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| requently (weekly or monthly) ccasionally (more than twice but less than monthly) cracing (Qnoc or twice)  total  OE  were response categories added to the question in 2019 were the past year how often did you face distortion or suppression of your analysis?  a daily or monthly basis  a a monthly basis  a monthly basis  a monthly basis  be real times a year (less than 12 but more than 3)  3 times  be real times a year (less than 12 but more than 3)  a times  be real times a year (less than 12 but more than 3)  a times  be real times a year (less than 12 but more than 3)  contact of the past year how of the did you face than 3)  contact of the past year how of the past year | Mater   Material   M   | ver the past year how often did you face distortion or suppression of your analysis?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  n a daily or monthly basis n a monthly basis everal times a year (less than 12 but more than 3) 3 times nee tal   | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  n a daily or monthly basis  n a monthly basis  0 NA after FY19 -3 times  nce  0 USA STATE | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  n a daily or monthly basis  n a monthly basis  0 NA after FY19 -3 times  nce  0 USA STATE |
| requently (weekly or monthly) ccasionally (more than twice but less than monthly) arely (Once or twice)    Comparison of the comparison of the question in 2019   Comparison of the past year how often did you face distortion or suppression of your analysis?   Comparison of the past year how often did you face distortion or suppression of your analysis?   Comparison of the past year how often did you face distortion or suppression of your analysis?   Comparison of the past year how often did you face distortion or suppression of your analysis?   Comparison of the past year how often did you face distortion or suppression of your analysis?   Comparison of the past year how often did you face distortion or suppression of your analysis?   Comparison of the past year how often did you face distortion or suppression of your analysis?   Comparison of the past year how often did you face distortion or suppression of your analysis?   Comparison of the past year how often did you face distortion or suppression of your analysis?   Comparison of the past year how often did you face distortion or suppression of your analysis?   Comparison of the past year how often did you face distortion or suppression of your analysis?   Comparison of the past year how often did you face distortion or suppression of your analysis?   Comparison of the past year how often did you face distortion or suppression of your analysis?   Comparison of the past year how often did you face distortion or your analysis?   Comparison of the past year how often did you face distortion or your analysis?   Comparison of the past year how often did you face distortion or your analysis?   Comparison of the past year how often did you face distortion or your analysis?   Comparison of the past year how of the past | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2019   2022   2023   2024   2015   2016   2017   2018   2019   2021   2022   2023   2024   2025   | ver the past year how often did you face distortion or suppression of your analysis?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  n a daily or monthly basis n a monthly basis everal times a year (less than 12 but more than 3) -3 times nee  | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  1 a daily or monthly basis 1 a monthly basis 2 everal times a year (less than 12 but more than 3) 2 3 times 2 5 times 2 6 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8   | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  1 a daily or monthly basis 1 a monthly basis 2 everal times a year (less than 12 but more than 3) 2 3 times 2 5 times 2 6 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8   |
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| requently (weekly or monthly) (ccasionally (more than twice but less than monthly) (ccasionally (more than twice but less than monthly) (ctai) | w free did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   2023   2024   2025    | ver the past year how often did you face distortion or suppression of your analysis?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  In a daily or monthly basis In a bas | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  1 a daily or monthly basis 1 a monthly basis 2 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2 3 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5  | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  1 a daily or monthly basis In a monthly basis In a monthly basis Everal times a year (less than 12 but more than 3)  - 3 times In a daily or monthly basis  Everal times a year (less than 12 but more than 3)  - 3 times In a daily or monthly basis  Everal times a year (less than 12 but more than 3)  - 3 times In a daily or monthly basis  Everal times a year (less than 12 but more than 3)  - 3 times In a daily or monthly basis  In a daily or month ba |
| requently (weekly or monthly) ccasionally (more than twice but less than monthly) atal  10E  ***Example 10 ***Exam | wo fiten did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022  | ver the past year how often did you face distortion or suppression of your analysis?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  In a daily or monthly basis In a monthly 2018 2019 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 In a daily or monthly basis In a monthly basis In a monthly 2019 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 In a daily or monthly basis In a monthly 2019 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 In a daily or monthly basis In a daily or monthly basis In a daily or monthly basis In a daily control a c | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  1 a daily or monthly basis 1 a monthly basis 2 a manufacture of the same of t | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  1 a daily or monthly basis 1 a monthly basis 2 a manufacture of the same of t |
| requently (weekly or monthly) ccasionally (more than twice but less than monthly) arealy (Once or twice)  bild  correction of this correction of the puestion in 2019  certain wording changed in 2019 | we free fidicy our experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022  | ver the past year how often did you face distortion or suppression of your analysis?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  n a daily or monthly basis  n a monthly basis  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  2011 2012 2013 2014 2015 2016 2017 2018 2019 2018 2018 2019 2018 2019 2018 2019 2018 2019 2018 2019 2018 2019 2018 2018 2019 2018 2018 2019 2018 2019 2018 2019 2018 2019 2018 2019 2018 2019 2018 2019 2018 2019 2018 2018 2019 2018 2019 2018 2018 2019 2018 2018 2018 2018 2018 2018 2018 2018   | n a daily or monthly basis n a daily or monthly basis n a monthly basis n a monthly basis everal times a year (less than 12 but more than 3) - 3 times nce - 0 - NA after FY19 - 3 times - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0   | n a daily or monthly basis n a daily or monthly basis n a monthly basis n a monthly basis everal times a year (less than 12 but more than 3) - 3 times nce - 0 - NA after FY19 - 3 times - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0   |
| Requently (weekly or monthly) ccasionally (more than twice but less than monthly) atal  OE  The part repurp of the puestion in 2019 Usestion wording changed in 2019 User the past year how often did you face distortion or suppression of your analysis?  The past year low of the puestion in 2019 User the past year how often did you face distortion or suppression of your analysis?  The past year low of the puestion in 2019 User the past year how often did you face distortion or suppression of your analysis?  The past year low of the puestion in 2019 User the past year how of the did you face distortion or suppression of your analysis?  The past year low of the past year how | we find in jour experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   | ver the past year how often did you face distortion or suppression of your analysis?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  In a daily or monthly basis In a daily or monthly basis In a daily control or monthly basis In a daily or monthly basis In a daily control or monthly basis In a daily or monthly basis In a daily control or monthly basis In a daily or monthly basis In a daily control or monthly basis In a daily or monthly basis In a daily control or monthly basis In a daily control or monthly basis In a | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  a daily or monthly basis n a monthly basis n a monthly basis everal times a year (less than 12 but more than 3) -3 times -3 times -4 times -5 times -6 times -7 times - | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  a daily or monthly basis n a monthly basis n a monthly basis everal times a year (less than 12 but more than 3) -3 times -3 times -4 times -5 times -6 times -7 times - |
|  | estion responses trianged in 2021  | Instantly (daily)         0         0           equently (weekly or monthly)         0         0           casionally (more than twice but less than monthly)         0         0           rely (Once or twice)         0         1           tal         0         0           DE         0.00%         96.90%   | unstantly (daily)         0         0           equently (weekly or monthly)         0         0           cassionally (more than twice but less than monthly)         0         0           rely (Once or twice)         0         1           tal         0         1           DE         0.00%         96.90%  | Instantly (daily)  Equently (weekly or monthly)  Casionally (more than twice but less than twice but less than monthly)  Casionally (more than twice but less than monthly)  C |
|  | w often did you experience distortion and/or suppression of analysis?  | equently (weekly or monthly)         0         0           casionally (more than twice but less than monthly)         0         0           rely (Once or twice)         0         1           tal         0         1           OE         0.00%         96.90%   | equently (weekly or monthly)  casionally (more than twice but less than monthly)  rely (Once or twice)  tal  OE  we response categories added to the question in 2019  | equently (weekly or monthly)  casionally (more than twice but less than monthly)  rely (Once or twice)  tal  OE  wresponse categories added to the question in 2019  extresponse categories added to the question in 2019  |
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|  | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022     1   | rely (Once or twice) 0 1 tal 0 1 OE 0.000 96.900   | unely (Once or twice)         0         1           tall         0         1           OE         0.00%         96.90%   | rely (Once or twice)  tal  OE  we response categories added to the question in 2019  section wording changed in 2019   |
| equently (weekly or monthly) 0 0   | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022     10  | tal 0 1 DE 0.00% 96.90%  | tal 0 1 DE 0.00% 96.90%  we response categories added to the question in 2019  | tal  DE  or response categories added to the question in 2019  uestion wording changed in 2019   |
| equently (weekly or monthly)  ccasionally (more than twice but less than monthly)  0 0  0 0  | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   | OE 0.00% 96.90%  | OE 0.00% 96.90% ew response categories added to the question in 2019   | OE 0.00% 96.90% ew response categories added to the question in 2019 eastion wording changed in 2019   |
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| equently (weekly or monthly)  cassionally (more than twice but less than monthly)  rely (Once or twice)  tal   | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   |  | ew response categories added to the question in 2019   | ew response categories added to the question in 2019 uestion wording changed in 2019   |
| equently (weekly or monthly)  casionally (more than twice but less than monthly)  rely (Once or twice)  tal  | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   | ew response categories added to the question in 2019   |  | uestion wording changed in 2019  |
| equently (weekly or monthly)  casionally (more than twice but less than monthly)  rely (Once or twice)  tal  | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   | ew response categories added to the question in 2019   |  | uestion wording changed in 2019  |
| equently (weekly or monthly)  cassionally (more than twice but less than monthly)  rely (Once or twice)  tal   | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   | ew response categories added to the question in 2019   |  | uestion wording changed in 2019  |
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| requently (weekly or monthly)  (ccasionally (more than twice but less than monthly)  otal  otal  10E  lew response categories added to the question in 2019  Luestion wording changed in 2019  | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   2023   2024   2025   2026   2027   2028   2029   2022   |  | you the nest year how often did you face distortion or conneccion of your analysis?  |  |
| requently (weekly or monthly)  ccasionally (more than twice but less than monthly)  arely (Once or twice)  otal  otal  OE  we response categories added to the question in 2019  uestion wording changed in 2019   | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   |  | ver the past year how often did you face distortion or suppression of your analysis?   | THE MASK TEAR HOTE ONE HILL TO USE UISLUICITUT OF SUNDIESSION OF YOUR GARANTS!   |
| requently (weekly or monthly)  (ccasionally (more than twice but less than monthly)  otal  | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   | ver the past year how often did you face distortion or suppression of your analysis?   |  |  |
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| requently (weekly or monthly)  (ccasionally (more than twice but less than monthly)  (arely (Once or twice)  (b)  (cas)   | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   | ver the past year how often did you face distortion or suppression of your analysis?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  |
| requently (weekly or monthly)  (ccasionally (more than twice but less than monthly)  (arely (Once or twice)  (b)  (cas)   | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   | ver the past year how often did you face distortion or suppression of your analysis?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  |
| requently (weekly or monthly)  (ccasionally (more than twice but less than monthly)  (arely (Once or twice)  (b)  (cas)   | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   | ver the past year how often did you face distortion or suppression of your analysis?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  |
| requently (weekly or monthly)  (ccasionally (more than twice but less than monthly)  (ccasionally (more than twice but less than monthly)  (ctal)  (ct | w often did you experience distortion and/or suppression of analysis?    2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022   | ver the past year how often did you face distortion or suppression of your analysis?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  n a daily or monthly basis  0   | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022 n a daily or monthly basis 0   | 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  n a daily or monthly basis  0   |
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| ow many times has someone attempted to distort or suppress analysis on   | 2010                | 2011                 | 2012              | 2013                  | 2014 | 2015 | 2016 | 2017 | 2018 | 2019                  | 2021            | 2022             |
|--|---------------------|----------------------|-------------------|-----------------------|------|------|------|------|------|-----------------------|-----------------|------------------|
| nce<br>vice  |                     |                      |                   |                       |      |      |      |      |      |                       |                 |                  |
| nree times   |                     |                      |                   |                       |      |      |      |      | NA   | after FY17            |                 |                  |
| fore than three times  |                     |                      |                   |                       |      |      |      |      |      |                       |                 |                  |
| otal   |                     |                      |                   |                       |      |      |      |      |      |                       |                 |                  |
| ew question added in 2022  |                     |                      |                   |                       |      |      |      |      |      |                       |                 |                  |
| When considering your most signficant expeirence with distortion and/or su   |                     |                      |                   |                       |      |      |      |      |      |                       |                 |                  |
| nalytic Standard A - Objective   | 2010                | 2011                 | 2012              | 2013                  | 2014 | 2015 | 2016 | 2017 | 2018 | 2019                  | 2021            | <b>2022</b><br>0 |
| nalytic Standard B - Independent of political consideration  |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 0                |
| nalytic Standard C - Timely  |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 0                |
| nalytic Standard D - Based on all available sources of intelligence  |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 0                |
| natlyic Standard E - Implements and exhibits Analytic Tradecraft   |                     |                      |                   |                       |      |      |      |      |      |                       |                 | U                |
| tandards   |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 1                |
| Other<br>Total OBJ   |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 0<br>1           |
| Oldi OBJ   |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 1                |
| lew question added in 2022   |                     |                      |                   |                       |      |      |      |      |      |                       |                 |                  |
| Vhen considering your most significant experience with distortion and/or s   | uppression<br>2010  | of analysis,<br>2011 | what form<br>2012 | n did it take<br>2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019                  | 2021            | 2022             |
| A dictated/predetermined analytic line   | 2010                | 2011                 | 2012              | 2013                  | 2014 | 2013 | 2010 | 2017 | 2018 | 2013                  | 2021            | 0                |
| A changed analytic line absent sufficient sourcing or argumentation  |                     |                      |                   |                       |      |      |      |      |      |                       |                 |                  |
| Distorted or suppressed judgements, sourcing, uncertainty, assumptions,  |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 0                |
| pistorted or suppressed judgements, sourcing, uncertainty, assumptions,<br>or confidence language  |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 0                |
| Distorted or suppressed analysis of alternativess or dissent   |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 1                |
| Discouraged analysis/production on a particular topic absent sufficient  |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 0                |
| easoning<br>Delayed, shelved, or recalled analysis absent sufficient reasoning   |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 0                |
| Distorted or suppressed input to, or comments on, a product  |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 0                |
| nformation to which I did not have access changed the analysis   |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 0                |
| Analysis mischaracterized in conveyance to a consumer  A deliberately distorted product classification   |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 0                |
| Other  |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 0                |
| otal OBJ   |                     |                      |                   |                       |      |      |      |      |      |                       |                 | 1                |
| Question wording changed in 2021   |                     |                      |                   |                       |      |      |      |      |      |                       |                 |                  |
| Question responses changed in 2021   |                     |                      |                   |                       |      |      |      |      |      |                       |                 |                  |
| When considering your most significant experience of distortion and/or sup   | pression of<br>2010 | analysis, w<br>2011  | hat form o        | 2013                  | 2014 | 2015 | 2016 | 2017 | 2018 | 2019                  | 2021            | 2022             |
| /<br>Иу product was not published  | 2010                | 2011                 | 2012              | 2013                  | 2014 | 2013 | 2016 | 2017 | 2018 | 2019                  | 0               | 2022             |
| The product was deliberately delayed   |                     |                      |                   |                       |      |      |      |      |      |                       | 0               |                  |
| was discouraged from writing a product The anlytic line was dictated to me   |                     |                      |                   |                       |      |      |      |      |      |                       | 0               |                  |
| The main analytic line was changed without sufficient justification,   |                     |                      |                   |                       |      |      |      |      |      |                       | Ū               |                  |
| argumentation, and/or sourcing   |                     |                      |                   |                       |      |      |      |      |      |                       | 0               |                  |
| udgements, sourcing, and/or confidence levels were mischaracterized or emoved  |                     |                      |                   |                       |      |      |      |      |      |                       | 0 N             | A after F        |
| A briefer mischaracterized the assessment/product to a consumer  |                     |                      |                   |                       |      |      |      |      |      |                       | 0               |                  |
| An internal IC element/CCMD senior mischaracterized the  |                     |                      |                   |                       |      |      |      |      |      |                       |                 |                  |
| issessment/product to other officials  My comments or dissent on a product were distorted or suppressed  |                     |                      |                   |                       |      |      |      |      |      |                       | 0               |                  |
| viy comments or dissent on a product were distorted or suppressed  |                     |                      |                   |                       |      |      |      |      |      |                       | 0               |                  |
| Other  |                     |                      |                   |                       |      |      |      |      |      |                       | 0               |                  |
| otal OBJ   |                     |                      |                   |                       |      |      |      |      |      |                       | 0               |                  |
| lew question added in 2019   |                     |                      |                   |                       |      |      |      |      |      |                       |                 |                  |
| When considering the most signficant instance of distortion or suppression,  |                     |                      |                   |                       |      |      |      |      |      |                       |                 |                  |
| My product was not published   | 2010                | 2011                 | 2012              | 2013                  | 2014 | 2015 | 2016 | 2017 | 2018 | <b>2019</b>           | 2021            | 2022             |
|  |                     |                      |                   |                       |      |      |      |      |      | 0                     |                 |                  |
|  |                     |                      |                   |                       |      |      |      |      |      | 0                     |                 |                  |
| Ay analytic line was dictated to me  |                     |                      |                   |                       |      |      |      |      |      |                       |                 |                  |
| was discouraged from writing a product  My analytic line was dictated to me  The main analytic line of my product was deliberately changed during  eview/coordination  |                     |                      |                   |                       |      |      |      |      |      | 0                     |                 |                  |
| ∕ly analytic line was dictated to me<br>he main analytic line of my product was deliberately changed during<br>eview/coordination  |                     |                      |                   |                       |      |      |      |      |      | 0                     |                 |                  |
| Ay analytic line was dictated to me<br>he main analytic line of my product was deliberately changed during<br>eview/coordination<br>walytic points, supporting evidence, and/or confidence levels in my<br>product were changed during review/coordination   |                     |                      |                   |                       |      |      |      |      |      | 0                     | NA after        | FY19             |
| My analytic line was dictated to me  the main analytic line of my product was deliberately changed during eview/coordination  Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination  A briefer either suppressed or misrepresented the analysis   |                     |                      |                   |                       |      |      |      |      |      |                       | NA after        | FY19             |
| My analytic line was dictated to me  the main analytic line of my product was deliberately changed during  eview/coordination  nalytic points, supporting evidence, and/or confidence levels in my  product were changed during review/coordination  thriefer either suppressed or misrepresented the analysis  an internal agency senior changed, deleted, or added minor analytic  |                     |                      |                   |                       |      |      |      |      |      | 0                     | NA after        | FY19             |
| Ay analytic line was dictated to me<br>he main analytic line of my product was deliberately changed during<br>eview/coordination<br>nalytic points, supporting evidence, and/or confidence levels in my<br>roduct were changed during review/coordination<br>briefer either suppressed or misrepresented the analysis<br>in internal agency senior changed, deleted, or added minor analytic<br>oints and/or supporting evidence to brief other officials  |                     |                      |                   |                       |      |      |      |      |      | 0<br>0                | NA after        | FY19             |
| Ay analytic line was dictated to me he main analytic line of my product was deliberately changed during eview/coordination unalytic points, supporting evidence, and/or confidence levels in my roduct were changed during review/coordination briefer either suppressed or misrepresented the analysis in internal agency senior changed, deleted, or added minor analytic oints and/or supporting evidence to brief other officials by comments or dissent on a product were suppressed or distorted   |                     |                      |                   |                       |      |      |      |      |      | 0<br>0<br>0           | NA after        | FY19             |
| Ay analytic line was dictated to me he main analytic line of my product was deliberately changed during eview/coordination unalytic points, supporting evidence, and/or confidence levels in my roduct were changed during review/coordination briefer either suppressed or misrepresented the analysis in internal agency senior changed, deleted, or added minor analytic oints and/or supporting evidence to brief other officials Ay comments or dissent on a product were suppressed or distorted other   |                     |                      |                   |                       |      |      |      |      |      | 0<br>0                | NA after        | FY19             |
| Ay analytic line was dictated to me he main analytic line of my product was deliberately changed during eview/coordination unalytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination us briefer either suppressed or misrepresented the analysis in internal agency senior changed, deleted, or added minor analytic soints and/or supporting evidence to brief other officials Ay comments or dissent on a product were suppressed or distorted other  |                     |                      |                   |                       |      |      |      |      |      | 0<br>0<br>0           | NA after        | FY19             |
| My analytic line was dictated to me he main analytic line of my product was deliberately changed during eview/coordination unalytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination us briefer either suppressed or misrepresented the analysis un internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials dy comments or dissent on a product were suppressed or distorted other lotal OBJ Question wording changed in 2021   |                     |                      |                   |                       |      |      |      |      |      | 0<br>0<br>0           | NA after        | FY19             |
| Ay analytic line was dictated to me he main analytic line of my product was deliberately changed during eview/coordination unalytic points, supporting evidence, and/or confidence levels in my roduct were changed during review/coordination briefer either suppressed or misrepresented the analysis in internal agency senior changed, deleted, or added minor analytic oints and/or supporting evidence to brief other officials Ay comments or dissent on a product were suppressed or distorted other officials of the control of the contro |                     |                      |                   |                       |      |      |      |      |      | 0<br>0<br>0           | NA after        | FY19             |
| Ay analytic line was dictated to me he main analytic line of my product was deliberately changed during eview/coordination unalytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination us briefer either suppressed or misrepresented the analysis un internal agency senior changed, deleted, or added minor analytic soints and/or supporting evidence to brief other officials Ay comments or dissent on a product were suppressed or distorted bother otal OBJ  Question wording changed in 2021 Question responses changed in 2021 Unat feedback or explanation did you receive on this matter?  | 2010                | 2011                 | 2012              | 2013                  | 2014 | 2015 | 2016 | 2017 | 2018 | 0<br>0<br>0           | 2021            | 2022             |
| Ay analytic line was dictated to me he main analytic line of my product was deliberately changed during eview/coordination unalytic points, supporting evidence, and/or confidence levels in my roduct were changed during review/coordination briefer either suppressed or misrepresented the analysis in internal agency senior changed, deleted, or added minor analytic oints and/or supporting evidence to brief other officials Ay comments or dissent on a product were suppressed or distorted other otal OBJ (supporting evidence) to be suppressed or distorted other otal OBJ (supporting evidence) to be suppressed or distorted other otal OBJ (supporting evidence) to be suppressed or distorted otal OBJ (supporting evidence) to be suppressed or distorted otal OBJ (supporting evidence) to be supporting evidence to brief other officials of the supporting e | 2010                | 2011                 | 2012              | 2013                  | 2014 | 2015 | 2016 | 2017 | 2018 | 0<br>0<br>0<br>0<br>0 | <b>2021</b> 0   | <b>2022</b>      |
