Total Population 0

| estion wording changed in 2021 | | | | | | | | | | | | |
|--|----------------------------------|---------------------|---------------------|---------------------|-------------|-----------|-----------------------------------|-----------------------------|---|-------------------------------------|---|--|
| hich of the following best describes your work role? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| alyst | 2010 | | | 2010 | 2021 | 2015 | 2020 | 2027 | 2010 | 7 | 26 | 24 |
| anager of analysts | | | | | | | | | | 1 | 22 | 14 |
| nalytic enabler | | | | | | | | | | 2 | 6 | 4 |
| ther otal | | | | | | | | | | 10 | 55 | 43 |
| OE | | | | | | | | | | | | #DIV/0! |
| | | | | | | | | | | | | • |
| iginal response categories | | | | | | | | | | | | |
| hat is your work role? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| anager of analysts | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 7 | 2018 | 2019 | 2021 | 2022 |
| nalyst | | | | | | | 36 | 26 | 25 | NA | after FY18 | |
| ther (new in 2017) | | | | | | | | 6 | 0 | | | |
| otal | | | | | | | 48 | 33 | 31 | | | |
| OE . | | | | | | | #DIV/0! | #DIV/0! # | #DIV/0! | | | |
| uestion wording changed in 2021 | | | | | | | | | | | | |
| ow long have you been involved in analytic work in the IC? | | | | | | | | | | | | |
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| ss than 5 years | | | | | | | 21 | 1 | 2 | 2 | 3 | 4 |
| 9 years | | | | | | | 13 | 5 | 7 | 0 | 7 | 3 |
|) - 19 years | | | | | | | 10 4 | 13 20 | 17 11 | 4 4 | 24 23 | 15 21 |
| years or more tal | | | | | | | 48 | 39 | 37 | 10 | 57 | 43 |
| | | | | | | | .0 | 33 | ٥. | | ٥. | .5 |
| uestion wording changed in 2021 | | | | | | | | | | | | |
| uestion responses changed in 2021 | | | | | | | | | | | | |
| the past year, have you experienced distortion and/or suppression of | analysis in viol | ation of IC 2011 | D 203? 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| s | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2010 | 2017 | 2018 | 2019 | 4 | 9 |
| | | | | | | | | | | | 51 | 30 |
| otal | | | | | | | | | | | 55 | 39 |
| OE | | | | | | | | | | | #DIV/0! : | #DIV/0! |
| | | | | | | | | | | | | |
| ew response categories added to the question in 2019 Iring the past year, do you believe that anyone attempted to distort o | r cunnrece anal | veis on wh | ich vou wo | ro working | in the face | of porcus | ivo ovidon | co which su | unnorted w | our origina | Laccoccmo | n+2 |
| aring the past year, do you beneve that anyone attempted to distort o | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| es . | | | | | | | | | | 0 | | |
| es, I suspect but am not sure it has occurred | | | | | | | | | | 0 N | IA after FY1 | 19 |
| | | | | | | | | | | | | |
| | | | | | | | | | | 10 | | |
| otal | | | | | | | | | | 10 | | |
| o otal IOE | | | | | | | | | | | | |
| otal | | | | | | | | | : | 10 | | |
| otal IOE riginal response categories | | | | | | | | | : | 10 | | |
| otal IOE | | | | | | | | | | 10 #DIV/0! | | |
| otal IOE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort o | r surpress anal | ysis on whi 2011 | ich you wei 2012 | re working? 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 10 | 2021 | 2022 |
| otal OE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort o | | | | | 2014 | 2015 | 36 | 29 | 2018 31 | 10 #DIV/0! | 2021 after FY18 | |
| otal OE riginal response categories sestion wording changed in 2018 suring the past year, do you believe that anyone attempted to distort of the past year. | | | | | 2014 | 2015 | 36 10 | 29 7 | 2018 31 3 | 10 #DIV/0! | | |
| otal OE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or the past year, do you believe that anyone attempted to distort or the past year, do you believe that anyone attempted to distort or the past year, do you believe that anyone attempted to distort or the past year, do you believe that anyone attempted to distort or the past year. | | | | | 2014 | | 36 10 46 | 29 7 36 | 2018 31 3 34 | 10 #DIV/0! | | |
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| otal OE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or out is stal OE uestion wording changed in 2021 uestion responses changed in 2021 ow often did you experience distortion and/or suppression of analysis | 2010 | | | | 2014 | | 36 10 46 | 29 7 36 | 2018 31 3 34 | 10 #DIV/0! | after FY18 | 2022 |
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| tal DE iginal response categories testion wording changed in 2018 rring the past year, do you believe that anyone attempted to distort or s s tal DE testion wording changed in 2021 testion wording changed in 2021 two often did you experience distortion and/or suppression of analysis instantly (daily) testion responses changed in 2021 two often did you experience distortion and/or suppression of analysis instantly (daily) testion wording changed in 2021 to often did you experience but less than monthly) rely (Once or twice) tal DE two response categories added to the question in 2019 testion wording changed in 2019 ter the past year how often did you face distortion or suppression of y a daily or monthly basis ter the past year how often did you face distortion or suppression of y a daily or monthly basis ter al times a year (less than 12 but more than 3) 3 times tal DE two response categories in 2018 two often do you face distortion/suppression of your analysis? | 2010 ? 2010 our analysis? 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 36 10 46 #DIV/0! 2016 | 29 7 36 #DIV/0! ii | 2018 31 3 34 #DIV/0! 2018 | 2019 NA 2019 0 0 0 0 0.00% | 2021 0 0 2 2 2 4 #DIV/0! | 2022 0 1 3 5 9 #DIV/0! |
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| | 2010 | 2011 | ing in the fa 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
|--|-------------------|----------------------|-----------------------|--------------|---------------------|-------------|--------|------|------|------------------------|--|--|
| Once 'wice | | | | | | | 2 1 | | | | | |
| Three times | | | | | | | 0 | | NA | after FY17 | | |
| More than three times | | | | | | | 7 | | | | | |
| otal | | | | | | | 10 | | | | | |
| New question added in 2022 | | | | | | | | | | | | |
| When considering your most signficant expeirence with distortion and/or su | ppression of 2010 | of analysis, 2011 | | | ard was pri 2014 | marily viol | | 2017 | 2010 | 2010 | 2024 | 2022 |
| Analytic Standard A - Objective | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Analytic Standard B - Independent of political consideration | | | | | | | | | | | | 2 |
| Analytic Standard C - Timely Analytic Standard D - Based on all available sources of intelligence informati | | | | | | | | | | | | 0 |
| Analytic Standard B - Based on all available sources of intelligence limbilitation Analytic Standard E - Implements and exhibits Analytic Tradecraft Standards | | | | | | | | | | | | 2 |
| Other | | | | | | | | | | | | 0 |
| otal OBJ | | | | | | | | | | | | 9 |
| lew question added in 2022 | | | | | | | | | | | | |
| When considering your most significant experience with distortion and/or su | | | | | | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| n A dictated/predetermined analytic line | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 1 |
| A changed analytic line absent sufficient sourcing or argumentation | | | | | | | | | | | | 1 |
| Distorted or suppressed judgements, sourcing, uncertainty, assumptions, or | | | | | | | | | | | | 6 |
| Distorted or suppressed analysis of alternativess or dissent Discouraged analysis/production on a particular topic absent sufficient reas | | | | | | | | | | | | 0 |
| Delayed, shelved, or recalled analysis absent sufficient reasoning | | | | | | | | | | | | 1 |
| Distorted or suppressed input to, or comments on, a product | | | | | | | | | | | | 0 |
| nformation to which I did not have access changed the analysis Analysis mischaracterized in conveyance to a consumer | | | | | | | | | | | | 0 |
| A deliberately distorted product classification | | | | | | | | | | | | 0 |
| Other Total OBJ | | | | | | | | | | | | 9 |
| | | | | | | | | | | | | |
| Question wording changed in 2021 | | | | | | | | | | | | |
| Question responses changed in 2021 When considering your most significant experience of distortion and/or supp | oression of | analysis. v | vhat form d | lid it take? | | | | | | | | |
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| My product was not published | | | | | | | | | | | 0 1 | |
| The product was deliberately delayed was discouraged from writing a product | | | | | | | | | | | 0 | |
| The anlytic line was dictated to me | | | | | | | | | | | 0 | |
| The main analytic line was changed without sufficient justification, argumen | | | | | | | | | | | 0 N | IA after F |
| ludgements, sourcing, and/or confidence levels were mischaracterized or re A briefer mischaracterized the assessment/product to a consumer | | | | | | | | | | | 1 | |
| An internal IC element/CCMD senior mischaracterized the assessment/prod | | | | | | | | | | | 0 | |
| My comments or dissent on a product were distorted or suppressed | | | | | | | | | | | 0 | |
| Other Fotal OBJ | | | | | | | | | | | 4 | |
| | | | | | | | | | | | | |
| New question added in 2019 When considering the most signficant instance of distortion or suppression, | what form | did it take | ? | | | | | | | | | |
| 1 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| My product was not published | | | | | | | | | | 0 | | |
| was discouraged from writing a product My analytic line was dictated to me | | | | | | | | | | 0 0 | | |
| .,, | | | | | | | | | | | | |
| The main analytic line of my product was deliberately changed during review | | | | | | | | | | 0 | | |
| Analytic points, supporting evidence, and/or confidence levels in my produc | | | | | | | | | | 0 | NA after | FY19 |
| Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis | | | | | | | | | | | NA after | FY19 |
| Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points | | | | | | | | | | 0 0 | NA after | FY19 |
| unalytic points, supporting evidence, and/or confidence levels in my produc the brief reither suppressed or misrepresented the analysis in internal agency senior changed, deleted, or added minor analytic points by comments or dissent on a product were suppressed or distorted other | | | | | | | | | | 0 0 0 0 | NA after | FY19 |
| unalytic points, supporting evidence, and/or confidence levels in my produc the brief reither suppressed or misrepresented the analysis in internal agency senior changed, deleted, or added minor analytic points by comments or dissent on a product were suppressed or distorted other | | | | | | | | | | 0 0 0 0 | NA after | FY19 |
| Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points only comments or dissent on a product were suppressed or distorted Other Total OBJ | | | | | | | | | | 0 0 0 0 | NA after | FY19 |
| Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points of the product were suppressed or distorted Other Total OBJ | | | | | | | | | | 0 0 0 0 | NA after | FY19 |
| Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points And y comments or dissent on a product were suppressed or distorted Other Fotal OBJ Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0 0 0 0 | 2021 | 2022 |
| Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis Analytic points of internal agency senior changed, deleted, or added minor analytic points of the control of | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0 0 0 0 0 | 2021 | 2022 1 |
| Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points Any comments or dissent on a product were suppressed or distorted Other Total OBJ Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0 0 0 0 0 | 2021 | 2022 |
| Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points Andy comments or dissent on a product were suppressed or distorted Other Total OBJ Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? Other of the did not receive feedback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0 0 0 0 0 | 2021 1 0 | 2022 1 0 |
| Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis A internal agency senior changed, deleted, or added minor analytic points only comments or dissent on a product were suppressed or distorted other other or dissent on a product were suppressed or distorted other other or dissent on a product were suppressed or distorted other other or dissent on a product were suppressed or distorted other other or dissent on a product were suppressed or distorted other other or dissent or advantage of the control of t | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0 0 0 0 0 | 2021 1 0 0 2 0 | 2022 1 0 2 2 2 |
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| Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis A internal agency senior changed, deleted, or added minor analytic points. My comments or dissent on a product were suppressed or distorted other Total OBJ Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? I did not receive feedback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication Content was changed or deleted to better meet customer needs Content was changed or deleted because of differeing views from the field Content was changed or deleted because it was too long, complicated, or te information to which I do not have access changed the analysis | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0 0 0 0 0 | 2021 1 0 0 0 0 0 0 0 | 2022 1 0 2 2 1 0 0 0 |
