
Time constraints Pressure to incorporate input from non-analytic elements												27% 3%
No challenges												10%
Not applicable to my work role												3%
Other												5%
Total												100%
New question added in 2021												
When considering the analytic product type that you typically prepare,												
% Difficulty generating attention to the product	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 9%	2022
Difficulty building or maintaining a network with all pertinent subject											370	
matter experts											16%	
Overlapping roles or "lanes in the road"											13%	
Efforts to distort or suppress the analysis											0% N	A after F
Pressure to reach consensus Information sharing constraints											15% 7%	
Time constraints											32%	
Time constraints Pressure to incorporate input from non-analytic elements Other											32% 2% 7%	
Time constraints Pressure to incorporate input from non-analytic elements											32% 2%	
Time constraints Pressure to incorporate input from non-analytic elements Other											32% 2% 7%	
Time constraints Pressure to incorporate input from non-analytic elements Other											32% 2% 7%	
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ											32% 2% 7% 100%	
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ	cts, is considera 2010	tion of alte	ernative ex 2012	planations 2013	and/or out 2014	comes a ro 2015	outine part 2016	of the anal	ytic process 2018	2019	32% 2% 7% 100%	2022
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes											32% 2% 7% 100%	2022 74% 21%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ										2019 88%	32% 2% 7% 100% 2021 80%	74%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No										2019 88% 7%	32% 2% 7% 100% 2021 80% 13%	74% 21%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No Not applicable to my work role										2019 88% 7% 6%	32% 2% 7% 100% 2021 80% 13% 7%	74% 21% 5%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No Not applicable to my work role Total										2019 88% 7% 6%	32% 2% 7% 100% 2021 80% 13% 7%	74% 21% 5%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No Not applicable to my work role	2010	2011								2019 88% 7% 6%	32% 2% 7% 100% 2021 80% 13% 7%	74% 21% 5%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No Not applicable to my work role Total Question wording changed in 2018 When preparing analytic products, is analysis of alternatives a routine p	part of the proce	2011 2011 2011	2012	2013	2014	2015	2016	2017	2018	2019 88% 7% 6%	32% 2% 7% 100% 2021 80% 13% 7%	74% 21% 5%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No Not applicable to my work role Total Question wording changed in 2018 When preparing analytic products, is analysis of alternatives a routine g % No	2010 part of the proce 2010 41%	2011 ess? 2011 45%	2012 2012 50%	2013 2013 42%	2014 2014 45%	2015 2015 30%	2016 2016 25%	2017 2017 26%	2018 2018 42%	2019 88% 7% 6% 100%	32% 2% 7% 100% 2021 80% 13% 7% 100%	74% 21% 5% 100%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No Not applicable to my work role Total Question wording changed in 2018 When preparing analytic products, is analysis of alternatives a routine p % No Yes	2010 part of the proce 2010 41% 59%	2011 2011 2011 45% 55%	2012 2012 50% 50%	2013 2013 42% 58%	2014 2014 45% 55%	2015 2015 30% 70%	2016 2016 25% 75%	2017 2017 26% 74%	2018 2018 42% 58%	2019 88% 7% 6% 100%	32% 2% 7% 100% 2021 80% 13% 100%	74% 21% 5% 100%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No Not applicable to my work role Total Question wording changed in 2018 When preparing analytic products, is analysis of alternatives a routine of the state	2010 part of the proce 2010 41%	2011 ess? 2011 45%	2012 2012 50%	2013 2013 42%	2014 2014 45%	2015 2015 30%	2016 2016 25%	2017 2017 26%	2018 2018 42%	2019 88% 7% 6% 100%	32% 2% 7% 100% 2021 80% 13% 100%	74% 21% 5% 100%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No Not applicable to my work role Total Question wording changed in 2018 When preparing analytic products, is analysis of alternatives a routine p % No Yes	2010 part of the proce 2010 41% 59%	2011 2011 2011 45% 55%	2012 2012 50% 50%	2013 2013 42% 58%	2014 2014 45% 55%	2015 2015 30% 70%	2016 2016 25% 75%	2017 2017 26% 74%	2018 2018 42% 58%	2019 88% 7% 6% 100%	32% 2% 7% 100% 2021 80% 13% 100%	74% 21% 5% 100%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic products % Yes No Not applicable to my work role Total Question wording changed in 2018 When preparing analytic products, is analysis of alternatives a routine polytes No No Yes Total Question responses changed in 2019	2010 part of the proce 2010 41% 59% 100%	2011 2011 2011 45% 55% 100%	2012 2012 50% 50%	2013 2013 42% 58%	2014 2014 45% 55%	2015 2015 30% 70%	2016 2016 25% 75%	2017 2017 26% 74%	2018 2018 42% 58%	2019 88% 7% 6% 100%	32% 2% 7% 100% 2021 80% 13% 100%	74% 21% 5% 100%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No Not applicable to my work role Total Question wording changed in 2018 When preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products analysis of alternatives are prepared to the preparing analytic products and prepared to the pr	2010 part of the proce 2010 41% 59% 100%	2011 2011 45% 55% 100%	2012 2012 50% 50% 100%	2013 2013 42% 58% 100%	2014 2014 45% 55% 100%	2015 2015 30% 70% 100%	2016 2016 25% 75% 100%	2017 2017 26% 74% 100%	2018 2018 42% 58% 100%	2019 88% 7% 6% 100%	32% 2% 7% 100% 100% 2021 80% 13% 7% 100%	74% 21% 5% 100%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No Not applicable to my work role Total Question wording changed in 2018 When preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives a routine preparing analytic products, is analysis of alternatives and alternatives are prepared analytic products.	2010 part of the proce 2010 41% 59% 100%	2011 2011 2011 45% 55% 100%	2012 2012 50% 50%	2013 2013 42% 58%	2014 2014 45% 55%	2015 2015 30% 70%	2016 2016 25% 75%	2017 2017 26% 74%	2018 2018 42% 58%	2019 88% 7% 6% 100%	32% 2% 7% 100% 100% 2021 80% 13% 100%	74% 21% 5% 100% 2022