| Ay analytic line was dictated to me he main analytic line of my product was deliberately changed during eview/coordination analytic points, supporting evidence, and/or confidence levels in my roduct were changed during review/coordination briefer either suppressed or misrepresented the analysis in internal agency senior changed, deleted, or added minor analytic oints and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted other officials of the control of the contro | 2010                | 2011                 | 2012              | 2013                  | 2014 | 2015 | 2016 | 2017 | 2018 | 0<br>0<br>0<br>0<br>0 | 2021            | 2022             |
| Ay analytic line was dictated to me he main analytic line of my product was deliberately changed during eview/coordination analytic points, supporting evidence, and/or confidence levels in my roduct were changed during review/coordination briefer either suppressed or misrepresented the analysis in internal agency senior changed, deleted, or added minor analytic oints and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted other officials of the control of the contro | 2010                | 2011                 | 2012              | 2013                  | 2014 | 2015 | 2016 | 2017 | 2018 | 0<br>0<br>0<br>0<br>0 | <b>2021</b> 0   | <b>2022</b>      |
| Ay analytic line was dictated to me he main analytic line of my product was deliberately changed during eview/coordination veriew/coordination unalytic points, supporting evidence, and/or confidence levels in my roduct were changed during review/coordination briefer either suppressed or misrepresented the analysis un internal agency senior changed, deleted, or added minor analytic oints and/or supporting evidence to brief other officials Ay comments or dissent on a product were suppressed or distorted other otal OBJ  | 2010                | 2011                 | 2012              | 2013                  | 2014 | 2015 | 2016 | 2017 | 2018 | 0<br>0<br>0<br>0<br>0 | <b>2021</b> 0 0 | 2022<br>0<br>0   |

| olicymaker sensitivities<br>was told that my analysis was changed in response to differing views   |               |           |             |      |      |      |      |      |                | 0                                    |                                      |                  |
|--|---------------|-----------|-------------|------|------|------|------|------|----------------|--------------------------------------|--------------------------------------|------------------|
| vas told that my analysis was changed in response to differing views   |               |           |             |      |      |      |      |      |                | 0                                    |                                      |                  |
| om the field<br>vas told that my analysis was too complicated or technical and has to be   |               |           |             |      |      |      |      |      |                | 0                                    |                                      |                  |
| nplified to the point that it was misleading lid not receive any feedback or explanation as to why my product was  |               |           |             |      |      |      |      |      |                | 0                                    |                                      |                  |
| storted or suppressed<br>her   |               |           |             |      |      |      |      |      |                | 0                                    |                                      |                  |
| ner<br>tal OBJ   |               |           |             |      |      |      |      |      |                | 0                                    |                                      |                  |
|  |               |           |             |      |      |      |      |      |                |                                      |                                      |                  |
| stion responses changed in 2022  |               |           |             |      |      |      |      |      |                |                                      |                                      |                  |
| was the primary source of your most significant experience with disto  |               |           |             |      |      |      |      |      |                |                                      |                                      |                  |
| lyst within my IC element/CCMD   | 2010          | 2011      | 2012        | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 2019                                 | 2021                                 | <b>2022</b>      |
| nager/supervisor within my IC element/CCMD  itewer within my IC element/CCMD  iter executive/military officer within my IC element/CCMD  illigence professional from another IC element/CCMD  illigence professional at an ODNI component (NIC, NIM, PDB, etc.)  |               |           |             |      |      |      |      |      |                |                                      |                                      | 0<br>0<br>1<br>0 |
| ner<br>cal OBJ   |               |           |             |      |      |      |      |      |                |                                      |                                      | 0                |
|  |               |           |             |      |      |      |      |      |                |                                      |                                      | -                |
| estion wording changed in 2021 estion responses changed in 2021  |               |           |             |      |      |      |      |      |                |                                      |                                      |                  |
|  | ion and/or su | ppression | of analysis | ?    |      |      |      |      |                |                                      |                                      |                  |
| to was the primary source of your most significant experience of distort   |               | 2011      | 2012        | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 2019                                 | 2021                                 | 2022             |
| o was the primary source of your most significant experience of distort  | 2010          | 2011      | LUIL        |      |      |      |      |      |                |                                      |                                      |                  |
| alyst within my IC element/CCMD  | 2010          | 2011      | 2012        |      |      |      |      |      |                |                                      | 0                                    |                  |
| ulyst within my IC element/CCMD nager/supervisor within my IC element/CCMD   | 2010          | 2011      | 2012        |      |      |      |      |      |                |                                      | 0                                    |                  |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD iewer within my IC element/CCMD   | 2010          | 2011      | 2012        |      |      |      |      |      |                |                                      | 0<br>0                               |                  |
| ollyst within my IC element/CCMD nager/supervisor within my IC element/CCMD iewer within my IC element/CCMD ior executive within my IC elmement/CCMD   | 2010          | 2011      | 2012        |      |      |      |      |      |                |                                      | 0<br>0<br>0                          | A - 6 - 5        |
| alyst within my IC element/CCMD rager/supervisor within my IC element/CCMD riewer within my IC element/CCMD rior executive within my IC elmement/CCMD elligence professional from another IC element/CCMD  | 2010          | 2011      | 2012        |      |      |      |      |      |                |                                      | 0<br>0<br>0                          | A after F        |
| alyst within my IC element/CCMD rager/supervisor within my IC element/CCMD riewer within my IC element/CCMD rior executive within my IC elmement/CCMD elligence professional from another IC element/CCMD  | 2010          | 2011      | 2012        |      |      |      |      |      |                |                                      | 0<br>0<br>0<br>0 N                   | A after F        |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD riewer within my IC element/CCMD sior executive within my IC element/CCMD sliligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  | 2010          | 2011      |             |      |      |      |      |      |                |                                      | 0<br>0<br>0<br>0 N                   | A after F        |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD riewer within my IC element/CCMD sior executive within my IC elmement/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.) Government official outisde of the IC  | 2010          | 2011      | 2012        |      |      |      |      |      |                |                                      | 0<br>0<br>0<br>0 N                   | A after F        |
| alyst within my IC element/CCMD  ager/supervisor within my IC element/CCMD  riewer within my IC element/CCMD  ior executive within my IC elmement/CCMD  elligence professional from another IC element/CCMD  elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  Government official outisde of the IC  | 2010          | 2011      |             |      |      |      |      |      |                |                                      | 0<br>0<br>0<br>0 N                   | A after F        |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD ricewer within my IC element/CCMD ricewer within my IC element/CCMD rior executive within my IC elmement/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.) Government official outisde of the IC   | 2010          | 2011      |             |      |      |      |      |      |                |                                      | 0<br>0<br>0<br>0 N                   | A after F        |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD viewer within my IC element/CCMD sior executive within my IC elmement/CCMD silligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.) Government official outisde of the IC ser al OBJ  | 2010          | 2011      |             |      |      |      |      |      |                |                                      | 0<br>0<br>0<br>0 N                   | A after F        |
| alyst within my IC element/CCMD Inager/supervisor within my IC element/CCMD Initial my IC element/CCMD | 2010          | 2011      | 1011        |      |      |      |      |      |                |                                      | 0<br>0<br>0<br>0 N                   | A after F        |
| alyst within my IC element/CCMD unager/supervisor within my IC element/CCMD viewer within my IC element/CCMD nior executive within my IC element/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  Government official outisde of the IC ner tal OBJ w response categories added to the question in 2019   |               |           |             | 2012 | 2014 | 2015 | 2016 | 2017 | 2019           | 2010                                 | 0<br>0<br>0<br>0 N                   |                  |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD viewer within my IC element/CCMD hior executive within my IC element/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.) Government official outisde of the IC energy and OBJ w response categories added to the question in 2019 urce   | 2010          | 2011      | 2012        | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 2019                                 | 0<br>0<br>0<br>0 N                   | A after F        |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD viewer within my IC element/CCMD hior executive within my IC element/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  Government official outisde of the IC her al OBJ w response categories added to the question in 2019 urce ernal colleague  |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0                                    | 0<br>0<br>0<br>0 N                   |                  |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD viewer within my IC element/CCMD sior executive within my IC element/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  Government official outisde of the IC ter al OBJ w response categories added to the question in 2019 urce ernal colleague ernal colleague st-level manager   |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0                               | 0<br>0<br>0<br>0 N                   |                  |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD viewer within my IC element/CCMD sior executive within my IC element/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  Government official outisde of the IC ter al OBJ w response categories added to the question in 2019 urce ernal colleague ernal colleague st-level manager   |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0                                    | 0<br>0<br>0<br>0 N                   |                  |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD viewer within my IC element/CCMD vior executive within my IC element/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  Government official outisde of the IC ner al OBJ w response categories added to the question in 2019 urce ernal colleague ti-level manager d-level/Senior supervisor within your IC element  |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0                          | 0<br>0<br>0<br>0 N                   |                  |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD viewer within my IC element/CCMD sior executive within my IC element/CCMD liligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.) Government official outisde of the IC ser al OBJ w response categories added to the question in 2019 urce ernal colleague tt-level Manager tt-level manager tt-level from ior supervisor within your IC element n-supervisory internal analyst reviewer (e.g., SIOS)  |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0<br>0                     | 0<br>0<br>0<br>0 N                   |                  |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD niewer within my IC element/CCMD sior executive within my IC element/CCMD liligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  Government official outisde of the IC ter al OBJ w response categories added to the question in 2019 urce ernal colleague t-level Manager d-level/Senior supervisor within your IC element n-supervisory internal analyst reviewer (e.g., SIOs) n-analyst senior within your IC element  |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0<br>0                     | 0<br>0<br>0<br>0<br>N<br>0<br>0<br>0 | 2022             |
| ilyst within my IC element/CCMD nager/supervisor within my IC element/CCMD iewer within my IC element/CCMD ior executive within my IC element/CCMD ior executive within my IC element/CCMD liligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.) Government official outisde of the IC er al OBJ w response categories added to the question in 2019 rce ernal colleague t-level/Senior supervisor within your IC element -supervisory internal analyst reviewer (e.g., SIOs)analyst senior within your IC element   |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0<br>0                     | 0<br>0<br>0<br>0 N                   | 2022             |
| Allyst within my IC element/CCMD  Inager/supervisor within my IC element/CCMD  iewer within my IC element/CCMD  ior executive within my IC element (NIC, NIM, PDB, etc.)  Government official outisde of the IC  er  al OBJ  versponse categories added to the question in 2019  ree  ernal colleague  t-level/Senior supervisor within your IC element  1-supervisory internal analyst reviewer (e.g., SIOS)  1-analyst senior within your IC element  enior leadership   |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0<br>0<br>0                | 0<br>0<br>0<br>0<br>N<br>0<br>0<br>0 | 2022             |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD i/ewer within my IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  Government official outisde of the IC i/er al OBJ  w response categories added to the question in 2019 i/ree  i/ree  i/ree  it-level manager i-level/Senior supervisor within your IC element in-supervisory internal analyst reviewer (e.g., SIOs) i-analyst senior within your IC element i-enior leadership ernal IC colleague or supervisor   |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0<br>0<br>0                | 0<br>0<br>0<br>0<br>N<br>0<br>0<br>0 | 2022             |
| alyst within my IC element/CCMD nager/supervisor within my IC element/CCMD icewer within my IC element/CCMD hior executive within my IC element/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.) Government official outisde of the IC her al OBJ we response categories added to the question in 2019 urce ernal colleague st-level manager d-level/Senior supervisor within your IC element n-supervisory internal analyst reviewer (e.g., SIOs) n-analyst senior within your IC element enior leadership ernal IC colleague or supervisor   |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0<br>0<br>0                | 0<br>0<br>0<br>0<br>N<br>0<br>0<br>0 | 2022             |
| alyst within my IC element/CCMD unager/supervisor within my IC element/CCMD viewer within my IC element/CCMD nior executive within my IC element/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  Government official outisde of the IC ner tal OBJ  w response categories added to the question in 2019 urce  ernal colleague et-level manager d-level/Senior supervisor within your IC element n-supervisory internal analyst reviewer (e.g., SIOs) n-analyst senior within your IC element senior leadership senior leadership ernal IC colleague or supervisor I element (NIC, NIM, etc.)   |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0<br>0<br>0                | 0<br>0<br>0<br>0<br>N<br>0<br>0<br>0 | 2022             |
| alyst within my IC element/CCMD inager/supervisor within my IC element/CCMD irewer within my IC element/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  Government official outisde of the IC irer ial OBJ  w response categories added to the question in 2019 irree  ernal colleague ti-level manager d-level/Senior supervisor within your IC element in-supervisory internal analyst reviewer (e.g., SIOs) in-analyst senior within your IC element ienior leadership ernal IC colleague or supervisor I element (NIC, NIM, etc.) government official outside the IC   |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0<br>0<br>0<br>0<br>0      | 0<br>0<br>0<br>0<br>N<br>0<br>0<br>0 | 2022             |
| alyst within my IC element/CCMD  sinager/supervisor within my IC element/CCMD  siewer within my IC element/CCMD  sior executive within my IC element/CCMD  siewer within my IC element/CCMD  sior executive within my IC element/CCMD  elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  Government official outisde of the IC  sher  tal OBJ  w response categories added to the question in 2019  urce  ernal colleague  st-level manager  d-level/Senior supervisor within your IC element  n-supervisory internal analyst reviewer (e.g., SIOS)  n-analyst senior within your IC element  senior leadership  ternal IC colleague or supervisor  il element (NIC, NIM, etc.)  government official outside the IC  tor or senior reviewer of an IC publication  |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0<br>0<br>0<br>0<br>0      | 0<br>0<br>0<br>0<br>N<br>0<br>0<br>0 | 2022             |
| anager/supervisor within my IC element/CCMD anager/supervisor within my IC element/CCMD wiewer within my IC element/CCMD nior executive within my IC element/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  Government official outisde of the IC here tal OBJ  w response categories added to the question in 2019 urce  ernal colleague et-level manager d-devel/Senior supervisor within your IC element n-supervisory internal analyst reviewer (e.g., SIOs) n-analyst senior within your IC element senior leadership ternal IC colleague or supervisor II element (NIC, NIM, etc.) government official outside the IC tictor or senior reviewer of an IC publication her  |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 0<br>0<br>0<br>0<br>N<br>0<br>0<br>0 | 2022             |
| analyst within my IC element/CCMD anager/supervisor within my IC element/CCMD viewer within my IC element/CCMD nior executive within my IC element/CCMD nelligence professional from another IC element/CCMD relligence professional at an ODNI component (NIC, NIM, PDB, etc.) Government official outisde of the IC her tal OBJ  we response categories added to the question in 2019 urce  remal colleague st-level manager d-level/Senior supervisor within your IC element on-supervisory internal analyst reviewer (e.g., SIOs) on-analyst senior within your IC element senior leadership ternal IC colleague or supervisor il element (NIC, NIM, etc.) government official outside the IC itor or senior reviewer of an IC publication her   |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0<br>0<br>0<br>0<br>0      | 0<br>0<br>0<br>0<br>N<br>0<br>0<br>0 | 2022             |
| analyst within my IC element/CCMD anager/supervisor within my IC element/CCMD viewer within my IC element/CCMD nior executive within my IC element/CCMD nior executive within my IC element/CCMD relligence professional from another IC element/CCMD relligence professional at an ODNI component (NIC, NIM, PDB, etc.) Government official outisde of the IC her tal OBJ  reversal colleague st-level manager d-level/Senior supervisor within your IC element on-supervisory internal analyst reviewer (e.g., SIOs) on-analyst senior within your IC element senior leadership ternal IC colleague or supervisor il element (NIC, NIM, etc.) if government official outside the IC itor or senior reviewer of an IC publication her tal OBJ   |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 0<br>0<br>0<br>0<br>N<br>0<br>0<br>0 | 2022             |
| analyst within my IC element/CCMD anager/supervisor within my IC element/CCMD wiewer within my IC element/CCMD nior executive within my IC element/CCMD nelligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.) Government official outisde of the IC her tal OBJ  we response categories added to the question in 2019 urce  errnal colleague st-level manager dd-level/Senior supervisor within your IC element on-supervisory internal analyst reviewer (e.g., SIOs) on-analyst senior within your IC element senior leadership ternal IC colleague or supervisor lil element (NIC, NIM, etc.) government official outside the IC itor or senior reviewer of an IC publication her tal OBJ   | 2010          | 2011      | 2012        |      |      |      |      |      |                | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2022<br>FY19     |
| analyst within my IC element/CCMD anager/supervisor within my IC element/CCMD viewer within my IC element/CCMD nior executive within my IC element/CCMD nior executive within my IC element/CCMD relligence professional from another IC element/CCMD relligence professional at an ODNI component (NIC, NIM, PDB, etc.) Government official outisde of the IC her tal OBJ  reversponse categories added to the question in 2019 urce  rernal colleague st-level manager di-level/Senior supervisor within your IC element on-supervisory internal analyst reviewer (e.g., SIOS) on-analyst senior within your IC element senior leadership ternal IC colleague or supervisor til element (NIC, NIM, etc.) is government official outside the IC itor or senior reviewer of an IC publication her tal OBJ  |               |           |             | 2013 | 2014 | 2015 | 2016 | 2017 | 2018           | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 0<br>0<br>0<br>0<br>N<br>0<br>0<br>0 | 2022             |
| allyst within my IC element/CCMD anager/supervisor within my IC element/CCMD viewer within my IC element/CCMD nior executive within my IC element/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.) Government official outisde of the IC her tal OBJ  ver response categories added to the question in 2019 urce  ernal colleague st-level manager d-level/Senior supervisor within your IC element m-supervisory internal analyst reviewer (e.g., SIOs) m-analyst senior within your IC element senior leadership ternal IC colleague or supervisor II element (NIC, NIM, etc.) government official outside the IC tor or senior reviewer of an IC publication her tal OBJ  ver response categories in 2018 urce ernal colleague  | 2010          | 2011      | 2012        |      |      |      |      |      | <b>2018</b>    | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2022<br>FY19     |
| allyst within my IC element/CCMD anager/supervisor within my IC element/CCMD viewer within my IC element/CCMD nior executive within my IC element/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.) Government official outisde of the IC her tal OBJ  we response categories added to the question in 2019 urce  ernal colleague st-level manager d-level/Senior supervisor within your IC element un-supervisory internal analyst reviewer (e.g., SIOs) un-analyst senior within your IC element senior leadership ternal IC colleague or supervisor II element (NIC, NIM, etc.) government official outside the IC itor or senior reviewer of an IC publication her tal OBJ  we response categories in 2018 urce  ernal colleague ernal colleague ernal colleague  | 2010          | 2011      | 2012        |      |      |      |      |      | 2018<br>1<br>0 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2022<br>FY19     |
| alyst within my IC element/CCMD sinager/supervisor within my IC element/CCMD viewer within my IC element/CCMD nior executive within my IC element/CCMD elligence professional from another IC element/CCMD elligence professional at an ODNI component (NIC, NIM, PDB, etc.)  Government official outisde of the IC her tal OBJ w response categories added to the question in 2019 urce ernal colleague st-level manager d-level/Senior supervisor within your IC element n-supervisory internal analyst reviewer (e.g., SIOS) n-analyst senior within your IC element senior leadership ternal IC colleague or supervisor li element (NIC, NIM, etc.) government official outside the IC tor or senior reviewer of an IC publication her tal OBJ w response categories in 2018 urce ernal colleague  | 2010          | 2011      | 2012        |      |      |      |      |      | <b>2018</b>    | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2022<br>FY19     |
| Who was the primary source of your most significant experience of distort n  Analyst within my IC element/CCMD  Manager/supervisor within my IC element/CCMD  Reviewer within my IC element/CCMD  Reviewer within my IC element/CCMD  Senior executive within my IC element/CCMD  Intelligence professional from another IC element/CCMD  Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC  Other  Total OBJ  New response categories added to the question in 2019  Source  n  Internal colleague  First-level manager  Mid-level/Senior supervisor within your IC element  Non-supervisory internal analyst reviewer (e.g., SIOs)  Non-analyst senior within your IC element  IC senior leadership  External IC colleague or supervisor  DNI element (NIC, NIM, etc.)  US government official outside the IC  Editor or senior reviewer of an IC publication  Other  Total OBJ  New response categories in 2018  Source  n  In Internal colleague  Interna | 2010          | 2011      | 2012        |      |      |      |      |      | <b>2018</b>    | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | FY1              |

| NI element (NIC, NIM, etc.)<br>Sgovernment official outside the IC<br>ther   |                             |  |                                    |                      |                                 |  |                                  |                      | 0<br>0<br>0<br>0 |                                     |  |   |
|--|-----------------------------|--|------------------------------------|----------------------|---------------------------------|--|----------------------------------|----------------------|------------------|-------------------------------------|--|---|
| otal OBJ   |                             |  |                                    |                      |                                 |  |                                  |                      | 2                |                                     |  |   |
| riginal response categories  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     |  |   |
| ource  | 2010                        | 2011   | 2012                               | 2012                 | 2011                            | 2045                                   | 2016                             | 2047                 | 2040             | 2010                                | 2024   | 2022  |
| on-supervisory professional within your IC element   | 2010                        | 2011   | 2012                               | 2013                 | 2014                            | 2015                                   | 2016                             | <b>2017</b>          | 2018             | 2019                                | 2021   | 2022  |
| pervisor within your IC element  |                             |  |                                    |                      |                                 |  |                                  | 1                    |                  |                                     |  |   |
| telligence professional outside your IC element  |                             |  |                                    |                      |                                 |  |                                  | 0                    |                  | NA after                            | FY17   |   |
| S government official outside the IC   |                             |  |                                    |                      |                                 |  |                                  | 0                    |                  |                                     |  |   |
| ther   |                             |  |                                    |                      |                                 |  |                                  | 0                    |                  |                                     |  |   |
| otal OBJ   |                             |  |                                    |                      |                                 |  |                                  | 2                    |                  |                                     |  |   |
| uestion wording changed in 2022<br>uestion wording changed in 2021<br>uestion responses changed in 2021  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     |  |   |
| uestion design changed in 2021   |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     |  |   |
| your perception, to what extent were the following factors a motive f  | or your most s              | ignficant e  | xperience v                        | vith distor          | ion and/or                      | suppressio                             | n of analys                      | sis?                 |                  |                                     |  |   |
| aintain an existing analytic line or status quo on a topic   | 2010                        | 2011   | 2012                               | 2013                 | 2014                            | 2015                                   | 2016                             | 2017                 | 2018             | 2019                                | 2021   | 2022  |
| ot a factor  | 2010                        |  |                                    | 2010                 |                                 |  | 2010                             | 2017                 | 2010             |                                     | 0  | 0   |
| mewhat a factor  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 0   |
| moderate factor  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 0   |
| n important factor   |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 1   |
| nsure  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 0   |
| otal OBJ   |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 1   |
| your perception, to what extent were the following factors a motive for  | or your most s              | ignficant e  | xperience v                        | vith distor          | ion and/or                      | suppressio                             | n of analys                      | sis?                 |                  |                                     |  |   |
| ign to an individual's perspective   |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     |  |   |
|  | 2010                        | 2011   | 2012                               | 2013                 | 2014                            | 2015                                   | 2016                             | 2017                 | 2018             | 2019                                | 2021   | 2022  |
| ot a factor  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 0   |
| mewhat a factor<br>moderate factor   |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 0<br>1  |
| moderate factor  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 0   |
| n important factor<br>nsure  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 0   |
| otal OBJ   |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 1   |
|  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     |  |   |
| your perception, to what extent were the following factors a motive fupport/protect operational equities   |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     |  |   |