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| Analytic points, supporting evidence, and/or confidence levels in my product briefer either suppressed or misrepresented the analysis with internal agency senior changed, deleted, or added minor analytic points of the content of th | ring this inc | cident? | | | | | | | | 2019 0 2019 0 | 2021 1 0 0 0 0 0 0 0 0 0 0 0 | 2022 1 0 2 2 1 0 0 0 0 0 1 1 2 9 |
| unalytic points, supporting evidence, and/or confidence levels in my productor briefer either suppressed or misrepresented the analysis in internal agency senior changed, deleted, or added minor analytic points of y comments or dissent on a product were suppressed or distorted other otal OBJ Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? Indid not receive feedback or explanation he analysis did not meet threshold or priority for publication he analysis did not meet one or more of the analytic tradecraft standards sissent or alterantive analysis was not accepted concurrence from a particular component was required for publication ontent was changed or deleted to better meet customer needs content was changed or deleted because of differeing views from the field ontent was changed or deleted because it was too long, complicated, or tenformation to which I do not have access changed the analysis he assessment was policy prescriptive otal OBJ | ring this inc | cident? | | | | | | | | 2019 | 2021 1 0 0 0 0 0 0 0 0 0 0 0 | 2022 1 0 2 2 1 0 0 0 0 0 1 1 2 9 |

| was told that concurrence from a particular agency or office was required f | | | | | | | | | | 0 | | |
|--|----------------------|--------------------|-------------|--------------|------------|---------------|-------------|------|------|----------|--------------|------------|
| was told that my analysis was changed or deleted so that the product woul was told additional/special compartmented information (which I do not ha | | | | | | | | | | 0 | | |
| vas told additional/special compartmented information (which i do not have | | | | | | | | | | 0 1 | NA after FY: | 19 |
| vas told that my product did not meet appropriate tradecraft standards | | | | | | | | | | 0 | | |
| vas told that my analysis was changed or deleted in response to policymak | | | | | | | | | | 0 | | |
| vas told that my analysis was changed in response to differing views from | | | | | | | | | | 0 | | |
| vas told that my analysis was too complicated or technical and has to be si | | | | | | | | | | 0 | | |
| did not receive any feedback or explanation as to why my product was dist | | | | | | | | | | 0 | | |
| ther otal OBJ | | | | | | | | | | 0 | | |
| | | | | | | | | | | ŭ | | |
| Jestion responses changed in 2022 ho was the primary source of your most significant experience with distor | tion and/o | r sunnrossi | ion of anal | veie? | | | | | | | | |
| no was the primary source of your most significant experience with distor | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| nalyst within my IC element/CCMD | | | | | | | | | | | | 1 |
| lanager/supervisor within my IC element/CCMD | | | | | | | | | | | | 1 |
| eviewer within my IC element/CCMD | | | | | | | | | | | | 2 |
| enior executive/military officer within my IC element/CCMD ntelligence professional from another IC element/CCMD | | | | | | | | | | | | 1 4 |
| ntelligence professional at an ODNI component (NIC, NIM, PDB, etc.) | | | | | | | | | | | | 0 |
| ther | | | | | | | | | | | | 0 |
| otal OBJ | | | | | | | | | | | | 9 |
| uestion wording changed in 2021 | | | | | | | | | | | | |
| uestion responses changed in 2021 | m ard/ | | of carl | •3 | | | | | | | | |
| tho was the primary source of your most significant experience of distortion | on and/or st 2010 | uppression 2011 | 2012 | s? 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| nalyst within my IC element/CCMD | | | | | | | | | | | 0 | |
| Manager/supervisor within my IC element/CCMD | | | | | | | | | | | 0 | |
| teviewer within my IC element/CCMD | | | | | | | | | | | 2 | |
| enior executive within my IC elmement/CCMD | | | | | | | | | | | 0 2 | IA after F |
| ntelligence professional from another IC element/CCMD ntelligence professional at an ODNI component (NIC, NIM, PDB, etc.) | | | | | | | | | | | 0 | |
| IS Government official outisde of the IC | | | | | | | | | | | 0 | |
| Other | | | | | | | | | | | 0 | |
| otal OBJ | | | | | | | | | | | 4 | |
| lew response categories added to the question in 2019 | | | | | | | | | | | | |
| ource | | | | | | | | | | | | |
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| nternal colleague irst-level manager | | | | | | | | | | 0 | | |
| flid-level/Senior supervisor within your IC element Ion-supervisory internal analyst reviewer (e.g., SIOs) | | | | | | | | | | 0 | | |
| Ion-analyst senior within your IC element | | | | | | | | | | 0 | | |
| Senior leadership | | | | | | | | | | 0 | NA after | FY19 |
| xternal IC colleague or supervisor | | | | | | | | | | 0 | | |
| NI element (NIC, NIM, etc.) | | | | | | | | | | 0 | | |
| IS government official outside the IC | | | | | | | | | | 0 | | |
| ditor or senior reviewer of an IC publication Other | | | | | | | | | | 0 | | |
| otal OBJ | | | | | | | | | | 0 | | |
| | | | | | | | | | | | | |
| lew response categories in 2018 ource | | | | | | | | | | | | |
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| nternal colleague | | | | | | | | | 0 | | | |
| irst-level manager | | | | | | | | | 0 | | | |
| Aid-level/Senior supervisor within your IC element | | | | | | | | | 3 | | | |
| xternal colleague | | | | | | | | | 0 | | | |
| Ion-intelligence senior xternal IC supervisor | | | | | | | | | 0 | N/ | after FY18 | |
| xternal IC supervisor Ion-supervisory reviewer | | | | | | | | | 0 | | | |
| NI element (NIC, NIM, etc.) | | | | | | | | | 0 | | | |
| S government official outside the IC | | | | | | | | | 0 | | | |
| o government omed outside the re | | | | | | | | | 0 | | | |
| otal OBJ | | | | | | | | | 3 | | | |
| riginal response categories | | | | | | | | | | | | |
| ource | | | | | | | | | | | | |
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| lon-supervisory professional within your IC element | | | | | | | 3 | 3 | | | | |
| upervisor within your IC element | | | | | | | 8 | 4 | | NA afte | EV17 | |
| ntelligence professional outside your IC element S government official outside the IC | | | | | | | 3 2 | 1 | | IVA arte | (117) | |
| ther | | | | | | | 0 | 0 | | | | |
| otal OBJ | | | | | | | 16 | 9 | | | | |
| uestion wording changed in 2022 | | | | | | | | | | | | |
| uestion wording changed in 2022 uestion wording changed in 2021 | | | | | | | | | | | | |
| Luestion responses changed in 2021 | | | | | | | | | | | | |
| uestion design changed in 2021 | | | | | | | | | | | | |
| your perception, to what extent were the following factors a motive for y | our most si | gnficant e | xperience v | with distort | tion and/o | r suppression | on of analy | sis? | | | | |
| laintain an existing analytic line or status quo on a topic | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| ot a factor | 2010 | 2011 | 2012 | 2013 | 2017 | 2013 | 2010 | 2017 | 2010 | 2013 | 1 | 1 |
| omewhat a factor | | | | | | | | | | | 1 | 2 |
| moderate factor | | | | | | | | | | | 1 | 2 |
| A Control of the Control | | | | | | | | | | | 0 | 4 |
| in important factor Unsure | | | | | | | | | | | 1 | 0 |

Total OBJ 9 In your perception, to what extent were the following factors a motive for your most signficant experience with distortion and/or suppression of analysis? Align to an individual's perspective 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Not a factor Somewhat a factor A moderate factor 1 n An important factor 6 Unsure Total OBJ In your perception, to what extent were the following factors a motive for your most signficant experience with distortion and/or suppression of analysis? Support/protect operational equities 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Not a factor Somewhat a factor 0 A moderate factor 0 0 An important factor 2 Unsure Total OBJ In your perception, to what extent were the following factors a motive for your most signficant experience with distortion and/or suppression of analysis? Support/protect bureaucratic interests 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 Not a factor Somewhat a factor 0 A moderate factor 0 An important factor Unsure n Total OBJ In your perception, to what extent were the following factors a motive for your most signficant experience with distortion and/or suppression of analysis? Provoke or prevent policymaker action or response 2010 2011 2012 2013 2014 2015 2016 2018 2019 2021 2022 Not a factor Somewhat a factor 0 0 A moderate factor An important factor Unsure In your perception, to what extent were the following factors a motive for your most signficant experience with distortion and/or suppression of analysis? Support or oppose a policy agenda or narrative 2010 2011 2012 2013 2014 2015 2016 2018 2019 2021 2022 Not a factor Somewhat a factor Ω n A moderate factor 0 2 An important factor Unsure Total OBJ Motive 2011 2012 2013 2014 2015 2017 2019 Maintain an existing analytic line Support views of an internal supervisor/management Support views of internal colleague(s) Support views of external colleague(s) Support views of external management Support views of governemnet/policy official(s) NA after FY19 To support operational equities To suppress information deemed embarassing to the Department, Agency o To prevent policymaker action or response on a topic 0 Not sure what the motive was 0 Other Total OBJ Motive 2011 2014 2018 2022 2010 2012 2013 2015 2016 2017 2019 2021 Maintain existing analytic line Support views of internal supervisor/management Support views of internal colleague 0 Support views of external colleague 0 Support views of external management Support views of government/policy official NA after FY18 To support increase/decrease of resources for operational, military or USG p Unintentional Unsure what the motive was 0 Other 0 To suppress information deemed embarrassing to the Department, Agency (To prevent policymaker action\response Original response categories Motive 2013 2014 2015 2016 2022 2010 2011 2012 2017 2018 2019 2021 To support supervisor within your IC element To support IC personnel or management outside your IC element To support government official outside the IC

| am unsure what the motive was | | | | | | | 1 | 0 | | NA after | FY17 | |
|---|------------|-----------|-------------|----------|------|------|---------|-----------|---------|------------|---|---|
| advertent/unintended | | | | | | | 3 | 2 | | IVA ditter | 1117 | |
| avoid conflicting with an existing analytic line | | | | | | | 6 | 4 | | | | |
| ther tal OBJ | | | | | | | 1 16 | 9 | | | | |
| Idi OBJ | | | | | | | 10 | 9 | | | | |
| estion wording changed in 2022 | | | | | | | | | | | | |
| d you seek assistance to address this matter? | | | | | | | | | | | | |
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| lo es | | | | | | | | | | | | 2 7 |
| otal | | | | | | | | | | | | 9 |
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| | | | | | | | | | | | | |
| Question wording changed in 2021 Question responses changed in 2021 | | | | | | | | | | | | |
| id you seek assistance in dealing with this most signficant experience of dis- | ortion and | or suppre | ssion of ar | nalysis? | | | | | | | | |
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| lo | | | | | | | | | | | 1 | |
| es | | | | | | | | | | | 3 N | IA after F |
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| ouring the past year, did you seek assistance in dealing with distortion or sup | pression? | | | | | | | | | | | |
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| lo | | | | | | | 4 6 | 4 | 2 1 | 0 | NIA -64 | - FV40 |
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| huadian washing sharped in 2000 | | | | | | | | | | | | |
| Question wording changed in 2022 Did you seek assistance from the analytic ombuds? | | | | | | | | | | | | |
| nu you seek assistance from the analytic ombuus? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| es | | | | | | - | - | | | | | 3 |
| lo . | | | | | | | | | | | | 4 |
| otal OBJ | | | | | | | | | | | | 7 |
| Question wording changed in 2021 | | | | | | | | | | | | |
| Did you seek assistance from your IC element/CCMD analytic ombudsman? | | | | | | | | | | | | |
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| es | | | | | | | | | | | 1 | |
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| otal OBJ | | | | | | | | | | | 3 | |
| New question added in 2019 | | | | | | | | | | | | |
| Did you go to your IC element's ombudsman for help? | | | | | | | | | | | | |
| 1 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| res | | | | | | | | | | 0 | NA after | FY19 |
| No Total OBJ | | | | | | | | | | 0 | | |
| | | | | | | | | | | | | |
| Question wording changed in 2022 | | | | | | | | | | | | |
| Question responses changed in 2022 | 1.2 | | | | | | | | | | | |
| What is the primary reason you did not seek assistance from the analytic om | 2010 | 2011 | 2012 | 2013 | | 2015 | | | | | | |
| Did not believe anything would change | 2010 | | | | 2014 | | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| | | 2011 | 2012 | | 2014 | 2013 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| | | 2011 | 2012 | | 2014 | 2013 | 2016 | 2017 | 2018 | 2019 | 2021 | |
| Did not know who to go to for help | | 2011 | 2012 | | 2014 | 2013 | 2016 | 2017 | 2018 | 2019 | 2021 | 0 |
| Did not know who to go to for help ioncerns regarding retribution ioncerns regarding confidentiality | | 2011 | 2012 | | 2014 | 2013 | 2016 | 2017 | 2018 | 2019 | 2021 | 0 0 0 |
