Total Population 220

uestion wording changed in 2021												
/hich of the following best describes your work role?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
nalyst										18	35	21
lanager of analysts										7	12	4
nalytic enabler										7	4	1
otal										32	14 65	28
10E										16.01%	10.20%	17.30%
riginal response categories												
Vhat is your work role?												
A f l . d .	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Manager of analysts Inalyst	5 7	3 9	5 9	8 36	10 30	2 20	2 21	8 19	2 2	NΑ	after FY18	
Other (new in 2017)	,	9	9	30	30	20	21	2	0	IVA	aitei F110	
otal	12	12	12	44	40	22	23	29	4			
IOE	27.51%	27.51%	27.51%	13.21%	14.02%	19.82%	19.34%	16.96%	48.55%			
uestion wording changed in 2021												
ow long have you been involved in analytic work in the IC?	2010	2011	2012	2012	2014	2015	2016	2017	2010	2010	2021	2022
ess than 5 years	2010	2011	2012 5	2013 30	2014 25	2015 10	2016 9	2017	2018	2019 10	2021 38	2022 16
- 9 years	3	10	3	6	25 7	10	5	7	0	7	38 9	6
0 - 19 years							9	12	3	10	14	6
0 years or more	3	1	4	8	8	11	0	1	1	5	4	0
otal	12	12	12	44	40	22	23	29	4	32	65	28
uestion wording changed in 2021												
uestion responses changed in 2021 the past year, have you experienced distortion and/or suppression o	of analysis in vital	ation of IC	D 2023									
	of analysis in viol	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
es	-010										7	2
lo											45	24
otal											52	26
10E											11.88%	18.05%
ew response categories added to the question in 2019												
uring the past year, do you believe that anyone attempted to distort												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
es										1		
											IA after FY1	19
0										18	IA after FY1	19
lo cal											IA after FYI	19
lo cal										18 22	IA after FYI	19
es, I suspect but am not sure it has occurred lo fotal A/OE Driginal response categories										18 22	IA after FY1	19
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to otal I/OE I/OE I/Oginal response categories Question wording changed in 2018										18 22 19.82%		
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Original	response	categorie
How ma	ny timos	hac como

How many times has someone attempted to distort or suppress analyst	sis on which you	were work	ing in the f	ace of pers	uasive evid	lence?						
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Once	2	0	0	2	1	0	1					
Twice	1	0	2	1	0	0	0		NA	after FY17		
Three times	0	0	0	0	0	0	0		IVA	aitei F117		
More than three times	2	1	3	1	0	0	0					
Total	5	1	5	4	1	0	1					

n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Analytic Standard A - Objective												0
Analytic Standard B - Independent of political consideration												0
Analytic Standard C - Timely												2
Analytic Standard D - Based on all available sources of intelligence												
nformation												0
Anatlyic Standard E - Implements and exhibits Analytic Tradecraft												
Standards												0
Other												0
Total OBJ												2

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
dictated/predetermined analytic line												0
changed analytic line absent sufficient sourcing or argumentation												
istarted or suppressed judgements, sourcing, uncertainty, assumptions												0
storted or suppressed judgements, sourcing, uncertainty, assumptions, confidence language												0
storted or suppressed analysis of alternativess or dissent												0
couraged analysis/production on a particular topic absent sufficient												
asoning												0
layed, shelved, or recalled analysis absent sufficient reasoning												2
storted or suppressed input to, or comments on, a product												0
ormation to which I did not have access changed the analysis												0
alysis mischaracterized in conveyance to a consumer												0
deliberately distorted product classification												0
ther												0

Question wording changed in 2021												
Question responses changed in 2021												
When considering your most significant experience of distortion and/or sup	opression of	f analysis, v	what form	did it take?								
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
My product was not published											1	
The product was deliberately delayed											1	
I was discouraged from writing a product											0	
The anlytic line was dictated to me											1	
The main analytic line was changed without sufficient justification,												
argumentation, and/or sourcing											1	
Judgements, sourcing, and/or confidence levels were mischaracterized or												A after F
removed											0	in aiter F
A briefer mischaracterized the assessment/product to a consumer											0	
An internal IC element/CCMD senior mischaracterized the												
assessment (product to other officials											0	

My comments or dissent on a product were distorted or suppressed	
	0
Other	3
Total OBJ	7
New exercises added to 2010	

New question added in 2019													
When considering the most signficant instance of distortion or suppression	, what form	did it take	?										
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
My product was not published										2			
I was discouraged from writing a product										0			
My analytic line was dictated to me										0			
The main analytic line of my product was deliberately changed during													
review/coordination										0			
Analytic points, supporting evidence, and/or confidence levels in my													
product were changed during review/coordination										0	NA after F	Y19	
A briefer either suppressed or misrepresented the analysis										0			
An internal agency senior changed, deleted, or added minor analytic													
points and/or supporting evidence to brief other officials										0			
My comments or dissent on a product were suppressed or distorted													
										1			
Other										1			
Total OBJ	,	,	,	,	,				,	4			

Question wording changed in 2021												
Question responses changed in 2021												
What feedback or explanation did you receive on this matter?												
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
I did not receive feedback or explanation											2	2
The analysis did not meet threshold or priority for publication											0	0
The anlysis did not meet one or more of the analytic tradecraft standards												
											0	0
Dissent or alterantive analysis was not accepted											0	0
Concurrence from a particular component was required for publication												
											0	0

Content was changed or deleted to better meet customer needs Content was changed or deleted because of differeing views from the field											0	0
Content was changed or deleted because it was too long, complicated, or											0	0
echnical nformation to which I do not have access changed the analysis											1 1	0
'he assessment was policy prescriptive Other											0 2	0 0
otal OBJ											6	2
New question added in 2019 What was the primary feedback or explanation given to you during or follor The contract of the primary feedback or explanation given to you during or follor The contract of the primary feedback or explanation given to you during or follor The contract of the primary feedback or explanation given to you during or follow	wing this in	cident? 2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
was told my product did not meet threshold and/or was not a high enoug riority for publication	2020			2020	2027	2015	2010	2027	2020	0		2022
was told my logical argumentation was flawed or not convincing										0		
was told the sourcing I relied on was not reliable, complete, or persuasive nough										0		
was told that dissent was not accepted in this instance because it did not elate to the main analytic line										0		
was told that concurrence from a particular agency or office was required												
or publication was told that my analysis was changed or deleted so that the product										1		
rould better meet customer needs was told additional/special compartmented information (which I do not										0		
ave access to) refuted or changed my analysis was told my assessment was policy prescriptive										0 N 1	IA after FY1	19
was told that my product did not meet appropriate tradecraft standards										1		
was told that my analysis was changed or deleted in response to												
olicymaker sensitivities was told that my analysis was changed in response to differing views										0		
om the field was told that my analysis was too complicated or technical and has to be										0		
mplified to the point that it was misleading										1		
did not receive any feedback or explanation as to why my product was istorted or suppressed										0		
ther otal OBJ										<u>0</u>		
uestion responses changed in 2022												
ho was the primary source of your most significant experience with disto												
nalyst within my IC element/CCMD	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
lanager/supervisor within my IC element/CCMD eviewer within my IC element/CCMD												1 0
enior executive/military officer within my IC element/CCMD atelligence professional from another IC element/CCMD												1 0
S Government official outisde of the IC												0
ther otal OBJ												2
uestion wording changed in 2021												
<mark>uestion responses changed in 2021</mark> /ho was the primary source of your most significant experience of distorti	on and/or s	uppression	of analysis	s?								
nalyst within my IC element/CCMD	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
lanager/supervisor within my IC element/CCMD											0	
eviewer within my IC element/CCMD enior executive within my IC elmement/CCMD											1 1	
telligence professional from another IC element/CCMD telligence professional at an ODNI component (NIC, NIM, PDB, etc.)											3 N	A after F
											0	
S Government official outisde of the IC ther											1 1	
otal OBJ											7	
ew response categories added to the question in 2019												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
retrnal colleague rst-level manager										0 0		
lid-level/Senior supervisor within your IC element on-supervisory internal analyst reviewer (e.g., SIOs)										1 0		
on-analyst senior within your IC element										0	NA after	EV10
Senior leadership kternal IC colleague or supervisor										0 1	INA atter	1119
NI element (NIC, NIM, etc.) S government official outside the IC										0 1		
ditor or senior reviewer of an IC publication										1 0		
ther otal OBJ										4		
ew response categories in 2018												
ource	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ource sternal colleague	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
lew response categories in 2018 ource Internal colleague irst-level manager Aid-level/Senior supervisor within your IC element	2010	2011	2012	2013	2014	2015	2016	2017	0 0 0	2019	2021	2022
ource nternal colleague irst-level manager	2010	2011	2012	2013	2014	2015	2016	2017	0 0		2021	2022