|  | 2010                        | 2011   | 2012                               | 2013                 | 2014                            | 2015                                   | 2016                             | 2017                 | 2018             | 2019                                | 2021   | 2022  |
| ot a factor  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 1   |
|  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     |  |   |
| mewhat a factor  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 0   |
| moderate factor  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 0   |
|  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     |  |   |
| moderate factor<br>n important factor  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0  | 0   |
| moderate factor<br>i important factor<br>nsure<br>tal OBJ  |                             |  |                                    |                      |                                 |  |                                  |                      |                  |                                     | 0<br>0<br>0  | 0<br>0<br>0   |
| moderate factor<br>i important factor<br>isure<br>ital OBJ<br>your perception, to what extent were the following factors a motive f  | or your most s              | ignficant e  | xperience v                        | vith distor          | ion and/or                      | suppressio                             | n of analys                      | sis?                 |                  |                                     | 0<br>0<br>0  | 0<br>0<br>0   |
| moderate factor<br>i important factor<br>nsure<br>tal OBJ  | or your most s              | ignficant ex   | xperience v<br>2012                | vith distort         | ion and/or<br>2014              | suppressio                             | on of analys<br>2016             | sis?<br>2017         | 2018             | 2019                                | 0<br>0<br>0  | 0<br>0<br>0   |
| moderate factor<br>i important factor<br>isure<br>ital OBJ<br>your perception, to what extent were the following factors a motive f  |                             |  |                                    |                      |                                 |  |                                  |                      | 2018             | 2019                                | 0 0 0  | 0 0 0 1   |
| moderate factor important factor ssure tal OBJ your perception, to what extent were the following factors a motive fipport/protect bureaucratic interests  |                             |  |                                    |                      |                                 |  |                                  |                      | 2018             | 2019                                | 0 0 0 0  | 0 0 0 0 1   |
| moderate factor important factor nsure tital OBJ your perception, to what extent were the following factors a motive fipport/protect bureaucratic interests bit a factor imewhat a factor moderate factor  |                             |  |                                    |                      |                                 |  |                                  |                      | 2018             | 2019                                | 0<br>0<br>0<br>0<br>0<br>2021<br>0<br>0  | 0<br>0<br>0<br>1  |
| moderate factor important factor sisure tall OBJ  your perception, to what extent were the following factors a motive fipport/protect bureaucratic interests  pt a factor moderate factor important factor   |                             |  |                                    |                      |                                 |  |                                  |                      | 2018             | 2019                                | 0<br>0<br>0<br>0   | 0<br>0<br>0<br>1  |
| moderate factor important factor insure stal OBJ your perception, to what extent were the following factors a motive fupport/protect bureaucratic interests ot a factor imewhat a factor moderate factor important factor insure   |                             |  |                                    |                      |                                 |  |                                  |                      | 2018             | 2019                                | 0<br>0<br>0<br>0   | 0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0   |
| moderate factor important factor sisure tall OBJ  your perception, to what extent were the following factors a motive fipport/protect bureaucratic interests  pt a factor moderate factor important factor   |                             |  |                                    |                      |                                 |  |                                  |                      | 2018             | 2019                                | 0<br>0<br>0<br>0   | 0<br>0<br>0<br>1  |
| moderate factor important factor insure stal OBJ your perception, to what extent were the following factors a motive fupport/protect bureaucratic interests ot a factor imewhat a factor moderate factor important factor insure   | 2010                        | 2011   | 2012                               | 2013                 | 2014                            | 2015                                   | 2016                             | 2017                 | 2018             | 2019                                | 0<br>0<br>0<br>0   | 0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0   |
| moderate factor important factor ssure tal OBJ  your perception, to what extent were the following factors a motive fi import/protect bureaucratic interests ot a factor moderate factor important factor ssure tal OBJ  | 2010                        | 2011   | 2012<br>xperience w                | 2013                 | 2014                            | 2015                                   | 2016                             | 2017<br>sis?         |                  |                                     | 0<br>0<br>0<br>0<br>0<br>2021<br>0<br>0<br>0<br>0<br>0   | 0<br>0<br>0<br>1  |
| moderate factor important factor sucre tal OBJ  your perception, to what extent were the following factors a motive fipport/protect bureaucratic interests of a factor moderate factor moderate factor important factor sure your perception, to what extent were the following factors a motive following factors are not important factor sure   | 2010                        | 2011   | 2012                               | 2013                 | 2014                            | 2015                                   | 2016                             | 2017                 | 2018             | 2019                                | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | 0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>1  |
| moderate factor important factor sisure tal OBJ  your perception, to what extent were the following factors a motive fripport/protect bureaucratic interests  at a factor moderate factor important factor sisure total OBJ  your perception, to what extent were the following factors a motive following factor and important factor sisure  | 2010                        | 2011   | 2012<br>xperience w                | 2013                 | 2014                            | 2015                                   | 2016                             | 2017<br>sis?         |                  |                                     | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 2022<br>1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0   |
| moderate factor important factor important factor issure tal OBJ  your perception, to what extent were the following factors a motive fupport/protect bureaucratic interests  ot a factor important factor important factor important factor issure tal OBJ  your perception, to what extent were the following factors a motive fooke or prevent policymaker action or response   | 2010                        | 2011   | 2012<br>xperience w                | 2013                 | 2014                            | 2015                                   | 2016                             | 2017<br>sis?         |                  |                                     | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 2022<br>1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 1 1   |
| moderate factor important factor important factor stal OBJ  your perception, to what extent were the following factors a motive for a factor moderate factor important factor important factor insure ital OBJ  your perception, to what extent were the following factors a motive for a factor insure ital OBJ  your perception, to what extent were the following factors a motive for a factor moderate factor insure ital ABJ  or a factor mewhat a factor  | 2010                        | 2011   | 2012<br>xperience w                | 2013                 | 2014                            | 2015                                   | 2016                             | 2017<br>sis?         |                  |                                     | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | 0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>0<br>1<br>1  |
| moderate factor important factor ssure tal OBJ  your perception, to what extent were the following factors a motive for import/protect bureaucratic interests  ot a factor moderate factor important factor source tal OBJ  your perception, to what extent were the following factors a motive for important factor source to a factor ovoke or prevent policymaker action or response  ot a factor important a factor moderate factor important factor   | 2010                        | 2011   | 2012<br>xperience w                | 2013                 | 2014                            | 2015                                   | 2016                             | 2017<br>sis?         |                  |                                     | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | 2022<br>1<br>0<br>0<br>1<br>1<br>0<br>0<br>0<br>0<br>1<br>2<br>2022<br>0<br>1<br>0<br>0<br>0<br>0<br>0<br>0<br>1  |
| moderate factor important factor important factor stal OBJ  your perception, to what extent were the following factors a motive for a factor moderate factor important factor important factor insure ital OBJ  your perception, to what extent were the following factors a motive for a factor insure ital OBJ  your perception, to what extent were the following factors a motive for a factor moderate factor insure ital ABJ  or a factor mewhat a factor  | 2010                        | 2011   | 2012<br>xperience w                | 2013                 | 2014                            | 2015                                   | 2016                             | 2017<br>sis?         |                  |                                     | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | 0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>0<br>1<br>1  |
| moderate factor important factor sisure tal OBJ your perception, to what extent were the following factors a motive fupport/protect bureaucratic interests  at a factor moderate factor important factor sisure tal OBJ your perception, to what extent were the following factors a motive footone or prevent policymaker action or response of a factor important factor in important factor in in a factor in important factor in important factor in important factor issure  | 2010                        | 2011   | 2012<br>xperience w                | 2013                 | 2014                            | 2015                                   | 2016                             | 2017<br>sis?         |                  |                                     | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | 2022<br>1<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>1<br>1   |
| moderate factor important factor ssure tal OBJ  your perception, to what extent were the following factors a motive for import/protect bureaucratic interests  ot a factor moderate factor important factor ssure total OBJ  your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response  ot a factor mewhat a factor moderate factor in important factor source total OBJ  total factor mewhat a factor moderate factor important factor important factor ssure tal OBJ   | ior your most s             | 2011 ignficant ex  | 2012<br>xperience v                | 2013<br>vith distort | 2014<br>ion and/or<br>2014      | 2015<br>suppressio                     | 2016<br>on of analys<br>2016     | 2017<br>sis?<br>2017 |                  |                                     | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | 2022<br>1<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>1<br>1   |
| moderate factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive fi import/protect bureaucratic interests  ot a factor moderate factor important factor sure your perception, to what extent were the following factors a motive following your perception, to what extent were the following factors a motive following your perception, to what extent were the following factors a motive following tal OBJ  a factor moderate factor important factor important factor sure  | 2010  for your most s  2010 | 2011 ignficant e   | 2012  xperience w                  | 2013  vith distort   | 2014  ion and/or  2014          | 2015  suppressio                       | 2016  on of analys  on of analys | 2017  sis?  2017     | 2018             | 2019                                | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   | 2022<br>1<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>1<br>1   |
| moderate factor important factor sucre tal OBJ  your perception, to what extent were the following factors a motive fipport/protect bureaucratic interests  ot a factor moderate factor important factor sucre tal OBJ  your perception, to what extent were the following factors a motive following factors a motive following factors a motive following factor important factor important factor sucre tal OBJ  your perception, to what extent were the following factors a motive following factor important factor moderate factor important factor important factor sucre tal OBJ  your perception, to what extent were the following factors a motive file of the factor for moderate factor for mode | ior your most s             | 2011 ignficant ex  | 2012<br>xperience v                | 2013<br>vith distort | 2014<br>ion and/or<br>2014      | 2015<br>suppressio                     | 2016<br>on of analys<br>2016     | 2017<br>sis?<br>2017 |                  |                                     | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0           | 2022<br>1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 0 1 1 0 0 0 0 0 0 1 1 0   |
| moderate factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive for import/protect bureaucratic interests  obt a factor moderate factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive for ovoke or prevent policymaker action or response  obt a factor important factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive for important factor important factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive for important factor sure tal OBJ   | 2010  for your most s  2010 | 2011 ignficant e   | 2012  xperience w                  | 2013  vith distort   | 2014  ion and/or  2014          | 2015  suppressio                       | 2016  on of analys  on of analys | 2017  sis?  2017     | 2018             | 2019                                | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2022<br>1<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>0<br>1<br>1<br>2<br>2<br>2<br>2<br>2<br>3<br>4<br>6<br>6<br>7<br>8<br>8<br>8<br>9<br>9<br>9<br>9<br>1<br>1<br>1<br>1<br>1<br>2<br>1<br>2<br>1<br>2<br>2<br>2<br>3<br>4<br>3<br>4<br>4<br>4<br>4<br>4<br>5<br>4<br>5<br>6<br>6<br>7<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8 |
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| moderate factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive fipport/protect bureaucratic interests  ot a factor moderate factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive following factors a motive following factors a motive following factor important factor moderate factor interest factor moderate factor important factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive following factor important factor important factor moderate factor import or oppose a policy agenda or narrative  ot a factor moderate factor moderate factor import and factor moderate factor import and factor moderate factor import and factor moderate factor important factor important factor important factor insure  | 2010  for your most s  2010 | 2011 ignficant e   | 2012  xperience w                  | 2013  vith distort   | 2014  ion and/or  2014          | 2015  suppressio                       | 2016  on of analys  on of analys | 2017  sis?  2017     | 2018             | 2019                                | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2022<br>1<br>0<br>0<br>0<br>1<br>1<br>2022<br>0<br>1<br>0<br>0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>0<br>1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0   |
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| moderate factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive fipport/protect bureaucratic interests  ot a factor moderate factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive following factors a motive following factors a motive following factor important factor moderate factor interest factor moderate factor important factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive following factor important factor important factor moderate factor import or oppose a policy agenda or narrative  ot a factor moderate factor moderate factor import and factor moderate factor import and factor moderate factor import and factor moderate factor important factor important factor important factor insure  | for your most s             | 2011  ignficant experience of the control of the co | xperience v 2012  xperience v 2012 | vith distort         | 2014 ion and/or 2014 ion and/or | 2015  suppressio 2015  suppressio 2015 | 2016  In of analys 2016          | 2017 sis? 2017 2017  | 2018             | 2019                                | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2022<br>1<br>0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>0<br>0<br>1<br>1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  |
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| moderate factor important factor sisure tall OBJ  your perception, to what extent were the following factors a motive fupport/protect bureaucratic interests  at a factor moderate factor important factor sisure tall OBJ  your perception, to what extent were the following factors a motive following received in the following factors a motive following received in the following factors a motive following received in the following factor and important factor moderate factor in important factor moderate factor insure tall OBJ  your perception, to what extent were the following factors a motive following received in the factor moderate factor insure tall OBJ  your perception, to what extent were the following factors a motive following received in factor in the factor moderate factor insure the factor factor insure moderate factor moderate factor insure tall OBJ  were response categories added to the question in 2019 orive  | for your most s             | 2011  ignficant experience of the control of the co | xperience v 2012  xperience v 2012 | vith distort         | 2014 ion and/or 2014 ion and/or | 2015  suppressio 2015  suppressio 2015 | 2016  In of analys 2016          | 2017 sis? 2017 2017  | 2018             | 2019                                | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2022<br>1<br>0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>0<br>0<br>1<br>1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  |
| moderate factor important factor sisure tal OBJ  your perception, to what extent were the following factors a motive fi import/protect bureaucratic interests  at a factor moderate factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive fo ovoke or prevent policymaker action or response  at a factor mewhat a factor mewhat a factor mewhat a factor mewhat a factor important factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive fo property or oppose a policy agenda or narrative  at a factor mewhat a fac | for your most s             | 2011  ignficant experience of the control of the co | xperience v 2012  xperience v 2012 | vith distort         | 2014 ion and/or 2014 ion and/or | 2015  suppressio 2015  suppressio 2015 | 2016  In of analys 2016          | 2017 sis? 2017 2017  | 2018             | 2019<br>2019<br>2019<br>0<br>0      | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2022<br>1<br>0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>0<br>0<br>1<br>1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  |
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| moderate factor important factor sisure tal OBJ  your perception, to what extent were the following factors a motive fi import/protect bureaucratic interests  at a factor moderate factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive fo ovoke or prevent policymaker action or response  at a factor mewhat a factor mewhat a factor mewhat a factor mewhat a factor important factor important factor sure tal OBJ  your perception, to what extent were the following factors a motive fo property or oppose a policy agenda or narrative  at a factor mewhat a fac | for your most s             | 2011  ignficant experience of the control of the co | xperience v 2012  xperience v 2012 | vith distort         | 2014 ion and/or 2014 ion and/or | 2015  suppressio 2015  suppressio 2015 | 2016  In of analys 2016          | 2017 sis? 2017 2017  | 2018             | 2019<br>2019<br>2019<br>0<br>0      | 2021<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2022<br>1<br>0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>0<br>1<br>1<br>2022<br>1<br>0<br>0<br>0<br>0<br>0<br>1<br>1<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  |

| r Bureau<br>o prevent policymaker action or response on a topic  |                                   |                        |                     |                              |      |      |      |                                       |                                       | 0   |  |  |
|--|-----------------------------------|------------------------|---------------------|------------------------------|------|------|------|---------------------------------------|---------------------------------------|---|--|--|
| ot sure what the motive was  |                                   |                        |                     |                              |      |      |      |                                       |                                       | 0   |  |  |
| ther otal OBJ  |                                   |                        |                     |                              |      |      |      |                                       |                                       | 0   |  |  |
|  |                                   |                        |                     |                              |      |      |      |                                       |                                       |   |  |  |
| ew response categories in 2018   |                                   |                        |                     |                              |      |      |      |                                       |                                       |   |  |  |
| Motive   | 2010                              | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017                                  | 2018                                  | 2019  | 2021                                     | 2022   |
| Maintain existing analytic line  |                                   |                        |                     |                              |      |      | 2020 |                                       | 1                                     | 2025  |  | 2022   |
| upport views of internal supervisor/management   |                                   |                        |                     |                              |      |      |      |                                       | 0                                     |   |  |  |
| upport views of internal colleague   |                                   |                        |                     |                              |      |      |      |                                       | 0                                     |   |  |  |
| upport views of external colleague<br>upport views of external management  |                                   |                        |                     |                              |      |      |      |                                       | 0                                     |   |  |  |
| upport views of external management  |                                   |                        |                     |                              |      |      |      |                                       | 0                                     |   |  |  |
| o support increase/decrease of resources for operational, military or USG  |                                   |                        |                     |                              |      |      |      |                                       |                                       | N/A   | after FY18                               |  |
| rogram   |                                   |                        |                     |                              |      |      |      |                                       | 0                                     | IVA   | arter F110                               |  |
| Inintentional Insure what the motive was   |                                   |                        |                     |                              |      |      |      |                                       | 0                                     |   |  |  |
| nsure what the motive was<br>Ither   |                                   |                        |                     |                              |      |      |      |                                       | 0                                     |   |  |  |
| o suppress information deemed embarrassing to the Department, Agency   |                                   |                        |                     |                              |      |      |      |                                       |                                       |   |  |  |
| r Bureau   |                                   |                        |                     |                              |      |      |      |                                       | 0                                     |   |  |  |
| o prevent policymaker action\response  |                                   |                        |                     |                              |      |      |      |                                       | 0                                     |   |  |  |
| otal OBJ   |                                   |                        |                     |                              |      |      |      |                                       | 2                                     |   |  |  |
| Priginal response categories   |                                   |                        |                     |                              |      |      |      |                                       |                                       |   |  |  |
| 1otive   |                                   |                        |                     |                              |      |      |      |                                       |                                       |   |  |  |
|  | 2010                              | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017                                  | 2018                                  | 2019  | 2021                                     | 2022   |
| o support Supervisor within your IC element  |                                   |                        |                     |                              |      |      |      | 2<br>0                                |                                       |   |  |  |
| o support IC personnel or management outside your IC element support government official outside the IC  |                                   |                        |                     |                              |      |      |      | 0                                     |                                       |   |  |  |
| am unsure what the motive was  |                                   |                        |                     |                              |      |      |      | 0                                     |                                       | NA after  | FY17                                     |  |
| nadvertent/unintended  |                                   |                        |                     |                              |      |      |      | 0                                     |                                       |   |  |  |
| o avoid conflicting with an existing analytic line   |                                   |                        |                     |                              |      |      |      | 0                                     |                                       |   |  |  |
| otal OBJ   |                                   |                        |                     |                              |      |      |      | 2                                     |                                       |   |  |  |
|  |                                   |                        |                     |                              |      |      |      |                                       |                                       |   |  |  |
| uestion wording changed in 2022  |                                   |                        |                     |                              |      |      |      |                                       |                                       |   |  |  |
| id you seek assistance to address this matter?   | 2010                              | 2011                   | 2012                | 2012                         | 2011 | 2015 | 2015 | 2017                                  | 2010                                  | 2010  | 2024                                     | 2022   |
| 0  | 2010                              | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017                                  | 2018                                  | 2019  | 2021                                     | <b>2022</b>  |
| es   |                                   |                        |                     |                              |      |      |      |                                       |                                       |   |  | 1  |
|  |                                   |                        |                     |                              |      |      |      |                                       |                                       |   |  | -  |
|  |                                   |                        |                     |                              |      |      |      |                                       |                                       |   |  | 1  |
| OE uestion wording changed in 2021   |                                   |                        |                     |                              |      |      |      |                                       |                                       |   |  | 96.90%   |
| tuestion wording changed in 2021<br>tuestion responses changed in 2021<br>tid you seek assistance in dealing with this most signficant experience of dis   | ortion and/<br>2010               | or suppre              | ssion of ar<br>2012 | nalysis?<br>2013             | 2014 | 2015 | 2016 | 2017                                  | 2018                                  | 2019  | <b>2021</b>                              |  |
| AOE  Question wording changed in 2021 Question responses changed in 2021 Guid you seek assistance in dealing with this most signficant experience of dis   |                                   |                        |                     |                              | 2014 | 2015 | 2016 | 2017                                  | 2018                                  | 2019  | 0  | 96.90%   |
| Question wording changed in 2021 Question responses changed in 2021 Good of the second |                                   |                        |                     |                              | 2014 | 2015 | 2016 | 2017                                  | 2018                                  | 2019  | 0<br>0 N<br>0                            | 96.90%<br>2022   |
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| otal  A/OE  Question wording changed in 2021  Question responses changed in 2021  Joid you seek assistance in dealing with this most significant experience of dis  Joid  JOIN  JOID  JOIN  JOID  JOIN  JOID  JOIN  JOID  JOIN  JOIN | 2010                              |                        |                     |                              | 2014 | 2015 | 2016 | 2017                                  | 2018                                  | 2019  | 0<br>0 N<br>0                            | 96.90%<br>2022   |
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| ADE  Question wording changed in 2021  Question responses changed in 2021  Joid you seek assistance in dealing with this most signficant experience of discovered by the seek assistance in dealing with this most signficant experience of discovered by the seek assistance in dealing with distortion or sure to be seek assistance in dealing with distortion or sure s | 2010 ppression?                   | 2011                   | 2012                | 2013                         |      |      |      | <b>2017</b> 1 1                       | <b>2018</b> 0 2                       | <b>2019</b> 0                                     | 0<br>0<br>0<br>0.00%                     | 96.90%  2022 IA after F                                |