| Did not know who to go to for help Concerns regarding retribution Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances among individu | | 2011 | 2012 | | 2014 | 2013 | 2016 | 2017 | 2018 | 2019 | 2021 | 0 0 0 0 |
| Did not know who to go to for help concerns regarding retribution concerns regarding confidentiality concerns regarding rank, tenure, or other power imbalances among individual time constraints/press of business | | 2011 | 2012 | | 2014 | 2013 | 2016 | 2017 | 2018 | 2019 | 2021 | 0 0 0 |
| Did not know who to go to for help oncerns regarding retribution oncerns regarding confidentiality oncerns regarding rank, tenure, or other power imbalances among individu | | 1011 | 2012 | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 0 0 0 0 1 2 |
| Did not know who to go to for help concerns regarding retribution concerns regarding confidentiality concerns regarding confidentiality concerns regarding rank, tenure, or other power imbalances among individuation constraints/press of business was dissuaded from seeking assistance bid not know a process exists for addressing the matter | | 1011 | 2012 | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 0 0 0 0 1 2 |
| old not know who to go to for help oncerns regarding retribution oncerns regarding retribution oncerns regarding confidentiality oncerns regarding rank, tenure, or other power imbalances among individuation constraints/press of business was dissuaded from seeking assistance id not know a process exists for addressing the matter resumed others involved would seek assistance ther | | 1011 | 2012 | | 2014 | 2013 | 2016 | 2017 | 2018 | 2019 | 2021 | 0 0 0 0 1 2 0 0 |
| old not know who to go to for help oncerns regarding retribution oncerns regarding retribution oncerns regarding confidentiality oncerns regarding rank, tenure, or other power imbalances among individuation constraints/press of business was dissuaded from seeking assistance id not know a process exists for addressing the matter resumed others involved would seek assistance ther | | 1011 | 2012 | | 2014 | 2013 | 2016 | 2017 | 2018 | 2019 | 2021 | 0 0 0 0 1 2 0 0 |
| Did not know who to go to for help oncerns regarding retribution oncerns regarding retribution oncerns regarding confidentiality oncerns regarding rank, tenure, or other power imbalances among individual ime constraints/press of business was dissuaded from seeking assistance id not know a process exists for addressing the matter resumed others involved would seek assistance ther otal OBJ | | 1011 | 2012 | | 2014 | 2013 | 2016 | 2017 | 2018 | 2019 | 2021 | 0 0 0 0 1 2 0 0 |
| Did not know who to go to for help oncerns regarding retribution oncerns regarding confidentiality oncerns regarding retribution oncerns regarding rank, tenure, or other power imbalances among individual ime constraints/press of business was dissuaded from seeking assistance id not know a process exists for addressing the matter resumed others involved would seek assistance ther otal OBJ | | 2012 | 2012 | | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 0 0 0 0 1 2 0 0 |
| old not know who to go to for help oncerns regarding retribution oncerns regarding confidentiality oncerns regarding retribution oncerns regarding rank, tenure, or other power imbalances among individual ime constraints/press of business was dissuaded from seeking assistance id not know a process exists for addressing the matter resumed others involved would seek assistance there otal OBJ | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 0 0 0 0 1 2 0 0 |
| oncerns regarding retribution oncerns regarding retribution oncerns regarding confidentiality oncerns regarding rank, tenure, or other power imbalances among individuance ime constraints/press of business was dissuaded from seeking assistance id not know a process exists for addressing the matter resumed others involved would seek assistance ther otal OBJ lew question added in 2021 thy did you not seek assistance from your analytic ombudsman? oncerns regarding retribution | 2010 | | | | | | | | | | 2021 0 | 0 0 0 0 1 2 0 0 1 0 4 |
| Did not know who to go to for help oncerns regarding retribution oncerns regarding confidentiality oncerns regarding retribution oncerns regarding rank, tenure, or other power imbalances among individual time constraints/press of business was dissuaded from seeking assistance bid not know a process exists for addressing the matter resumed others involved would seek assistance bither otal OBJ | 2010 | | | | | | | | | | 2021 0 0 | 0 0 0 0 1 2 0 0 1 0 4 |
| Did not know who to go to for help oncerns regarding retribution oncerns regarding confidentiality oncerns regarding retribution oncerns regarding rank, tenure, or other power imbalances among individuation constraints/press of business was dissuaded from seeking assistance bid not know a process exists for addressing the matter resumed others involved would seek assistance bither otal OBJ The content of | 2010 | | | | | | | | | | 2021 0 0 | 0 0 0 0 1 2 0 0 1 0 4 |
| Did not know who to go to for help oncerns regarding retribution oncerns regarding confidentiality oncerns regarding rank, tenure, or other power imbalances among individual ime constraints/press of business was dissuaded from seeking assistance id not know a process exists for addressing the matter resumed others involved would seek assistance otal OBJ lew question added in 2021 Vlyy did you not seek assistance from your analytic ombudsman? oncerns regarding retribution oncerns regarding confidentiality oncerns regarding rank, tenure, or other power imbalances of individual(s) ime constraints/press of businsess | 2010 | | | | | | | | | | 2021 0 0 | 0 0 0 0 1 2 0 0 1 0 4 |
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| ing on the Analytic Standards | | | | | | | | | | | | 12 |
| note awareness of the analytic ombuds as a resource to address conceruistent and transparent product review and feedback practices | | | | | | | | | | | | 2 7 |
| istent and transparent product review and reedback practices | | | | | | | | | | | | 5 |
| munication, guidance, and strategic messaging about the Analytic Stanc | | | | | | | | | | | | 2 |
| ership commitment to preserve objective analysis independent from posess resource-to-task imbalances | | | | | | | | | | | | 5 2 |
| ess resource-to-task impaiances er | | | | | | | | | | | | 1 |
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| ssure to reach consensus, including distorting or suppressing analysis of a | | | | | | | | | | | | 2 |
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| 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 | Which of the following is the primary reason the alternative confirme constraints reduct template constraints received to undermine confidence in the analytic judgments received to undermine confidence in the analytic judgments received to undermine confidence in the analytic judgments received that the consumer would be averse to alternatives received that the consumer would be averse to alternatives received that the consumer would be averse to alternatives received that the consumer would be averse to alternative confirmed to the following is the primary reason the alternative confirmed to the following is the primary reason the alternative confirmed to the following is the primary reason the alternative confirmed to the following is the primary reason the alternative confirmed to the following is the primary reason the alternative confirmed to the processory of the following is the primary reason the alternative confirmed to the processory of the following is the primary reason the alternative confirmed to the processory of the following is the primary reason the alternative confirmed to the processory of the following is the primary reason the alternative confirmed to the processory of the consumer is averse to products conveying of the primary challenge to conveying significant different primary challenge to conveying significant different primary that the consumer is averse to products conveying of the primary challenge to conveying significant different primary challenge to conveying | onsiderations were 2 duct alternatives nces in analytic jud 2 a topic differing view dgement | e exclude | ed from th 2011 | e publishe 2012 | 2013 ed product 2013 | 2014 2014 | 2015 | 2016 typically p | 2017 | 2018 | 2019 | 2021 0 2 1 N 0 0 3 3 #DIV/0! | 0 2 0 0 0 1 3 #DIV/0! 2022 3 2 5 3 5 1 4 8 4 4 2 |
| | Which of the following is the primary reason the alternative continued to the following is the primary reason the alternative continued to the product template constraints received to undermine confidence in the analytic judgments received to undermine confidence in the analytic judgments received to a not relevant or did not add value to the product received that the consumer would be averse to alternatives obtained to the product received that the consumer would be averse to alternatives of the following is the primary reason the alternative continued to the following is the primary reason the alternative continued to the product template constraints the was perceived as not relevant or did not add value to the product the wast discouraged or removed by reviewer the was perceived the customer would be averse to inclusion of a rotal form the following is the primary challenge to conveying significant different in the primary challenge to conveying significant different in the consumer is averse to products conveying deterception that the consensus in the consensus of the primary challenge to conveying the main analytic judiversure to reach consensus information sharing constraints, including compartmentalization to challenges to the conveying lead, collaboration, and coordination roles information sharing constraints, including compartmentalization to challenges to the primary challenge to the primary cha | onsiderations were 2 duct alternatives nces in analytic jud 2 a topic differing view dgement | e excludion | ed from th 2011 | e publishe 2012 | 2013 ed product 2013 | 2014 2014 | 2015 | 2016 typically p | 2017 | 2018 | 2019 | 2021 0 2 1 N 0 0 3 3 #DIV/0! | 0 2 0 0 0 1 3 #DIV/0! 2022 3 2 5 3 5 1 4 8 4 4 2 |
| | Which of the following is the primary reason the alternative continued to the following is the primary reason the alternative continued to the product template constraints received to undermine confidence in the analytic judgments received to undermine confidence in the analytic judgments received to a not relevant or did not add value to the product received that the consumer would be averse to alternatives obtained to the product received that the consumer would be averse to alternatives of the following is the primary reason the alternative continued to the following is the primary reason the alternative continued to the product template constraints the was perceived as not relevant or did not add value to the product the wast discouraged or removed by reviewer the was perceived the customer would be averse to inclusion of a rotal form the following is the primary challenge to conveying significant different in the primary challenge to conveying significant different in the consumer is averse to products conveying deterception that the consensus in the consensus of the primary challenge to conveying the main analytic judiversure to reach consensus information sharing constraints, including compartmentalization to challenges to the conveying lead, collaboration, and coordination roles information sharing constraints, including compartmentalization to challenges to the primary challenge to the primary cha | onsiderations were 2 duct alternatives nces in analytic jud. 2 a topic differing view degement on | e e exclud. ligments 1010 | 2011 ed from th 2011 and/or dis 2011 | ee publishe 2012 | 2013 ed product 2013 e analytic p 2013 | 2014 2014 2014 | e that you 2015 | typically p | 2017 repare? 2017 | 2018 | 2019 | 2021 0 2 1 0 0 0 3 #DIV/0! | 0 2 0 0 0 1 3 #DIV/0! 2022 3 2 5 3 5 1 4 8 4 2 37 |

| lo | | | | | | | | | | | 52 | A ditel F |
|--|-----------------|----------|--------------|-----------|------------|------------|--------------------|-----------------|-----------------|----------------|-------------------------------|-------------------|
| otal | | | | | | | | | | | 57 | |
| | | | | | | | | | | | | |
| uestion not asked in 2022 | | | | | | | | | | | | |
| w question added in 2021 | | | | | | | | | | | | |
| the past year, were you involved in domestic extermism-related intell | igence analysis | ? | | | | | | | | | | |
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| S | | | | | | | | | | | 5 | |
| | | | | | | | | | | | 52 N | A after F |
| tal | | | | | | | | | | | 57 | |
| estion not asked in 2022 | | | | | | | | | | | | |
| w question added in 2021 | | | | | | | | | | | | |
| the past year, were you involved in border security-related intelligence | o analysis? | | | | | | | | | | | |
| the past year, were you involved in border security-related intelligenc | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
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| | | | | | | | | | | | 53 N | A after F |
| tal | | | | | | | | | | | 57 | |
| .ui | | | | | | | | | | | 31 | |
| estion not asked in 2022 | | | | | | | | | | | | |
| ew question added in 2021 | | | | | | | | | | | | |
| nen considering your most significant experience of distortion and/or | suppression of | analysis | thich of the | following | was the ar | imanı Aral | utic Stand | ard Violator | 2 | | | |