NI element (NIC, NIM, etc.) 6 government official outside the IC ther tal OBJ riginal response categories urce on-supervisory professional within your IC element									1 0			
tal OBJ iginal response categories uurce									0			
iginal response categories urce									0			
urce									1			
on-supervisory professional within your IC element												
	2010	2011	2012	2013	2014	2015	2016	2017 4	2018	2019	2021	2022
pervisor within your IC element	4	0	3	3	0	0	0	3				
telligence professional outside your IC element	2	1	0	1	0	0	0	0		NA after	FY17	
government official outside the IC	0	0	0	0	1	0	0	0				
her	0	0	1 -	0	0	0	0	0				
tal OBJ	5	1	5	4	1	0	1	5				
uestion wording changed in 2022												
uestion wording changed in 2021												
uestion responses changed in 2021												
uestion design changed in 2021					,							
your perception, to what extent were the following factors a motive for aintain an existing analytic line or status quo on a topic	your most si	gnficant ex	perience w	ith distort	ion and/or	suppressio	n of analy:	sis?				
anitani an existing analytic line of status quo on a topic	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ot a factor											1	1
mewhat a factor											0	1
moderate factor											1	0
important factor											3	0
nsure tal OBJ											7	2
ital Obj											,	2
your perception, to what extent were the following factors a motive for	your most si	gnficant ex	perience w	ith distort	ion and/or	suppressio	n of analy:	sis?				
ign to an individual's perspective												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ot a factor											0	1
mewhat a factor											0	0
moderate factor nimportant factor											6	1
nsure											1	0
tal OBJ											7	2
your perception, to what extent were the following factors a motive for	your most si	gnficant ex	perience w	ith distort	ion and/or	suppressio	n of analy	sis?				
pport/protect operational equities												
to factors	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ot a factor											1	1
mewhat a factor moderate factor											1 2	0 0
moderate factor i important factor											2	0
nsure											1	1
tal OBJ											7	2
	_					_						
your perception, to what extent were the following factors a motive for	your most si	gnficant ex	perience w	rith distort	ion and/or							
pport/protect bureaucratic interests	2010					suppressio	n of analy	sis?				
			2012	2012	2014				2019	2010	2021	2022
at a factor	2010	2011	2012	2013	2014	2015	n of analy:	2017	2018	2019	2021	2022
ot a factor mewhat a factor	2010	2011	2012	2013	2014				2018	2019	0	0
nt a factor mewhat a factor moderate factor	2010	2011	2012	2013	2014				2018	2019		
mewhat a factor	2010	2011	2012	2013	2014				2018	2019	0	0 1
mewhat a factor moderate factor	2010	2011	2012	2013	2014				2018	2019	0 0 0 5 2	0 1 0 1
mewhat a factor moderate factor i important factor	2010	2011	2012	2013	2014				2018	2019	0 0 0	0 1 0
mewhat a factor moderate factor important factor ssure tal OBJ						2015	2016	2017	2018	2019	0 0 0 5 2	0 1 0 1
mewhat a factor moderate factor i important factor issure tal OBJ your perception, to what extent were the following factors a motive for						2015	2016	2017	2018	2019	0 0 0 5 2	0 1 0 1
mewhat a factor moderate factor important factor ssure tal OBJ	your most si	gnficant ex	perience w	rith distort	ion and/or	2015 suppressio	2016 n of analys	2017 sis?			0 0 0 5 2 7	0 1 0 1 0
mewhat a factor moderate factor i important factor issure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response						2015	2016	2017	2018	2019	0 0 0 5 2 7	0 1 0 1 0 2
mewhat a factor moderate factor i important factor sure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response	your most si	gnficant ex	perience w	rith distort	ion and/or	2015 suppressio	2016 n of analys	2017 sis?			0 0 0 5 2 7	0 1 0 1 0
mewhat a factor moderate factor i important factor issure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response	your most si	gnficant ex	perience w	rith distort	ion and/or	2015 suppressio	2016 n of analys	2017 sis?			0 0 0 5 2 7	0 1 0 1 0 2
mewhat a factor moderate factor important factor sure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response ot a factor mewhat a factor	your most si	gnficant ex	perience w	rith distort	ion and/or	2015 suppressio	2016 n of analys	2017 sis?			0 0 0 5 2 7	0 1 0 1 0 2
mewhat a factor moderate factor a important factor sure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response ot a factor mewhat a factor middrate factor inportant factor insure	your most si	gnficant ex	perience w	rith distort	ion and/or	2015 suppressio	2016 n of analys	2017 sis?			0 0 0 5 2 7 2021 0 0 0 3 4	0 1 0 1 0 2 2 2 2 2 0 0 0 0
mewhat a factor moderate factor i important factor sure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response ot a factor mewhat a factor moderate factor i important factor	your most si	gnficant ex	perience w	rith distort	ion and/or	2015 suppressio	2016 n of analys	2017 sis?			0 0 0 5 2 7	0 1 0 1 0 2 2 2 2 0 0 0
mewhat a factor moderate factor i important factor issure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response of a factor mewhat a factor moderate factor i important factor issure	your most si 2010	ignficant ex	perience w	ith distort 2013	ion and/or 2014	suppressio	2016 n of analy: 2016	2017 sis? 2017			0 0 0 5 2 7 2021 0 0 0 3 4	0 1 0 1 0 2 2 2 2 2 0 0 0 0
mewhat a factor moderate factor a important factor susure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response ot a factor moderate factor important factor sure tal OBJ your perception, to what extent were the following factors a motive for	your most si 2010	ignficant ex	perience w	ith distort 2013	ion and/or 2014	suppressio	2016 n of analy: 2016	2017 sis? 2017			0 0 0 5 2 7 2021 0 0 0 3 4	0 1 0 1 0 2 2 2 2 2 0 0 0 0
mewhat a factor moderate factor i important factor issure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response of a factor mewhat a factor moderate factor i important factor issure	your most si 2010 your most si	ignficant ex	perience w 2012 perience w	2013	ion and/or 2014 ion and/or	suppressio 2015	2016 n of analy: 2016	2017 sis? 2017	2018	2019	0 0 0 5 5 2 7 7 2021 0 0 0 0 3 4	2022 2000 0 0 0 0 0 0 2
mewhat a factor moderate factor a important factor susure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response ot a factor moderate factor important factor sure tal OBJ your perception, to what extent were the following factors a motive for	your most si 2010	ignficant ex	perience w	ith distort 2013	ion and/or 2014	suppressio	2016 n of analy: 2016	2017 sis? 2017			0 0 0 5 2 7 2021 0 0 0 3 4	0 1 0 1 0 2 2 2 2 2 0 0 0 0
mewhat a factor moderate factor i important factor issure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response ot a factor mewhat a factor mewhat a factor important factor issure tal OBJ your perception, to what extent were the following factors a motive for pport or oppose a policy agenda or narrative	your most si 2010 your most si	ignficant ex	perience w 2012 perience w	2013	ion and/or 2014 ion and/or	suppressio 2015	2016 n of analy: 2016	2017 sis? 2017	2018	2019	0 0 0 5 2 7 2021 0 0 0 3 4 7	0 1 0 1 0 2 2 2 2 0 0 0 0 2
mewhat a factor moderate factor a important factor sure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response of a factor moderate factor important factor sure your perception, to what extent were the following factors a motive for pport or oppose a policy agenda or narrative	your most si 2010 your most si	ignficant ex	perience w 2012 perience w	2013	ion and/or 2014 ion and/or	suppressio 2015	2016 n of analy: 2016	2017 sis? 2017	2018	2019	0 0 0 5 2 7 2021 0 0 0 3 4 7	0 1 0 1 0 2 2 2 2 0 0 0 0 2
mewhat a factor moderate factor a important factor sure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response ot a factor moderate factor important factor sure tal OBJ your perception, to what extent were the following factors a motive for pport or oppose a policy agenda or narrative ot a factor mewhat a factor mewhat a factor mewhat a factor	your most si 2010 your most si	ignficant ex	perience w 2012 perience w	2013	ion and/or 2014 ion and/or	suppressio 2015	2016 n of analy: 2016	2017 sis? 2017	2018	2019	0 0 0 5 2 7 0 0 0 0 3 4 7	2022 2022 0 0 0 0 0 2 2
mewhat a factor moderate factor a important factor sure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response of a factor moderate factor important factor sure your perception, to what extent were the following factors a motive for pport or oppose a policy agenda or narrative of a factor mewhat a factor important factor	your most si 2010 your most si	ignficant ex	perience w 2012 perience w	2013	ion and/or 2014 ion and/or	suppressio 2015	2016 n of analy: 2016	2017 sis? 2017	2018	2019	0 0 0 5 2 7 0 0 0 3 4 7 2021 0 0 0 0 0 3 4 7	2022 2022 2 0 0 0 0 2 2 2 2 1 1 0 0 0 0 0 0 0 0 0
mewhat a factor moderate factor i important factor issure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response ot a factor mewhat a factor moderate factor important factor issure tal OBJ your perception, to what extent were the following factors a motive for proport or oppose a policy agenda or narrative ot a factor moderate factor indicate factor indicate factor moderate factor indicate factor moderate factor indicate factor moderate factor indicate factor indicate factor indicate factor	your most si 2010 your most si	ignficant ex	perience w 2012 perience w	2013	ion and/or 2014 ion and/or	suppressio 2015	2016 n of analy: 2016	2017 sis? 2017	2018	2019	0 0 0 5 2 7 0 0 0 0 3 4 7 2021 0 0 0 0 3 3 4 7	0 1 0 1 0 2 2 2 2 0 0 0 0 2 2
mewhat a factor moderate factor is important factor issure ital OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response obta factor mewhat a factor moderate factor important factor issure ital OBJ your perception, to what extent were the following factors a motive for proport or oppose a policy agenda or narrative obta factor mewhat a factor moderate factor is important factor somewhat a factor moderate factor in important factor somewhat a factor moderate factor is important factor issure	your most si 2010 your most si	ignficant ex	perience w 2012 perience w	2013	ion and/or 2014 ion and/or	suppressio 2015	2016 n of analy: 2016	2017 sis? 2017	2018	2019	0 0 0 5 2 7 0 0 0 3 4 7 2021 0 0 0 0 0 3 4 7	2022 2022 2 0 0 0 0 2 2 2 2 1 1 0 0 0 0 0 0 0 0 0
mewhat a factor moderate factor is important factor sure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response of a factor mewhat a factor moderate factor is important factor sure tal OBJ your perception, to what extent were the following factors a motive for proport or oppose a policy agenda or narrative ot a factor mewhat a factor mewhat a factor in important factor oppose a policy agenda or narrative at a factor mewhat a factor in important factor sure tal OBJ extended to the question in 2019	your most si 2010 your most si	ignficant ex	perience w 2012 perience w	2013	ion and/or 2014 ion and/or	suppressio 2015	2016 n of analy: 2016	2017 sis? 2017	2018	2019	0 0 0 5 2 7 0 0 0 3 4 7 2021 0 0 0 0 0 3 4 7	2022 2022 2 0 0 0 0 2 2 2 2 1 1 0 0 0 0 0 0 0 0 0
mewhat a factor moderate factor is important factor issure ital OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response obta factor mewhat a factor moderate factor important factor issure ital OBJ your perception, to what extent were the following factors a motive for proport or oppose a policy agenda or narrative obta factor mewhat a factor moderate factor is important factor somewhat a factor moderate factor in important factor somewhat a factor moderate factor is important factor issure	your most si 2010 your most si 2010	ignficant ex 2011 ignficant ex 2011	perience w	vith distort 2013 vith distort 2013	ion and/or 2014 ion and/or 2014	suppressio 2015 suppressio 2015	2016 n of analys 2016 n of analys	2017 sis? 2017 2017	2018	2019	0 0 0 0 5 2 7 0 0 0 0 3 4 7 2021 0 0 0 0 0 3 4 7 7	2022 2022 2 0 0 0 0 2 2 2 2 2 2 2 2 2 2
mewhat a factor moderate factor is important factor issure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response ot a factor mewhat a factor moderate factor important factorssure tal OBJ your perception, to what extent were the following factors a motive for poport or oppose a policy agenda or narrative ot a factor mewhat a factor mewhat a factor mewhat a factor important factor size ot a factor mewhat a factor mewhat a factor moderate factor important factor size tal OBJ we response categories added to the question in 2019 otive	your most si 2010 your most si	ignficant ex	perience w 2012	2013	ion and/or 2014 ion and/or	suppressio 2015	2016 n of analy: 2016	2017 sis? 2017	2018	2019	0 0 0 5 2 7 0 0 0 3 4 7 2021 0 0 0 0 0 3 4 7	2022 2022 2 0 0 0 0 2 2 2 2 1 1 0 0 0 0 0 0 0 0 0
mewhat a factor moderate factor is important factor sure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response of a factor mewhat a factor moderate factor is important factor sure tal OBJ your perception, to what extent were the following factors a motive for proport or oppose a policy agenda or narrative ot a factor mewhat a factor mewhat a factor in important factor oppose a policy agenda or narrative at a factor mewhat a factor in important factor sure tal OBJ extended to the question in 2019	your most si 2010 your most si 2010	ignficant ex 2011 ignficant ex 2011	perience w	vith distort 2013 vith distort 2013	ion and/or 2014 ion and/or 2014	suppressio 2015 suppressio 2015	2016 n of analys 2016 n of analys	2017 sis? 2017 2017	2018	2019	0 0 0 0 5 2 7 0 0 0 0 3 4 7 2021 0 0 0 0 0 3 4 7 7	2022 2022 2 0 0 0 0 2 2 2 2 2 2 2 2 2 2
mewhat a factor moderate factor is important factor issure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response of a factor mewhat a factor moderate factor important factor issure tal OBJ your perception, to what extent were the following factors a motive for proport or oppose a policy agenda or narrative ot a factor mewhat a factor mewhat a factor moderate factor in important factor sure tal OBJ were possed a factor moderate factor in important factor sure tal OBJ were possed categories added to the question in 2019 otive aintain an existing analytic line	your most si 2010 your most si 2010	ignficant ex 2011 ignficant ex 2011	perience w	vith distort 2013 vith distort 2013	ion and/or 2014 ion and/or 2014	suppressio 2015 suppressio 2015	2016 n of analys 2016 n of analys	2017 sis? 2017 2017	2018	2019 2019	0 0 0 0 5 2 7 0 0 0 0 3 4 7 2021 0 0 0 0 0 3 4 7 7	2022 2022 2 0 0 0 0 2 2 2 2 2 2 2 2 2 2
mewhat a factor moderate factor a important factor sure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response of a factor mewhat a factor moderate factor simportant factor sure tal OBJ your perception, to what extent were the following factors a motive for proport or oppose a policy agenda or narrative ot a factor mewhat a factor mewhat a factor important factor or oppose a policy agenda or narrative at a factor mewhat a factor mewhat a factor mewhat a factor sure tal OBJ ew response categories added to the question in 2019 otive aintain an existing analytic line pport views of an internal supervisor/management	your most si 2010 your most si 2010	ignficant ex 2011 ignficant ex 2011	perience w	vith distort 2013 vith distort 2013	ion and/or 2014 ion and/or 2014	suppressio 2015 suppressio 2015	2016 n of analys 2016 n of analys	2017 sis? 2017 2017	2018	2019 2019 2019 0	0 0 0 0 5 2 7 0 0 0 0 3 4 7 7	2022 2022 2 0 0 0 0 2 2 2 2 2 2 2 2 2 2
mewhat a factor moderate factor is important factor issure tal OBJ your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response ot a factor mewhat a factor moderate factor important factorssure tal OBJ your perception, to what extent were the following factors a motive for pport or oppose a policy agenda or narrative ot a factor mewhat a factor mewhat a factor mewhat a factor moderate factor important factor sure tal OBJ ot a factor mewhat a factor moderate factor important factor sure tal OBJ exercises added to the question in 2019 otive aintain an existing analytic line pport views of an internal supervisor/management pport views of internal colleague(s)	your most si 2010 your most si 2010	ignficant ex 2011 ignficant ex 2011	perience w	vith distort 2013 vith distort 2013	ion and/or 2014 ion and/or 2014	suppressio 2015 suppressio 2015	2016 n of analys 2016 n of analys	2017 sis? 2017 2017	2018	2019 2019 2019 0 1	0 0 0 0 5 2 7 0 0 0 0 3 4 7 7	2022 2022 2 0 0 0 0 2 2 2 2 2 2 2 2 2 2