| tuestion wording changed in 2021 tuestion responses changed in 2021 tid you seek assistance in dealing with this most signficant experience of dis to to tes total   | 2010 ppression?                   | 2011                   | 2012                | 2013                         |      |      |      | <b>2017</b>                           | <b>2018</b> 0                         | <b>2019</b> 0 0                                   | 0<br>0<br>0<br>0.00%                     | 96.90%  2022 IA after F                                |
| tuestion wording changed in 2021 tuestion responses changed in 2021 tid you seek assistance in dealing with this most signficant experience of dis to  | 2010 ppression?                   | 2011                   | 2012                | 2013                         |      |      |      | 2017<br>1<br>1<br>2                   | 2018<br>0<br>2                        | 2019<br>0<br>0                                    | 0<br>0<br>0<br>0.00%                     | 96.90%  2022 IA after F                                |
| Question wording changed in 2021 Question responses changed in 2022 Question wording changed in 2022   | 2010 ppression?                   | 2011                   | 2012                | 2013                         |      |      |      | 2017<br>1<br>1<br>2                   | 2018<br>0<br>2                        | 2019<br>0<br>0                                    | 0<br>0<br>0<br>0.00%                     | 96.90%  2022 IA after F                                |
| Question wording changed in 2021 Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of discovered by the seek assistance in dealing with this most significant experience of discovered by the seek assistance in dealing with distortion or sure seek assistan | ppression?                        | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%         | 2018<br>0<br>2<br>2<br>67.74%         | 2019<br>0<br>0<br>0                               | 0<br>0<br>0<br>0.00%                     | 96.90%  2022  IA after F  2022  FY19                   |
| Question wording changed in 2021 Question responses changed in 2022 Question wording change | 2010 ppression?                   | 2011                   | 2012                | 2013                         |      |      |      | 2017<br>1<br>1<br>2                   | 2018<br>0<br>2                        | 2019<br>0<br>0                                    | 0<br>0<br>0<br>0.00%                     | 96.90%  2022 IA after F                                |
| tuestion wording changed in 2021 tuestion responses changed in 2021 tid you seek assistance in dealing with this most significant experience of dis to the ses total tot | ppression?                        | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%         | 2018<br>0<br>2<br>2<br>67.74%         | 2019<br>0<br>0<br>0                               | 0<br>0<br>0<br>0.00%                     | 2022<br>IA after F<br>2022<br>• FY19                   |
| tuestion wording changed in 2021 tuestion responses changed in 2021 tid you seek assistance in dealing with this most significant experience of dis to the ses total tot | ppression?                        | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%         | 2018<br>0<br>2<br>2<br>67.74%         | 2019<br>0<br>0<br>0                               | 0<br>0<br>0<br>0.00%                     | 2022<br>IA after F<br>2022<br>FFY19                    |
| ADE  Question wording changed in 2021  Question responses changed in 2021  Jody ou seek assistance in dealing with this most significant experience of discovered in the seek assistance in dealing with this most significant experience of discovered in the seek assistance in dealing with distortion or such a seek assistance in dealing with distortion | ppression?                        | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%         | 2018<br>0<br>2<br>2<br>67.74%         | 2019<br>0<br>0<br>0                               | 0<br>0<br>0<br>0.00%                     | 2022<br>IA after F<br>2022<br>• FY19                   |
| ADDE  Question wording changed in 2021  Question responses changed in 2021  Joid you seek assistance in dealing with this most significant experience of discovered in the seek assistance in dealing with this most significant experience of discovered in the seek assistance in dealing with distortion or such a seek assistance in dealing with distorti | ppression?                        | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%         | 2018<br>0<br>2<br>2<br>67.74%         | 2019<br>0<br>0<br>0                               | 0<br>0<br>0<br>0.00%                     | 2022<br>IA after F<br>2022<br>• FY19                   |
| Luestion wording changed in 2021 Luestion responses changed in 2021 Lid you seek assistance in dealing with this most signficant experience of discontant and the contant and  | ppression?                        | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%         | 2018<br>0<br>2<br>2<br>67.74%         | 2019<br>0<br>0<br>0                               | 0 0 N 0 0 0 0.00% 2021 NA after 2021     | 2022<br>IA after F<br>2022<br>• FY19                   |
| ADE  Juestion wording changed in 2021  Juestion responses changed in 2021  Juestion wording changed in 2022  Juestion wording changed in 2021  | 2010  ppression? 2010             | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%         | 2018<br>0<br>2<br>2<br>67.74%         | 2019<br>0<br>0<br>0<br>0.00%                      | 0<br>0<br>0<br>0.00%<br>2021<br>NA after | 2022<br>IA after F  2022  PFY19  2022  0 1 1           |
| usestion wording changed in 2021 usestion responses changed in 2021 id you seek assistance in dealing with this most significant experience of dis o es otal IODE uring the past year, did you seek assistance in dealing with distortion or su o es artially otal IODE usestion wording changed in 2022 id you seek assistance from the analytic ombuds? es o otal OBJ usestion wording changed in 2021 id you seek assistance from your IC element/CCMD analytic ombudsman? es o   | 2010  ppression? 2010             | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%         | 2018<br>0<br>2<br>2<br>67.74%         | 2019<br>0<br>0<br>0<br>0.00%                      | 2021<br>2021<br>2021<br>2021             | 2022<br>IA after F<br>2022<br>• FY19<br>2022<br>0<br>1 |
| tuestion wording changed in 2021 tuestion responses changed in 2021 tid you seek assistance in dealing with this most signficant experience of dis to the ses total to turing the past year, did you seek assistance in dealing with distortion or su to the ses total to to turing the past year, did you seek assistance in dealing with distortion or su to the ses to total tota | 2010  ppression? 2010             | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%         | 2018<br>0<br>2<br>2<br>67.74%         | 2019<br>0<br>0<br>0<br>0.00%                      | 0<br>0<br>0<br>0.00%<br>2021<br>NA after | 2022<br>IA after F  2022  PFY19  2022  0 1 1           |
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| tuestion wording changed in 2021 tuestion responses changed in 2021 tid you seek assistance in dealing with this most significant experience of dis to es total tid you seek assistance in dealing with this most significant experience of dis total  | 2010  ppression? 2010             | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%         | 2018<br>0<br>2<br>2<br>67.74%         | 2019<br>0<br>0<br>0.00%<br>2019                   | 2021<br>2021<br>2021<br>2021             | 2022<br>IA after F  2022  PFY19  2022  0 1 1           |
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| tuestion wording changed in 2021 tuestion responses changed in 2021 tid you seek assistance in dealing with this most signficant experience of dis to es total tot | 2010  ppression? 2010  2010       | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%<br>2017 | 2018<br>0<br>2<br>2<br>67.74%         | 2019<br>0<br>0<br>0.00%<br>2019                   | 2021  2021  2021  2021  2021             | 2022 IA after F  2022 2022 IA after F  2022 IA after F |
| usestion wording changed in 2021 usestion responses changed in 2021 id you seek assistance in dealing with this most significant experience of dis o es o otal IOE uring the past year, did you seek assistance in dealing with distortion or su o es artially otal IOE usestion wording changed in 2022 id you seek assistance from the analytic ombuds? es o otal OBJ usestion wording changed in 2021 id you seek assistance from your IC element/CCMD analytic ombudsman? es o otal OBJ usestion wording changed in 2021 id you seek assistance from your IC element/CCMD analytic ombudsman? es o otal OBJ ew question added in 2019 id you go to your IC element's ombudsman for help?   | 2010  ppression? 2010  2010       | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%<br>2017 | 2018<br>0<br>2<br>2<br>67.74%         | 2019<br>0<br>0<br>0.00%<br>2019<br>2019           | 2021  2021  2021  2021  2021             | 2022 IA after F  2022 2022 IA after F  2022 IA after F |
| usestion wording changed in 2021 usestion wording changed in 2021 id you seek assistance in dealing with this most significant experience of dis o ess otal otal otal otal otal otal otal otal   | 2010  ppression? 2010  2010       | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%<br>2017 | 2018<br>0<br>2<br>2<br>67.74%<br>2018 | 2019<br>0<br>0<br>0.00%<br>2019<br>2019           | 2021  2021  2021  2021  2021             | 2022 IA after F  2022 2022 IA after F  2022 IA after F |
| uestion wording changed in 2021 uestion responses changed in 2021 id you seek assistance in dealing with this most significant experience of dis o es stal IOE uring the past year, did you seek assistance in dealing with distortion or su o es artially obe uestion wording changed in 2022 id you seek assistance from the analytic ombuds? es o otal OBJ  uestion wording changed in 2021 id you seek assistance from your IC element/CCMD analytic ombudsman? es o otal OBJ ew question added in 2019 id you go to your IC element's ombudsman for help? es o otal OBJ uestion wording changed in 2022 uestion responses changed in 2022   | 2010  ppression? 2010  2010  2010 | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%<br>2017 | 2018<br>0<br>2<br>2<br>67.74%<br>2018 | 2019<br>0<br>0<br>0.00%<br>2019<br>2019           | 2021  2021  2021  2021  2021             | 2022 IA after F  2022 2022 IA after F  2022 IA after F |
| uestion wording changed in 2021 uestion responses changed in 2021 id you seek assistance in dealing with this most significant experience of dis o es stal IOE uring the past year, did you seek assistance in dealing with distortion or su o es artially obe uestion wording changed in 2022 id you seek assistance from the analytic ombuds? es o otal OBJ  uestion wording changed in 2021 id you seek assistance from your IC element/CCMD analytic ombudsman? es o otal OBJ ew question added in 2019 id you go to your IC element's ombudsman for help? es o otal OBJ uestion wording changed in 2022 uestion responses changed in 2022   | 2010  ppression? 2010  2010  2010 | 2011  2011  2011  2011 | 2012                | 2013<br>2013<br>2013<br>2013 | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%<br>2017 | 2018<br>0<br>2<br>67.74%<br>2018      | 2019<br>0<br>0<br>0.00%<br>2019<br>2019<br>0<br>0 | 2021  2021  2021  2021  2021  A after    | 2022 IA after F  2022 O 1 1 2022 IA after F            |
| tuestion wording changed in 2021 tuestion responses changed in 2021 tid you seek assistance in dealing with this most signficant experience of dis to es total total tuestion wording changed in 2021 turing the past year, did you seek assistance in dealing with distortion or su total | 2010  ppression? 2010  2010  2010 | 2011                   | 2012                | 2013                         | 2014 | 2015 | 2016 | 2017<br>1<br>1<br>2<br>67.74%<br>2017 | 2018<br>0<br>2<br>2<br>67.74%<br>2018 | 2019<br>0<br>0<br>0.00%<br>2019<br>2019           | 2021  2021  2021  2021  2021             | 2022 IA after F  2022 2022 IA after F  2022 IA after F |

| oncerns regarding confidentiality  |                                |                     |                    |             |      |      |      |      |   |   |                                |           |
|--|--------------------------------|---------------------|--------------------|-------------|------|------|------|------|---|---|--------------------------------|-----------|
|  |                                |                     |                    |             |      |      |      |      |   |   |                                | 0         |
| oncerns regarding rank, tenure, or other power imbalances among ndividual(s) involved  |                                |                     |                    |             |      |      |      |      |   |   |                                | 0         |
| ime constraints/press of business  |                                |                     |                    |             |      |      |      |      |   |   |                                | 0         |
| was dissuaded from seeking assistance  |                                |                     |                    |             |      |      |      |      |   |   |                                | 0         |
| old not know a process exists for addressing the matter  |                                |                     |                    |             |      |      |      |      |   |   |                                | 0         |
| resumed others involved would seek assistance<br>Other   |                                |                     |                    |             |      |      |      |      |   |   |                                | 0<br>1    |
| otal OBJ   |                                |                     |                    |             |      |      |      |      |   |   |                                | 1         |
| lew question added in 2021   |                                |                     |                    |             |      |      |      |      |   |   |                                |           |
| Why did you not seek assistance from your analytic ombudsman?  |                                |                     |                    |             |      |      |      |      |   |   |                                |           |
|  | 2010                           | 2011                | 2012               | 2013        | 2014 | 2015 | 2016 | 2017 | 2018  | 2019                                    | 2021                           | 2022      |
| oncerns regarding retribution<br>oncerns regarding confidentiality   |                                |                     |                    |             |      |      |      |      |   |   | 0<br>0                         |           |
| oncerns regarding rank, tenure, or other power imbalances of   |                                |                     |                    |             |      |      |      |      |   |   |                                |           |
| ndividual(s) involved  |                                |                     |                    |             |      |      |      |      |   |   | 0<br>N                         | A after F |
| ime constraints/press of businsess ept the issue at the management level   |                                |                     |                    |             |      |      |      |      |   |   | 0                              |           |
| id not believe the analytic ombudsman would help   |                                |                     |                    |             |      |      |      |      |   |   | 0                              |           |
| ther   |                                |                     |                    |             |      |      |      |      |   |   | 0                              |           |
| otal OBJ   |                                |                     |                    |             |      |      |      |      |   |   | U                              |           |
| uestion responses changed in 2022  |                                |                     |                    |             |      |      |      |      |   |   |                                |           |
| /hat is the primary reason you did not seek assistance?  | 2010                           | 2011                | 2012               | 2013        | 2014 | 2015 | 2016 | 2017 | 2018  | 2019                                    | 2021                           | 2022      |
| id not believe anything would change   |                                |                     |                    |             |      |      | -010 | /    | -510  |   |                                | 0         |
| id not know who to go to for help  |                                |                     |                    |             |      |      |      |      |   |   |                                | 0         |
| oncerns regarding retirubtion<br>oncerns regarding confidentiality   |                                |                     |                    |             |      |      |      |      |   |   |                                | 0         |
| oncerns regarding confidentiality oncerns regarding rank, tenure, or other power imbalances among  |                                |                     |                    |             |      |      |      |      |   |   |                                | U         |
| ndividual(s) involved  |                                |                     |                    |             |      |      |      |      |   |   |                                | 0         |
| ime constraints/press of business<br>was dissuaded from seeking assistance   |                                |                     |                    |             |      |      |      |      |   |   |                                | 0         |
| was dissuaded from seeking assistance<br>iid not know a process exists for addressing the matter   |                                |                     |                    |             |      |      |      |      |   |   |                                | 0         |
| resumed others involved would seek assistance  |                                |                     |                    |             |      |      |      |      |   |   |                                | 0         |
| ther otal OBJ  |                                |                     |                    |             |      |      |      |      |   |   |                                | 0         |
| oral Obj   |                                |                     |                    |             |      |      |      |      |   |   |                                | U         |
| ew response categories added to the question in 2021   |                                |                     |                    |             |      |      |      |      |   |   |                                |           |
| uestion wording changed in 2021  That is the primary reason you did not seek assistance?   |                                |                     |                    |             |      |      |      |      |   |   |                                |           |
|  | 2010                           | 2011                | 2012               | 2013        | 2014 | 2015 | 2016 | 2017 | 2018  | 2019                                    | 2021                           | 2022      |
| id not believe anything would change<br>id not know who to go to for help  |                                |                     |                    |             |      |      |      |      |   |   | 0                              |           |
| oncerns regading retirbution   |                                |                     |                    |             |      |      |      |      |   |   | 0                              |           |
| oncerns regarding confidentiality  |                                |                     |                    |             |      |      |      |      |   |   | 0 <sub>N</sub>                 | A after F |
| oncerns regading rank, tenure, or other power imbalances of individual(s) avolved  |                                |                     |                    |             |      |      |      |      |   |   | 0                              |           |
| ime constraints/press of business  |                                |                     |                    |             |      |      |      |      |   |   |                                |           |
|  |                                |                     |                    |             |      |      |      |      |   |   | 0                              |           |
| ther   |                                |                     |                    |             |      |      |      |      |   |   | 0                              |           |
| ther   |                                |                     |                    |             |      |      |      |      |   |   |                                |           |
| ther otal OBJ ew response categories added to the question in 2019   |                                |                     |                    |             |      |      |      |      |   |   | 0                              |           |
| ther otal OBJ  ew response categories added to the question in 2019 uestion wording changed in 2019  | tempted di                     | stortion or         | suppressio         | ın?         |      |      |      |      |   |   | 0                              |           |
| ther otal OBJ  ew response categories added to the question in 2019 uestion wording changed in 2019  | tempted di                     | stortion or<br>2011 | suppressio<br>2012 | on?<br>2013 | 2014 | 2015 | 2016 | 2017 | 2018  | 2019                                    | 0                              | 2022      |
| ther  otal OBJ  ew response categories added to the question in 2019  question wording changed in 2019  what is the primary reason you didn't seek assistance in dealing with the atteration of the control of the contr |                                |                     |                    |             | 2014 | 2015 | 2016 | 2017 | 2018  | 0                                       | 0                              | 2022      |
| ther  otal OBJ  ew response categories added to the question in 2019  uestion wording changed in 2019  //hat is the primary reason you didn't seek assistance in dealing with the att  ear of retribution  oncerns about the lack of confidentiality   |                                |                     |                    |             | 2014 | 2015 | 2016 | 2017 | 2018  | 0                                       | 0 0                            |           |
| ther  otal OBJ  ew response categories added to the question in 2019  uestion wording changed in 2019  /hat is the primary reason you didn't seek assistance in dealing with the attered of the confidentiality in the lack of confidentiality id not believe anything would change  |                                |                     |                    |             | 2014 | 2015 | 2016 | 2017 | 2018  | 0                                       | 0                              |           |
| ther  tal OBJ  ew response categories added to the question in 2019  uestion wording changed in 2019  that is the primary reason you didn't seek assistance in dealing with the att  ear of retribution  oncerns about the lack of confidentiality  id not believe anything would change  erson in question was considered "senior" to me  idn't know who to go to for help  |                                |                     |                    |             | 2014 | 2015 | 2016 | 2017 | 2018  | 0<br>0<br>0<br>0                        | 0 0                            |           |
| ther  tal OBJ  we response categories added to the question in 2019  uestion wording changed in 2019  that is the primary reason you didn't seek assistance in dealing with the att  ear of retribution encerns about the lack of confidentiality d not believe anything would change erson in question was considered "senior" to me dn't know who to go to for help ther   |                                |                     |                    |             | 2014 | 2015 | 2016 | 2017 | 2018  | 0<br>0<br>0<br>0<br>0                   | 0 0                            |           |
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| ther tatal OBJ  ew response categories added to the question in 2019 uestion wording changed in 2019 hat is the primary reason you didn't seek assistance in dealing with the att ear of retribution oncerns about the lack of confidentiality d not believe anything would change reson in question was considered "senior" to me dn't know who to go to for help ther tatal OBJ  | 2010                           |                     |                    |             | 2014 | 2015 | 2016 | 2017 | 2018  | 0<br>0<br>0<br>0<br>0                   | 0 0                            |           |
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| /hy did you not seek assistance in dealing with distortion or supression? (F   | 2010                                       | 2011                | 2012               | 2013               | 2014              | 2015 | 2016 | 2017 | 2018                                      | 2019       | 2021  | 2022   |
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| id not believe anything could change erson in question considered "senior" to me idn't know who to go to for help idn't know about Ombudsman process ther total OBJ  ew question added in 2021 re you empowered to uphold ICD 203 principles?  es o o o otal IOE  ew question added in 2021 oes your IC element/CCMD encourage raising questions and voicing conce es o o otal IOE  ew question added in 2021 oes your IC element/CCMD encourage raising questions and voicing conce es o o otal IOE  ew question added in 2022 //hat is the primary way in which your IC element/CCMD could better pron raining on the Analytic Standards romote awareness of the analytic ombuds as a resource to address oncerns onsistent and transparent product review and feedback practices onnsistent and transparent product review and feedback practices onnsistent and transparent product coordination practices onnsistent and transparent product coordination practices onnsistent promultiment to preserve objective analysis independent from olditical consideration ddress resource-to-task imbalances  | rns to ensu<br>2010                        | re analysis<br>2011 | adheres to 2012    | ICD 203 pr<br>2013 | inciples?<br>2014 | 2015 | 2016 | 2017 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2019       | 2021<br>10<br>0<br>10<br>27.33%<br>2021<br>9<br>1<br>10<br>27.33% | 9<br>0<br>9<br>29.22%<br>29.22%<br>9<br>0<br>9<br>29.22%<br>2<br>1<br>1<br>1<br>0      |
| id not believe anything could change erson in question considered "senior" to me idn't know who to go to for help idn't know about Ombudsman process ther otal OBJ  ew question added in 2021 re you empowered to uphold ICD 203 principles?  es o o otal IODE  ew question added in 2021 ooes your IC element/CCMD encourage raising questions and voicing conce es o otal IODE  ew question added in 2022 //hat is the primary way in which your IC element/CCMD could better prom raining on the Analytic Standards romote awareness of the analytic ombuds as a resource to address oncerns onsistent and transparent product review and feedback practices onsistent and transparent product review and feedback practices onsistent and transparent product review and feedback practices onsistent and transparent product coordination practices onnunication, guidance, and strategic messaging about the Analytic tandards candards candards readership commitment to preserve objective analysis independent from olitical consideration ddress resource-to-task imbalances ther  | rns to ensu<br>2010                        | re analysis<br>2011 | adheres to 2012    | ICD 203 pr<br>2013 | inciples?<br>2014 | 2015 | 2016 | 2017 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2019       | 2021<br>10<br>0<br>10<br>27.33%<br>2021<br>9<br>1<br>10<br>27.33% | 9<br>0<br>9<br>29.22%<br>2022<br>9<br>0<br>9<br>29.22%<br>2<br>1<br>1<br>1<br>1<br>0   |
| id not believe anything could change erson in question considered "senior" to me idn't know who to go to for help idn't know about Ombudsman process ther tatal OBJ  ew question added in 2021 re you empowered to uphold ICD 203 principles?  es to tatal IOE  ew question added in 2021  oes your IC element/CCMD encourage raising questions and voicing conce es to tatal IOE  ew question added in 2021  oes your IC element/CCMD encourage raising questions and voicing conce es to tatal IOE  ew question added in 2022  I/hat is the primary way in which your IC element/CCMD could better prom raining on the Analytic Standards romote awareness of the analytic ombuds as a resource to address concerns consistent and transparent product review and feedback practices consistent and transparent product review and feedback practices consistent and transparent product coordination practices consistent and transparent product coordination practices communication, guidance, and strategic messaging about the Analytic andards teadership commitment to preserve objective analysis independent from clitical consideration didress resource-to-task imbalances ther  | rns to ensu<br>2010                        | re analysis<br>2011 | adheres to 2012    | ICD 203 pr<br>2013 | inciples? 2014    | 2015 | 2016 | 2017 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2019       | 2021<br>10<br>0<br>10<br>27.33%<br>2021<br>9<br>1<br>10<br>27.33% | 9<br>0<br>9<br>29.22%<br>29.22%<br>9<br>0<br>9<br>29.22%<br>2<br>1<br>1<br>1<br>1<br>0 |
| d not believe anything could change rson in question considered "senior" to me din't know who to go to for help dn't know about Ombudsman process her tal OBJ  we question added in 2021  e you empowered to uphold ICD 203 principles?  so on tal ODE  we question added in 2021  person your IC element/CCMD encourage raising questions and voicing conce are your IC element/CCMD encourage raising questions and voicing conce are your IC element/CCMD encourage raising questions and voicing conce are your IC element/CCMD encourage raising questions and voicing conce are your IC element/CCMD encourage raising questions and voicing conce are your IC element/CCMD could better prome are your great and the prome are your great and you was a resource to address once you was an analytic ombuds as a resource to address once you was an analytic element and transparent product review and feedback practices insistent and transparent product review and feedback practices munication, guidance, and strategic messaging about the Analytic andards adership commitment to preserve objective analysis independent from littical consideration dress resource-to-task imbalances her tal ODE   | rns to ensu<br>2010<br>note analys<br>2010 | re analysis<br>2011 | adheres to 2012    | ICD 203 pr<br>2013 | inciples? 2014    | 2015 | 2016 | 2017 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2019       | 2021<br>10<br>0<br>10<br>27.33%<br>2021<br>9<br>1<br>10<br>27.33% | 9<br>0<br>9<br>29.22%<br>2022<br>9<br>0<br>9<br>29.22%<br>2<br>1<br>1<br>1<br>1<br>0   |
| d not believe anything could change rson in question considered "senior" to me din't know who to go to for help din't know who to go to for help din't know about Ombudsman process her tal OBJ  sw question added in 2021 e you empowered to uphold ICD 203 principles?  so tal ODE  sw question added in 2021 hes your IC element/CCMD encourage raising questions and voicing conce so tal tal ODE  sw question added in 2021 hat is the primary way in which your IC element/CCMD could better promaining on the Analytic Standards omote awareness of the analytic ombuds as a resource to address nacerns ansistent and transparent product review and feedback practices insistent and transparent product review and feedback practices mmunication, guidance, and strategic messaging about the Analytic andards adership commitment to preserve objective analysis independent from liftical consideration dress resource-to-task imbalances her tal   | rns to ensu<br>2010<br>note analys<br>2010 | re analysis<br>2011 | adheres to 2012    | ICD 203 pr<br>2013 | inciples? 2014    | 2015 | 2016 | 2017 | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | 2019       | 2021<br>10<br>0<br>10<br>27.33%<br>2021<br>9<br>1<br>10<br>27.33% | 9<br>0<br>9<br>29.22%<br>2022<br>9<br>0<br>9<br>29.22%<br>2<br>1<br>1<br>1<br>1<br>0   |

| DE  |                     |                    |                     |                      |                    |              |       |      |        |        |              | 29.22%  |
|---|---------------------|--------------------|---------------------|----------------------|--------------------|--------------|-------|------|--------|--------|--------------|---|
| w question added in 2018  |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
| estion wording changed in 2021  |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
| you know how to contact your IC element/CCMD analytic ombuds?   | 2010                | 2011               | 2012                | 2013                 | 2014               | 2015         | 2016  | 2017 | 2018   | 2019   | 2021         | 2022  |