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No Not applicable to my work role Total Question wording changed in 2018 When preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products, is analysis of alternatives a routine power of the preparing analytic products and preparing analytic products are prepared to the preparing analytic products and prepared to the prepared to	2010 part of the proce 2010 41% 59% 100%	2011 2011 45% 55% 100%	2012 2012 50% 50% 100%	2013 2013 42% 58% 100%	2014 2014 45% 55% 100%	2015 2015 30% 70% 100%	2016 2016 25% 75% 100%	2017 2017 26% 74% 100%	2018 2018 42% 58% 100%	2019 88% 7% 6% 100%	32% 2% 7% 100% 100% 2021 80% 13% 7% 100%	74% 21% 5% 100% 2022 2022
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No Not applicable to my work role Total Question wording changed in 2018 When preparing analytic products, is analysis of alternatives a routine p % No No Yes Total Question responses changed in 2019 How often are the results of these alternative considerations included in % Always Frequently Sometimes	2010 part of the proce 2010 41% 59% 100%	2011 2011 45% 55% 100%	2012 2012 50% 50% 100%	2013 2013 42% 58% 100%	2014 2014 45% 55% 100%	2015 2015 30% 70% 100%	2016 2016 25% 75% 100%	2017 2017 26% 74% 100%	2018 2018 42% 58% 100%	2019 88% 7% 6% 100% 2019 NA 2019 4% 48% 44%	32% 2% 7% 100% 100% 2021 80% 13% 7% 100% 2021 after FY18 2020 5% 21%	74% 21% 5% 100% 2022 2022 4% 15% 51%
Time constraints Pressure to incorporate input from non-analytic elements Other Total Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic produ % Yes No Not applicable to my work role Total Question wording changed in 2018 When preparing analytic products, is analysis of alternatives a routine g % No Yes Total Question responses changed in 2019 How often are the results of these alternative considerations included in % Always Frequently Sometimes Rarely	2010 part of the proce 2010 41% 59% 100%	2011 2011 45% 55% 100%	2012 2012 50% 50% 100%	2013 2013 42% 58% 100%	2014 2014 45% 55% 100%	2015 2015 30% 70% 100%	2016 2016 25% 75% 100%	2017 2017 26% 74% 100%	2018 2018 42% 58% 100%	2019 88% 6% 100% 2019 NA 2019 4% 18% 44% 27%	32% 27% 100% 100% 2021 80% 13% 7% 1000% 2021 after FY18 2020 5% 21% 51% 51% 520%	74% 21% 5% 100% 2022 2022 4% 15% 51% 25%
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Which of the following is the primary reason the alternative considera	ations were exclu	ded from t	he publishe	ed product?							
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Time constraints											
Product template constraints Perceived to undermine confidence in the analytic judgments											
Perceived as not relevant or did not add value to the product											
Perceived that the consumer would be averse to alternatives											
Other Total											
TOTAL											
New question added in 2021											
Which of the following is the primary reason the alternative considera %	ations were exclu 2010	ded from t 2011	he publishe 2012	ed product? 2013	2014	2015	2016	2017	2018	2019	2021
Time constraints											0%
Product template constraints It was perceived as not relevant or did not add value to the product											27%
it was perceived as not relevant or did not add value to the product											55%
It was discouraged or removed by reviewer											14%
It was perceived the customer would be averse to inclusion of alternative	ves										
Total											100%
1000											1007
New question added in 2022 What is the primary challenge to conveying significant differences in a	nalytic judament	s and/or d	issant in th	o analytic n	roduct two	o that you	tunically n	ronaro?			
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Pressure to maintain the existing analytic line or status quo on a topic											
Perception that the consumer is averse to products conveying differing views											
Perception that differing views undermine the main analytic judgement	t										
Pressure to reach consensus											
Difficulty adjudicating conflicting input											
Policies delineating lead, collaboration, and coordination roles Information sharing constraints, including compartmentalization											
No challenges											
Not applicable to my work role											
Other											
Total											
Question not asked in 2022 New question added in 2021 In the past year, were you involved in election security-related intellig	gence analysis?										
Question not asked in 2022 New question added in 2021 In the past year, were you involved in election security-related intellig %	gence analysis? 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	
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Total	100%

Question not asked in 2022												
Did you receive assistance that was effective in resolving the problem?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
No	33%	0%	20%	17%	0%	22%	16%	6%	42%	25%	NA after	EV40
Yes/Partially	67%	100%	80%	83%	100%	78%	84%	94%	58%	75%	NA arter	F119
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%		