2011 2011 0 2 0	2012 2012 6 0 2 0	2013 2013 0 1	2014 2014	2015	2016	2017	2018 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0	1 4 2019	2021 after FY18	2022
2011 0 2	2012 6 0 2	2013	2014			2017	0 1 0 0 0 0 0			2022
2011 0 2	2012 6 0 2	2013	2014			2017	0 1 0 0 0 0 0			2022
2011 0 2	2012 6 0 2	2013	2014			2017	0 1 0 0 0 0 0			2022
0 2	6 0 2	0		2015			1 0 0 0 0 0 0 0	NA	after FY18	
0 2	6 0 2	0		2015			0 0 0 0 0 0 0	NA	after FY18	
0 2	6 0 2	0		2015			0 0 0 0 0 0	NA	after FY18	
0 2	6 0 2	0		2015			0 0 0 0 0	NA	after FY18	
0 2	6 0 2	0		2015			0 0 0 0	NA	after FY18	
0 2	6 0 2	0		2015			0 0 0			
0 2	6 0 2	0		2015			0 0			
0 2	6 0 2	0		2015			0 0			
0 2	6 0 2	0		2015			0			
0 2	6 0 2	0		2015			0			
0 2	6 0 2	0		2015						
0 2	6 0 2	0		2015						
0 2	6 0 2	0		2015						
0 2	6 0 2	0		2015						
2	0 2		0		2016	2017	2018	2019	2021	2022
	2		1	0 0	0	1 1				
	0	2	1	0	0	0				
	U	1	0	0	1	0		NA after	FY17	
			0	0	0	5				
0	0	0	0	0	0	0				
1	5	4	1	0	1	5				
2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
										1 1
										2
										68.98%
2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
										A after F
									36.45%	
n?										
2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
	0	0	0	0	0	0	1	3		
1	2	4	1	0	0	5	0	1	NA after	FY19
1	5	4	1	0	0	5	1	4		
97.78%	43.33%	48.55%	97.78%	0.00%	0.00%	43.33%	97.78%	48.55%		
2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
										0 1
										1
2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
									3 2 N	
									/ N	A often m
									5	A after F
										A after F
										A after F
2011	2012	2013	2014	2015	2016	2017	2018	2019		A after F
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erceived to undermine confidence in the analytic judgments												0
erceived as not relevant or did not add value to the product												1
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Other												0
otal												1
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hich of the following is the primary reason the alternative considerations	were exclu	ded from t	he publishe	d product								
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ime constraints											0	
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iews												2
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ressure to reach consensus ifficulty adjudicating conflicting input												4
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In the past year, were you involved in election security-related intelligence of the past year, were you involved in election security-related intelligence of the past year, were you involved in domestic extermism-related intelligence at the past year, were you involved in domestic extermism-related intelligence of the past year, were you involved in domestic extermism-related intelligence at the past year, were you involved in border security-related intelligence at the past year, were you involved in border security-related intelligence at the past year, were you involved in border security-related intelligence at the past year, were you involved in border security-related intelligence at the past year, were you involved in border security-related intelligence at the past year, were you involved in border security-related intelligence at the past year, were you involved in border security-related intelligence at the past year, were you involved in border security-related intelligence at the past year.	nce analysis 2010 malysis? 2010 popression of	5? 2011 2011	2012 2012 which of the	2013 2013	2014 2014 was the pi	2015 2015	2016 2016 ytic Standa	2017 2017	2018	2019	2021 13 52 65 2021 25 39 64	2022 NA after F 2022 NA after F 2022 NA after F
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In the past year, were you involved in election security-related intelligence in the past year, were you involved in election security-related intelligence in the past year, were you involved in domestic extermism-related intelligence in the past year, were you involved in domestic extermism-related intelligence in the past year, were you involved in border security-related intelligence in the past year, were you involved in border security-related intelligence in the past year, were you involved in border security-related intelligence in the past year, were you involved in border security-related intelligence in the past year, were you involved in border security-related intelligence in the past year, were you involved in border security-related intelligence in the past year, were you involved in border security-related intelligence in the past year, were you involved in border security-related intelligence in the past year.	nce analysis 2010 malysis? 2010 popression of	5? 2011 2011	2012 2012 which of the	2013 2013	2014 2014 was the pi	2015 2015	2016 2016 ytic Standa	2017 2017	2018	2019	2021 13 52 65 2021 25 39 64	2022 NA after F 2022 NA after F 2022 NA after F
lew question added in 2021 In the past year, were you involved in election security-related intelligence in the past year, were you involved in election security-related intelligence in the past year, were you involved in domestic extermism-related intelligence as year, were you involved in domestic extermism-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, were you involved in border security-related intelligence as year, ye	nce analysis 2010 malysis? 2010 popression of	5? 2011 2011	2012 2012 which of the	2013 2013	2014 2014 was the pi	2015 2015	2016 2016 ytic Standa	2017 2017	2018	2019	2021 13 52 65 2021 225 65 2021 1 1 2 2 1 1 1 2 2 1	2022 NA after F 2022 NA after F 2022 NA after F
the past year, were you involved in election security-related intelligence es to to total the past year, were you involved in election security-related intelligence es to total the past year, were you involved in domestic extermism-related intelligence es to total the past year, were you involved in domestic extermism-related intelligence es to total the past year, were you involved in border security-related intelligence as the past year, were you involved in border security-related intelligence as the past year, were you involved in border security-related intelligence as the past year, were you involved in border security-related intelligence as the past year, were you involved in border security-related intelligence as the past year, were you involved in border security-related intelligence as the past year, were you involved in border security-related intelligence as the past year. When considering your most significant experience of distortion and/or supplicative didependent of political considerations imely as and an all available sources of intelligence information mplements and exhibits Analytic Tradecraft Standards ther	nce analysis 2010 malysis? 2010 popression of	5? 2011 2011	2012 2012 which of the	2013 2013	2014 2014 was the pi	2015 2015	2016 2016 ytic Standa	2017 2017	2018	2019	2021 13 52 65 2021 25 39 64	2022 NA after F 2022 NA after F 2022 NA after F
lew question added in 2021 In the past year, were you involved in election security-related intelligence less to the past year, were you involved in election security-related intelligence less to the past year, were you involved in domestic extermism-related intelligence less to the past year, were you involved in domestic extermism-related intelligence less to the past year, were you involved in border security-related intelligence less to the past year, were you involved in border security-related intelligence at less than the past year, were you involved in border security-related intelligence at less than the past year, were you involved in border security-related intelligence at less than the past year, were you involved in border security-related intelligence at less than the past year, were you involved in border security-related intelligence at less than the past year, were you involved in border security-related intelligence at less than the past year. The past year year year year year year year year	nce analysis 2010 malysis? 2010 popression of	5? 2011 2011	2012 2012 which of the	2013 2013	2014 2014 was the pi	2015 2015	2016 2016 ytic Standa	2017 2017	2018	2019	2021 13 52 65 2021 225 65 2021 1 1 2 2 1 1 1 2 2 1	2022 NA after F 2022 NA after F 2022 NA after F
the past year, were you involved in election security-related intelligence es to total equestion not asked in 2022 elew question added in 2021 in the past year, were you involved in domestic extermism-related intelligence es to total equestion not asked in 2021 in the past year, were you involved in domestic extermism-related intelligence es to total equestion not asked in 2022 elew question added in 2021 in the past year, were you involved in border security-related intelligence at the past year, were you involved in border security-related intelligence at the past year, were you involved in border security-related intelligence at the past year, were you involved in border security-related intelligence at the past year, were you involved in border security-related intelligence es to the past year, were you involved in border security-related intelligence at the past year, were you involved in border security-related intelligence at the past year, were you involved in border security-related intelligence at the past year. We will not a sked in 2022 elew question added in 2021 in the past year year. We will not a sked in 2022 question not asked in 2022 question not asked in 2022 question wording changed in 2021	nce analysis 2010 malysis? 2010 popression of	5? 2011 2011	2012 2012 which of the	2013 2013	2014 2014 was the pi	2015 2015	2016 2016 ytic Standa	2017 2017	2018	2019	2021 13 52 65 2021 225 65 2021 1 1 2 2 1 1 1 2 2 1	2022 NA after F 2022 NA after F 2022 NA after F
ew question added in 2021 In the past year, were you involved in election security-related intelligence es O Otal Juestion not asked in 2022 ew question added in 2021 In the past year, were you involved in domestic extermism-related intellige es O Otal Juestion not asked in 2022 ew question added in 2021 In the past year, were you involved in border security-related intelligence as Es O Otal Juestion not asked in 2022 ew question added in 2021 In the past year, were you involved in border security-related intelligence as Es O Otal Juestion not asked in 2022 ew question added in 2021 In the past year, were you involved in border security-related intelligence as Es O Otal Juestion not asked in 2022 ew question added in 2021 In the past year, were you involved in border security-related intelligence as Es O Otal Juestion not asked in 2022 ew question added in 2021 In the past year, were you involved in border security-related intelligence as Es O O Otal Juestion not asked in 2022 Eve question added in 2021 In the past year, were you involved in border security-related intelligence as Es O O O O O O O O O O O O O	nnce analysis 2010 analysis? 2010 ppression of 2010	2011 2011 f analysis, v 2011	2012 2012 vhich of the 2012	2013 2013 2013 e following 2013	2014 2014 was the pt	2015 2015 rimary Anal 2015	2016 2016 ytic Standa 2016	2017 2017 2017 ard Violater 2017	2018 2018 2018	2019	2021 13 52 65 65 2021 25 39 64 2021 1 2 2 1 1 2 2 0 7	2022 NA after F 2022 NA after F 2022 NA after F
ew question added in 2021 the past year, were you involved in election security-related intelligence as on the past year, were you involved in election security-related intelligence as on the past year, were you involved in domestic extermism-related intelligence as on the past year, were you involved in domestic extermism-related intelligence as on the past year, were you involved in border security-related intelligence as on the past year, were you involved in border security-related intelligence as on the past year, were you involved in border security-related intelligence as on the past year, were you involved in border security-related intelligence as on the past year, were you involved in border security-related intelligence as on the past year, were you involved in border security-related intelligence as on the past year, were you involved in border security-related intelligence as on the past year. The past year year year year year year year year	nce analysis 2010 malysis? 2010 popression of	5? 2011 2011	2012 2012 which of the	2013 2013	2014 2014 was the pi	2015 2015	2016 2016 ytic Standa	2017 2017	2018	2019	2021 13 52 65 2021 25 39 64 2021 1 2 1 2 0 7	2022 NA after F 2022 NA after F 2022 NA after F
the past year, were you involved in election security-related intelligence as possible to the past year, were you involved in election security-related intelligence as possible to the past year, were you involved in domestic extermism-related intelligence as possible to the past year, were you involved in domestic extermism-related intelligence as possible to the past year, were you involved in domestic extermism-related intelligence as possible to the past year, were you involved in border security-related intelligence as possible to the past year, were you involved in border security-related intelligence as possible to the past year, were you involved in border security-related intelligence as possible to the past year, were you involved in border security-related intelligence as possible to the past year, were you involved in border security-related intelligence as possible to the past year, were you involved in border security-related intelligence as possible to the past year, were you involved in border security-related intelligence as possible to the past year, were you involved in border security-related intelligence as possible to the past year, were you involved in border security-related intelligence as possible to the past year, were you involved in border security-related intelligence as possible to the past year.	nnce analysis 2010 analysis? 2010 ppression of 2010	2011 2011 f analysis, v 2011	2012 2012 vhich of the 2012	2013 2013 2013 e following 2013	2014 2014 was the pt	2015 2015 rimary Anal 2015	2016 2016 ytic Standa 2016	2017 2017 2017 ard Violater 2017	2018 2018 2018	2019	2021 13 52 65 2021 25 39 64 2021 1 2 0 7	2022 NA after F 2022 NA after F 2022 NA after F