| ien considering your most significant experience of distortion and/or | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | ytic Stand 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| jective | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 0 | 2022 |
| lependent of political considerations | | | | | | | | | | | 1 | |
| | | | | | | | | | | | | |
| mely | | | | | | | | | | | 1 N | A after F |
| used on all available sources of intelligence information | | | | | | | | | | | 1 | |
| plements and exhibits Analytic Tradecraft Standards | | | | | | | | | | | 0 | |
| her tal OBJ | | | | | | | | | | | <u>1</u> | |
| (d) OBJ | | | | | | | | | | | 4 | |
| anti-anni anti-atta 2000 | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| estion wording changed in 2021 | | | | | | | | | | | | |
| estion wording changed in 2021 | 2040 | 2044 | 2042 | 2042 | 2044 | 2045 | 2016 | 2047 | 2010 | 2040 | 2024 | 2022 |
| uestion wording changed in 2021 as the assistance effective in resolving the issue? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| estion wording changed in 2021 as the assistance effective in resolving the issue? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 1 | |
| sestion wording changed in 2021 as the assistance effective in resolving the issue? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 1 1 N | 2022 A after F |
| uestion wording changed in 2021 as the assistance effective in resolving the issue? o s rtially | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 1 1 N 1 | |
| estion wording changed in 2021 ss the assistance effective in resolving the issue? stially | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | | 1 1 N 1 3 | |
| estion wording changed in 2021 ss the assistance effective in resolving the issue? tially | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | | 1 1 N 1 | |
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| estion wording changed in 2021 as the assistance effective in resolving the issue? S citally tal DE estion not asked in 2022 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | | 1 1 N 1 3 | |
| as the assistance effective in resolving the issue? o s rtially tal DE | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | | 1 1 N 1 3 | |
| as the assistance effective in resolving the issue? s trially tal DE sestion not asked in 2022 d you receive assistance that was effective in resolving the problem? | | | | | | | | | | | 1 1 N 1 3 #DIV/0! | A after F |
| as the assistance effective in resolving the issue? S S S S S S S S S S S S S | | | | | | | 2016 | 2017 | 2018 | 2019 | 1 1 N 1 3 #DIV/0! | A after F |
| as the assistance effective in resolving the issue? os rtially tal DE suestion not asked in 2022 d you receive assistance that was effective in resolving the problem? | | | | | | | 2016 4 | 2017 2 | 2018 0 | 2019 0 | 1 N 1 N 1 3 HDIV/0! | A after F |
| uestion not asked in 2022 uestion wording changed in 2021 as the assistance effective in resolving the issue? os rtially tal OE uestion not asked in 2022 d you receive assistance that was effective in resolving the problem? os s rtially tal | | | | | | | 2016 4 0 | 2017 2 0 | 2018 0 0 | 2019 0 0 | 1 N 1 N 1 3 HDIV/0! | A after F |

| % | | | | | | | | | | | | |
|--|---|---|-------------|------------|------------|-------------|------|----------------------------|--------------------|-----------------------------------|--|--|
| | ving best describes your work role? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Analyst | | | | | | | | | | | 70% | 47% |
| Manager of analysts | 5 | | | | | | | | | | 10% | 40% |
| Analytic enabler | | | | | | | | | | | 20% | 11% |
| Other Total | | | | | | | | | | | 0% 100% | 100% |
| Total | | | | | | | | | | | 100% | 1007 |
| Original response c | • | | | | | | | | | | | |
| What is your work | role? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Manager of analysts | <u> </u> | 2010 | 2011 | 2012 | 2013 | 2014 | 2013 | 25% | 21% | 19% | 2013 | 2021 |
| Analyst | , | | | | | | | 75% | 79% | 81% | NA | after FY |
| Other (new in 2017) |) | | | | | | | | | 0% | | |
| Total | | | | | | | | 100% | 100% | 100% | | |
| Question wording of | changed in 2021 | | | | | | | | | | | |
| How long have you | been involved in analytic work in the IC? | | | | | | | | | | | |
| % | | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Less than 5 years 5 - 9 years | | | | | | | | 44% 27% | 3% 13% | 5% 19% | 20% 0% | 59 129 |
| 10 - 19 years | | | | | | | | 21% | 33% | 46% | 40% | 429 |
| 20 years or more | | | | | | | | 8% | 51% | 30% | 40% | 40% |
| Total | | | | | | | | 100% | 100% | 100% | 100% | 100% |
| Question wording of Question responses | | | | | | | | | | | | |
| In the past year, ha | ve you experienced distortion and/or suppression | | | | | | | | | | | |
| % Yes | | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Yes No | | | | | | | | | | | | 79 939 |
| Total | | | | | | | | | | | | 100% |
| | | | | | | | | | | | | |
| | gories added to the question in 2019 | ± | | :aba | | in the feet | -f | | bisb s | | | |
| % | ar, do you believe that anyone attempted to distor | t or suppress anal | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | <u>2018</u> | ur origina 2019 | assessi 2021 |
| Yes | | 2010 | 2011 | 2012 | 2013 | 2017 | 2013 | 2010 | 2017 | 2010 | 0% | 2021 |
| Yes, I suspect but ar | m not sure it has occurred | | | | | | | | | | 0% | NA af |
| No | | | | | | | | | | | 100% | |
| Total | | | | | | | | | | | 100% | |
| Original response c | | | | | | | | | | | | |
| Question wording of During the past year | changed in 2018 | | | | | | | | | | | |
| | | t or surpress analy | vsis on whi | ch vou wei | e working | ? | | | | | | |
| % | ar, do you believe that anyone attempted to distor | t or surpress analy 2010 | ysis on whi | ch you wei | e working? | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| No | | | | | | | 2015 | 78% | 81% | 91% | | |
| No Yes | | | | | | | 2015 | 78% 22% | 81% 19% | 91% 9% | | |
| No | | | | | | | 2015 | 78% | 81% | 91% | | |
| No Yes Total | ar, do you believe that anyone attempted to distor | | | | | | 2015 | 78% 22% | 81% 19% | 91% 9% | | |
| No Yes Total Question wording of Question responses | ar, do you believe that anyone attempted to distor | 2010 | | | | | 2015 | 78% 22% | 81% 19% | 91% 9% | | |
| No Yes Total Question wording of Question responses | or, do you believe that anyone attempted to distor | 2010 | | | | | 2015 | 78% 22% | 81% 19% | 91% 9% | | after FY |
| No Yes Total Question wording of Question responses How often did you % Constantly (daily) | changed in 2021 s changed in 2021 experience distortion and/or suppression of analy | 2010 sis? | 2011 | 2012 | 2013 | 2014 | | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | NA | 2021 |
| No Yes Total Question wording of Question responses How often did you % Constantly (daily) Frequently (weekly | changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) | 2010 sis? | 2011 | 2012 | 2013 | 2014 | | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | NA | 2021 0% |
| No Yes Total Question wording c Question response: How often did you % Constantly (daily) Frequently (weekly Occasionally (more | changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) | 2010 sis? | 2011 | 2012 | 2013 | 2014 | | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | NA | 2021 09 09 509 |
| No Yes Total Question wording of Question responses How often did you % Constantly (daily) Frequently (weekly | changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) | 2010 sis? | 2011 | 2012 | 2013 | 2014 | | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | NA | 2021 09 09 509 509 |
| No Yes Total Question wording t Question response: How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twin | changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) | 2010 sis? | 2011 | 2012 | 2013 | 2014 | | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | NA | 2021 09 09 509 509 |
| No Yes Total Question wording t Question response: How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twint Total New response cate | changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) ce) gories added to the question in 2019 | 2010 sis? | 2011 | 2012 | 2013 | 2014 | | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | NA | 2021 09 09 509 509 |
| No Yes Total Question wording c Question response: How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twint) Total New response cate Question wording of | changed in 2021 s changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) ce) gories added to the question in 2019 changed in 2019 | 2010 sis? | 2011 | 2012 | 2013 | 2014 | | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | NA | 2021 09 09 509 509 |
| No Yes Total Question wording c Question response: How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twint) Total New response cate Question wording of | changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) ce) gories added to the question in 2019 | 2010 sis? | 2011 | 2012 | 2013 | 2014 | | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | NA | 2021 09 09 509 509 |
| No Yes Total Question wording a Question response: How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twint) Total New response cate Question wording a Over the past year % On a daily or month | changed in 2021 s changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) ce) gories added to the question in 2019 changed in 2019 how often did you face distortion or suppression of | 2010 sis? 2010 of your analysis? | 2011 | 2012 | 2013 | 2014 | 2015 | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | 2019 | 2021 09 09 509 509 |
| No Yes Total Question wording of Question responses How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twint Total New response cate Question wording of Question | changed in 2021 s changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) ce) gories added to the question in 2019 changed in 2019 how often did you face distortion or suppression of analy | 2010 sis? 2010 of your analysis? | 2011 | 2012 | 2013 | 2014 | 2015 | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | 2019 2019 0% 0% | 2021 0% 0% 50% 50% 100% |
| No Yes Total Question wording t Question responses How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twin Total New response cate Question wording of Over the past year % On a daily or month On a monthly basis Several times a year | changed in 2021 s changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) ce) gories added to the question in 2019 changed in 2019 how often did you face distortion or suppression of | 2010 sis? 2010 of your analysis? | 2011 | 2012 | 2013 | 2014 | 2015 | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | 2019 2019 0% 0% 0% | 2021 09 09 509 509 2021 |
| No Yes Total Question wording t Question response: How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twin Total New response cate Question wording to Over the past year % On a daily or month On a monthly basis Several times a year 2 - 3 times | changed in 2021 s changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) ce) gories added to the question in 2019 changed in 2019 how often did you face distortion or suppression of analy | 2010 sis? 2010 of your analysis? | 2011 | 2012 | 2013 | 2014 | 2015 | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | 2019 2019 0% 0% 0% | 2021 09 09 509 509 2021 |
| No Yes Total Question wording t Question responses How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twin Total New response cate Question wording of Over the past year % On a daily or month On a monthly basis Several times a year | changed in 2021 s changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) ce) gories added to the question in 2019 changed in 2019 how often did you face distortion or suppression of analy | 2010 sis? 2010 of your analysis? | 2011 | 2012 | 2013 | 2014 | 2015 | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | 2019 2019 0% 0% 0% | 2021 09 09 509 509 2021 |
| No Yes Total Question wording t Question response: How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twint Total New response cate Question wording t Over the past year % On a daily or month On a monthly basis Several times a year 2 - 3 times Once Total | changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) ce) gories added to the question in 2019 changed in 2019 how often did you face distortion or suppression of analy ly basis r (less than 12 but more than 3) | 2010 sis? 2010 of your analysis? | 2011 | 2012 | 2013 | 2014 | 2015 | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% | 2019 2019 0% 0% 0% 0% | 2021 0% 0% 50% 50% 100% |
| No Yes Total Question wording of Question responses How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twint) Total New response cate Question wording of Question | changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) ce) gories added to the question in 2019 changed in 2019 how often did you face distortion or suppression of analy ly basis r (less than 12 but more than 3) | 2010 sis? 2010 of your analysis? 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 78% 22% 100% 2016 | 81% 19% 100% | 91% 9% 100% | 2019 2019 0% 0% 0% 0% 0% 0% | 2021 099 509 509 1009 |