|   |                     |                    |                     |                      |                    |              |       |      | 9      | 6      | 8            | 7   |
|   |                     |                    |                     |                      |                    |              |       |      | 0      | 3      | 2            | 0   |
| al<br>DE  |                     |                    |                     |                      |                    |              |       |      | 29.22% | 29.22% | 10<br>27.33% | 7<br>34.04%   |
|   |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
| w question added in 2022  you aware of the IC Analytic Ombudsman role and responsibilities?   |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
| e you aware of the IC Allarytic Offibuusinan fole and responsibilities:   | 2010                | 2011               | 2012                | 2013                 | 2014               | 2015         | 2016  | 2017 | 2018   | 2019   | 2021         | 2022  |
| S   |                     |                    |                     |                      |                    |              |       |      |        |        |              | 7   |
| tal   |                     |                    |                     |                      |                    |              |       |      |        |        |              | <u>2</u><br>9   |
| OE .  |                     |                    |                     |                      |                    |              |       |      |        |        |              | 29.22%  |
|   |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
| ew question added in 2022 by you know how to contact the IC Analytic Ombudsman?   |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
|   | 2010                | 2011               | 2012                | 2013                 | 2014               | 2015         | 2016  | 2017 | 2018   | 2019   | 2021         | 2022  |
| 25  |                     |                    |                     |                      |                    |              |       |      |        |        |              | 4<br>3  |
| o<br>otal   |                     |                    |                     |                      |                    |              |       |      |        |        |              | 7   |
| OE  |                     |                    |                     |                      |                    |              |       |      |        |        |              | 34.04%  |
| vestion weading should in 2022  |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
| uestion wording changed in 2022<br>ew question added in 2021  |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
| terms of effectively upholding ICD 203 principles, how would you rate yo  |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
| sticfactory   | 2010                | 2011               | 2012                | 2013                 | 2014               | 2015         | 2016  | 2017 | 2018   | 2019   | 2021         | 2022  |
| atisfactory<br>mixed performance  |                     |                    |                     |                      |                    |              |       |      |        |        | 3<br>1       | 4<br>0  |
| nsatisfactory   |                     |                    |                     |                      |                    |              |       |      |        |        | 0            | 0   |
| o opinion   |                     |                    |                     |                      |                    |              |       |      |        |        | 6            | 5   |
| otal<br>10E   |                     |                    |                     |                      |                    |              |       |      |        |        | 10<br>27.33% | 29.22%  |
|   |                     |                    |                     |                      |                    |              |       |      |        |        | 55/0         | /0  |
| ew question added in 2022   | la va               | orion ·            | th the Da           | idonti- D            | u Deiger           |              |       |      |        |        |              |   |
| hat was the primary challenge to effectively upholding ICD 203 principles   | in your exp<br>2010 | erience wi<br>2011 | th the Pres         | ident's Dai<br>2013  | y Brief?<br>2014   | 2015         | 2016  | 2017 | 2018   | 2019   | 2021         | 2022  |
| me constraints  |                     |                    |                     |                      |                    |              |       |      |        |        |              | 0   |
| evels of review   |                     |                    |                     |                      |                    |              |       |      |        |        |              | 0   |
| hreshold for publication  |                     |                    |                     |                      |                    |              |       |      |        |        |              | 0   |
| ressure to reach consensus, including distorting or suppressing analysis of<br>Iternatives and/or dissent   |                     |                    |                     |                      |                    |              |       |      |        |        |              | 0   |
| ressure to maintain the existing analytic line or status quo on a topic   |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
| fforts to distort or suppress analysis due to considerations regarding the  |                     |                    |                     |                      |                    |              |       |      |        |        |              | 0   |
| onsumer   |                     |                    |                     |                      |                    |              |       |      |        |        |              | 0   |
| nformation sharing constraints, including compartmentalization  |                     |                    |                     |                      |                    |              |       |      |        |        |              | 0   |
| Other   |                     |                    |                     |                      |                    |              |       |      |        |        |              | 0   |
| otal<br>10E   |                     |                    |                     |                      |                    |              |       |      |        |        |              | 0.00%   |
|   |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
| uestion wording changed in 2022   |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
| ew question added in 2021<br>In terms of effectively upholding ICD 203 principles, how would you rate yo  | ur experien         | ce with the        | e National I        | ntelligence          | Council ov         | er the past  | year? |      |        |        |              |   |
|   | 2010                | 2011               | 2012                | 2013                 | 2014               | 2015         | 2016  | 2017 | 2018   | 2019   | 2021         | 2022  |
| atisfactory   | · <u></u>           | · <u></u>          |                     | · <u></u>            |                    |              |       |      |        |        | 2            | 4   |
| mixed performance nsatisfactory   |                     |                    |                     |                      |                    |              |       |      |        |        | 2            | 0<br>0  |
|   |                     |                    |                     |                      |                    |              |       |      |        |        | 6            | 5   |
|   |                     |                    |                     |                      |                    |              |       |      |        |        | 10           | 9   |
| o opinion<br>otal   |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
| o opinion<br>otal   |                     |                    |                     |                      |                    |              |       |      |        |        | 27.33%       | 29.22%  |
| o opinion<br>stal<br>IOE  |                     |                    |                     |                      |                    |              |       |      |        |        | 27.33%       | 29.22%  |
| o opinion<br>otal<br>IOE<br>e <mark>w question added in 2022</mark><br>That was the primary challenge to effectively upholding ICD 203 principles   |                     |                    |                     |                      |                    |              |       |      |        |        |              |   |
| o opinion  ntal  OE  ew question added in 2022  that was the primary challenge to effectively upholding ICD 203 principles  | in your exp<br>2010 | erience wi<br>2011 | th the Nati<br>2012 | onal Intelli<br>2013 | gence Coun<br>2014 | cil?<br>2015 | 2016  | 2017 | 2018   | 2019   | 27.33%       | 2022  |
| o opinion ttal IOE  ew question added in 2022 //hat was the primary challenge to effectively upholding ICD 203 principles me constraints  |                     |                    |                     |                      |                    |              | 2016  | 2017 | 2018   | 2019   |              | <b>2022</b>   |
| o opinion otal IOE ew question added in 2022 /hat was the primary challenge to effectively upholding ICD 203 principles me constraints evels of review  |                     |                    |                     |                      |                    |              | 2016  | 2017 | 2018   | 2019   |              | 2022  |
| o opinion tal IOE  we question added in 2022 If hat was the primary challenge to effectively upholding ICD 203 principles me constraints veels of review reshold for publication essure to reach consensus, including distorting or suppressing analysis of   |                     |                    |                     |                      |                    |              | 2016  | 2017 | 2018   | 2019   |              | <b>2022</b> 0 0 0   |
| o opinion tal  OE  ew question added in 2022 hat was the primary challenge to effectively upholding ICD 203 principles me constraints evels of review reschold for publication essure to reach consensus, including distorting or suppressing analysis of ternatives and/or dissent   |                     |                    |                     |                      |                    |              | 2016  | 2017 | 2018   | 2019   |              | <b>2022</b> 0 0   |
| o opinion tal  OE  ew question added in 2022 hat was the primary challenge to effectively upholding ICD 203 principles me constraints evels of review reschold for publication essure to reach consensus, including distorting or suppressing analysis of ternatives and/or dissent   |                     |                    |                     |                      |                    |              | 2016  | 2017 | 2018   | 2019   |              | <b>2022</b> 0 0 0   |
| o opinion otal IOE  ew question added in 2022 //hat was the primary challenge to effectively upholding ICD 203 principles me constraints evels of review hreshold for publication ressure to reach consensus, including distorting or suppressing analysis of ternatives and/or dissent ressure to maintain the existing analytic line or status quo on a topic   |                     |                    |                     |                      |                    |              | 2016  | 2017 | 2018   | 2019   |              | 2022<br>0<br>0<br>0   |
| o opinion otal IOE  ew question added in 2022 //hat was the primary challenge to effectively upholding ICD 203 principles time constraints evels of review hreshold for publication ressure to reach consensus, including distorting or suppressing analysis of iternatives and/or dissent ressure to maintain the existing analytic line or status quo on a topic fforts to distort or suppress analysis due to considerations regarding the onsumer   |                     |                    |                     |                      |                    |              | 2016  | 2017 | 2018   | 2019   |              | 2022<br>0<br>0<br>0<br>0                                    |
| o opinion otal IOE  ew question added in 2022 //hat was the primary challenge to effectively upholding ICD 203 principles me constraints evels of review nreshold for publication ressure to reach consensus, including distorting or suppressing analysis of ternatives and/or dissent ressure to maintain the existing analytic line or status quo on a topic ifforts to distort or suppress analysis due to considerations regarding the onsumer formation sharing constraints, including compartmentalization   |                     |                    |                     |                      |                    |              | 2016  | 2017 | 2018   | 2019   |              | 2022<br>0<br>0<br>0<br>0                                    |
| o opinion otal IOE  ew question added in 2022 //hat was the primary challenge to effectively upholding ICD 203 principles ime constraints evels of review hreshold for publication ressure to reach consensus, including distorting or suppressing analysis of Iternatives and/or dissent ressure to maintain the existing analytic line or status quo on a topic  fforts to distort or suppress analysis due to considerations regarding the   |                     |                    |                     |                      |                    |              | 2016  | 2017 | 2018   | 2019   |              | 2022<br>0<br>0<br>0<br>0                                    |
| o opinion otal IOE  ew question added in 2022 //hat was the primary challenge to effectively upholding ICD 203 principles me constraints evels of review nreshold for publication ressure to reach consensus, including distorting or suppressing analysis of ternatives and/or dissent ressure to maintain the existing analytic line or status quo on a topic fforts to distort or suppress analysis due to considerations regarding the onsumer formation sharing constraints, including compartmentalization ther   |                     |                    |                     |                      |                    |              | 2016  | 2017 | 2018   | 2019   |              | 2022<br>0<br>0<br>0<br>0                                    |
| o opinion otal IOE  ew question added in 2022  That was the primary challenge to effectively upholding ICD 203 principles me constraints evels of review nreshold for publication ressure to reach consensus, including distorting or suppressing analysis of ternatives and/or dissent ressure to maintain the existing analytic line or status quo on a topic  efforts to distort or suppress analysis due to considerations regarding the consumer formation sharing constraints, including compartmentalization ther ther   |                     |                    |                     |                      |                    |              | 2016  | 2017 | 2018   | 2019   |              | 2022<br>0<br>0<br>0<br>0                                    |
| o opinion otal IOE  ew question added in 2022 //hat was the primary challenge to effectively upholding ICD 203 principles me constraints evels of review mreshold for publication ressure to reach consensus, including distorting or suppressing analysis of ternatives and/or dissent ressure to maintain the existing analytic line or status quo on a topic ifforts to distort or suppress analysis due to considerations regarding the onsumer information sharing constraints, including compartmentalization ther otal IOE  uestion wording changed in 2022  |                     |                    |                     |                      |                    |              | 2016  | 2017 | 2018   | 2019   |              | 2022<br>0<br>0<br>0<br>0                                    |
| to opinion  tal  OE  we question added in 2022  that was the primary challenge to effectively upholding ICD 203 principles  me constraints  evels of review  reschold for publication  ressure to reach consensus, including distorting or suppressing analysis of  ternatives and/or dissent  ressure to maintain the existing analytic line or status quo on a topic  forts to distort or suppress analysis due to considerations regarding the  insumer  formation sharing constraints, including compartmentalization  ther  obtal  | 2010                | prepare/su         | 2012                | 2013                 | 2014               | 2015         |       |      |        |        | 2021         | 2022<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 |
| expension added in 2022  That was the primary challenge to effectively upholding ICD 203 principles  me constraints  wels of review  reschold for publication  essure to reach consensus, including distorting or suppressing analysis of ternatives and/or dissent  ressure to maintain the existing analytic line or status quo on a topic  forts to distort or suppress analysis due to considerations regarding the  insumer  formation sharing constraints, including compartmentalization  ther  tal  OE  uestion wording changed in 2022  ew question added in 2021  ow many levels of review are involved in the analytic product type that you | 2010                | 2011               | 2012                |                      |                    |              | 2016  | 2017 | 2018   | 2019   | 2021         | 2022<br>0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0                 |
| o opinion tal  OE  we question added in 2022 hat was the primary challenge to effectively upholding ICD 203 principles me constraints vels of review preshold for publication essure to reach consensus, including distorting or suppressing analysis of ternatives and/or dissent essure to maintain the existing analytic line or status quo on a topic forts to distort or suppress analysis due to considerations regarding the insumer formation sharing constraints, including compartmentalization ther tal  OE  puestion wording changed in 2022 ever question added in 2021  | 2010                | prepare/su         | 2012                | 2013                 | 2014               | 2015         |       |      |        |        | 2021         | 2022<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 |

|  |  |                                    |                     |                    |                    |                    |            |  |  |  | 1   | 0   |
|--|--|------------------------------------|---------------------|--------------------|--------------------|--------------------|------------|--|--|--|---|---|
| tal<br>OE  |  |                                    |                     |                    |                    |                    |            |  |  |  | 10<br>27.33%  | 9<br>29.22%   |
| w question added in 2021   |  |                                    |                     |                    |                    |                    |            |  |  |  |   |   |
| w frequently do you have an opportunity to discuss feedback from pro-  |  |                                    |                     |                    |                    |                    |            |  |  |  |   |   |
| ways   | 2010   | 2011                               | 2012                | 2013               | 2014               | 2015               | 2016       | 2017   | 2018   | 2019   | <b>2021</b> 5   | <b>2022</b><br>4  |
| requently  |  |                                    |                     |                    |                    |                    |            |  |  |  | 3   | 4   |
| ometimes   |  |                                    |                     |                    |                    |                    |            |  |  |  | 1   | 1   |
| arely  |  |                                    |                     |                    |                    |                    |            |  |  |  | 0   | 0   |
| lever  |  |                                    |                     |                    |                    |                    |            |  |  |  | 0   | 0   |
| lot applicable to my work role   |  |                                    |                     |                    |                    |                    |            |  |  |  | 1   | 0   |
| otal   |  |                                    |                     |                    |                    |                    |            |  |  |  | 10  | 9   |
| OE   |  |                                    |                     |                    |                    |                    |            |  |  |  | 27.33%  | 29.22%  |
| uestion wording changed in 2022  |  |                                    |                     |                    |                    |                    |            |  |  |  |   |   |
| uestion responses changed in 2022  |  |                                    |                     |                    | 2                  |                    |            |  |  |  |   |   |
| hat is the primary challenge to effective coordination for the analytic pr   | 2010   | 2011                               | 2012                | re/suppor<br>2013  | 2014               | 2015               | 2016       | 2017   | 2018   | 2019   | 2021  | 2022  |
| ifficulty generating attention to the product  |  |                                    |                     |                    |                    |                    |            |  |  |  |   | 0   |
| ifficulty building or maintaining a network with all pertinent subject   |  |                                    |                     |                    |                    |                    |            |  |  |  |   |   |
| natter experts   |  |                                    |                     |                    |                    |                    |            |  |  |  |   | 0   |
| Overlapping roles or "lanes in the road"   |  |                                    |                     |                    |                    |                    |            |  |  |  |   | 2   |
| fforts to distort or suppress the analysis   |  |                                    |                     |                    |                    |                    |            |  |  |  |   | 0   |
| djudicating differering perspectives   |  |                                    |                     |                    |                    |                    |            |  |  |  |   | 1   |
| ressure to reach consensus   |  |                                    |                     |                    |                    |                    |            |  |  |  |   | 0   |
| nformation sharing constraints   |  |                                    |                     |                    |                    |                    |            |  |  |  |   | 1   |
| ime constraints  |  |                                    |                     |                    |                    |                    |            |  |  |  |   | 2   |
| ressure to incorporate input from non-analytic elements  |  |                                    |                     |                    |                    |                    |            |  |  |  |   | 0   |
| lo challenges  |  |                                    |                     |                    |                    |                    |            |  |  |  |   | 1   |
| lot applicable to my work role   |  |                                    |                     |                    |                    |                    |            |  |  |  |   | 0   |
| otal.  |  |                                    |                     |                    |                    |                    |            |  |  |  |   | 9   |
| otal<br>10E  |  |                                    |                     |                    |                    |                    |            |  |  |  |   | 29.22%  |
|  |  |                                    |                     |                    |                    |                    |            |  |  |  |   | -   |
| ew question added in 2021  Then considering the analytic product type that you typically prepare, when   | hat is the sector                                | ny challe                          | ago to eff          | etive econ         | ination?           |                    |            |  |  |  |   |   |
| Vhen considering the analytic product type that you typically prepare, wh  | 2010   | ry challer<br>2011                 | 2012                | 2013               | 2014               | 2015               | 2016       | 2017   | 2018   | 2019   | 2021  | 2022  |
| ifficulty generating attention to the product  |  |                                    |                     |                    |                    |                    |            |  |  |  | 0   |   |
| ifficulty building or maintaining a network with all pertinent subject   |  |                                    |                     |                    |                    |                    |            |  |  |  |   |   |
| natter experts   |  |                                    |                     |                    |                    |                    |            |  |  |  | 2   |   |
| Overlapping roles or "lanes in the road"   |  |                                    |                     |                    |                    |                    |            |  |  |  | 1   |   |
| fforts to distort or suppress the analysis   |  |                                    |                     |                    |                    |                    |            |  |  |  | 0   | IA after F  |
| ressure to reach consensus   |  |                                    |                     |                    |                    |                    |            |  |  |  | 1   |   |
| nformation sharing constraints   |  |                                    |                     |                    |                    |                    |            |  |  |  | 0   |   |
| ime constraints  |  |                                    |                     |                    |                    |                    |            |  |  |  | 6   |   |
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|  |  |                                    |                     |                    |                    |                    |            |  |  |  | 0   |   |
| Other  |  |                                    |                     |                    |                    |                    |            |  |  |  | 0   |   |
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| otal AOE  Question wording changed in 2018 When thinking through analytic issues and/or preparing analytic products  |  |                                    |                     |                    |                    |                    |            |  |  |  | 0<br>10<br>27.33%   | 2022  |
| Other  Total  MOE  Question wording changed in 2018  When thinking through analytic issues and/or preparing analytic products  | i, is consideratio<br>2010                       | on of alte                         | rnative exp<br>2012 | planations<br>2013 | and/or out<br>2014 | comes a ro<br>2015 | utine part | of the anal  | ytic proces                                    | 2019   | 0<br>10<br>27.33%   | 2022  |
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| hen considering your most significant experience of distortion and/or suppression of analysis, which of the following was the primary Analytic Standard Violated?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022    September of political considerations  | the past year, were you involved in domestic extermism-related intelliger  ts  to  tal  uestion not asked in 2022  we question added in 2021  the past year, were you involved in border security-related intelligence are  ts  to  tal  | 2010                            | 2011                                |                              |            |                            |                            |                              |                              |      |      | 2021<br>2 9 N<br>11<br>2021<br>9 2 N  | NA after F                 |
| 2010   2011   2012   2013   2014   2015   2016   2017   2018   2019   2021   2022  | the past year, were you involved in domestic extermism-related intelliger  ts  to  tal  uestion not asked in 2022  aw question added in 2021  the past year, were you involved in border security-related intelligence are  ts  to  tal  uestion not asked in 2021  the past year, were you involved in border security-related intelligence are  ts  to  uestion not asked in 2022  | 2010                            | 2011                                |                              |            |                            |                            |                              |                              |      |      | 2021<br>2 9 N<br>11<br>2021<br>9 2 N  | NA after F                 |
| dependent of political considerations  dependent of political considerations  ely  seed on all available sources of intelligence information  plements and exhibits Analytic Tradecraft Standards  her  tal OBJ  destion not asked in 2022  destion not asked in 2022  destion wording changed in 2021  as the assistance effective in resolving the issue?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  To Company the instance of the insta | the past year, were you involved in domestic extermism-related intelliger  to be to  | 2010<br>halysis?<br>2010        | 2011                                | 2012                         | 2013       | 2014                       | 2015                       | 2016                         | 2017                         | 2018 |      | 2021<br>2 9 N<br>11<br>2021<br>9 2 N  | NA after F                 |
| dependent of political considerations  mely  seed on all available sources of intelligence information  plements and exhibits Analytic Tradecraft Standards  ther  tail OBJ  destrict on the seed on all available sources of intelligence information  as the assistance effective in resolving the issue?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  To be a seed on all available sources of intelligence information  O NA after F  O NA after F  O C C C C C C C C C C C C C C C C C C   | the past year, were you involved in domestic extermism-related intelliger  ts  tal  uestion not asked in 2022  ew question added in 2021  the past year, were you involved in border security-related intelligence are  ts  to  tal  uestion not asked in 2022  ew question added in 2021  the past year, were you involved in border security-related intelligence are  ts  to  tal  uestion not asked in 2022  ew question added in 2022  ew question added in 2022  | nalysis? 2010 pression of       | 2011<br>2011<br>analysis, w         | 2012<br>which of the         | 2013       | 2014<br>was the pr         | 2015                       | 2016                         | 2017                         | 2018 | 2019 | 2021<br>2<br>9<br>11<br>2021<br>9<br>2<br>11  | 2022<br>NA after F         |
| sed on all available sources of intelligence information 0 NA after F plements and exhibits Analytic Tradecraft Standards 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0  | the past year, were you involved in domestic extermism-related intelliger  to be a second or second or security and the past year, were you involved in border security-related intelligence are you involved in border security-related intelligence are second or second or second or security and the past year, were you involved in border security-related intelligence are second or second | nalysis? 2010 pression of       | 2011<br>2011<br>analysis, w         | 2012<br>which of the         | 2013       | 2014<br>was the pr         | 2015                       | 2016                         | 2017                         | 2018 | 2019 | 2021<br>2 9 N<br>11 2021<br>9 2 N<br>11 2021  | 2022<br>NA after F         |
| sed on all available sources of intelligence information   0   0   0   0   0   0   0   0   0   | the past year, were you involved in domestic extermism-related intelliger  to be to  | nalysis? 2010 pression of       | 2011<br>2011<br>analysis, w         | 2012<br>which of the         | 2013       | 2014<br>was the pr         | 2015                       | 2016                         | 2017                         | 2018 | 2019 | 2021<br>2 9<br>11<br>2021<br>9 2<br>11  | 2022<br>NA after F         |
| ther 0 tal OBJ  sestion not asked in 2022 sestion wording changed in 2021 as the assistance effective in resolving the issue?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0  | ew question added in 2021 the past year, were you involved in domestic extermism-related intelliger to be contained by the past year, were you involved in domestic extermism-related intelliger to be contained by the past year, were you involved in border security-related intelligence are contained by the past year, were you involved in border security-related intelligence are contained by the past year, were you involved in border security-related intelligence are contained by the past year, were you involved in border security-related intelligence are contained by the past year, were you involved in border security-related intelligence are contained by the past year, were you involved in border security-related intelligence are contained by the past year.   | nalysis? 2010 pression of       | 2011<br>2011<br>analysis, w         | 2012<br>which of the         | 2013       | 2014<br>was the pr         | 2015                       | 2016                         | 2017                         | 2018 | 2019 | 2021<br>2 9 11<br>2021<br>9 2 1<br>11 2021  | 2022<br>NA after F         |