Total											5	
MOE											43.33%	
Question not asked in 2022												
Did you receive assistance that was effective in resolving the problem?												
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 20	122
No	0	0	1	0	1	0	0	1	0	2		
Yes	0	1	0	1	1	0	2	0	0	1	NA after FY19	
Partially	0	4	1	4	2	4	0	1	0	0		
Total	0	5	2	5	4	4	2	2	0	3		
MOE		43.33%	68.98%	43.33%	48.55%	48.55%	68.98%	68.98%	0.00%	56.19%		

Which of the following best describes yo	nur work role?											
%	our work role:	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Analyst											56%	54%
Manager of analysts											22%	18%
Analytic enabler											22% 0%	6% 22%
Other Total											100%	100%
Total												
Original response categories												
What is your work role?		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Manager of analysts		42%	25%	42%	18%	25%	9%	9%	28%	50%		
Analyst		58%	75%	75%	82%	75%	91%	91%	66%	50%	NA	after FY
Other (new in 2017)		100%	1000/	1170/	1000/	1000/	1000/	100%	7% 100%	0%		
Total		100%	100%	117%	100%	100%	100%	100%	100%	100%		
Question wording changed in 2021												
How long have you been involved in and	alytic work in the IC?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Less than 5 years		50%	83%	42%	68%	63%	45%	39%	31%	0%	31%	58%
5 - 9 years		25%	8%	25%	14%	18%	5%	22%	24%	0%	22%	14%
10 - 19 years		25%	8%	33%	18%	20%	50%	39%	41%	75%	31%	22%
20 years or more								0%	3%	25%	16%	1000
Total		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Question wording changed in 2021 Question responses changed in 2021												
In the past year, have you experienced of	distortion and/or suppressio	n of analysis in vio 2010	lation of IC 2011	D 203? 2012	2013	2014	2015	2016	2017	2018	2019	2021
Yes		2010	2011	2012	2013	2017	2013	2010	2017	2010	2013	13%
No												87%
Total												100%
New response categories added to the o	question in 2019											
During the past year, do you believe tha		ort or suppress ana	lysis on wh	ich you we	re working	in the face	of persuas	ive eviden	ce which s	upported yo	our origina	ıl assessı
%		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Yes											5%	NIA -6
Yes, I suspect but am not sure it has occu No	urrea										14% 82%	NA af
Total											100%	
Original vectors extensives												
Original response categories Question wording changed in 2018						,						
Question wording changed in 2018 During the past year, do you believe that	at anyone attempted to disto						2015	2016	2017	2018	2019	2021
Question wording changed in 2018	at anyone attempted to disto	ort or surpress anal 2010 58%	ysis on whi 2011 92%	2012 58%	2013 91%	? 2014 97%	2015 100%	2016 95%	2017 82%	2018 67%	2019 NA	
Question wording changed in 2018 During the past year, do you believe tha % No Yes	at anyone attempted to disto	2010 58% 42%	2011 92% 8%	2012 58% 42%	2013 91% 9%	2014 97% 3%	100% 0%	95% 5%	82% 18%	67% 33%		
Question wording changed in 2018 During the past year, do you believe tha % No	at anyone attempted to disto	2010 58%	2011 92%	2012 58%	2013 91%	2014 97%	100%	95%	82%	67%		
Question wording changed in 2018 During the past year, do you believe tha % No Yes	at anyone attempted to disto	2010 58% 42%	2011 92% 8%	2012 58% 42%	2013 91% 9%	2014 97% 3%	100% 0%	95% 5%	82% 18%	67% 33%		
Question wording changed in 2018 During the past year, do you believe tha % No Yes Total		2010 58% 42% 100%	2011 92% 8%	2012 58% 42%	2013 91% 9%	2014 97% 3%	100% 0%	95% 5%	82% 18%	67% 33%		
Question wording changed in 2018 During the past year, do you believe tha % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion %		2010 58% 42% 100%	2011 92% 8%	2012 58% 42%	2013 91% 9%	2014 97% 3%	100% 0%	95% 5%	82% 18%	67% 33%		after FY
Question wording changed in 2018 During the past year, do you believe tha % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion % Constantly (daily)		2010 58% 42% 100%	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	NA	2021
Question wording changed in 2018 During the past year, do you believe tha % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion % Constantly (daily) Frequently (weekly or monthly)	n and/or suppression of anal	2010 58% 42% 100%	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	NA	2021 14% 0%
Question wording changed in 2018 During the past year, do you believe the % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less the	n and/or suppression of anal	2010 58% 42% 100%	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	NA	2021 14% 0% 29%
Question wording changed in 2018 During the past year, do you believe tha % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion % Constantly (daily) Frequently (weekly or monthly)	n and/or suppression of anal	2010 58% 42% 100%	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	NA	2021 14% 0% 29% 57%
Question wording changed in 2018 During the past year, do you believe the % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less the Rarely (Once or twice)	n and/or suppression of anal	2010 58% 42% 100%	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	NA	2021 14% 0% 29% 57%
Question wording changed in 2018 During the past year, do you believe that % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less the Rarely (Once or twice) Total New response categories added to the content of the conte	n and/or suppression of anal han monthly)	2010 58% 42% 100%	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	NA	2021 14% 0% 29% 57%
Question wording changed in 2018 During the past year, do you believe the % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less the Rarely (Once or twice) Total	n and/or suppression of anal han monthly) question in 2019	2010 58% 42% 100%	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	NA	2021 14% 0% 29% 57%
Question wording changed in 2018 During the past year, do you believe the % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less the Rarely (Once or twice) Total New response categories added to the cougestion wording changed in 2019 Over the past year how often did you face.	n and/or suppression of anal han monthly) question in 2019	2010 58% 42% 100%	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	2019 2019	2021 14% 0% 57% 100%
Question wording changed in 2018 During the past year, do you believe the No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less the Rarely (Once or twice) Total New response categories added to the Question wording changed in 2019 Over the past year how often did you face Mon a daily or monthly basis	n and/or suppression of anal han monthly) question in 2019	2010 58% 42% 100% iysis? 2010	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	2019 2019 0%	2021 14% 0% 29% 57%
Question wording changed in 2018 During the past year, do you believe the % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less the Rarely (Once or twice) Total New response categories added to the of Question wording changed in 2019 Over the past year how often did you father than 100 passion on a monthly basis On a daily or monthly basis	n and/or suppression of anal han monthly) question in 2019 ace distortion or suppression	2010 58% 42% 100% iysis? 2010	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	2019 2019 0% 0%	2021 14% 0% 29% 57% 100%
Question wording changed in 2018 During the past year, do you believe the % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion % Constantly (daily) Prequently (weekly or monthly) Occasionally (more than twice but less the Rarely (Once or twice) Total New response categories added to the constantly wording changed in 2019 Over the past year how often did you factory of the past year how often did you factory on a monthly basis On a daily or monthly basis Several times a year (less than 12 but most	n and/or suppression of anal han monthly) question in 2019 ace distortion or suppression	2010 58% 42% 100% iysis? 2010	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	2019 2019 0% 0% 0%	2021 14% 0% 29% 57% 100%
Question wording changed in 2018 During the past year, do you believe the % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less the Rarely (Once or twice) Total New response categories added to the of Question wording changed in 2019 Over the past year how often did you father than 100 for a daily or monthly basis On a daily or monthly basis On a monthly basis	n and/or suppression of anal han monthly) question in 2019 ace distortion or suppression	2010 58% 42% 100% iysis? 2010	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	2019 2019 0% 0%	2021 14% 0% 29% 57% 100%
Question wording changed in 2018 During the past year, do you believe the % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less the Rarely (Once or twice) Total New response categories added to the occusion wording changed in 2019 Over the past year how often did you factory on a daily or monthly basis On a monthly basis Several times a year (less than 12 but model 2-3 times	n and/or suppression of anal han monthly) question in 2019 ace distortion or suppression	2010 58% 42% 100% iysis? 2010	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	2019 2019 0% 0% 25%	2021 14% 0% 29% 57% 100%
Question wording changed in 2018 During the past year, do you believe the % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less the Rarely (Once or twice) Total New response categories added to the occupancy of the past year how often did you face on a daily or monthly basis On a monthly basis On a monthly basis Several times a year (less than 12 but mode) Total	n and/or suppression of anal han monthly) question in 2019 ace distortion or suppression	2010 58% 42% 100% iysis? 2010	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	2019 2019 0% 0% 0% 25% 75%	2021 14% 0% 29% 57% 100%
Question wording changed in 2018 Wres Total Question wording changed in 2021 Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less the Rarely (Once or twice) Total New response categories added to the Cougestion wording changed in 2019 Over the past year how often did you face of the Cougestion wording changed in 2019 Over the past year how often did you face of the Cougestion wording changed in 2019 Several times a year (less than 12 but model 2 - 3 times once	n and/or suppression of anal han monthly) question in 2019 ace distortion or suppression ore than 3)	2010 58% 42% 100% iysis? 2010	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100%	2019 2019 0% 0% 0% 25% 75%	2021 14% 0% 29% 57% 100%
Question wording changed in 2018 During the past year, do you believe the No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less the Rarely (Once or twice) Total New response categories added to the Question wording changed in 2019 Over the past year how often did you fate on a daily or monthly basis On a monthly basis Several times a year (less than 12 but mode) 2 - 3 times Once Total New response categories in 2018 How often do you face distortion/suppr	n and/or suppression of anal han monthly) question in 2019 ace distortion or suppression ore than 3)	2010 58% 42% 100% iysis? 2010	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 9% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100% 2018	2019 2019 0% 0% 0% 25% 75%	2021 14% 0% 29% 57% 100%
Question wording changed in 2018 During the past year, do you believe that the past year of your past year. Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion the past year has year (less than 12 but more year) New response categories added to the ore year of year and year of year. New response categories has year (less than 12 but more year) Year year year year (less than 12 but more year) Year you go you face distortion/suppr year. New response categories in 2018 How often do you face distortion/suppr year. Constantly (Daily)	n and/or suppression of anal han monthly) question in 2019 ace distortion or suppression ore than 3)	2010 58% 42% 100% lysis? 2010 of your analysis? 2010	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 99% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100% 2018 2018	2019 2019 0% 0% 0% 25% 75% 100%	2021 14% 0% 29% 57% 100%
Question wording changed in 2018 During the past year, do you believe the No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less the Rarely (Once or twice) Total New response categories added to the Question wording changed in 2019 Over the past year how often did you fate on a daily or monthly basis On a monthly basis Several times a year (less than 12 but mode) 2 - 3 times Once Total New response categories in 2018 How often do you face distortion/suppr	n and/or suppression of anal han monthly) question in 2019 ace distortion or suppression ore than 3)	2010 58% 42% 100% lysis? 2010 of your analysis? 2010	2011 92% 8% 100%	2012 58% 42% 100%	2013 91% 99% 100%	2014 97% 3% 100%	100% 0% 100%	95% 5% 100%	82% 18% 100%	67% 33% 100% 2018	2019 2019 0% 0% 0% 25% 75% 100%	2021 2021 2021 2021 29% 29% 29% 2021