| No Yes Total Question wording of Question responses How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twint) Total New response cate Question wording of Question | changed in 2021 s changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) ce) gories added to the question in 2019 changed in 2019 how often did you face distortion or suppression of analy than twice but less than monthly) ce) changed in 2019 how often did you face distortion or suppression of analy than 2019 how often did you face distortion or suppression of analy changed in 2019 how often did you face distortion or suppression of analy gories in 2018 | 2010 sis? 2010 of your analysis? | 2011 | 2012 | 2013 | 2014 | 2015 | 78% 22% 100% | 81% 19% 100% | 91% 9% 100% 2018 | 2019 2019 0% 0% 0% 0% | 2021 0% 50% 50% 100% |
| No Yes Total Question wording c Question response: How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twint) Total New response cate Question wording c Over the past year % On a daily or month On a monthly basis Several times a year 2 - 3 times Once Total New response cate How often do you f % Constantly (Daily) | changed in 2021 s changed in 2021 s changed in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) ce) gories added to the question in 2019 changed in 2019 how often did you face distortion or suppression of ally basis r (less than 12 but more than 3) | 2010 sis? 2010 of your analysis? 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 78% 22% 100% 2016 | 81% 19% 100% | 91% 9% 100% 2018 2018 | 2019 2019 0% 0% 0% 0% 0% 0% | 2021 0% 50% 50% 100% |
| No Yes Total Question wording c Question response: How often did you % Constantly (daily) Frequently (weekly Occasionally (more Rarely (Once or twint) Total New response cate Question wording c Over the past year % On a daily or month On a monthly basis Several times a year 2 - 3 times Once Total New response cate How often do you f % Constantly (Daily) | changed in 2021 schanged in 2021 experience distortion and/or suppression of analy or monthly) than twice but less than monthly) ce) gories added to the question in 2019 changed in 2019 how often did you face distortion or suppression of ally basis r (less than 12 but more than 3) gories in 2018 face distortion/suppression of your analysis? | 2010 sis? 2010 of your analysis? 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 78% 22% 100% 2016 | 81% 19% 100% | 91% 9% 100% 2018 | 2019 2019 0% 0% 0% 0% 0% 0% | 2021 2021 2021 2021 2021 |

| | | | | ace of pers | | | | | | | | |
|--|--------------------|---------------------|-------------------|----------------------|------------|-------------|--------------------|------|------|--|---|--------|
| % Once | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 20% | 2017 | 2018 | 2019 | 2021 | 20 |
| Twice | | | | | | | 10% | | | | | |
| Three times | | | | | | | 0% | | NA | after FY17 | | |
| More than three times | | | | | | | 70% | | | | | |
| Total | | | | | | | 100% | | | | | |
| New question added in 2022 | | | | | | | | | | | | |
| When considering your most signficant expeirence with distortion and/or sup | pression o | of analysis | , which An | lytic Stand | ard was pr | imarily vio | lated? | | | | | |
| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 20 |
| Analytic Standard A - Objective | | | | | | | | | | | | 1 |
| Analytic Standard B - Independent of political consideration Analytic Standard C - Timely | | | | | | | | | | | | 2 |
| Analytic Standard D - Based on all available sources of intelligence informati | | | | | | | | | | | | 4 |
| Anatlyic Standard E - Implements and exhibits Analytic Tradecraft Standards | | | | | | | | | | | | 2 |
| Other | | | | | | | | | | | | |
| Total | | | | | | | | | | | | 10 |
| New question added in 2022 | | | | | | | | | | | | |
| When considering your most significant experience of distortion and/or suppr % | ression of 2010 | analysis, v 2011 | vhat form of 2012 | lid it take? 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 20 |
| A dictated/predetermined analytic line | 2010 | 2011 | 2012 | 2013 | 2014 | 2013 | 2010 | 2017 | 2018 | 2019 | 2021 | 1 |
| A changed analytic line absent sufficient sourcing or argumentation | | | | | | | | | | | | 1 |
| Distorted or suppressed judgements, sourcing, uncertainty, assumptions, or | | | | | | | | | | | | 6 |
| Distorted or suppressed analysis of alternativess or dissent | | | | | | | | | | | | |
| Discouraged analysis/production on a particular topic absent sufficient reasoning | | | | | | | | | | | | 1 |
| Delayed, shelved, or recalled analysis absent sufficient reasoning Distorted or suppressed input to, or comments on, a product | | | | | | | | | | | | |
| Information to which I did not have access changed the analysis | | | | | | | | | | | | |
| Analysis mischaracterized in conveyance to a consumer | | | | | | | | | | | | |
| A deliberately distorted product classification | | | | | | | | | | | | |
| Other Total | | | | | | | | | | | | 10 |
| | | | | | | | | | | | | |
| Question wording changed in 2021 Question responses changed in 2021 | | | | | | | | | | | | |
| When considering your most significant experience of distortion and/or supply | | | | | | | | | | | | |
| % Wy product was not published | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 20 |
| viy product was not published The product was deliberately delayed | | | | | | | | | | | 25% | |
| was discouraged from writing a product | | | | | | | | | | | 0% | |
| The anlytic line was dictated to me | | | | | | | | | | | 0% | |
| The main analytic line was changed without sufficient justification, argumen | | | | | | | | | | | 0% | NA af |
| Judgements, sourcing, and/or confidence levels were mischaracterized or re | | | | | | | | | | | 25% | |
| A briefer mischaracterized the assessment/product to a consumer | | | | | | | | | | | 0% | |
| An internal IC element/CCMD senior mischaracterized the assessment/prod My comments or dissent on a product were distorted or suppressed | | | | | | | | | | | 0% 0% | |
| Other | | | | | | | | | | | 50% | |
| Total | | | | | | | | | | | 30/0 | |
| TOTAL | | | | | | | | | | | 100% | |
| | | | | | | | | | | | | |
| New question added in 2019 When considering the <u>most signficant instance</u> of distortion or suppression, w | | | | 20:5 | 20:: | 20:- | 2015 | 26:- | 26:2 | 20:2 | 100% | |
| New question added in 2019 When considering the <u>most signficant instance</u> of distortion or suppression, w % | vhat form 2010 | did it take 2011 | ? 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | | 2 |
| New question added in 2019 When considering the <u>most signficant instance</u> of distortion or suppression, w % My product was not published | | | | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 0% 0% | 100% | 2 |
| New question added in 2019 When considering the most signficant instance of distortion or suppression, w My product was not published I was discouraged from writing a product | | | | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0% | 100% | 2 |
| New question added in 2019 When considering the most signficant instance of distortion or suppression, w My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev | | | | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0% 0% 0% 0% | 2021 | |
| New question added in 2019 When considering the most significant instance of distortion or suppression, w My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc | | | | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0% 0% 0% 0% 0% | 100% | |
| New question added in 2019 When considering the most significant instance of distortion or suppression, w My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis | | | | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0% 0% 0% 0% 0% 0% | 2021 | |
| New question added in 2019 When considering the most significant instance of distortion or suppression, w My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points; | | | | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0% 0% 0% 0% 0% | 2021 | |
| New question added in 2019 When considering the most signficant instance of distortion or suppression, w % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted | | | | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0% 0% 0% 0% 0% 0% | 2021 | |
| New question added in 2019 When considering the most significant instance of distortion or suppression, w My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepressented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other | | | | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0% 0% 0% 0% 0% 0% 0% | 2021 | |
| New question added in 2019 When considering the most significant instance of distortion or suppression, w My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis | | | | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0% 0% 0% 0% 0% 0% 0% 0% | 2021 | |
| New question added in 2019 When considering the most significant instance of distortion or suppression, w % My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepressented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 | | | | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0% 0% 0% 0% 0% 0% 0% 0% | 2021 | |
| New question added in 2019 When considering the most signficant instance of distortion or suppression, w Why product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? | 2010 | 2011 | 2012 | | | | | | | 0% 0% 0% 0% 0% 0% 0% 0% 0% | 2021 NA afte | r FY1 |
| New question added in 2019 When considering the most significant instance of distortion or suppression, w My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? | | | | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0% 0% 0% 0% 0% 0% 0% 0% | 2021 NA afte | r FY1. |
| New question added in 2019 When considering the most significant instance of distortion or suppression, w My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total | 2010 | 2011 | 2012 | | | | | | | 0% 0% 0% 0% 0% 0% 0% 0% 0% | 2021 NA afte | |
| When considering the most signficant instance of distortion or suppression, we way for the most signficant instance of distortion or suppression, we way for the most signficant instance of distortion or suppression, we way for the most succession of the most succession of the most succession of the most succession of the most supporting evidence, and/or confidence levels in my product. A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points in My comments or dissent on a product were suppressed or distorted other. Total Question wording changed in 2021. Question wording changed in 2021. Question responses changed in 2021. What feedback or explanation did you receive on this matter? | 2010 | 2011 | 2012 | | | | | | | 0% 0% 0% 0% 0% 0% 0% 0% 0% | 2021 NA afte | r FY1 |
| When considering the most significant instance of distortion or suppression, w When considering the most significant instance of distortion or suppression, w When considering the most significant instance of distortion or suppression, w When considering the most discouraged from writing a product May analytic line was dictated to me The main analytic line of my product was deliberately changed during review Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points in My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? What feedback or explanation of your priority for publication The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted | 2010 | 2011 | 2012 | | | | | | | 0% 0% 0% 0% 0% 0% 0% 0% 0% | 2021 NA afte 2021 25% 0% 50% | r FY1 |
| When considering the most significant instance of distortion or suppression, we will have suppressed or most significant instance of distortion or suppression, we will have suppressed or my titing a product of the main analytic line of my product was deliberately changed during review Analytic points, supporting evidence, and/or confidence levels in my produce the product was deliberately changed during review Analytic points, supporting evidence, and/or confidence levels in my produce the product of the product was deliberately changed during review Analytic points, supporting evidence, and/or confidence levels in my produce the product of distorted of the control of the control of the product of the | 2010 | 2011 | 2012 | | | | | | | 0% 0% 0% 0% 0% 0% 0% 0% 0% | 2021 NA afte 2021 2021 25% 0% 0% 50% 50% | r FY1 |
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| When considering the most signficant instance of distortion or suppression, w When considering the most signficant instance of distortion or suppression, w Why product was not published was discouraged from writing a product My analytic line was dictated to me the main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc Analytic points, supporting evidence, and/or confidence levels in my produc An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? What feedback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet threshold or priority for publication Content was changed or deleted to better meet customer needs Concurrence from a particular component was required for publication Content was changed or deleted to better meet customer needs Content was changed or deleted because of differeing views from the field Content was changed or deleted because it was too long, complicated, or te information to which I do not have access changed the analysis The assessment was policy prescriptive Other | 2010 | 2011 | 2012 | | | | | | | 0% 0% 0% 0% 0% 0% 0% 0% 0% | 2021 NA afte 2021 0% 0% 0% 0% 0% 0% 0% 0% 0% | r FY1 |
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| When considering the most significant instance of distortion or suppression, w My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during reviev Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? My I did not receive feedback or explanation | 2010 | 2011 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% | 2021 NA afte 2021 25% 0% 0% 0% 0% 0% 0% 100% | 2 2 |