| tal OBJ  Destion not asked in 2022  Destion wording changed in 2021  Sas the assistance effective in resolving the issue?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  DO 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0   | ew question added in 2021 It the past year, were you involved in domestic extermism-related intelliger  as o o o o o o o o o o o o o o o o o o   | nalysis? 2010 pression of       | 2011<br>2011<br>analysis, w         | 2012<br>which of the         | 2013       | 2014<br>was the pr         | 2015                       | 2016                         | 2017                         | 2018 | 2019 | 2021<br>2 9<br>11<br>2021<br>9 2<br>11<br>11  | 2022<br>NA after F         |
| Destion not asked in 2022  Destion wording changed in 2021  Destio | ew question added in 2021 the past year, were you involved in domestic extermism-related intelliger the past year, were you involved in domestic extermism-related intelliger to be the past year, were you involved in border security-related intelligence are the past year, were you involved in border security-related intelligence are to be the past year, were you involved in border security-related intelligence are to be the past year, were you involved in border security-related intelligence are to be past year, were you involved in border security-related intelligence are to be past year, were you involved in border security-related intelligence are to be past year, were you involved in border security-related intelligence are to be past year.  The past year, were you involved in border security-related intelligence are to be past year.  The past year year year year year year year year   | nalysis? 2010 pression of       | 2011<br>2011<br>analysis, w         | 2012<br>which of the         | 2013       | 2014<br>was the pr         | 2015                       | 2016                         | 2017                         | 2018 | 2019 | 2021<br>2 9<br>11<br>2021<br>9 0<br>11<br>11  | 2022<br>NA after F         |
| sestion wording changed in 2021 as the assistance effective in resolving the issue?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  0 0  | the past year, were you involved in domestic extermism-related intelliger  to be a second or second or security-related intelligence are second or second or second or security-related intelligence are second or secon | nalysis? 2010 pression of       | 2011<br>2011<br>analysis, w         | 2012<br>which of the         | 2013       | 2014<br>was the pr         | 2015                       | 2016                         | 2017                         | 2018 | 2019 | 2021<br>2 9 11<br>2021<br>2021<br>11<br>2021<br>0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2022<br>NA after F         |
| as the assistance effective in resolving the issue?  2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022  0 0  | the past year, were you involved in domestic extermism-related intelliger  to be a second or second or security-related intelligence are second or second or second or security-related intelligence are second or secon | nalysis? 2010 pression of       | 2011<br>2011<br>analysis, w         | 2012<br>which of the         | 2013       | 2014<br>was the pr         | 2015                       | 2016                         | 2017                         | 2018 | 2019 | 2021<br>2 9 11<br>2021<br>2021<br>11<br>2021<br>0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2022<br>NA after F         |
| 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2021 2022<br>0 0   | ew question added in 2021  It the past year, were you involved in domestic extermism-related intelliger  as  o  o  otal  uestion not asked in 2022  ew question added in 2021  It the past year, were you involved in border security-related intelligence an  as  o  o  o  otal  uestion not asked in 2022  ew question added in 2021  It the past year, were you involved in border security-related intelligence an  as  o  o  the past year, were you involved in border security-related intelligence an  as  o  o  btal  uestion not asked in 2022  ew question added in 2021  If then considering your most significant experience of distortion and/or sup  bjective  dependent of political considerations  mely  | nalysis? 2010 pression of       | 2011<br>2011<br>analysis, w         | 2012<br>which of the         | 2013       | 2014<br>was the pr         | 2015                       | 2016                         | 2017                         | 2018 | 2019 | 2021<br>2 9 11<br>2021<br>2021<br>11<br>2021<br>0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2022<br>NA after F         |
| 0  | the past year, were you involved in domestic extermism-related intelliger  to be a second or control of the past year, were you involved in domestic extermism-related intelliger  to be a second or control of the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and year year.  The past year year year year year year year year  | nalysis? 2010 pression of       | 2011<br>2011<br>analysis, w         | 2012<br>which of the         | 2013       | 2014<br>was the pr         | 2015                       | 2016                         | 2017                         | 2018 | 2019 | 2021<br>2 9 11<br>2021<br>2021<br>11<br>2021<br>0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 2022<br>NA after F         |
|  | the past year, were you involved in domestic extermism-related intelliger  to be a second or the past year, were you involved in domestic extermism-related intelliger  to be a second or the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and year years years you involved in border security-related intelligence of distortion and/or support years you will not support years you will not year. Years you will not you wil | nalysis? 2010  pression of 2010 | 2011<br>2011<br>analysis, w<br>2011 | 2012<br>vhich of the<br>2012 | 2013       | 2014<br>was the pr<br>2014 | 2015<br>imary Anal<br>2015 | 2016<br>lytic Standa<br>2016 | 2017<br>ard Violates<br>2017 | 2018 | 2019 | 2021<br>2 9<br>11<br>2021<br>9 2<br>11<br>0 0<br>0 0<br>0 0                           | 2022<br>VA after F<br>2022 |
|  | the past year, were you involved in domestic extermism-related intelliger  the past year, were you involved in domestic extermism-related intelliger  to be total  uestion not asked in 2022  ew question added in 2021  the past year, were you involved in border security-related intelligence are  to be total  uestion not asked in 2022  ew question added in 2021  then considering your most significant experience of distortion and/or sup  bjective  dependent of political considerations  mely  used on all available sources of intelligence information  applements and exhibits Analytic Tradecraft Standards  ther  that OBJ  uestion not asked in 2022  uestion wording changed in 2021  as the assistance effective in resolving the issue?   | nalysis? 2010  pression of 2010 | 2011<br>2011<br>analysis, w<br>2011 | 2012<br>vhich of the<br>2012 | 2013       | 2014<br>was the pr<br>2014 | 2015<br>imary Anal<br>2015 | 2016<br>lytic Standa<br>2016 | 2017<br>ard Violates<br>2017 | 2018 | 2019 | 2021<br>2 9<br>11<br>2021<br>9 0<br>0 0<br>0 0<br>0 0<br>0 0                          | 2022<br>VA after F<br>2022 |

| Total   |      |      |      |      |                  |      |      |        |        |       | 0                |      |  |
|---|------|------|------|------|------------------|------|------|--------|--------|-------|------------------|------|--|
| MOE   |      |      |      |      |                  |      |      |        |        |       | 0.00%            |      |  |
|   |      |      |      |      |                  |      |      |        |        |       |                  |      |  |
| Question not asked in 2022  |      |      |      |      |                  |      |      |        |        |       |                  |      |  |
| Did you receive assistance that was effective in resolving the problem? |      |      |      |      |                  |      |      |        |        |       |                  |      |  |
| n   | 2010 | 2011 | 2012 | 2013 | 2014             | 2015 | 2016 | 2017   | 2018   | 2019  | 2021             | 2022 |  |
| No  |      |      |      |      |                  |      |      | 1      | 1      | 0     |                  |      |  |
| Yes   |      |      |      |      |                  |      |      | 0      | 1      | 0     | NA after         | FY19 |  |
| Partially   |      |      |      |      |                  |      |      | 0      | 0      | 0     |                  |      |  |
| Total   |      |      |      |      | , and the second |      |      | 1      | 2      | 0     | , and the second |      |  |
| MOE   |      |      |      |      |                  |      |      | 96.90% | 67.74% | 0.00% |                  |      |  |

| Question wording changed in 2021 Which of the following best describes your work role?  |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
|---|-------------------------------------|---------------------|--------------------|--------------------|-------------|------------|--------------------|--------------------|----------------------------|--|------------------------------------|
|   |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
| %   | 2010                                | 2011                | 2012               | 2013               | 2014        | 2015       | 2016               | 2017               | 2018                       | 2019   | 2021                               |
| Analyst   |                                     |                     |                    |                    |             |            |                    |                    |                            | 78%  | 64%                                |
| Manager of analysts   |                                     |                     |                    |                    |             |            |                    |                    |                            | 11%  | 189                                |
| Analytic enabler  |                                     |                     |                    |                    |             |            |                    |                    |                            | 11%  | 9%                                 |
| Other   |                                     |                     |                    |                    |             |            |                    |                    |                            | 0%   | 99                                 |
| Total   |                                     |                     |                    |                    |             |            |                    |                    |                            | 100%   | 100%                               |
|   |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
| Original response categories  |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
| What is your work role?   |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
| %   | 2010                                | 2011                | 2012               | 2013               | 2014        | 2015       | 2016               | 2017               | 2018                       | 2019   | 2021                               |
| Manager of analysts   |                                     |                     |                    |                    |             |            | 14%                | 0%                 | 25%                        |  |                                    |
| Analyst   |                                     |                     |                    |                    |             |            | 86%                | 100%               | 58%                        | NA   | after FY                           |
| Other (new in 2017)   |                                     |                     |                    |                    |             |            |                    |                    | 17%                        |  |                                    |
| Total   |                                     |                     |                    |                    |             |            | 100%               | 100%               | 100%                       |  |                                    |
| Question wording changed in 2021  |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
| How long have you been involved in analytic work in the IC?   |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
| <del>%</del>  | 2010                                | 2011                | 2012               | 2013               | 2014        | 2015       | 2016               | 2017               | 2018                       | 2019   | 2021                               |
| Less than 5 years   |                                     |                     |                    |                    |             |            | 33%                | 0%                 | 8%                         | 0%   | 189                                |
| 5 - 9 years   |                                     |                     |                    |                    |             |            | 25%                | 43%                | 23%                        | 11%  | 09                                 |
| 10 - 19 years   |                                     |                     |                    |                    |             |            | 25%                | 57%                | 46%                        | 33%  | 649                                |
| 20 years or more  |                                     |                     |                    |                    |             |            | 17%                | 0%                 | 23%                        | 56%  | 189                                |
| Total   |                                     |                     |                    |                    |             |            | 100%               | 100%               | 100%                       | 100%   | 1009                               |
| Question wording changed in 2021 Question responses changed in 2021   |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
| In the past year, have you experienced distortion and/or suppression  |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
| %   | 2010                                | 2011                | 2012               | 2013               | 2014        | 2015       | 2016               | 2017               | 2018                       | 2019   | 2021                               |
| Yes   |                                     |                     |                    |                    |             |            |                    |                    |                            |  | 09                                 |
| No  |                                     |                     |                    |                    |             |            |                    |                    |                            |  | 100%                               |
| Total   |                                     |                     |                    |                    |             |            |                    |                    |                            |  | 1009                               |
|   |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
| New response categories added to the question in 2019  During the past year, do you believe that anyone attempted to disto  | rt or suppress ana                  | lvsis on wh         | ich vou we         | re working         | in the face | of persuas | ive eviden         | ce which s         | upported v                 | our origina  | al assess                          |
| %   | 2010                                | 2011                | 2012               | 2013               | 2014        | 2015       | 2016               | 2017               | 2018                       | 2019   | 2021                               |
| Yes   |                                     |                     |                    |                    |             | 2015       |                    |                    | 2010                       | 0%   |                                    |
|   |                                     |                     |                    |                    |             |            |                    |                    |                            |  | NA af                              |
| Yes, I suspect but am not sure it has occurred No   |                                     |                     |                    |                    |             |            |                    |                    |                            | 0%   | IVA al                             |
|   |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
|   |                                     |                     |                    |                    |             |            |                    |                    |                            | 100%   |                                    |
| Total   |                                     |                     |                    |                    |             |            |                    |                    |                            | 100%   |                                    |
|   |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
| Total   |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
| Total Original response categories  |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
| Total  Original response categories  Question wording changed in 2018   |                                     |                     |                    |                    |             |            |                    |                    |                            |  |                                    |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto  |                                     |                     |                    |                    |             |            |                    |                    |                            | 100%   |                                    |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto  %   | rt or surpress anal<br>2010         | ysis on whi<br>2011 | ich you we<br>2012 | re working<br>2013 | ? 2014      | 2015       | 2016               | 2017               | 2018                       |  | 2021                               |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto  %  No   |                                     |                     |                    |                    |             | 2015       | 70%                | 67%                | 85%                        | 2019   |                                    |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto  %  No Yes   |                                     |                     |                    |                    |             | 2015       | 70%<br>30%         | 67%<br>33%         | 85%<br>15%                 | 2019   |                                    |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto  %  No   |                                     |                     |                    |                    |             | 2015       | 70%                | 67%                | 85%                        | 2019   |                                    |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto  %  No Yes  Total  |                                     |                     |                    |                    |             | 2015       | 70%<br>30%         | 67%<br>33%         | 85%<br>15%                 | 2019   |                                    |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto  %  No Yes   |                                     |                     |                    |                    |             | 2015       | 70%<br>30%         | 67%<br>33%         | 85%<br>15%                 | 2019   |                                    |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto %  No Yes  Total  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of analysis   | 2010<br>yysis?                      | 2011                | 2012               | 2013               | 2014        |            | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA   | after FY                           |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to distor  No Yes  Total  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of analy   | 2010                                |                     |                    |                    |             | 2015       | 70%<br>30%         | 67%<br>33%         | 85%<br>15%                 | 2019   | after FY                           |
| Total  Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto % No Yes Total  Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analty % Constantly (daily)  | 2010<br>yysis?                      | 2011                | 2012               | 2013               | 2014        |            | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA   | 2021                               |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto % No Yes  Total  Question wording changed in 2021  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of analy % Constantly (daily) Frequently (weekly or monthly)   | 2010<br>yysis?                      | 2011                | 2012               | 2013               | 2014        |            | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA   | 2021<br>09                         |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto  %  No  Yes  Total  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of anale  %  Constantly (daily)  Frequently (weekly or monthly)  Occasionally (more than twice but less than monthly)   | 2010<br>yysis?                      | 2011                | 2012               | 2013               | 2014        |            | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA   | 2021<br>09<br>09                   |
| Total  Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distor % No Yes Total  Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of anal. % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice)   | 2010<br>yysis?                      | 2011                | 2012               | 2013               | 2014        |            | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA   | 2021<br>09<br>09<br>09             |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto  %  No  Yes  Total  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of anale  %  Constantly (daily)  Frequently (weekly or monthly)  Occasionally (more than twice but less than monthly)   | 2010<br>yysis?                      | 2011                | 2012               | 2013               | 2014        |            | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA   | 2023<br>09<br>09                   |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto %  No Yes  Total  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of analogous constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice)  Total   | 2010<br>yysis?                      | 2011                | 2012               | 2013               | 2014        |            | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA   | 2021<br>09<br>09<br>09             |
| Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto % No Yes Total  Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of anal. % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total  New response categories added to the question in 2019  | 2010<br>yysis?                      | 2011                | 2012               | 2013               | 2014        |            | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA   | 2021<br>09<br>09<br>09             |
| Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto %  No Yes  Total  Question wording changed in 2021  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of analy %  Constantly (daily)  Frequently (weekly or monthly)  Occasionally (more than twice but less than monthly)  Rarely (Once or twice)  Total  New response categories added to the question in 2019  Question wording changed in 2019   | 2010<br>ysis?<br>2010               | 2011                | 2012               | 2013               | 2014        |            | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA   | 2021<br>09<br>09<br>09             |
| Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto %  No Yes  Total  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of anale %  Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total  New response categories added to the question in 2019 Question wording changed in 2019  Over the past year how often did you face distortion or suppression   | ysis? 2010  of your analysis?       | 2011                | 2012               | 2013               | 2014        | 2015       | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA   | 2021<br>09<br>09<br>09             |
| Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to distor %  No Yes  Total  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of analy %  Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total  New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression %   | 2010<br>ysis?<br>2010               | 2011                | 2012               | 2013               | 2014        |            | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA<br>2019   | 2021<br>09<br>09<br>09<br>09       |
| Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to disto % No Yes Total  Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of anal. % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total  New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression % On a daily or monthly basis   | ysis? 2010  of your analysis?       | 2011                | 2012               | 2013               | 2014        | 2015       | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA<br>2019<br>2019                                 | 2021<br>09<br>09<br>09<br>09       |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto %  No Yes  Total  Question wording changed in 2021  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of analy %  Constantly (daily)  Frequently (weekly or monthly)  Occasionally (more than twice but less than monthly)  Rarely (Once or twice)  Total  New response categories added to the question in 2019  Question wording changed in 2019  Over the past year how often did you face distortion or suppression %  On a daily or monthly basis  On a monthly basis  | ysis? 2010  of your analysis?       | 2011                | 2012               | 2013               | 2014        | 2015       | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA<br>2019<br>2019<br>0%<br>0%                     | 2021<br>09<br>09<br>09<br>09       |
| Total  Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto %  No Yes  Total  Question wording changed in 2021  Question wording changed in 2021  How often did you experience distortion and/or suppression of analogous constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total  New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression % On a doily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3)   | ysis? 2010  of your analysis?       | 2011                | 2012               | 2013               | 2014        | 2015       | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA<br>2019<br>2019<br>0%<br>0%<br>0%               | 2021<br>09<br>09<br>09<br>09       |
| Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distor % No Yes Total  Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analy Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total  New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times   | ysis? 2010  of your analysis?       | 2011                | 2012               | 2013               | 2014        | 2015       | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA<br>2019<br>2019<br>0%<br>0%<br>0%<br>0%         | 2021<br>09<br>09<br>09<br>09       |
| Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto %  No Yes  Total  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of analy %  Constantly (daily)  Frequently (weekly or monthly)  Occasionally (more than twice but less than monthly)  Rarely (Once or twice)  Total  New response categories added to the question in 2019  Question wording changed in 2019  Over the past year how often did you face distortion or suppression %  On a daily or monthly basis  On a monthly basis  Several times a year (less than 12 but more than 3) 2 - 3 times  Once  | ysis? 2010  of your analysis?       | 2011                | 2012               | 2013               | 2014        | 2015       | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA<br>2019<br>2019<br>2019<br>0%<br>0%<br>0%<br>0% | 2021<br>09<br>09<br>09<br>09       |
| Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distor % No Yes Total  Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analy Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total  New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times   | ysis? 2010  of your analysis?       | 2011                | 2012               | 2013               | 2014        | 2015       | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA<br>2019<br>2019<br>0%<br>0%<br>0%<br>0%         | 2021<br>09<br>09<br>09<br>09       |
| Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto %  No Yes  Total  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of analy Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total  New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total   | ysis? 2010  of your analysis?       | 2011                | 2012               | 2013               | 2014        | 2015       | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA<br>2019<br>2019<br>2019<br>0%<br>0%<br>0%<br>0% | 2021<br>09<br>09<br>09<br>09       |
| Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto %  No Yes  Total  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of analy %  Constantly (daily)  Frequently (weekly or monthly)  Occasionally (more than twice but less than monthly)  Rarely (Once or twice)  Total  New response categories added to the question in 2019  Question wording changed in 2019  Over the past year how often did you face distortion or suppression %  On a daily or monthly basis  On a monthly basis  Several times a year (less than 12 but more than 3) 2 - 3 times  Once  | ysis? 2010  of your analysis?       | 2011                | 2012               | 2013               | 2014        | 2015       | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA<br>2019<br>2019<br>2019<br>0%<br>0%<br>0%<br>0% | 2021<br>09<br>09<br>09<br>09       |
| Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto %  No Yes  Total  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of analy %  Constantly (daily)  Frequently (weekly or monthly)  Occasionally (more than twice but less than monthly)  Rarely (Once or twice)  Total  New response categories added to the question in 2019  Question wording changed in 2019  Over the past year how often did you face distortion or suppression %  On a daily or monthly basis  On a monthly basis  Several times a year (less than 12 but more than 3) 2 - 3 times  Once  Total   | ysis? 2010  of your analysis?       | 2011                | 2012               | 2013               | 2014        | 2015       | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA<br>2019<br>2019<br>2019<br>0%<br>0%<br>0%<br>0% | 2021<br>0%<br>0%<br>0%<br>0%<br>0% |
| Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto %  No Yes  Total  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of anale %  Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total  New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total  New response categories in 2018 How often do you face distortion/suppression of your analysis?                                    | ysis?  2010  of your analysis? 2010 | 2011                | 2012               | 2013               | 2014        | 2015       | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%         | 2019<br>NA<br>2019<br>2019<br>0%<br>0%<br>0%<br>0%         | 2021<br>0%<br>0%<br>0%<br>0%<br>0% |
| Original response categories  Question wording changed in 2018  During the past year, do you believe that anyone attempted to disto %  No Yes  Total  Question wording changed in 2021  Question responses changed in 2021  How often did you experience distortion and/or suppression of analy %  Constantly (daily)  Frequently (weekly or monthly)  Occasionally (more than twice but less than monthly)  Rarely (Once or twice)  Total  New response categories added to the question in 2019  Question wording changed in 2019  Over the past year how often did you face distortion or suppression %  On a daily or monthly basis  On a monthly basis  Several times a year (less than 12 but more than 3) 2 - 3 times  Once  Total  New response categories in 2018  How often do you face distortion/suppression of your analysis?  %  Constantly (Daily) | ysis?  2010  of your analysis? 2010 | 2011                | 2012               | 2013               | 2014        | 2015       | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 2018<br>2018<br>2018       | 2019<br>NA<br>2019<br>2019<br>0%<br>0%<br>0%<br>0%<br>0%   | 2021 2021 2021                     |
| Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to distor % No Yes Total  Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of analy Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total  New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total  New response categories in 2018 How often do you face distortion/suppression of your analysis? %  | ysis?  2010  of your analysis? 2010 | 2011                | 2012               | 2013               | 2014        | 2015       | 70%<br>30%<br>100% | 67%<br>33%<br>100% | 85%<br>15%<br>100%<br>2018 | 2019<br>NA<br>2019<br>2019<br>0%<br>0%<br>0%<br>0%<br>0%   | 2021<br>0%<br>0%<br>0%<br>0%<br>0% |