How many times has someone attempted to distort or suppress analysis on %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Once	40%	0%	0%	50%	100%	0%	100%				
Twice	20%	0%	40%	25%	0%	0%	0%		81.0	after FY17	
Three times	0%	0%	0%	0%	0%	0%	0%		NA	arter F117	
More than three times	40%	100%	60%	25%	0%	0%	0%				
Total	100%	100%	100%	100%	100%	0%	100%				
New question added in 2022											
When considering your most signficant expeirence with distortion and/or su											
% Analytic Standard A - Objective	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Analytic Standard B - Independent of political consideration											
Analytic Standard C - Timely											
Analytic Standard D - Based on all available sources of intelligence											
information											
Anatlyic Standard E - Implements and exhibits Analytic Tradecraft Standards											
Other											
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A changed analytic line absent sufficient sourcing or argumentation											
Distorted or suppressed judgements, sourcing, uncertainty, assumptions,											
or confidence language Distorted or suppressed analysis of alternativess or dissent											
Discouraged analysis/production on a particular topic absent sufficient											
reasoning											
Delayed, shelved, or recalled analysis absent sufficient reasoning											
Distorted or suppressed input to, or comments on, a product											
Information to which I did not have access changed the analysis Analysis mischaracterized in conveyance to a consumer											
A deliberately distorted product classification											
Other											
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### Company of the primary source of your most significant experience with distortion and/or suppression of analysis? **Who was the primary source of your most significant experience with distortion and/or suppression of analysis? **Who was the primary source of your most significant experience with distortion and/or suppression of analysis? **Primary of the primary source of the Command of											0%		
## Supplies the primary source of your most significant experience with distortion and/or suppression of analysis? **********************************	**										0%		
Who was the primary source of your most significant experience with distortion anal/or "purplession" of analysis?" ***********************************	Total										100%		
Who was the primary source of your most significant experience with distortion anal/or suppression of analysis?	Question responses changed in 2022												
Analyst within my IC element/CCMD Reviewer within my IC element/CCMD Reviewer within my IC element/CCMD Intelligence professional from another IC element/CCMD US Government official outside of the IC Other Coestion wording changed in 2021 Coestion wording													
Managefysipervisor within my IC element/CCMD Interest Clement CMD		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Senior executive/military officer within my IC element/CCMD Internal Collegue of the IC Element/CCMD Internal Collegue of the IC Element/CCMD Internal Collegue of the IC Element/CCMD Internal Collegue of the IC Internal Collegue o													50%
Intelligence professional from another IC element/CCMD US Government Official outside of the IC Other Total Question wording changed in 2021 Question wording change													0%
US Government official outside of the IC Cheerer C													50% 0%
Case Storm working changed in 2021 Case Storm reports of changed in 2021 Case St	US Government official outisde of the IC												0%
Cuestion wording changed in 2021 Cuestion responses thanged in 2021 Who was the primary source of your most significant experience of distortion and/or suppression of analysis? Who was the primary source of your most significant experience of distortion and/or suppression of analysis? Who was the primary source of your most significant experience of distortion and/or suppression of analysis? Who was the primary source of your most significant experience of distortion and/or suppression of analysis? Analyst within my IC element/CCMD													100%
Who was the primary source of your most significant experience of distortion and/or suppression of analysis?													100%
Who was the primary source of your most significant experience of distortion and/or suppression of analysis? Sample													
Analyst within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Id \$5 Senior executive within my IC element/CCMD Id \$35 Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outside of the IC Other Total 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 New response categories added to the question in 2019 Source *** *** *** *** *** ** ** **		n and/or s	uppression	of analysis	;?								
Maniager/Supervisor within my IC element/CCMD		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019		2022
Reviewer within my IC element/CCMD 14% Senior executive within my IC element/CCMD 14% 14													
Intelligence professional from another IC element/CCMD	• • • • • • • • • • • • • • • • • • • •												
Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Other Total Source ***********************************	· · · · · · · · · · · · · · · · · · ·												
Section 1908												43% N	νA aπer l
14% 100% 1													
New response categories added to the question in 2019 Source													
New response categories added to the question in 2019 Source % 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total New response categories in 2018 Source % 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 Internal colleague Internal collea													
Source S													
Mid-level Senior supervisor within your IC element Senior supervisor Sen													
First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership EX Erenal IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total New response categories in 2018 Source ### A 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 Internal colleague First-level manager High a 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 Internal colleague First-level manager	%	2010	2011	2012	2013	2014	2015	2016	2017	2018		2021	2022
Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total New response categories in 2018 Source ### 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 Internal colleague First-level manager													
Non-supervisory internal analyst reviewer (e.g., SIOS) Non-analyst senior within your IC element (C senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total **New response categories in 2018 **Source** **Source** **Source** **Source** **Source** **Source** **Test-level manager* **Double Test of the County of													
C senior leadership	Non-supervisory internal analyst reviewer (e.g., SIOs)										0%		
Section Colleague or supervisor 25%												NA after	FV10
DNI element (NIC, NIM, etc.) 0% 25%	·											na arter	
Editor or senior reviewer of an IC publication 25% Other 0% 100% 100% 100% 100% 100% 100% 100%	DNI element (NIC, NIM, etc.)												
Other 0% Total 100% New response categories in 2018 Source 5010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 Internal colleague First-level manager	=												
New response categories in 2018 Source 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 Internal colleague First-level manager 0%	Other										0%		
Source 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 Internal colleague First-level manager	Total										100%		
Source 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 Internal colleague First-level manager	New response categories in 2018												
Internal colleague 0% First-level manager 0%													
First-level manager 0%												2021	2022
Mid-level/Senior supervisor within your IC element	%	2010	2011	2012	2013	2014	2015	2016	2017		2019	2021	2022
	% Internal colleague First-level manager	2010	2011	2012	2013	2014	2015	2016	2017	0% 0%	2019	2021	2022
External colleague 0% Non-intelligence senior 0% NA after EV18	% Internal colleague First-level manager Mid-level/Senior supervisor within your IC element	2010	2011	2012	2013	2014	2015	2016	2017	0% 0% 0%	2019	2021	2022

External IC supervisor Non-supervisory reviewer									100%		
DNI element (NIC, NIM, etc.)									0%		
US government official outside the IC Other									0% 0%		
Ottlei									100%		
Original response categories											
Source											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Non-supervisory professional within your IC element	40%	0%	20%	0%	100%	0%	100%	80%			
Supervisor within your IC element	80% 40%	0% 100%	60% 0%	75% 25%	0% 0%	0% 0%	0% 0%	60% 0%		NA after	- EV17
Intelligence professional outside your IC element US government official outside the IC	40% 0%	0%	0%	25% 0%	100%	0%	0%	0%		NA arter	F11/
Other	0%	0%	20%	0%	0%	0%	0%	0%			
Question wording changed in 2022											
Question wording changed in 2021											
Question responses changed in 2021 Question design changed in 2021											
In your perception, to what extent were the following factors a mo	tive for your most si	gnficant e	xperience v	vith distort	ion and/or	suppression	on of analy	sis?			
Maintain an existing analytic line or status quo on a topic %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Not a factor											14%
Somewhat a factor											0%
A moderate factor An important factor											14% 43%
Unsure											29%
Total											100%
In your percention to what extent were the following factors a mo-	tive for your most si	anficant o	vnorionco i	uith distart	ion and /or	cummroccie	n of analy	Caia			
In your perception, to what extent were the following factors a mo Align to an individual's perspective											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Not a factor											0%
Somewhat a factor A moderate factor											0% 0%
An important factor											86%
Unsure											14%
Total											100%
In your perception, to what extent were the following factors a mo	tive for your most si	gnficant e	xnerience v	vith distort	ion and/or	sunnressio	on of analy	sis?			
Support/protect operational equities	ere for your most si	gcac	Aperience i	Titil Gibtor		эцри сээ.	on or unary				
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Not a factor Somewhat a factor											14% 14%
A moderate factor											29%
An important factor											29%
Unsure											14%
Total											100%
In your perception, to what extent were the following factors a mo Support/protect bureaucratic interests	tive for your most si	gnficant e	xperience v	vith distort	ion and/or	suppression	on of analy	sis?			
Support/protect bureaucratic interests %	tive for your most si	2011	2012	vith distort	ion and/or 2014	suppression 2015	on of analy:	sis? 2017	2018	2019	2021
Support/protect bureaucratic interests % Not a factor									2018	2019	0%
Support/protect bureaucratic interests % Not a factor Somewhat a factor									2018	2019	0% 0%
Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor									2018	2019	0% 0% 0%
Support/protect bureaucratic interests % Not a factor Somewhat a factor									2018	2019	0% 0%
Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor									2018	2019	0% 0% 0% 71%
Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	0% 0% 0% 71% 29%
Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response	2010 tive for your most si	2011	2012 xperience v	2013	2014	2015 suppression	2016	2017 sis?			0% 0% 0% 71% 29%
Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	0% 0% 0% 71% 29% 100%
Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor	2010 tive for your most si	2011	2012 xperience v	2013	2014	2015 suppression	2016	2017 sis?			0% 0% 0% 71% 29% 100%
Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response %	2010 tive for your most si	2011	2012 xperience v	2013	2014	2015 suppression	2016	2017 sis?			0% 0% 0% 71% 29% 100%
Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor	2010 tive for your most si	2011	2012 xperience v	2013	2014	2015 suppression	2016	2017 sis?			0% 0% 0% 71% 29% 100%
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Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor An important factor An important factor	2010 tive for your most si	2011	2012 xperience v	2013	2014	2015 suppression	2016	2017 sis?			0% 0% 0% 71% 29% 100% 100%
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Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Support or oppose a policy agenda or narrative	2010 tive for your most si 2010	gnficant e	2012 xperience v 2012	2013 with distort 2013	2014 ion and/or 2014 ion and/or	suppression	2016 on of analy 2016 on of analy	2017 sis? 2017	2018	2019	0% 0% 0% 71% 29% 100% 2021 0% 0% 43% 57% 100%
Support/protect bureaucratic interests % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor An important factor An inderection of the factor An important factor Unsure Total In your perception, to what extent were the following factors a mo	2010 tive for your most si 2010	gnficant e	xperience v	2013 vith distort	2014 ion and/or 2014	suppressic	2016 on of analy	2017 sis? 2017			0% 0% 71% 29% 100% 2021 0% 0% 43% 57%
Support/protect bureaucratic interests % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor	2010 tive for your most si 2010	gnficant e	2012 xperience v 2012	2013 with distort 2013	2014 ion and/or 2014	suppression	2016 on of analy 2016 on of analy	2017 sis? 2017	2018	2019	0% 0% 0% 71% 29% 100% 0% 0% 0% 100% 57% 100%
Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor A moderate factor	2010 tive for your most si 2010	gnficant e	2012 xperience v 2012	2013 with distort 2013	2014 ion and/or 2014	suppression	2016 on of analy 2016 on of analy	2017 sis? 2017	2018	2019	0% 0% 0% 0% 100% 100% 299 100% 0% 0% 43% 100% 100%
Support/protect bureaucratic interests % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor An important factor Unsure Total N your perception, to what extent were the following factors a mo Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor A moderate factor An important factor	2010 tive for your most si 2010	gnficant e	2012 xperience v 2012	2013 with distort 2013	2014 ion and/or 2014	suppression	2016 on of analy 2016 on of analy	2017 sis? 2017	2018	2019	0% 0% 0% 0% 71% 29% 100% 0% 0% 43% 0 43%
Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor A moderate factor	2010 tive for your most si 2010	gnficant e	2012 xperience v 2012	2013 with distort 2013	2014 ion and/or 2014	suppression	2016 on of analy 2016 on of analy	2017 sis? 2017	2018	2019	0% 0% 0% 0% 100% 100% 299 100% 0% 0% 43% 100% 100%
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Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A midportant factor Unsure Total In your perception, to what extent were the following factors a mo Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor A moderate factor A midportant factor Unsure Total New response categories added to the question in 2019 Motive %	2010 tive for your most si 2010	gnficant e	2012 xperience v 2012	2013 with distort 2013	2014 ion and/or 2014	suppression	2016 on of analy 2016 on of analy	2017 sis? 2017	2018	2019	0% 0% 0% 71% 29% 100% 2021 0% 0% 43% 57% 100%
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Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a mo Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A midportant factor Unsure Total In your perception, to what extent were the following factors a mo Support or oppose a policy agenda or narrative % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total New response categories added to the question in 2019 Motive % Maintain an existing analytic line Support views of an internal supervisor/management Support views of internal colleague(s)	tive for your most si 2010 tive for your most si 2010	2011 ignficant e	xperience v 2012	vith distort 2013 vith distort 2013	2014 ion and/or 2014 ion and/or	suppression 2015 suppression 2015	2016 on of analy 2016 on of analy 2016	2017 sis? 2017	2018	2019 2019 2019 0% 25% 0%	0% 0% 0% 71% 29% 100% 2021 0% 0% 43% 57% 0% 0% 0% 43% 57% 100%