| When considering the most significant instance of distortion or suppression, w When considering the most significant instance of distortion or suppression, w When considering the most significant instance of distortion or suppression, w Why product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review Analytic points, supporting evidence, and/or confidence levels in my produc A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? What feedback or explanation or priority for publication The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards Dissent or alterantive analysis was not accepted Concurrence from a particular component was required for publication Content was changed or deleted to better meet customer needs Content was changed or deleted because of differeing views from the field Content was changed or deleted because it was too long, complicated, or te Information to which I do not have access changed the analysis The assessment was policy prescriptive Other Total New question added in 2019 What was the primary feedback or explanation given to you during or following What was the primary feedback or explanation given to you during or following What was the primary feedback or explanation given to you during or following What was the primary feedback or explanation given to you during or following What was the primary feedback or explanation given to you during or following What was the primary feedback or explanation given to you during or following or What was the primary feedback or | 2010 | 2011 | 2012 | | | | | | | 0% 0% 0% 0% 0% 0% 0% 0% 0% | 2021 NA afte 2021 25% 0% 50% 0% 0% 0% 0% 0% 25% | 2 2 |
| When considering the most significant instance of distortion or suppression, we way may be a considering the most significant instance of distortion or suppression, we way may be a considering the most significant instance of distortion or suppression, we way analytic line was dictated to me the main analytic line of my product was deliberately changed during review Analytic points, supporting evidence, and/or confidence levels in my produce a briefer either suppressed or misrepresented the analysis of an internal agency senior changed, deleted, or added minor analytic points: My comments or dissent on a product were suppressed or distorted other. Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? My Idid not receive feedback or explanation The analysis did not meet threshold or priority for publication The analysis did not meet one or more of the analytic tradecraft standards observed alternative analysis was not accepted Concurrence from a particular component was required for publication content was changed or deleted because of differeing views from the field content was changed or deleted because if was too long, complicated, or te information to which I do not have access changed the analysis The assessment was policy prescriptive other Total New question added in 2019 What was the primary feedback or explanation given to you during or following | 2010 | 2011 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% | 2021 NA afte 2021 25% 0% 0% 0% 0% 0% 0% 100% | 2 2 |

| I was told that concurrence from a particular agency or office was required f I was told that my analysis was changed or deleted so that the product woul I was told additional/special compartmented information (which I do not ha I was told my assessment was policy prescriptive I was told that my product did not meet appropriate tradecraft standards I was told that my analysis was changed or deleted in response to policymak I was told that my analysis was changed in response to differing views from I was told that my analysis was too complicated or technical and has to be si I did not receive any feedback or explanation as to why my product was dist Other Total Question responses changed in 2022 Who was the primary source of your most significant experience with disto | rtion and/o | r suppressi 2011 | ion of analy 2012 | rsis? 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% | NA after | Z022 |
|---|-------------|---------------------|----------------------|---------------|------------|------------|--------------------------------|--------------------------------|--|--|--|--|
| Analyst within my IC element/CCMD | 2010 | | | 2010 | 2021 | 2025 | 2020 | 2027 | 2010 | 2013 | 2022 | 11% |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive/military officer within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total | | | | | | | | | | | | 11% 22% 11% 44% 0% 0% 100% |
| Question wording changed in 2021 Question responses changed in 2021 | | | | | | | | | | | | |
| Who was the primary source of your most significant experience of distorti | | | | | | | | | | | | |
| % Analyst within my IC element/CCMD | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 0% | 2022 |
| Manager/Supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total | | | | | | | | | | | 0% 50% 0% | IA after F |
| New response categories added to the question in 2019 | | | | | | | | | | | | |
| Source % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other | | | | | | | | | | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% | NA after | FY19 |
| Total | | | | | | | | | | 076 | | |
| New response categories in 2018 | | | | | | | | | | | | |
| Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element External colleague Non-intelligence senior External IC supervisor Non-supervisory reviewer DNI element (NIC, NIM, etc.) US government official outside the IC Other | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 0% 0% 100% 0% 0% 0% 0% 0% 0% | 2019 NA | 2021 after FY18 | 2022 |
| | | | | | | | | | 100% | | | |
| Original response categories | | | | | | | | | | | | |
| Source % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 | 2022 |
| Non-supervisory professional within your IC element Supervisor within your IC element Intelligence professional outside your IC element US government official outside the IC Other | | | | | | | 19% 50% 19% 13% 0% | 33% 44% 11% 11% 0% | | NA after | | |
| Question wording changed in 2022 Question wording changed in 2021 Question responses changed in 2021 Question design changed in 2021 In your perception, to what extent were the following factors a motive for your perception, to what extent were the following factors a motive for your perception, to what extent were the following factors a motive for your perception. | your most s | ignficant e | xperience v | vith distort | ion and/or | suppressio | on of analys | sis? | | | | |
| Maintain an existing analytic line or status quo on a topic | | | | | | | | | | | | |
| % Not a factor Somewhat a factor A moderate factor An important factor Unsure | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 25% 25% 25% 0% 25% | 2022 11% 22% 22% 44% 0% |

| In your perception, to what extent were the following factors a motive for | | | | | | | | | | | 100% |
|---|--------------|--------------|-------------|--------------|------------|------------|--------------|------|---|------------------|-------------------|
| Align to an individual's perspective | your most s | ignficant ex | kperience v | with distort | ion and/or | suppressio | on of analy | sis? | | | |
| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Not a factor | | | | | | | | | | | 0% |
| Somewhat a factor | | | | | | | | | | | 25% |
| A moderate factor | | | | | | | | | | | 25% |
| An important factor | | | | | | | | | | | 25% |
| Unsure | | | | | | | | | | | 25% |
| Total | | | | | | | | | | | 100% |
| In your perception, to what extent were the following factors a motive for y Support/protect operational equities | your most si | ignficant ex | kperience v | with distort | ion and/or | suppressio | on of analys | sis? | | | |
| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Not a factor | 2010 | 2011 | 2012 | 2013 | 2014 | 2013 | 2010 | 2017 | 2010 | 2015 | 50% |
| Somewhat a factor | | | | | | | | | | | 0% |
| A moderate factor | | | | | | | | | | | 0% |
| An important factor | | | | | | | | | | | 50% |
| Unsure | | | | | | | | | | | 0% |
| Total | | | | | | | | | | | 100% |
| In your perception, to what extent were the following factors a motive for | your most s | ignficant ex | kperience v | with distor | ion and/or | suppressio | on of analy | sis? | | | |
| Support/protect bureaucratic interests % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Not a factor | | | | | | | | | | | 50% |
| Somewhat a factor | | | | | | | | | | | 0% |
| A moderate factor | | | | | | | | | | | 0% |
| An important factor | | | | | | | | | | | 50% |
| Unsure | | | | | | | | | | | 0% |
| Total | | | | | | | | | | | 100% |
| In your perception, to what extent were the following factors a motive for y | your most si | ignficant ex | kperience v | with distor | ion and/or | suppressio | on of analy | sis? | | | |
| Provoke or prevent policymaker action or response % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Not a factor | | | | | | | -2-0 | | | | 50% |
| Somewhat a factor | | | | | | | | | | | 0% |
| A moderate factor | | | | | | | | | | | 25% |
| An important factor | | | | | | | | | | | 25% |
| Unsure | | | | | | | | | | | 0% |
| Total | | | | | | | | | | | 100% |
| In your perception, to what extent were the following factors a motive for | your most si | ignficant ex | kperience v | with distor | ion and/or | suppressio | on of analy | sis? | | | |
| Support or oppose a policy agenda or narrative % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Not a factor | | | | | | | | | | | 50% |
| Somewhat a factor | | | | | | | | | | | 0% |
| A moderate factor | | | | | | | | | | | 0% |
| An important factor | | | | | | | | | | | 25% |
| Unsure Total | | | | | | | | | | | 25% 100% |
| | | | | | | | | | | | |
| New response categories added to the question in 2019 Motive | | | | | | | | | | | |
| % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Maintain an existing analytic line | | | | | | | | | | 0% 0% | |
| Support views of an internal supervisor/management Support views of internal colleague(s) | | | | | | | | | | 0% | |
| Support views of internal colleague(s) Support views of external colleague(s) | | | | | | | | | | 0% | |
| Support views of external concagac(s) Support views of external management | | | | | | | | | | 0% | |
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| New response categories added to the question in 2019 Question wording changed in 2019 | | | | | | | | | | | |
| What is the primary reason you didn't seek assistance in dealing with the a | | | | | | | | | | | |
| % Fear of retribution | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 0% | 2021 |
| Concerns about the lack of confidentiality | | | | | | | | | | 0% | |
| Did not believe anything would change | | | | | | | | | | 0% | |
| Person in question was considered "senior" to me | | | | | | | | | | 0% | NA after |
| Didn't know who to go to for help | | | | | | | | | | 0% | |
| Other | | | | | | | | | | 0% | |
| Total | | | | | | | | | | 0% | |
| New response categories in 2018 | | | | | | | | | | | |
| Why did you not seek assistance in dealing with distortion or supression? (| Rank 1) 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Fear of retribution | 2010 | 2011 | 2012 | 2013 | 2014 | 2013 | 2010 | 201/ | 50% | 2013 | 2021 |
| Did not believe anyone would listen | | | | | | | | | 0% | | |
| Did not believe anything could change | | | | | | | | | 0% | | |
| Person in question considered "senior" to me | | | | | | | | | 50% | NA a | fter FY18 |
| Didn't know who to go to for help | | | | | | | | | 0% | | |
| Didn't know about Ombudsman process | | | | | | | | | 0% 0% | | |
| Other | | | | | | | | | 100% | | |
| White the control of | Bl. 2) | | | | | | | | | | |
| Why did you not seek assistance in dealing with distortion or supression? (| Rank 2) 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Fear of retribution | 2010 | -711 | -712 | | -717 | | | | 0% | | |
| Did not believe anyone would listen | | | | | | | | | 50% | | |
| Did not believe anything could change | | | | | | | | | 50% | | |
| Person in question considered "senior" to me | | | | | | | | | 0% | NA a | fter FY18 |
| | | | | | | | | | 0% | | |
| Didn't know who to go to for help | | | | | | | | | 0% | | |
| Didn't know about Ombudsman process Other | | | | | | | | | 0% 0% | | |
| Didn't know about Ombudsman process | | | | | | | | | | | |