|   | any times has someone attempted to distort or suppress analysis of   |                    |               |            |              |            |              | 2010   | 2047 | 2010 | 2010         | 2024              |
|---|--|--------------------|---------------|------------|--------------|------------|--------------|--------|------|------|--------------|-------------------|
| %<br>Once   |  | 2010               | 2011          | 2012       | 2013         | 2014       | 2015         | 2016   | 2017 | 2018 | 2019         | 2021              |
| Twice   |  |                    |               |            |              |            |              |        |      |      |              |                   |
| Three ti  | mes  |                    |               |            |              |            |              |        |      | NA   | A after FY17 | ,                 |
|   | an three times   |                    |               |            |              |            |              |        |      |      |              |                   |
| Total   |  |                    |               |            |              |            |              |        |      |      |              |                   |
| Nowe  | estion added in 2022   |                    |               |            |              |            |              |        |      |      |              |                   |
|   | onsidering your most signficant expeirence with distortion and/or  | suppression        | of analysis   | , which An | alytic Stand | lard was p | rimarily vio | lated? |      |      |              |                   |
| %   |  | 2010               | 2011          | 2012       | 2013         | 2014       | 2015         | 2016   | 2017 | 2018 | 2019         | 2021              |
|   | Standard A - Objective   |                    |               |            |              |            |              |        |      |      |              |                   |
|   | Standard B - Independent of political consideration Standard C - Timely  |                    |               |            |              |            |              |        |      |      |              |                   |
|   | Standard D - Based on all available sources of intelligence  |                    |               |            |              |            |              |        |      |      |              |                   |
| informa   | tion   |                    |               |            |              |            |              |        |      |      |              |                   |
|   | Standard E - Implements and exhibits Analytic Tradecraft   |                    |               |            |              |            |              |        |      |      |              |                   |
| Standar   | ds   |                    |               |            |              |            |              |        |      |      |              |                   |
| Other<br>Total  |  |                    |               |            |              |            |              |        |      |      |              |                   |
| 10101   |  |                    |               |            |              |            |              |        |      |      |              |                   |
|   | estion added in 2022   | innrassian a       | f analysis :  | what form  | Codet ti bib |            |              |        |      |      |              |                   |
| % wnen c  | onsidering your most significant experience of distortion and/or si  | appression of 2010 | 2011          | 2012       | 2013         | 2014       | 2015         | 2016   | 2017 | 2018 | 2019         | 2021              |
|   | ed/predetermined analytic line   |                    |               |            |              |            |              |        |      |      |              |                   |
| A chang   | ed analytic line absent sufficient sourcing or argumentation   |                    |               |            |              |            |              |        |      |      |              |                   |
| Distort   | d or suppressed judgements, sourcing, uncertainty, assumptions,  |                    |               |            |              |            |              |        |      |      |              |                   |
|   | dence language   |                    |               |            |              |            |              |        |      |      |              |                   |
|   | d or suppressed analysis of alternativess or dissent   |                    |               |            |              |            |              |        |      |      |              |                   |
|   | aged analysis/production on a particular topic absent sufficient   |                    |               |            |              |            |              |        |      |      |              |                   |
| reasoni   |  |                    |               |            |              |            |              |        |      |      |              |                   |
|   | l, shelved, or recalled analysis absent sufficient reasoning<br>d or suppressed input to, or comments on, a product  |                    |               |            |              |            |              |        |      |      |              |                   |
|   | tion to which I did not have access changed the analysis   |                    |               |            |              |            |              |        |      |      |              |                   |
|   | mischaracterized in conveyance to a consumer   |                    |               |            |              |            |              |        |      |      |              |                   |
|   | erately distorted product classification   |                    |               |            |              |            |              |        |      |      |              |                   |
| Other   |  |                    |               |            |              |            |              |        |      |      |              |                   |
| Total   |  |                    |               |            |              |            |              |        |      |      |              |                   |
| Questic   | n wording changed in 2021  |                    |               |            |              |            |              |        |      |      |              |                   |
|   | n responses changed in 2021  |                    |               |            |              |            |              |        |      |      |              |                   |
|   | onsidering your most significant experience of distortion and/or so  |                    |               |            |              |            | 2015         | 2016   | 2017 | 2010 | 2010         | 2024              |
| %<br>My pro   | duct was not published   | 2010               | 2011          | 2012       | 2013         | 2014       | 2015         | 2016   | 2017 | 2018 | 2019         | <b>2021</b><br>0% |
|   | duct was deliberately delayed  |                    |               |            |              |            |              |        |      |      |              | 0%                |
|   | scouraged from writing a product   |                    |               |            |              |            |              |        |      |      |              | 0%                |
| The anl   | tic line was dictated to me  |                    |               |            |              |            |              |        |      |      |              | 0%                |
|   | n analytic line was changed without sufficient justification,  |                    |               |            |              |            |              |        |      |      |              |                   |
| -   | ntation, and/or sourcing   |                    |               |            |              |            |              |        |      |      |              | 0%                |
| remove  | ents, sourcing, and/or confidence levels were mischaracterized or  |                    |               |            |              |            |              |        |      |      |              | 0%                |
|   | r mischaracterized the assessment/product to a consumer  |                    |               |            |              |            |              |        |      |      |              | 0%                |
| An inte   | nal IC element/CCMD senior mischaracterized the  |                    |               |            |              |            |              |        |      |      |              |                   |
|   | ent/product to other officials   |                    |               |            |              |            |              |        |      |      |              | 0%                |
| My com  | ments or dissent on a product were distorted or suppressed   |                    |               |            |              |            |              |        |      |      |              | 00/               |
| Other   |  |                    |               |            |              |            |              |        |      |      |              | 0%<br>0%          |
| Total   |  |                    |               |            |              |            |              |        |      |      |              | 0%                |
| Now an  | estion added in 2019   |                    |               |            |              |            |              |        |      |      |              |                   |
|   | onsidering the <u>most signficant instance</u> of distortion or suppressio   | n, what form       | n did it take | e?         |              |            |              |        |      |      |              |                   |
| %   | Laboratoria de Polos d   | 2010               | 2011          | 2012       | 2013         | 2014       | 2015         | 2016   | 2017 | 2018 | 2019         | 2021              |
|   | duct was not published   |                    |               |            |              |            |              |        |      |      | 0%<br>0%     |                   |
|   | scouraged from writing a product<br>ytic line was dictated to me   |                    |               |            |              |            |              |        |      |      | 0%           |                   |
|   | n analytic line of my product was deliberately changed during  |                    |               |            |              |            |              |        |      |      | 370          |                   |
|   | coordination   |                    |               |            |              |            |              |        |      |      | 0%           |                   |
| Analytic  | points, supporting evidence, and/or confidence levels in my  |                    |               |            |              |            |              |        |      |      |              |                   |
|   | were changed during review/coordination  |                    |               |            |              |            |              |        |      |      | 0%           | NA aft            |
| product   | r either suppressed or misrepresented the analysis   |                    |               |            |              |            |              |        |      |      | 0%           |                   |
| product<br>A briefe   |  |                    |               |            |              |            |              |        |      |      | 0%           |                   |
| product<br>A briefe<br>An inter   | nal agency senior changed, deleted, or added minor analytic<br>nd/or supporting evidence to brief other officials  |                    |               |            |              |            |              |        |      |      |              |                   |
| A briefe<br>An inter  | nal agency senior changed, deleted, or added minor analytic  |                    |               |            |              |            |              |        |      |      | 0%           |                   |
| product<br>A briefe<br>An inter<br>points a<br>My com   | nal agency senior changed, deleted, or added minor analytic nd/or supporting evidence to brief other officials   |                    |               |            |              |            |              |        |      |      |              |                   |
| A briefe<br>An inter<br>points a<br>My com  | nal agency senior changed, deleted, or added minor analytic nd/or supporting evidence to brief other officials   |                    |               |            |              |            |              |        |      |      | 0%<br>0%     |                   |
| product<br>A briefe<br>An inter<br>points a<br>My com<br>Other<br>Total                             | nal agency senior changed, deleted, or added minor analytic<br>nd/or supporting evidence to brief other officials<br>ments or dissent on a product were suppressed or distorted  |                    |               |            |              |            |              |        |      |      | 0%<br>0%     |                   |
| A briefe<br>An inter<br>points a<br>My com<br>Other<br>Total  | nal agency senior changed, deleted, or added minor analytic nd/or supporting evidence to brief other officials ments or dissent on a product were suppressed or distorted more suppressed more suppr |                    |               |            |              |            |              |        |      |      |              |                   |
| product A briefe An inter points a My com Other Total  Questic                                      | nal agency senior changed, deleted, or added minor analytic<br>nd/or supporting evidence to brief other officials<br>ments or dissent on a product were suppressed or distorted  |                    |               |            |              |            |              |        |      |      |              |                   |
| product A briefe An inter points a My com  Other  Total  Questic Questic What fe                    | nal agency senior changed, deleted, or added minor analytic nd/or supporting evidence to brief other officials ments or dissent on a product were suppressed or distorted in wording changed in 2021 or responses changed in 2021 redback or explanation did you receive on this matter?   | 2010               | 2011          | 2012       | 2013         | 2014       | 2015         | 2016   | 2017 | 2018 |              | 2021              |
| product A briefe An inter points a My com  Other  Total  Questic Questic What fe % I did no         | nal agency senior changed, deleted, or added minor analytic nd/or supporting evidence to brief other officials iments or dissent on a product were suppressed or distorted in wording changed in 2021 in responses changed in 2021 redback or explanation did you receive on this matter?  | 2010               | 2011          | 2012       | 2013         | 2014       | 2015         | 2016   | 2017 | 2018 | 0%           | 0%                |
| product A briefe An inter points a My com  Other  Total  Questic Questic What fe % I did no         | nal agency senior changed, deleted, or added minor analytic nd/or supporting evidence to brief other officials ments or dissent on a product were suppressed or distorted nwording changed in 2021 presponses chan | 2010               | 2011          | 2012       | 2013         | 2014       | 2015         | 2016   | 2017 | 2018 | 0%           |                   |
| product A briefe An interpoints a My com Other Total  Questic Questic What fe % I did no            | nal agency senior changed, deleted, or added minor analytic nd/or supporting evidence to brief other officials iments or dissent on a product were suppressed or distorted in wording changed in 2021 in responses changed in 2021 redback or explanation did you receive on this matter?  | 2010               | 2011          | 2012       | 2013         | 2014       | 2015         | 2016   | 2017 | 2018 | 0%           | 0%                |
| product A briefe An inter points a My com  Other  Total  Questic Questic What fe % I did no The and | nal agency senior changed, deleted, or added minor analytic nd/or supporting evidence to brief other officials ments or dissent on a product were suppressed or distorted nwording changed in 2021 presponses chan | 2010               | 2011          | 2012       | 2013         | 2014       | 2015         | 2016   | 2017 | 2018 | 0%           | 0%<br>0%          |

| Content was changed or deleted because of differeing views from the field   |           |                   |                     |              |      |      |      |      |                     |  | 0%   | C             |
|---|-----------|-------------------|---------------------|--------------|------|------|------|------|---------------------|--|--|---------------|
|   |           |                   |                     |              |      |      |      |      |                     |  | 0%   | C             |
| Content was changed or deleted because it was too long, complicated, or technical   |           |                   |                     |              |      |      |      |      |                     |  | 0%   |               |
| Information to which I do not have access changed the analysis  |           |                   |                     |              |      |      |      |      |                     |  | 0%   |               |
| The assessment was policy prescriptive Other  |           |                   |                     |              |      |      |      |      |                     |  | 0%<br>0%   | 10            |
| Total   |           |                   |                     |              |      |      |      |      |                     |  | 0%   | 10            |
| New question added in 2019  |           |                   |                     |              |      |      |      |      |                     |  |  |               |
| What was the primary feedback or explanation given to you during or follow  |           |                   |                     |              | **** |      |      |      |                     |  |  |               |
| % I was told my product did not meet threshold and/or was not a high enoug  | 2010      | 2011              | 2012                | 2013         | 2014 | 2015 | 2016 | 2017 | 2018                | 2019   | 2021   | 20            |
| priority for publication  |           |                   |                     |              |      |      |      |      |                     | 0%   |  |               |
| I was told my logical argumentation was flawed or not convincing I was told the sourcing I relied on was not reliable, complete, or persuasive  |           |                   |                     |              |      |      |      |      |                     | 0%   |  |               |
| enough  |           |                   |                     |              |      |      |      |      |                     | 0%   |  |               |
| I was told that dissent was not accepted in this instance because it did not relate to the main analytic line   |           |                   |                     |              |      |      |      |      |                     | 0%   |  |               |
| I was told that concurrence from a particular agency or office was required   |           |                   |                     |              |      |      |      |      |                     | 070  |  |               |
| for publication   |           |                   |                     |              |      |      |      |      |                     | 0%   |  |               |
| I was told that my analysis was changed or deleted so that the product would better meet customer needs   |           |                   |                     |              |      |      |      |      |                     | 0%   |  |               |
| I was told additional/special compartmented information (which I do not   |           |                   |                     |              |      |      |      |      |                     |  |  |               |
| have access to) refuted or changed my analysis I was told my assessment was policy prescriptive   |           |                   |                     |              |      |      |      |      |                     | 0%<br>0%   | NA after   | FY19          |
| I was told that my product did not meet appropriate tradecraft standards  |           |                   |                     |              |      |      |      |      |                     |  |  |               |
| I was told that my analysis was changed or deleted in response to   |           |                   |                     |              |      |      |      |      |                     | 0%   |  |               |
| I was told that my analysis was changed or deleted in response to policymaker sensitivities   |           |                   |                     |              |      |      |      |      |                     | 0%   |  |               |
| I was told that my analysis was changed in response to differing views  |           |                   |                     |              |      |      |      |      |                     | 001  |  |               |
| from the field I was told that my analysis was too complicated or technical and has to be   |           |                   |                     |              |      |      |      |      |                     | 0%   |  |               |
| simplified to the point that it was misleading  |           |                   |                     |              |      |      |      |      |                     | 0%   |  |               |
| I did not receive any feedback or explanation as to why my product was distorted or suppressed  |           |                   |                     |              |      |      |      |      |                     | 0%   |  |               |
| Other   |           |                   |                     |              |      |      |      |      |                     | 0%   |  |               |
| Total   |           |                   |                     |              |      |      |      |      |                     | 0%   |  |               |
| Question responses changed in 2022  |           |                   |                     |              |      |      |      |      |                     |  |  |               |
| Who was the primary source of your most significant experience with distort %   | ion and/o | suppressi<br>2011 | on of analy<br>2012 | sis?<br>2013 | 2014 | 2015 | 2016 | 2017 | 2018                | 2019   | 2021   | 20.           |
| Analyst within my IC element/CCMD   | 2010      |                   |                     | 2010         | 2017 | 2020 | 2020 | 2027 | 2010                | 2015   |  |               |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD   |           |                   |                     |              |      |      |      |      |                     |  |  |               |
| Senior executive/military officer within my IC element/CCMD   |           |                   |                     |              |      |      |      |      |                     |  |  |               |
| Intelligence professional from another IC element/CCMD  |           |                   |                     |              |      |      |      |      |                     |  |  | 10            |
| Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other  |           |                   |                     |              |      |      |      |      |                     |  |  |               |
| Total   |           |                   |                     |              |      |      |      |      |                     |  |  | 10            |
| Question wording changed in 2021  |           |                   |                     |              |      |      |      |      |                     |  |  |               |
| Question responses changed in 2021 Who was the primary source of your most significant experience of distortion   | /         |                   |                     |              |      |      |      |      |                     |  |  |               |
| %   |           |                   | of analysis         | 2            |      |      |      |      |                     |  |  |               |
| A L A MILL AND L A MARKET CONTRACTOR  | 2010      | 2011              | of analysis         | ? 2013       | 2014 | 2015 | 2016 | 2017 | 2018                | 2019   | 2021   | 20.           |
|   | 2010      |                   |                     |              | 2014 | 2015 | 2016 | 2017 | 2018                | 2019   | 0%   | 20.           |
| Manager/supervisor within my IC element/CCMD  | 2010      |                   |                     |              | 2014 | 2015 | 2016 | 2017 | 2018                | 2019   |  | 20.           |
| Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC elmement/CCMD   | 2010      |                   |                     |              | 2014 | 2015 | 2016 | 2017 | 2018                | 2019   | 0%<br>0%<br>0%<br>0%                                     |               |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC elmement/CCMD Intelligence professional from another IC element/CCMD  | 2010      |                   |                     |              | 2014 | 2015 | 2016 | 2017 | 2018                | 2019   | 0%<br>0%<br>0%<br>0%                                     |               |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD   | 2010      |                   |                     |              | 2014 | 2015 | 2016 | 2017 | 2018                | 2019   | 0%<br>0%<br>0%<br>0%                                     |               |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC   | 2010      |                   |                     |              | 2014 | 2015 | 2016 | 2017 | 2018                | 2019   | 0%<br>0%<br>0%<br>0%<br>0%<br>0% N                       |               |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC elmement/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)   | 2010      |                   |                     |              | 2014 | 2015 | 2016 | 2017 | 2018                | 2019   | 0%<br>0%<br>0%<br>0%<br>0%<br>0% N                       |               |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total   | 2010      |                   |                     |              | 2014 | 2015 | 2016 | 2017 | 2018                | 2019   | 0%<br>0%<br>0%<br>0%<br>0%<br>0% N                       |               |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other   | 2010      |                   |                     |              | 2014 | 2015 | 2016 | 2017 | 2018                | 2019   | 0%<br>0%<br>0%<br>0%<br>0%<br>0% N                       |               |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source  %   | 2010      |                   |                     |              | 2014 | 2015 | 2016 | 2017 | 2018                | 2019   | 0%<br>0%<br>0%<br>0%<br>0%<br>0% N                       | A afte        |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source % Internal colleague  |           | 2011              | 2012                | 2013         |      |      |      |      |                     | <b>2019</b><br>0%  | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>N<br>0%<br>0%<br>0%  | A afte        |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source  % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element   |           | 2011              | 2012                | 2013         |      |      |      |      |                     | 2019<br>0%<br>0%<br>0%   | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>N<br>0%<br>0%<br>0%  | A afte        |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs)   |           | 2011              | 2012                | 2013         |      |      |      |      |                     | 2019<br>0%<br>0%<br>0%<br>0%                                     | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>N<br>0%<br>0%<br>0%  | A afte        |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source  Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SlOs) Non-analyst senior within your IC element   |           | 2011              | 2012                | 2013         |      |      |      |      |                     | 2019<br>0%<br>0%<br>0%   | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>N<br>0%<br>0%<br>0%  | A afte        |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source  % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor   |           | 2011              | 2012                | 2013         |      |      |      |      |                     | 2019<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%                   | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | 20.           |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source  % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC Colleague or supervisor DNI element (NIC, NIM, etc.)  |           | 2011              | 2012                | 2013         |      |      |      |      |                     | 2019<br>0%<br>0%<br>0%<br>0%<br>0%                               | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | 202           |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source  % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication   |           | 2011              | 2012                | 2013         |      |      |      |      |                     | 2019<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%       | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | A afte        |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source  % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other   |           | 2011              | 2012                | 2013         |      |      |      |      |                     | 2019<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | A afte        |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source  % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOS) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.)  US government official outside the IC Editor or senior reviewer of an IC publication Other  |           | 2011              | 2012                | 2013         |      |      |      |      |                     | 2019<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%       | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | A afte        |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source  % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total  New response categories in 2018  |           | 2011              | 2012                | 2013         |      |      |      |      |                     | 2019<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | A afte        |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source  Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.)  US government official outside the IC Editor or senior reviewer of an IC publication Other Total   |           | 2011              | 2012                | 2013         |      |      |      |      | 2018                | 2019<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | 202<br>FY19   |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source  % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total  New response categories in 2018 Source % Internal colleague                      | 2010      | 2011              | 2012                | 2013         | 2014 | 2015 | 2016 | 2017 | 2018<br>2018<br>50% | 2019<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%       | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | 20.           |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source  % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOS) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.)  US government official outside the IC Editor or senior reviewer of an IC publication Other Total  | 2010      | 2011              | 2012                | 2013         | 2014 | 2015 | 2016 | 2017 | 2018                | 2019<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%       | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | 202<br>FY19   |
| Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)  US Government official outisde of the IC Other Total  New response categories added to the question in 2019 Source  % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outisde the IC Editor or senior reviewer of an IC publication Other Total  New response categories in 2018 Source  % Internal colleague First-level manager | 2010      | 2011              | 2012                | 2013         | 2014 | 2015 | 2016 | 2017 | 2018<br>2018<br>50% | 2019<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%       | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | 202<br>A afte |

| External IC supervisor  Non-supervisory reviewer  DNI element (NIC, NIM, etc.)  US government official outside the IC  Other  |  |                         |                                    |                                     |                                 |                                  |  |                              | 0%<br>0%<br>0%<br>0%<br>0%<br>100% |  | ditei F110  |  |