To prevent policymaker action or response on a topic										0% 0%	
Not sure what the motive was										0%	
Other Total										25% 100%	
Total										10070	
New response categories in 2018											
Motive %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Maintain existing analytic line	2020			2020	2027	2015	2020	2027	0%	2025	
Support views of internal supervisor/management									100%		
Support views of internal colleague									0%		
Support views of external colleague Support views of external management									0% 0%		
Support views of external management Support views of government/policy official									0%		
To support increase/decrease of resources for operational, military or USG										NΔ	after FY1
program									0%	147	uiter i i i
Unintentional Unsure what the motive was									0% 0%		
Other									0%		
To suppress information deemed embarrassing to the Department, Agency											
or Bureau									0%		
To prevent policymaker action\response									100%		
									100%		
Original response categories											
Motive		***					***				
% To support supervisor within your IC element	2010 80%	2011 0%	2012 120%	2013 0%	2014 0%	2015 0%	2016 0%	2017 20%	2018	2019	2021
To support IC personnel or management outside your IC element	60%	200%	0%	25%	100%	0%	0%	20%			
To support government official outside the IC	0%	0%	40%	50%	100%	0%	0%	0%			
I am unsure what the motive was			0%	25%	0%	0%	100%	0%		NA after	FY17
Inadvertent/unintended To avoid conflicting with an existing analytic line					0%	0%	0%	100%			
To avoid conflicting with an existing analytic line Other	20%	0%	0%	0%	0%	0% 0%	0% 0%	0% 0%			
Overtier wording shared in 2022											
Question wording changed in 2022 Did you seek assistance in dealing with this most signficant experience of d	isortion and	/or suppre	ession of ar	nalysis?							
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
No											
Yes											
Question wording changed in 2021											
Question responses changed in 2021	isortion and	/or suppre	ession of ar	nalysis?							
Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of d $\%$	isortion and 2010	/or suppre 2011	ession of ar 2012	nalysis? 2013	2014	2015	2016	2017	2018	2019	2021
Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of d % No					2014	2015	2016	2017	2018	2019	29%
Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of d $\%$					2014	2015	2016	2017	2018	2019	29% 71%
Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of d % No					2014	2015	2016	2017	2018	2019	29%
Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of d % No Yes	2010	2011			2014	2015	2016	2017	2018	2019	29% 71%
Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of d % No Yes During the past year, did you seek assistance in dealing with distortion or s	2010 uppression?	2011	2012	2013							29% 71% 100%
Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of d % No Yes	2010	2011			2014 2014 0%	2015 2015 2015	2016 2016 0%	2017 2017 2017 0%	2018 2018 100%	2019 2019 75%	29% 71% 100%
Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of d % No Yes During the past year, did you seek assistance in dealing with distortion or s % No Yes (Yes/Partially)	2010 uppression? 2010 0% 100%	2011 2011 0% 100%	2012 2012 0% 100%	2013 2013 0% 100%	2014 0% 100%	2015 0% 0%	2016 0% 0%	2017 0% 100%	2018 100% 0%	2019 75% 25%	29% 71% 100%
Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of d % No Yes During the past year, did you seek assistance in dealing with distortion or s % No	2010 uppression? 2010 0%	2011 2011 0%	2012 2012 0%	2013 2013 0%	2014 0%	2015 0%	2016 0%	2017 0%	2018 100%	2019 75%	29% 71% 100%
Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of d % No Yes During the past year, did you seek assistance in dealing with distortion or s % No Yes (Yes/Partially)	2010 uppression? 2010 0% 100%	2011 2011 0% 100%	2012 2012 0% 100%	2013 2013 0% 100%	2014 0% 100%	2015 0% 0%	2016 0% 0%	2017 0% 100%	2018 100% 0%	2019 75% 25%	29% 71% 100%
Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of d % No Yes During the past year, did you seek assistance in dealing with distortion or s % No Yes (Yes/Partially) Total	2010 uppression? 2010 0% 100%	2011 2011 0% 100%	2012 2012 0% 100%	2013 2013 0% 100%	2014 0% 100%	2015 0% 0%	2016 0% 0%	2017 0% 100%	2018 100% 0%	2019 75% 25%	29% 71% 100%
Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of d % No Yes During the past year, did you seek assistance in dealing with distortion or s % No Yes (Yes/Partially) Total Question wording changed in 2022	2010 uppression? 2010 0% 100%	2011 2011 0% 100%	2012 2012 0% 100%	2013 2013 0% 100%	2014 0% 100%	2015 0% 0%	2016 0% 0%	2017 0% 100%	2018 100% 0%	2019 75% 25%	29% 71% 100%
Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of d % No Yes During the past year, did you seek assistance in dealing with distortion or s % No Yes (Yes/Partially) Total	2010 uppression? 2010 0% 100%	2011 2011 0% 100%	2012 2012 0% 100%	2013 2013 0% 100%	2014 0% 100%	2015 0% 0%	2016 0% 0%	2017 0% 100%	2018 100% 0%	2019 75% 25%	29% 71% 100%
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Concerns regarding confidentiality												1009
Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances among												1007
individual(s) involved												09
Time constraints/press of business I was dissuaded from seeking assistance												09
Did not know a process exists for addressing the matter												0
Presumed others involved would seek assistance												09
Other Total												1009
Total												100,
New question added in 2021												
Why did you not seek assistance from your analytic ombudsman? %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Concerns regarding retribution	2010	2011	2012	2013	2014	2013	2010	2017	2018	2019	0%	2022
Concerns regarding confidentiality											0%	
Concerns regarding rank, tenure, or other power imbalances of individual(s) involved											0%	
Time constraints/press of businsess											0%	NA after
Kept the issue at the management level											50%	
Did not believe the analytic ombudsman would help Other											0% 50%	
Total											100%	
Question responses changed in 2022 What is the primary reason you did not seek assistance?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	202.
Did not believe anything would change												09
Did not know who to go to for help												1009
Concerns regarding retirubtion Concerns regarding confidentiality												09
Concerns regarding rank, tenure, or other power imbalances among												
individual(s) involved												09
Time constraints/press of business I was dissuaded from seeking assistance												09
Did not know a process exists for addressing the matter												09
Presumed others involved would seek assistance												09
Other Total												1009
New response categories added to the question in 2021												
Question wording changed in 2021 What is the primary reason you did not seek assistance?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Did not believe anything would change Did not know who to go to for help											0% 0%	
Concerns regading retirbution											0%	
Concerns regarding confidentiality											0%	NA after
Concerns regading rank, tenure, or other power imbalances of individual(s) involved											50%	
Time constraints/press of business											0%	
Other											50%	
Total											100%	
New response categories added to the question in 2019												
Question wording changed in 2019												
What is the primary reason you didn't seek assistance in dealing with the at %	ttempted di 2010	istortion or 2011	r suppression 2012	on? 2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution	2010		2012	2013	2014	2013	2010	2017	2010	0%	2021	2022
Concerns about the lack of confidentiality										0%		
Did not believe anything would change Person in question was considered "senior" to me										100% 0%	NA afte	er FY19
Didn't know who to go to for help										0%		
Other										0%		
Total										100%		
New response categories in 2018												
Why did you not seek assistance in dealing with distortion or supression? (I												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018 0%	2019	2021	2022
Fear of retribution Did not believe anyone would listen									0%			
Did not believe anything could change									0%			
Person in question considered "senior" to me									0%	NA	after FY1	.8
Didn't know who to go to for help Didn't know about Ombudsman process									0% 0%			
Other									100%			
									100%			
Why did you not seek assistance in dealing with distortion or supression? (I	Rank 2)											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution									0%			
Did not believe anyone would listen Did not believe anything could change									0% 0%			
Person in question considered "senior" to me									0%	NA	after FY1	.8
Didn't know who to go to for help									0%			
Didn't know about Ombudsman process Other									0% 0%			
Ouici									0%			
Why did you not seek assistance in dealing with distortion or supression? (I		2014	2012	2012	2014	2015	2016	2017	2010	2010	2024	202
Why did you not seek assistance in dealing with distortion or supression? (I % Fear of retribution	Rank 3) 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022