| Didn't know about Ombudsman process Other | Rank 3) | | | | | | | | 0% | | |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (| Rank 3) 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 | 2019 | 2021 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (### Fear of retribution | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% | 2019 | 2021 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% | 2019 | 2021 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (### Fear of retribution Did not believe anyone would listen Did not believe anything could change | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 100% | | |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (# Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% | | |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (### Fear of retribution Did not believe anyone would listen Did not believe anything could change | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 100% 0% | | |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 100% 0% 0% 0% | | |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 100% 0% 0% | | |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 100% 0% 0% 0% | | |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (* Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (** Why did you not seek assistance in dealing with distortion or supression? (| 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 100% 0% 0% 0% 100% | | |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution | 2010 Rank 4) | | | | | | | | 0% 100% 2018 0% 0% 100% 0% 0% 0% 100% | NA a | fter FY18 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen | 2010 Rank 4) | | | | | | | | 0% 100% 2018 0% 0% 100% 0% 0% 100% | NA a | fter FY18 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change | 2010 Rank 4) | | | | | | | | 0% 100% 2018 0% 0% 100% 0% 0% 00% 100% | NA a | 2021 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen | 2010 Rank 4) | | | | | | | | 0% 100% 2018 0% 0% 100% 0% 0% 100% | NA a | fter FY18 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (* Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (* Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me | 2010 Rank 4) | | | | | | | | 0% 100% 2018 0% 0% 100% 0% 0% 100% | NA a | 2021 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help | 2010 Rank 4) | | | | | | | | 0% 100% 2018 0% 0% 0% 0% 100% 0% 2018 0% 0% 100% 0% 0% 0% 0% | NA a | 2021 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know who to go to for help Didn't know about Ombudsman process | 2010 Rank 4) | | | | | | | | 0% 100% 2018 0% 0% 100% 0% 0% 100% 2018 0% 0% 0% | NA a | 2021 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other | 2010 Rank 4) 2010 Rank 5) | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 100% 0% 0% 100% 100% 100% 0% 0% 100% 0% 100% | 2019 NA a | 2021 fter FY18 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (| 2010 Rank 4) 2010 | | | | | | | | 0% 100% 2018 0% 0% 0% 0% 0% 100% 2018 0% 0% 100% 100% 2018 | NA a | 2021 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution | 2010 Rank 4) 2010 Rank 5) | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 0% 0% 100% 100% 2018 0% 0% 100% 100% 2018 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% | 2019 NA a | 2021 fter FY18 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (| 2010 Rank 4) 2010 Rank 5) | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 0% 0% 0% 100% 2018 0% 0% 100% 100% 2018 | 2019 NA a | 2021 fter FY18 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Kear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anyone would listen | 2010 Rank 4) 2010 Rank 5) | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 100% 0% 0% 0% 0% 100% 100% 2018 0% 0% 100% 0% 0% 0% 0% 0% 0% | 2019 NA a | 2021 fter FY18 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anyone would listen Did not believe anyone would listen Did not believe anything could change | 2010 Rank 4) 2010 Rank 5) | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 0% 0% 100% 0% 100% 100% 2018 0% 0% 100% 0% 100% | 2019 NA a | 2021 fter FY18 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Keer of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anyone would change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process | 2010 Rank 4) 2010 Rank 5) | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 100% 0% 0% 100% 2018 0% 0% 100% 2018 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% | 2019 NA a | 2021 fter FY18 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not puestion considered "senior" to me Didn't know who to go to for help | 2010 Rank 4) 2010 Rank 5) | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 0% 0% 100% 100% 2018 0% 0% 100% 0% 100% 0% 100% 0% 100% | 2019 NA a | 2021 fter FY18 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other | 2010 Rank 4) 2010 Rank 5) 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 100% 0% 0% 100% 2018 0% 0% 100% 2018 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% | 2019 NA a | 2021 fter FY18 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (Why did you not seek assistance in dealing with distortion or supression? (| 2010 Rank 4) 2010 Rank 5) 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 0% 100% 0% 100% 100% 2018 0% 0% 100% 0% 100% 0% 100% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% | 2019 NA a | 2021 fter FY18 2021 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other | 2010 Rank 4) 2010 Rank 5) 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 0% 0% 100% 100% 2018 0% 0% 100% 0% 100% 0% 100% 0% 100% | 2019 NA a | 2021 fter FY18 |
| Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anything could change Person in question considered "senior" to me Didn't know about Ombudsman process Other Why did you not seek assistance in dealing with distortion or supression? (% Fear of retribution Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other | 2010 Rank 4) 2010 Rank 5) 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 0% 100% 2018 0% 0% 0% 0% 100% 100% 2018 0% 0% 100% 0% 100% 0% 100% 100% 0% 100% | 2019 NA a | 2021 fter FY18 2021 |

| Didn't know who to go to for help | | | | | | | | | | 100% | | |
|--|--|----------------------|--------------|----------------------|----------------------|----------------------|----------------------|------|------|------------------------------------|-----------------------------|--|
| Didn't know about Ombudsman process | | | | | | | | | | 0% | | |
| Other | | | | | | | | | | 100% | | |
| | | | | | | | | | | | | |
| Why did you not seek assistance in dealing wit % | th distortion or supression? (Ra | ank 7) 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Fear of retribution | | 2010 | | | 2015 | | 2025 | 2010 | 2017 | 0% | 2023 | |
| Did not believe anyone would listen | | | | | | | | | | 0% | | |
| Did not believe anything could change | | | | | | | | | | 0% 0% | N/A | after FY1 |
| Person in question considered "senior" to me Didn't know who to go to for help | | | | | | | | | | 0% | INA | aiterrii |
| Didn't know about Ombudsman process | | | | | | | | | | 0% | | |
| Other | | | | | | | | | | 100% | | |
| | | | | | | | | | | 100% | | |
| New question added in 2021 | Capl | | | | | | | | | | | |
| Are you empowered to uphold ICD 203 princip % | nest | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Yes | | 2010 | | | 2010 | | 2015 | 2010 | 2017 | 2010 | 2015 | 92% |
| No | | | | | | | | | | | | 8% |
| Total | | | | | | | | | | | | 100% |
| | | | | | | | | | | | | |
| New question added in 2021 Does your IC element/CCMD encourage raising | guestions and voicing concer | ns to ensu | re analysis | adheres to | ICD 203 p | inciples? | | | | | | |
| % | | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Yes | | | | | | | | | | | | 91% |
| No Total | | | | | | | | | | | | 9% 100% |
| . 5.00 | | | | | | | | | | | | 10070 |
| New question added in 2022 | | | | | | | | | | | | |
| What is the primary way in which your IC elem | ent/CCMD could better prom | | | | | | | | | | | |
| % Training on the Analytic Standards | | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Promote awareness of the analytic ombuds as a | resource to address concer | | | | | | | | | | | |
| Consistent and transparent product review and | | | | | | | | | | | | |
| Consistent and transparent product coordination | | | | | | | | | | | | |
| Communication, guidance, and strategic messa | | | | | | | | | | | | |
| Leadership commitment to preserve objective a | analysis independent from po | | | | | | | | | | | |
| Address resource-to-task imbalances | | | | | | | | | | | | |
| Other Total | | | | | | | | | | | | |
| Total | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| New question added in 2022 Are you aware of your IC element/CCMD analy | ytic ombuds role and responsil | bilities? | | | | | | | | | | |
| New question added in 2022 Are you aware of your IC element/CCMD analy | ytic ombuds role and responsil | bilities? 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes | ytic ombuds role and responsil | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No | ytic ombuds role and responsil | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes | rtic ombuds role and responsil | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No | rtic ombuds role and responsil | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No Total New question added in 2018 Question wording changed in 2021 | | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No Total New question added in 2018 Question wording changed in 2021 Do you know how to contact your IC element/ | | 2010 | | | | | | | | | | |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No Total New question added in 2018 Question wording changed in 2021 Do you know how to contact your IC element/% | | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No Total New question added in 2018 Question wording changed in 2021 Do you know how to contact your IC element/% Yes | | 2010 | | | | | | | | 2018 82% | 2019 60% | 2021 75% |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No Total New question added in 2018 Question wording changed in 2021 Do you know how to contact your IC element/% | | 2010 | | | | | | | | 2018 | 2019 | 2021 |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No Total New question added in 2018 Question wording changed in 2021 Do you know how to contact your IC element/% Yes No | | 2010 | | | | | | | | 2018 82% 18% | 2019 60% 40% | 2021 75% 25% |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No Total New question added in 2018 Question wording changed in 2021 Do you know how to contact your IC element/% Yes No | | 2010 | | | | | | | | 2018 82% 18% | 2019 60% 40% | 2021 75% 25% |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No Total New question added in 2018 Question wording changed in 2021 Do you know how to contact your IC element/ % Yes No Total New question added in 2022 Are you aware of the IC Analytic Ombudsman | CCMD analytic ombudsman? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 82% 18% 100% | 2019 60% 40% 100% | 2021 75% 25% 100% |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No Total New question added in 2018 Question wording changed in 2021 Do you know how to contact your IC element/ % Yes No Total New question added in 2022 Are you aware of the IC Analytic Ombudsman % | CCMD analytic ombudsman? | 2010 | | | | | | | | 2018 82% 18% | 2019 60% 40% | 2021 75% 25% |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No Total New question added in 2018 Question wording changed in 2021 Do you know how to contact your IC element/ % Yes No Total New question added in 2022 Are you aware of the IC Analytic Ombudsman | CCMD analytic ombudsman? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 82% 18% 100% | 2019 60% 40% 100% | 2021 75% 25% 100% |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No Total New question added in 2018 Question wording changed in 2021 Do you know how to contact your IC element/% Yes No Total New question added in 2022 Are you aware of the IC Analytic Ombudsman % Yes | CCMD analytic ombudsman? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 82% 18% 100% | 2019 60% 40% 100% | 2021 75% 25% 100% |
| New question added in 2022 Are you aware of your IC element/CCMD analy % Yes No Total New question added in 2018 Question wording changed in 2021 Do you know how to contact your IC element/ % Yes No Total New question added in 2022 Are you aware of the IC Analytic Ombudsman % No No | CCMD analytic ombudsman? | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 82% 18% 100% | 2019 60% 40% 100% | 2021 75% 25% 100% |
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| 7 | % | 2010 | 2011 | 2012 | 2013 | ly Brief? 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
|---|--|-----------------------------|---------------------|---|----------------------|--------------------|------------|---------|------|------|------|---|
| | Fime constraints | 2020 | | | 2020 | | | | 2027 | 2010 | 2025 | |
| | evels of review | | | | | | | | | | | |
| | Threshold for publication | | | | | | | | | | | |
| | Pressure to reach consensus, including distorting or suppressing analysis of | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | Pressure to maintain the existing analytic line or status quo on a topic | | | | | | | | | | | |
| | Efforts to distort or suppress analysis due to considerations regarding the co | | | | | | | | | | | |
| - 1 | nformation sharing constraints, including compartmentalization | | | | | | | | | | | |
| (| Other | | | | | | | | | | | |
| 1 | Total | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | Question wording changed in 2022 | | | | | | | | | | | |
| | New question added in 2021 n terms of effectively upholding ICD 203 principles, how would you rate you | r experienc | ce with the | National I | ntelligence | e Council o | er the pas | t vear? | | | | |
| | % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| S | Satisfactory | | | | | | | | | | | 30% |
| F | A mixed performance | | | | | | | | | | | 6% |
| ι | Jnsatisfactory | | | | | | | | | | | 0% |
| ١ | No opinion | | | | | | | | | | | 64% |
| 1 | Total | | | | | | | | | | | 100% |
| | | | | | | | | | | | | |
| | New question added in 2022 | | | b 16 - 81 - 1 | | | | | | | | |
| | What was the primary challenge to effectively upholding ICD 203 principles in % | 2010 2010 | erience wit 2011 | h the Nati 2012 | onal Intelli 2013 | gence Cour 2014 | | 2016 | 2017 | 2018 | 2019 | 2021 |
| | | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| | Fime constraints | | | | | | | | | | | |