									00/			
Did not believe anyone would listen Did not believe anything could change									0% 0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help									0%			
Didn't know about Ombudsman process									0%			
Other									0%			
									078			
Why did you not seek assistance in dealing with distortion or supression												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018 0%	2019	2021	2022
Fear of retribution Did not believe anyone would listen									0%			
Did not believe anything could change									0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help									0%			
Didn't know about Ombudsman process									0% 0%			
Other									0%			
Why did you not seek assistance in dealing with distortion or supression												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution Did not believe anyone would listen									0% 0%			
Did not believe anything could change									0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help									0%			
Didn't know about Ombudsman process									0%			
Other									0%			
									370			
Why did you not seek assistance in dealing with distortion or supression												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution									0%			
Did not believe anyone would listen Did not believe anything could change									0% 0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help									0%			
Didn't know about Ombudsman process									0%			
Other									0%			
									U%			
Why did you not seek assistance in dealing with distortion or supression	on? (Rank 7)											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution									0% 0%			
Did not believe anyone would listen Did not believe anything could change									0%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help									0%			
Didn't know about Ombudsman process									0%			
Other									0%			
Outer									0% 0%			
New question added in 2021									_			
New question added in 2021 Are you empowered to uphold ICD 203 principles?	2010	2011	2012	2012	2014	2015	2016	2017	0%	2010	2021	2022
New question added in 2021 Are you empowered to uphold ICD 203 principles? %	2010	2011	2012	2013	2014	2015	2016	2017	_	2019	2021 88%	2022 91%
New question added in 2021 Are you empowered to uphold ICD 203 principles?	2010	2011	2012	2013	2014	2015	2016	2017	0%	2019	2021 88% 12%	2022 91% 9%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes	2010	2011	2012	2013	2014	2015	2016	2017	0%	2019	88%	91%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No	2010	2011	2012	2013	2014	2015	2016	2017	0%	2019	88% 12%	91% 9%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total	2010	2011	2012	2013	2014	2015	2016	2017	0%	2019	88% 12%	91% 9%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No						2015	2016	2017	0%	2019	88% 12%	91% 9%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021						2015	2016	2017	0%	2019	88% 12% 100%	91% 9% 100%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of % Yes	concerns to ensu	ire analysis	adheres to	ICD 203 pı	inciples?				2018		88% 12% 100% 2021 91%	91% 9% 100% 2022 88%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the second	concerns to ensu	ire analysis	adheres to	ICD 203 pı	inciples?				2018		88% 12% 100% 2021 91% 9%	91% 9% 100% 2022 88% 13%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the second	concerns to ensu	ire analysis	adheres to	ICD 203 pı	inciples?				2018		88% 12% 100% 2021 91%	91% 9% 100% 2022 88%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the second	concerns to ensu	ire analysis	adheres to	ICD 203 pı	inciples?				2018		88% 12% 100% 2021 91% 9%	91% 9% 100% 2022 88% 13%
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New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the second	concerns to ensu 2010	are analysis 2011	adheres to 2012	ICD 203 pr 2013	rinciples? 2014				2018		88% 12% 100% 2021 91% 9%	91% 9% 100% 2022 88% 13% 100%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the second	concerns to ensu 2010 2010 promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the second	concerns to ensu 2010 2010 promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing c % Yes No Total New question added in 2022 What is the primary way in which your IC element/CCMD could better % Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address	concerns to ensu 2010 2010 promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100%
New question added in 2021 Are you empowered to uphold ICD 203 principles? Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the second o	concerns to ensu 2010 2010 promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100% 2022 38% 0%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the state of	concerns to ensu 2010 2010 promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100% 2022 38%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing c % Yes No Total New question added in 2022 What is the primary way in which your IC element/CCMD could better % Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices Consistent and transparent product coordination practices Communication, guidance, and strategic messaging about the Analytic	concerns to ensu 2010 2010 promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100% 2022 38% 0%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the second	promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100% 2022 38% 0%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing c % Yes No Total New question added in 2022 What is the primary way in which your IC element/CCMD could better % Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices Consistent and transparent product coordination practices Communication, guidance, and strategic messaging about the Analytic	promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100% 2022 38% 0%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing comparts of the primary way in which your IC element/CCMD could better which is the primary way in which your IC element/CCMD could better formote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances	promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100% 2022 38% 0% 17% 13% 8% 13%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the state of	promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100% 2022 38% 0% 17% 13% 8% 8% 8% 4%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing comparts of the primary way in which your IC element/CCMD could better which is the primary way in which your IC element/CCMD could better formote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances	promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100% 2022 38% 0% 17% 13% 8% 13%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the state of	promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100% 2022 38% 0% 17% 13% 8% 8% 8% 4%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the state of	promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100% 2022 38% 0% 17% 13% 8% 8% 8% 4%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the state of	promote analys 2010	is that adh	adheres to 2012 eres to ICD 2012	2013 2013 2013 203 princip 2013	oles?	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 100% 2022 88% 100% 0% 17% 13% 8% 8% 13% 4% 100%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD and the practices concerns Consistent and transparent product review and feedback practices Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances Other Total New question added in 2022 Are you aware of your IC element/CCMD analytic ombuds role and res	promote analys	ire analysis 2011	adheres to 2012	ICD 203 pi 2013	inciples? 2014	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 130% 100% 2022 38% 0% 17% 13% 8% 13% 4% 100%
New question added in 2021 Are you empowered to uphold ICD 203 principles? Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of yes No Total New question added in 2022 What is the primary way in which your IC element/CCMD could better Yes Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices Consistent and transparent product review and feedback practices Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances Other Total New question added in 2022 Are you aware of your IC element/CCMD analytic ombuds role and res % Yes	promote analys 2010	is that adh	adheres to 2012 eres to ICD 2012	2013 2013 2013 203 princip 2013	oles?	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 13% 100% 2022 38% 0% 17% 8% 8% 13% 4% 100%
New question added in 2021 Are you empowered to uphold ICD 203 principles? % Yes No Total New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing of the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD could better the primary way in which your IC element/CCMD and the practices concerns Consistent and transparent product review and feedback practices Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances Other Total New question added in 2022 Are you aware of your IC element/CCMD analytic ombuds role and res	promote analys 2010	is that adh	adheres to 2012 eres to ICD 2012	2013 2013 2013 203 princip 2013	oles?	2015	2016	2017	2018	2019	88% 12% 100% 2021 91% 9% 100%	91% 9% 100% 2022 88% 130% 100% 2022 38% 0% 17% 13% 8% 13% 4% 100%

Total											
New question added in 2018 Question wording changed in 2021											
Do you know how to contact your IC element/CCMD analytic ombudsman?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2018	2021
Yes									0%	44%	60%
No									0%	56%	40%
Total									0%	100%	100%
New question added in 2022											
Are you aware of the IC Analytic Ombudsman role and responsibilities?	2010	2011	2012	2012	2011	2045	2015	2017	2010	2010	2024
% Yes	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
No											
Total											
New question added in 2022											
Do you know how to contact the IC Analytic Ombudsman?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Yes No											
Total											
Question wording changed in 2022											
Question wording changed in 2022 New question added in 2021											
In terms of effectively upholding ICD 203 Analytic Standards principles, how	would you	rate your	experience	with the P	resident's	Daily Brief	in the past	year?			
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Satisfactory											11%
A mixed performance Unsatisfactory											5% 2%
No opinion											82%
Total											100%
New question added in 2022											
What was the primary challenge to effectively upholding ICD 203 principles	in your exp	erience wi	th the Pres	ident's Dail	y Brief?						
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Time constraints											
Levels of review Threshold for publication											
Pressure to reach consensus, including distorting or suppressing analysis of											
alternatives and/or dissent											
Pressure to maintain the existing analytic line or status quo on a topic											
Efforts to distort or suppress analysis due to considerations regarding the consumer											
Information sharing constraints, including compartmentalization											
Other											
Total											
Question wording changed in 2022											
New question added in 2021 In terms of effectively upholding ICD 203 Analytic Standards principles, how	would you	rate vour	exnerience	with the N	ational Int	telligence (ouncil in t	ne nast vea	ır?		
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Satisfactory											26%
A mixed performance											4%
Unsatisfactory											70%
No opinion Total											70% 100%
											_00,0
New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principles	in your eve	erience wi	th the Nati	onal Intelli	zence Com	ncil?					
what was the primary chanenge to effectively upholding ICD 203 principles.	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Time constraints											
Levels of review											
Threshold for publication											
Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent											
Pressure to maintain the existing analytic line or status quo on a topic											
Efforts to distort or suppress analysis due to considerations regarding the											
consumer Information sharing constraints, including compartmentalization											
Information snaring constraints, including compartmentalization Other											
Total	-										
Question wording changed in 2022 New question added in 2021											
Question wording changed in 2022 New question added in 2021 How many levels of review are involved in the analytic product type that yo											
Question wording changed in 2022 New question added in 2021 How many levels of review are involved in the analytic product type that yo %	ou typically _I 2010	prepare/su 2011	pport? 2012	2013	2014	2015	2016	2017	2018	2019	2021
Question wording changed in 2022 New question added in 2021 How many levels of review are involved in the analytic product type that yo				2013	2014	2015	2016	2017	2018	2019	2021 5% 47%

Unsure												3% 24%
Total												100%
New question added in 2021												
	opportunity to discuss feedback from p	roduct review?										
%		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Always												41%
Frequently Sometimes												12% 15%
Rarely												7%
Never												0%
Not applicable to my work role												25%
Total												100%
Question wording changed in 202	122											
Question responses changed in 2												
	effective coordination for the analytic	product type th		ically preparation in the contract in the cont		t? 2014	2015	2016	2017	2010	2019	2021
% Difficulty generating attention to	the product	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
	a network with all pertinent subject											
matter experts												
Overlapping roles or "lanes in the	e road"											
Efforts to distort or suppress the	analysis											
Adjudicating differering perspecti	ives											
Pressure to reach consensus												
Information sharing constraints Time constraints												
Pressure to incorporate input from	m non-analytic elements											
No challenges												
Not applicable to my work role												
Other												
Total												
New question added in 2021												
	roduct type that you typically prepare,						2045	2015	2017	2010	2010	2024
% Difficulty generating attention to	the product	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 9%
	a network with all pertinent subject											370
matter experts												11%
Overlapping roles or "lanes in the	e road"											16%
Efforts to distort or suppress the a	analysis											2%
Pressure to reach consensus												5%
Information sharing constraints												9%
Time constraints	um non analytic elements											20% 2%
Pressure to incorporate input from Other	III non-analytic elements											27%
Total	-											100%
Question wording changed in 202	118											
							comes a ro	utine part	of the anal	ytic proces	ss?	
	issues and/or preparing analytic produ	cts, is considera	tion of alte	rnative ex	planations	and/or out		2016	2017	2018		2021
When thinking through analytic i %	issues and/or preparing analytic produ	cts, is considera 2010	tion of alte	rnative ex 2012	planations 2013	and/or out <i>2014</i>	2015	2010	2017	2010	2019	
When thinking through analytic i % Yes	issues and/or preparing analytic produ							2010	2017	2018	72%	69%
When thinking through analytic i % Yes No	issues and/or preparing analytic produ							2010	2017	2018	72% 3%	2%
When thinking through analytic i % Yes No Not applicable to my work role	issues and/or preparing analytic produ							2010	2017	2018	72% 3% 25%	2% 29%
When thinking through analytic i % Yes No	issues and/or preparing analytic produ							2010	2017	2016	72% 3%	2%
When thinking through analytic i % Yes No Not applicable to my work role Total								2010	2017	2016	72% 3% 25%	2% 29%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20:	018	2010	2011					2010	2017	2018	72% 3% 25%	2% 29%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product		2010	2011 2055?						2017	2018	72% 3% 25%	2% 29% 100%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20:	018	2010	2011	2012	2013	2014	2015	2016 0%			72% 3% 25% 100%	2% 29% 100%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product %	018	part of the proce	2011 2011 2011	2012	2013	2014	2015	2016	2017	2018	72% 3% 25% 100%	2% 29% 100%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No	018	2010 part of the proce 2010 42%	2011 ess? 2011 42%	2012 2012 58%	2013 2013 20%	2014 2014 29%	2015 2015 16%	2016 0%	2017 18%	2018 0%	72% 3% 25% 100%	2% 29% 100%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes	018	2010 part of the proce 2010 42% 58%	2011 2011 2011 42% 58%	2012 2012 58% 42%	2013 2013 20% 80%	2014 2014 29% 71%	2015 2015 16% 84%	2016 0% 100%	2017 18% 82%	2018 0% 100%	72% 3% 25% 100%	2% 29% 100%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total	9 <mark>18</mark> tts, is analysis of alternatives a routine	2010 part of the proce 2010 42% 58%	2011 2011 2011 42% 58%	2012 2012 58% 42%	2013 2013 20% 80%	2014 2014 29% 71%	2015 2015 16% 84%	2016 0% 100%	2017 18% 82%	2018 0% 100%	72% 3% 25% 100%	2% 29% 100%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 2	9 <mark>18</mark> tts, is analysis of alternatives a routine	2010 part of the proce 2010 42% 58% 100%	2011 2011 2011 42% 58% 100%	2012 2012 58% 42%	2013 2013 20% 80%	2014 2014 29% 71%	2015 2015 16% 84%	2016 0% 100%	2017 18% 82%	2018 0% 100%	72% 3% 25% 100%	2% 29% 100%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 2 How often are the results of thes %	018 tts, is analysis of alternatives a routine p	2010 part of the proce 2010 42% 58% 100%	2011 2011 2011 42% 58% 100%	2012 2012 58% 42%	2013 2013 20% 80%	2014 2014 29% 71%	2015 2015 16% 84%	2016 0% 100%	2017 18% 82%	2018 0% 100%	72% 3% 25% 100%	2% 29% 100% 2021 after FY18
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 2 How often are the results of thes % Always	018 tts, is analysis of alternatives a routine p	2010 part of the proce 2010 42% 58% 100%	2011 2011 42% 58% 100%	2012 2012 58% 42% 100%	2013 2013 20% 80% 100%	2014 29% 71% 100%	2015 2015 16% 84% 100%	2016 0% 100% 100%	2017 18% 82% 100%	2018 0% 100% 100%	72% 3% 25% 100% 2019 NA	2% 29% 100% 2021 after FY18 2020 48%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 2 How often are the results of thes % Always Frequently	018 tts, is analysis of alternatives a routine p	2010 part of the proce 2010 42% 58% 100%	2011 2011 42% 58% 100%	2012 2012 58% 42% 100%	2013 2013 20% 80% 100%	2014 29% 71% 100%	2015 2015 16% 84% 100%	2016 0% 100% 100%	2017 18% 82% 100%	2018 0% 100% 100%	72% 3% 25% 100% 2019 NA 2019 32% 18%	2% 29% 100% 2021 after FY18 2020 48% 35%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 2 How often are the results of thes % Always Frequently Sometimes	018 tts, is analysis of alternatives a routine p	2010 part of the proce 2010 42% 58% 100%	2011 2011 42% 58% 100%	2012 2012 58% 42% 100%	2013 2013 20% 80% 100%	2014 29% 71% 100%	2015 2015 16% 84% 100%	2016 0% 100% 100%	2017 18% 82% 100%	2018 0% 100% 100%	72% 3% 25% 100% 2019 NA 2019 32% 18% 29%	2% 29% 100% 2021 after FY18 2020 48% 35% 13%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 2 How often are the results of thes % Always Frequently Sometimes Rarely	018 tts, is analysis of alternatives a routine p	2010 part of the proce 2010 42% 58% 100%	2011 2011 42% 58% 100%	2012 2012 58% 42% 100%	2013 2013 20% 80% 100%	2014 29% 71% 100%	2015 2015 16% 84% 100%	2016 0% 100% 100%	2017 18% 82% 100%	2018 0% 100% 100%	72% 3% 25% 100% 2019 NA 2019 32% 18% 29% 7%	2% 29% 100% 2021 after FY18 2020 48% 35% 13% 3%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 2 How often are the results of thes % Always Frequently Sometimes	018 tts, is analysis of alternatives a routine p	2010 part of the proce 2010 42% 58% 100%	2011 2011 42% 58% 100%	2012 2012 58% 42% 100%	2013 2013 20% 80% 100%	2014 29% 71% 100%	2015 2015 16% 84% 100%	2016 0% 100% 100%	2017 18% 82% 100%	2018 0% 100% 100%	72% 3% 25% 100% 2019 NA 2019 32% 18% 29%	2% 29% 100% 2021 after FY18 2020 48% 35% 13%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 2 How often are the results of thes % Always Frequently Sometimes Rarely Never	018 tts, is analysis of alternatives a routine p	2010 part of the proce 2010 42% 58% 100%	2011 2011 42% 58% 100%	2012 2012 58% 42% 100%	2013 2013 20% 80% 100%	2014 29% 71% 100%	2015 2015 16% 84% 100%	2016 0% 100% 100%	2017 18% 82% 100%	2018 0% 100% 100%	72% 3% 25% 100% 2019 NA 2019 32% 18% 29% 7% 14%	2% 29% 100% 2021 after FY11 2020 48% 35% 13% 3% 3%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 2 How often are the results of thes % Always Frequently Sometimes Rarely Never Total	ots, is analysis of alternatives a routine particle of alternatives aroutine particle of a second of alternative considerations included in a second of alternative considerations in a second of alternative consideration considerations in a second of alternative consideration considerations in a second of alternative consideration consider	2010 part of the proce 2010 42% 58% 100%	2011 2011 42% 58% 100%	2012 2012 58% 42% 100%	2013 2013 20% 80% 100%	2014 29% 71% 100%	2015 2015 16% 84% 100%	2016 0% 100% 100%	2017 18% 82% 100%	2018 0% 100% 100%	72% 3% 25% 100% 2019 NA 2019 32% 18% 29% 7% 14%	2% 29% 100% 2021 after FY18 2020 48% 35% 13% 3% 3%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 2 How often are the results of thes % Always Frequently Sometimes Rarely Never Total Question wording changed in 20:	2019 se alternative considerations included i	2010 part of the proce 2010 42% 58% 100%	2011 2011 42% 58% 100% product? 2011	2012 2012 58% 42% 100%	2013 2013 20% 80% 100%	2014 29% 71% 100%	2015 2015 16% 84% 100%	2016 0% 100% 100%	2017 18% 82% 100%	2018 0% 100% 100%	72% 3% 25% 100% 2019 NA 2019 32% 18% 29% 7% 14%	2% 29% 100% 2021 after FY18 2020 48% 35% 13% 3% 3%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 2 How often are the results of thes % Always Frequently Sometimes Rarely Never Total Question wording changed in 20:	ots, is analysis of alternatives a routine particle of alternatives aroutine particle of a second of alternative considerations included in a second of alternative considerations in a second of alternative consideration considerations in a second of alternative consideration considerations in a second of alternative consideration consider	2010 part of the proce 2010 42% 58% 100%	2011 2011 42% 58% 100% product? 2011	2012 2012 58% 42% 100%	2013 2013 20% 80% 100%	2014 29% 71% 100%	2015 2015 16% 84% 100%	2016 0% 100% 100%	2017 18% 82% 100%	2018 0% 100% 100%	72% 3% 25% 100% 2019 NA 2019 32% 18% 29% 7% 14%	2% 29% 100% 2021 after FY11 2020 48% 35% 13% 3% 3%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 20: How often are the results of thes % Always Frequently Sometimes Rarely Never Total Question wording changed in 20: How often are the results from y	2019 se alternative considerations included i	part of the proce 2010 42% 58% 100% in the published 2010	2011 2011 42% 58% 100% product? 2011	2012 2012 58% 42% 100%	2013 20% 80% 100%	2014 29% 71% 100%	2015 16% 84% 100%	2016 0% 100% 100%	2017 18% 82% 100% 2017 2017	2018 0% 100% 100% 2018 2018	72% 3% 25% 100% 2019 NA 2019 32% 18% 29% 7% 14%	2% 29% 100% 2021 after FY18 2020 48% 35% 13% 3% 3% 100%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 2 How often are the results of thes % Always Frequently Sometimes Rarely Never Total Question wording changed in 20: How often are the results from y % Always Usually	2019 se alternative considerations included i	part of the proce 2010 42% 58% 100% in the published 2010	2011 2011 42% 58% 100% product? 2011	2012 2012 58% 42% 100%	2013 20% 80% 100%	2014 29% 71% 100%	2015 16% 84% 100%	2016 0% 100% 100%	2017 18% 82% 100% 2017 2017 50% 22%	2018 0% 100% 100% 2018 2018	72% 3% 25% 100% 2019 NA 2019 32% 18% 29% 7% 14% 100%	2% 29% 100% 2021 after FY18 2020 48% 35% 13% 3% 100%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 20: How often are the results of thes % Always Frequently Sometimes Rarely Never Total Question wording changed in 20: How often are the results from y % Always Usually Sometimes	2019 se alternative considerations included i	part of the proce 2010 42% 58% 100% in the published 2010	2011 2011 42% 58% 100% product? 2011	2012 2012 58% 42% 100%	2013 20% 80% 100%	2014 29% 71% 100%	2015 16% 84% 100%	2016 0% 100% 100%	2017 18% 82% 100% 2017 2017	2018 0% 100% 100% 2018 2018	72% 3% 25% 100% 2019 NA 2019 32% 18% 29% 7% 14% 100%	2% 29% 100% 2021 after FY18 2020 48% 35% 13% 3% 3% 100%
When thinking through analytic i % Yes No Not applicable to my work role Total Question wording changed in 20: When preparing analytic product % No Yes Total Question responses changed in 2 How often are the results of thes % Always Frequently Sometimes Rarely Never Total Question wording changed in 20: How often are the results from y % Always Usually	2019 se alternative considerations included i	part of the proce 2010 42% 58% 100% in the published 2010	2011 2011 42% 58% 100% product? 2011	2012 2012 58% 42% 100%	2013 20% 80% 100%	2014 29% 71% 100%	2015 16% 84% 100%	2016 0% 100% 100%	2017 18% 82% 100% 2017 2017 50% 22%	2018 0% 100% 100% 2018 2018	72% 3% 25% 100% 2019 NA 2019 32% 18% 29% 7% 14% 100%	2% 29% 100% 2021 after FY18 2020 48% 35% 13% 3% 100%

	rations were exclu	ded from th	ne publishe	d product?	,						
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Time constraints											
Product template constraints Perceived to undermine confidence in the analytic judgments											
Perceived as not relevant or did not add value to the product											
Perceived that the consumer would be averse to alternatives											
Other Total											
Total											
New question added in 2021											
Which of the following is the primary reason the alternative consider											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Time constraints Product template constraints											0% 50%
It was perceived as not relevant or did not add value to the product											
											50%
It was discouraged or removed by reviewer It was perceived the customer would be averse to inclusion of alternat	ives										0%
it was perceived the customer would be averse to inclusion of alternat	ives										0%
Total											100%
New question added in 2022 What is the primary shallongs to convoying significant differences in	analytic indexes	e and/e- J	contin 4	a analysis	rodust to	o that ··-	tunicall.	ranara			
What is the primary challenge to conveying significant differences in %	analytic judgment	2011	2012	e analytic p 2013	2014	e that you 2015	typically p 2016	repare? 2017	2018	2019	2021
Pressure to maintain the existing analytic line or status quo on a topic											
Percention that the concurrer is guarante and the security difference											
Perception that the consumer is averse to products conveying differing views	5										
Perception that differing views undermine the main analytic judgemen	nt										
Pressure to reach consensus Difficulty adjudicating conflicting input											
Policies delineating lead, collaboration, and coordination roles											
Information sharing constraints, including compartmentalization											
No challenges											
Not applicable to my work role Other											
Total											
Question not asked in 2022											
Question not asked in 2022 New question added in 2021 In the past year, were you involved in election security-related intelli	igence analysis?										
New question added in 2021 In the past year, were you involved in election security-related intellight	igence analysis?	2011	2012	2013	2014	2015	2016	2017	2018	2019	
New question added in 2021 In the past year, were you involved in election security-related intelli % Yes		2011	2012	2013	2014	2015	2016	2017	2018	2019	11%
New question added in 2021 In the past year, were you involved in election security-related intellight		2011	2012	2013	2014	2015	2016	2017	2018	2019	11% 89%
New question added in 2021 In the past year, were you involved in election security-related intelling Yes No Total		2011	2012	2013	2014	2015	2016	2017	2018	2019	11% 89%
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Question not asked in 2022												
Did you receive assistance that was effective in resolving the problem?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
No		0%	50%	0%	25%	0%	0%	50%	0%	67%	NA after	EV10
Yes/Partially		100%	50%	100%	75%	100%	100%	50%	0%	33%	INA arter	F119
Total		100%	100%	100%	100%	100%	100%	100%	0%	100%		