| | evels of review | | | | | | | | | | | |
| | Threshold for publication | | | | | | | | | | | |
| | Pressure to reach consensus, including distorting or suppressing analysis of a | | | | | | | | | | | |
| F | Pressure to maintain the existing analytic line or status quo on a topic | | | | | | | | | | | |
| Е | Efforts to distort or suppress analysis due to considerations regarding the co | | | | | | | | | | | |
| - 1 | nformation sharing constraints, including compartmentalization | | | | | | | | | | | |
| | Other | | | | | | | | | | | |
| | Fotal State of the | | | | | | | | | | | • |
| | | | | | | | | | | | | |
| (| Question wording changed in 2022 | | | | | | | | | | | |
| | New question added in 2021 | | | | | | | | | | | |
| | How many levels of review are involved in the analytic product type that you % | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| | One One | 2010 | 2011 | 2012 | 2013 | 2014 | 2013 | 2010 | 2017 | 2010 | 2013 | 2% |
| | 2-3 | | | | | | | | | | | 60% |
| | 1-5 | | | | | | | | | | | 32% |
| | | | | | | | | | | | | |
| | More than 5 | | | | | | | | | | | 4% |
| | Jnsure | | | | | | | | | | | 2% |
| - 7 | | | | | | | | | | | | 100% |
| 1 | Total Total | | | | | | | | | | | 100% |
| | | | | | | | | | | | | 100% |
| 1 | Total New question added in 2021 How frequently do you have an opportunity to discuss feedback from produc | t review? | | | | | | | | | | 100% |
| ľ | New question added in 2021 | t review? | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 100% 2021 |
| l H | New question added in 2021 How frequently do you have an opportunity to discuss feedback from produc | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | |
| H 9 | New question added in 2021 How frequently do you have an opportunity to discuss feedback from produc K Always | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 26% |
| P F | New question added in 2021 How frequently do you have an opportunity to discuss feedback from produc K Always Frequently | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 26% 48% |
| # 9 F S | New question added in 2021 How frequently do you have an opportunity to discuss feedback from produc Always Frequently Commentings | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 26% 48% 19% |
| FF S | New question added in 2021 How frequently do you have an opportunity to discuss feedback from product New Always Frequently Sometimes Barely | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 26% 48% 19% 4% |
| F F N | New question added in 2021 How frequently do you have an opportunity to discuss feedback from product National Section 2021 National Section 2021 Newer Section 2021 New Green 20 | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 26% 48% 19% 4% 2% |
| # 99 A F F S S F P N N | New question added in 2021 How frequently do you have an opportunity to discuss feedback from product K Always Frequently Gometimes Aarely Never Not applicable to my work role | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 26% 48% 19% 4% 2% 2% |
| # 99 A F F S S F P N N | New question added in 2021 How frequently do you have an opportunity to discuss feedback from product National Section 2021 National Section 2021 Newer Section 2021 New Green 20 | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 26% 48% 19% 4% 2% |
| # 99 # F S S F N N N | New question added in 2021 How frequently do you have an opportunity to discuss feedback from product K Always Frequently Gometimes Aarely Never Not applicable to my work role | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 26% 48% 19% 4% 2% 2% |
| F S F N N T T | New question added in 2021 How frequently do you have an opportunity to discuss feedback from product New James State | 2010 | | | | | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 26% 48% 19% 4% 2% 2% |
| F F N N N T T | New question added in 2021 How frequently do you have an opportunity to discuss feedback from product Always Frequently Bometimes Barely Never Not applicable to my work role Total Question wording changed in 2022 | 2010 | | | | | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 26% 48% 19% 4% 2% 2% |
| F F F F F F F F F F F F F F F F F F F | New question added in 2021 How frequently do you have an opportunity to discuss feedback from product of the control of the c | 2010 | at you typi | cally prepa | are/suppo | rt? | | | | | | 2021 26% 48% 19% 4% 2% 2% 100% |
| F F S S F F M M M M M M M M M M M M M M | New question added in 2021 How frequently do you have an opportunity to discuss feedback from product Always Frequently Formetimes Rarely Rever Not applicable to my work role Total Question wording changed in 2022 Question responses changed in 2022 What is the primary challenge to effective coordination for the analytic product Bifficulty generating attention to the product | 2010 | at you typi | cally prepa | are/suppo | rt? | | | | | | 2021 26% 48% 19% 4% 2% 2% 100% |
| F F F F F F F F F F F F F F F F F F F | New question added in 2021 How frequently do you have an opportunity to discuss feedback from product of the following state of the foll | 2010 | at you typi | cally prepa | are/suppo | rt? | | | | | | 2021 26% 48% 19% 4% 2% 2% 100% |
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| ## ## ## ## ## ## ## ## ## ## ## ## ## | New question added in 2021 How frequently do you have an opportunity to discuss feedback from product of the control of the c | 2010 | at you typi | cally prepa | are/suppo | rt? | | | | | | 2021 26% 48% 19% 4% 2% 2% 100% |
| ## ## ## ## ## ## ## ## ## ## ## ## ## | New question added in 2021 How frequently do you have an opportunity to discuss feedback from product of the control of the c | 2010 | at you typi | cally prepa | are/suppo | rt? | | | | | | 2021 26% 48% 19% 4% 2% 2% 100% |
| F F F F F F F F F F F F F F F F F F F | New question added in 2021 How frequently do you have an opportunity to discuss feedback from product Now frequently do you have an opportunity to discuss feedback from product Now frequently Sometimes Narely Never Not applicable to my work role Total Question wording changed in 2022 Question responses changed in 2022 Question responses changed in 2022 Visit in the primary challenge to effective coordination for the analytic product Solfficulty building or maintaining a network with all pertinent subject matter Diverlapping roles or "lanes in the road" Efforts to distort or suppress the analysis Adjudicating differering perspectives Pressure to reach consensus Information sharing constraints | 2010 | at you typi | cally prepa | are/suppo | rt? | | | | | | 2021 26% 48% 19% 4% 2% 2% 100% |
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|--|--|--------------|-------------|--------------------|--------------------|--------------------|--------------------|---------------|---------------------|---------------------|---------------------|--------------|
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| Yes Total Questi How o | | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Questi How o | | | | | | | | 30% | 19% | 31% | NA | after FY18 |
| Questi How o | | | | | | | | 70% 100% | 81% 100% | 69% 100% | | |
| How o | | | | | | | | 100% | 10070 | 100% | | |
| How o | | | | | | | | | | | | |
| % | on responses changed in 2019 Iten are the results of these alternative considerations included in the | e published | product? | | | | | | | | | |
| Always | | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| | | | | | | | | | | | 10% | 20% |
| Freque | | | | | | | | | | | 60% | 37% |
| Somet | mes | | | | | | | | | | 20% | 33% |
| Rarely Never | | | | | | | | | | | 10% 0% | 11% 0% |
| Total | | | | | | | | | | | 100% | 100% |
| | | | | | | | | | | | | |
| Quest | on wording changed in 2018 | | | | | | | | | | | |
| How o | ften are the results from your analsysis of alternatives included in diss | | | | | | | | | | | |
| % | | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| Always | | | | | | | | | 8% | 17% | | |
| Usually Somet | | | | | | | | | 28% 48% | 39% 39% | NA | after FY18 |
| Rarely | illes | | | | | | | | 16% | 6% | IVA | aiter F110 |
| Never | | | | | | | | | 0% | 0% | | |
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| Quest | on responses changed in 2022 | | | | | | | | | | | |
| | on responses changed in 2022 uestion added in 2021 | | | | | | | | | | | |
| | of the following is the primary reason the alternative considerations | | ded from th | ne publish | ed product | | | | | | | |
| % | onstraints | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| | t template constraints | | | | | | | | | | | |
| | ved to undermine confidence in the analytic judgments | | | | | | | | | | | |
| | red as not relevant or did not add value to the product | | | | | | | | | | | |
| | red that the consumer would be averse to alternatives | | | | | | | | | | | |
| Other Total | | | | | | | | | | | | |
| TOLAI | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | uestion added in 2021 of the following is the primary reason the alternative considerations | were exclu | ded from th | he publish | ed product | ? | | | | | | |
| % | | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| | onstraints | | | | | | | | | | | 0% |
| | t template constraints perceived as not relevant or did not add value to the product | | | | | | | | | | | 67% 33% I |
| | discouraged or removed by reviewer | | | | | | | | | | | 0% |
| | perceived the customer would be averse to inclusion of alternatives | | | | | | | | | | | 0% |
| Total | | | | | _ | | _ | | | | | 100% |
| | | | | | | | | | | | | |
| New o | uestion added in 2022 | | | | | | | | | | | |
| What i | s the primary challenge to conveying significant differences in analyti | | | | | | | | | | | |
| % | and the state of t | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| | re to maintain the existing analytic line or status quo on a topic tion that the consumer is averse to products conveying differing view | | | | | | | | | | | |
| | tion that the consumer is averse to products conveying differing view tion that differing views undermine the main analytic judgement | | | | | | | | | | | |
| | re to reach consensus | | | | | | | | | | | |
| Difficu | ty adjudicating conflicting input | | | | | | | | | | | |
| | s delineating lead, collaboration, and coordination roles | | | | | | | | | | | |
| | ation sharing constraints, including compartmentalization | | | | | | | | | | | |
| | llenges | | | | | | | | | | | |
| Not ap Other | plicable to my work role | | | | | | | | | | | |
| Total | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Quest | on not asked in 2022 | | | | | | | | | | | |
| | uestion added in 2021 | | | | | | | | | | | |
| | past year, were you involved in election security-related intelligence a | | | | | | | | | | | |

| Ived in domestic extermism-related in lorder security-related in lorder security-related in gnificant experience of distortion erations | telligence analysis? | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 9% 91% 100% 2021 7% 93% |
|---|---------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--|
| lved in border security-related in the properties of distortion gnificant experience of distortion | telligence analysis? 2010 | 2011 | | | | | | | | | 9% 91% 100% 2021 7% 93% |
| lved in border security-related in the properties of distortion gnificant experience of distortion | telligence analysis? 2010 | 2011 | | | | | | | | | 9% 91% 100% 2021 7% 93% |
| lved in border security-related in the properties of distortion gnificant experience of distortion | telligence analysis? 2010 | 2011 | | | | | | | | | 9% 91% 100% 2021 7% 93% |
| lved in border security-related in the properties of distortion gnificant experience of distortion | telligence analysis? 2010 | 2011 | | | | | | | | | 9% 91% 100% 2021 7% 93% |
| gnificant experience of distortion | 2010 | | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 91% 100% 2021 7% 93% |
| gnificant experience of distortion | 2010 | | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 91% 100% 2021 7% 93% |
| gnificant experience of distortion | 2010 | | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 7% 93% |
| gnificant experience of distortion | 2010 | | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 7% 93% |
| gnificant experience of distortion | 2010 | | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 7% 93% |
| gnificant experience of distortion | 2010 | | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 7% 93% |
| - | n and/or suppression of | | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 7% 93% |
| - | | f analysis. w | | | | | | | | | 93% |
| - | | f analysis. w | | | | | | | | | 93% |
| - | | f analysis. w | | | | | | | | | |
| - | | analysis. w | | | | | | | | | 100% |
| - | | analysis. w | | | | | | | | | |
| - | | analysis. w | | | | | | | | | |
| erations | 2010 | , , | vhich of the | following | was the pr | imary Anal | ytic Standa | rd Violate | d? | | |
| erations | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| erations | | | | | | | | | | | 0% |
| | | | | | | | | | | | 25% |
| | | | | | | | | | | | 25% |
| f intelligence information | | | | | | | | | | | 25% |
| ic Tradecraft Standards | | | | | | | | | | | 0% |
| | | | | | | | | | | | 25% |
| | | | | | | | | | | | 100% |
| | | | | | | | | | | | |
| 021 | | | | | | | | | | | |
| resolving the issue? | | | | | | | | | | | |
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021 |
| | | | | | | | | | | | 33% |
| | | | | | | | | | | | 67% |
| | | | | | | | | | | | 100% |
| | | esolving the issue? |