|---|--|-------------------------|------------------------------------|-------------------------------------|---------------------------------|----------------------------------|--|------------------------------|------------------------------------|--|---|--|
| Original response categories Source   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  |   |  |
| %   | 2010   | 2011                    | 2012                               | 2013                                | 2014                            | 2015                             | 2016                                   | 2017                         | 2018                               | 2019                                   | 2021  |  |
| Non-supervisory professional within your IC element Supervisor within your IC element Intelligence professional outside your IC element US government official outside the IC Other   |  |                         |                                    |                                     |                                 |                                  |  | 50%<br>50%<br>0%<br>0%<br>0% |                                    | NA after                               | FY17  |  |
| Question wording changed in 2022  |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  |   |  |
| Question wording changed in 2021 Question responses changed in 2021   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  |   |  |
| Question design changed in 2021 In your perception, to what extent were the following factors a motive  | for your most si   | ignficant e             | xnerience v                        | with distort                        | ion and/or                      | sunnressio                       | on of analy                            | sis?                         |                                    |  |   |  |
| Maintain an existing analytic line or status quo on a topic   | ,  | gca c                   | Aperience .                        |                                     |                                 | эмрр, сээлс                      | o. uu.y.                               |                              |                                    |  |   |  |
| %   | 2010   | 2011                    | 2012                               | 2013                                | 2014                            | 2015                             | 2016                                   | 2017                         | 2018                               | 2019                                   | 2021  |  |
| Not a factor  |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%  |  |
| Somewhat a factor   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%  |  |
| A moderate factor   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%  |  |
| An important factor Unsure  |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%<br>0%  |  |
| Total   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%  |  |
| In your perception, to what extent were the following factors a motive  | e for your most si                                       | ignficant e             | xperience v                        | with distort                        | ion and/or                      | suppressio                       | on of analy                            | sis?                         |                                    |  |   |  |
| Align to an individual's perspective %  | 2010   | 2011                    | 2012                               | 2013                                | 2014                            | 2015                             | 2016                                   | 2017                         | 2018                               | 2019                                   | 2021  |  |
| Not a factor  | 2010   |                         |                                    | 2010                                |                                 |                                  |  | 2017                         | 2010                               |  | 0%  |  |
| Somewhat a factor   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%  |  |
| A moderate factor   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%  |  |
| An important factor   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%  |  |
| Unsure  |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%  |  |
| Total   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%  |  |
| In your perception, to what extent were the following factors a motive  | for your most si   | ignficant e             | xperience v                        | with distort                        | ion and/or                      | suppressio                       | on of analys                           | sis?                         |                                    |  |   |  |
| Support/protect operational equities  |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  |   |  |
| %   | 2010   | 2011                    | 2012                               | 2013                                | 2014                            | 2015                             | 2016                                   | 2017                         | 2018                               | 2019                                   | 2021  |  |
| Not a factor<br>Somewhat a factor   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%  |  |
|   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  |   |  |
|   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%<br>0%  |  |
| A moderate factor An important factor   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%<br>0%<br>0%  |  |
| A moderate factor An important factor Unsure  |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%<br>0%<br>0%  |  |
| A moderate factor An important factor   |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%<br>0%  |  |
| A moderate factor An important factor Unsure  | e for your most si                                       | ignficant e             | xperience v                        | with distort                        | ion and/or                      | suppressio                       | on of analy:                           | sis?                         |                                    |  | 0%<br>0%<br>0%  |  |
| A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  |  |                         |                                    |                                     |                                 |                                  |  |                              |                                    |  | 0%<br>0%<br>0%<br>0%  |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  %  | e for your most si<br>2010                               | ignficant e             | xperience v                        | with distort<br>2013                | ion and/or<br>2014              | suppression 2015                 | on of analy:<br>2016                   | sis?<br>2017                 | 2018                               | 2019                                   | 0%<br>0%<br>0%<br>0%  |  |
| A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests % Not a factor   |  |                         |                                    |                                     |                                 |                                  |  |                              | 2018                               | 2019                                   | 0%<br>0%<br>0%<br>0%<br>0%  |  |
| A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests % Not a factor Somewhat a factor   |  |                         |                                    |                                     |                                 |                                  |  |                              | 2018                               | 2019                                   | 0%<br>0%<br>0%<br>0%<br>0%  |  |
| A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests % Not a factor   |  |                         |                                    |                                     |                                 |                                  |  |                              | 2018                               | 2019                                   | 0%<br>0%<br>0%<br>0%<br>0%  |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  * Not a factor Somewhat a factor A moderate factor   |  |                         |                                    |                                     |                                 |                                  |  |                              | 2018                               | 2019                                   | 0%<br>0%<br>0%<br>0%<br>0%<br>2021<br>0%<br>0%                                  |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  ** Not a factor Somewhat a factor A moderate factor An important factor  |  |                         |                                    |                                     |                                 |                                  |  |                              | 2018                               | 2019                                   | 0%<br>0%<br>0%<br>0%<br>0%<br>2021<br>0%<br>0%<br>0%                            |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive support/protect bureaucratic interests  Not a factor Somewhat a factor A moderate factor An important factor Unsure Total  | 2010   | 2011                    | 2012                               | 2013                                | 2014                            | 2015                             | 2016                                   | 2017                         | 2018                               | 2019                                   | 0%<br>0%<br>0%<br>0%<br>0%<br>2021<br>0%<br>0%<br>0%<br>0%                      |  |
| A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure  | 2010   | 2011                    | 2012                               | 2013                                | 2014                            | 2015                             | 2016                                   | 2017                         | 2018                               | 2019                                   | 0%<br>0%<br>0%<br>0%<br>0%<br>2021<br>0%<br>0%<br>0%<br>0%                      |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  ** Not a factor Somewhat a factor A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response   | 2010   | 2011                    | 2012                               | 2013                                | 2014                            | 2015                             | 2016                                   | 2017                         | 2018                               | 2019                                   | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%                              |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  ** Not a factor Somewhat a factor A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor  | 2010   | 2011                    | 2012<br>xperience v                | 2013                                | 2014                            | 2015<br>suppression              | 2016                                   | 2017<br>sis?                 |                                    |  | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%                        |  |
| A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support for the factor Unsure Total In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response % Not a factor Somewhat a factor   | 2010   | 2011                    | 2012<br>xperience v                | 2013                                | 2014                            | 2015<br>suppression              | 2016                                   | 2017<br>sis?                 |                                    |  | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%                  |  |
| A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor A moderate factor  | 2010   | 2011                    | 2012<br>xperience v                | 2013                                | 2014                            | 2015<br>suppression              | 2016                                   | 2017<br>sis?                 |                                    |  | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%                        |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  % Not a factor Somewhat a factor An addrate factor An moderate factor An important factor   | 2010   | 2011                    | 2012<br>xperience v                | 2013                                | 2014                            | 2015<br>suppression              | 2016                                   | 2017<br>sis?                 |                                    |  | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%                  |  |
| A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response % Not a factor Somewhat a factor A moderate factor A moderate factor  | 2010   | 2011                    | 2012<br>xperience v                | 2013                                | 2014                            | 2015<br>suppression              | 2016                                   | 2017<br>sis?                 |                                    |  | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%                        |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  ** Not a factor Somewhat a factor A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor A moderate factor An important factor Unsure Total  Total  | 2010<br>e for your most si<br>2010                       | 2011  ignficant e       | 2012<br>xperience v                | 2013<br>with distort                | 2014<br>ion and/or<br>2014      | suppressic                       | 2016  on of analys                     | 2017<br>sis?<br>2017         |                                    |  | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%                  |  |
| A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  % Not a factor Somewhat a factor An important factor Unsure Total An oderate factor An and a factor An action or response   | 2010<br>e for your most si<br>2010                       | 2011  ignficant e       | 2012<br>xperience v                | 2013<br>with distort                | 2014<br>ion and/or<br>2014      | suppressic                       | 2016  on of analys                     | 2017<br>sis?<br>2017         |                                    |  | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%                  |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  ** Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive  | 2010<br>e for your most si<br>2010                       | 2011  ignficant e       | 2012<br>xperience v                | 2013<br>with distort                | 2014<br>ion and/or<br>2014      | suppressic                       | 2016  on of analys                     | 2017<br>sis?<br>2017         |                                    |  | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%                  |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  % Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  % Not a factor In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative  % Not a factor   | 2010 2010 2010 2010                                      | 2011  ignficant e  2011 | xperience v                        | 2013 with distort 2013              | 2014 ion and/or 2014            | suppression                      | 2016  on of analysis                   | 2017  sis?  2017             | 2018                               | 2019                                   | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0 |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  ** Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor An anderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor Unsure Total  In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative  ** Not a factor Somewhat a factor Somewhat a factor  | 2010 2010 2010 2010                                      | 2011  ignficant e  2011 | 2012  xperience v 2012             | 2013 with distort 2013              | 2014 ion and/or 2014            | suppression                      | 2016  on of analysis                   | 2017  sis?  2017             | 2018                               | 2019                                   | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0  |  |
| A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative  % Not a factor Somewhat a factor A moderate factor A moderate factor   | 2010 2010 2010 2010                                      | 2011  ignficant e  2011 | 2012  xperience v 2012             | 2013 with distort 2013              | 2014 ion and/or 2014            | suppression                      | 2016  on of analysis                   | 2017  sis?  2017             | 2018                               | 2019                                   | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0  |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  ** Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor An anderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor Unsure Total  In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative  ** Not a factor Somewhat a factor Somewhat a factor  | 2010 2010 2010 2010                                      | 2011  ignficant e  2011 | 2012  xperience v 2012             | 2013 with distort 2013              | 2014 ion and/or 2014            | suppression                      | 2016  on of analysis                   | 2017  sis?  2017             | 2018                               | 2019                                   | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0  |  |
| A moderate factor An important factor Unsure  Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  ** Not a factor Somewhat a factor An important factor Unsure  Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor A moderate factor An important factor Unsure  Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor A moderate factor An important factor Unsure  Total  In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative  ** Not a factor Somewhat a factor A moderate factor An important factor An important factor   | 2010 2010 2010 2010                                      | 2011  ignficant e  2011 | 2012  xperience v 2012             | 2013 with distort 2013              | 2014 ion and/or 2014            | suppression                      | 2016  on of analysis                   | 2017  sis?  2017             | 2018                               | 2019                                   | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0  |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  Not a factor Somewhat a factor A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative  Not a factor Somewhat a factor Somewhat a factor An important factor Unsure  | 2010 2010 2010 2010                                      | 2011  ignficant e  2011 | 2012  xperience v 2012             | 2013 with distort 2013              | 2014 ion and/or 2014            | suppression                      | 2016  on of analysis                   | 2017  sis?  2017             | 2018                               | 2019                                   | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0  |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  ** Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative  ** Not a factor Somewhat a factor A moderate factor An important factor Unsure Total  New response categories added to the question in 2019 Motive  | 2010  e for your most si  2010  e for your most si  2010 | 2011  ignficant e  2011 | xperience v 2012  xperience v 2012 | with distort 2013 with distort 2013 | 2014 ion and/or 2014 ion and/or | suppressic 2015  suppressic 2015 | 2016  on of analys  2016  on of analys | 2017 sis? 2017 2017          | 2018                               | 2019                                   | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0  |  |
| A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response % Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative % Somewhat a factor Somewhat a factor An important factor Unsure Total New response categories added to the question in 2019 Motive %  | 2010 2010 2010 2010                                      | 2011  ignficant e  2011 | 2012  xperience v 2012             | 2013 with distort 2013              | 2014 ion and/or 2014            | suppression                      | 2016  on of analysis                   | 2017  sis?  2017             | 2018                               | 2019                                   | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0  |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  ** Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative  ** Not a factor Somewhat a factor An moderate factor An important factor Unsure Total  New response categories added to the question in 2019  Motive  ** Maintain an existing analytic line   | 2010  e for your most si  2010  e for your most si  2010 | 2011  ignficant e  2011 | xperience v 2012  xperience v 2012 | with distort 2013 with distort 2013 | 2014 ion and/or 2014 ion and/or | suppressic 2015  suppressic 2015 | 2016  on of analys  2016  on of analys | 2017 sis? 2017 2017          | 2018                               | 2019<br>2019<br>2019<br>0%             | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0  |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative  Not a factor Somewhat a factor An important factor Unsure Total  New response categories added to the question in 2019 Motive  Maintain an existing analytic line Support views of an internal supervisor/management   | 2010  e for your most si  2010  e for your most si  2010 | 2011  ignficant e  2011 | xperience v 2012  xperience v 2012 | with distort 2013 with distort 2013 | 2014 ion and/or 2014 ion and/or | suppressic 2015  suppressic 2015 | 2016  on of analys  2016  on of analys | 2017 sis? 2017 2017          | 2018                               | 2019                                   | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0  |  |
| A moderate factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  ** Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor An important factor Unsure Total  In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative  ** Not a factor Somewhat a factor An moderate factor An important factor Unsure Total  New response categories added to the question in 2019  Motive  ** Maintain an existing analytic line   | 2010  e for your most si  2010  e for your most si  2010 | 2011  ignficant e  2011 | xperience v 2012  xperience v 2012 | with distort 2013 with distort 2013 | 2014 ion and/or 2014 ion and/or | suppressic 2015  suppressic 2015 | 2016  on of analys  2016  on of analys | 2017 sis? 2017 2017          | 2018                               | 2019<br>2019<br>2019                   | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0  |  |
| A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support/protect bureaucratic interests  ** Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Provoke or prevent policymaker action or response  ** Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a motive Support or oppose a policy agenda or narrative  ** Not a factor Somewhat a factor An odderate factor An important factor Unsure Total New response categories added to the question in 2019 Motive  ** Maintain an existing analytic line Support views of an internal supervisor/management Support views of internal colleague(s) | 2010  e for your most si  2010  e for your most si  2010 | 2011  ignficant e  2011 | xperience v 2012  xperience v 2012 | with distort 2013 with distort 2013 | 2014 ion and/or 2014 ion and/or | suppressic 2015  suppressic 2015 | 2016  on of analys  2016  on of analys | 2017 sis? 2017 2017          | 2018                               | 2019<br>2019<br>2019<br>0%<br>0%<br>0% | 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0  |  |

| To prevent policymaker action or response on a topic<br>Not sure what the motive was   |                                       |           |                     |                  |      |      |      |                            |                            | 0%<br>0%                                       |  |
|--|---------------------------------------|-----------|---------------------|------------------|------|------|------|----------------------------|----------------------------|--|--|
| Other  |                                       |           |                     |                  |      |      |      |                            |                            | 0%<br>0%                                       |  |
| Total  |                                       |           |                     |                  |      |      |      |                            |                            | U%   |  |
| New response categories in 2018  |                                       |           |                     |                  |      |      |      |                            |                            |  |  |
| Motive %   | 2010                                  | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017                       | 2018                       | 2019   | 2021   |
| Maintain existing analytic line  |                                       |           |                     |                  |      |      |      |                            | 50%                        |  |  |
| Support views of internal supervisor/management  |                                       |           |                     |                  |      |      |      |                            | 0%                         |  |  |
| Support views of internal colleague  |                                       |           |                     |                  |      |      |      |                            | 0%                         |  |  |
| Support views of external colleague Support views of external management   |                                       |           |                     |                  |      |      |      |                            | 0%                         |  |  |
| Support views of external management Support views of government/policy official   |                                       |           |                     |                  |      |      |      |                            | 0%<br>0%                   |  |  |
| To support increase/decrease of resources for operational, military or USG   |                                       |           |                     |                  |      |      |      |                            | 070                        |  |  |
| program  |                                       |           |                     |                  |      |      |      |                            | 0%                         | NA   | after FY   |
| Unintentional  |                                       |           |                     |                  |      |      |      |                            | 0%                         |  |  |
| Unsure what the motive was   |                                       |           |                     |                  |      |      |      |                            | 50%                        |  |  |
| Other  |                                       |           |                     |                  |      |      |      |                            | 0%                         |  |  |
| To suppress information deemed embarrassing to the Department, Agency  |                                       |           |                     |                  |      |      |      |                            | 0%                         |  |  |
| or Bureau  To prevent policymaker action\response  |                                       |           |                     |                  |      |      |      |                            | 0%                         |  |  |
| The state of the s |                                       |           |                     |                  |      |      |      |                            | 100%                       |  |  |
| Original response categories   |                                       |           |                     |                  |      |      |      |                            |                            |  |  |
| Motive   |                                       |           |                     |                  |      |      |      |                            |                            |  |  |
| %  | 2010                                  | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017                       | 2018                       | 2019   | 2021   |
| To support supervisor within your IC element   | <u> </u>                              |           |                     |                  |      |      |      | 100%                       |                            |  |  |
| To support IC personnel or management outside your IC element  |                                       |           |                     |                  |      |      |      | 0%                         |                            |  |  |
| To support government official outside the IC I am unsure what the motive was  |                                       |           |                     |                  |      |      |      | 0%<br>0%                   |                            | NA after                                       | FY17   |
| Inadvertent/unintended   |                                       |           |                     |                  |      |      |      | 0%                         |                            | arter  |  |
| To avoid conflicting with an existing analytic line  |                                       |           |                     |                  |      |      |      | 0%                         |                            |  |  |
| Other  |                                       |           |                     |                  |      |      |      | 50%                        |                            |  |  |
|  |                                       |           |                     |                  |      |      |      |                            |                            |  |  |
| Question wording changed in 2022   |                                       |           |                     |                  |      |      |      |                            |                            |  |  |
| Did you seek assistance in dealing with this most signficant experience of o   |                                       |           |                     |                  | 2011 | 2045 | 2046 | 2047                       | 2010                       | 2010   | 2024   |
| %<br>No  | 2010                                  | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017                       | 2018                       | 2019   | 2021   |
| Yes  |                                       |           |                     |                  |      |      |      |                            |                            |  |  |
| Question wording changed in 2021   |                                       |           |                     |                  |      |      |      |                            |                            |  |  |
| Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of o  |                                       |           |                     | _                |      |      |      |                            |                            |  |  |
| Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of c %  | disortion and/<br>2010                | or suppre | ssion of ar<br>2012 | nalysis?<br>2013 | 2014 | 2015 | 2016 | 2017                       | 2018                       | 2019   |  |
| Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of o  |                                       |           |                     | _                | 2014 | 2015 | 2016 | 2017                       | 2018                       | 2019   | 0%   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of c % No  |                                       |           |                     | _                | 2014 | 2015 | 2016 | 2017                       | 2018                       | 2019   | 0%   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of c % No Yes  | 2010                                  |           |                     | _                | 2014 | 2015 | 2016 | 2017                       | 2018                       | 2019   | 0%<br>0%   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of company of the past year, did you seek assistance in dealing with distortion or state of the past year, did you seek assistance in dealing with distortion or state of the past year.   | 2010 suppression?                     | 2011      | 2012                | 2013             |      |      |      |                            |                            |  | 0%<br>0%   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of c % No Yes  During the past year, did you seek assistance in dealing with distortion or s %   | 2010                                  |           |                     | _                | 2014 | 2015 | 2016 | 2017                       | 2018                       | 2019   | 0%<br>0%<br>0%<br>2021   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of of the seed of  | 2010 suppression?                     | 2011      | 2012                | 2013             |      |      |      | <b>2017</b> 50%            | <b>2018</b> 0%             | <b>2019</b><br>0%                              | 0%<br>0%<br>0%<br>2021   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of c % No Yes  During the past year, did you seek assistance in dealing with distortion or s %   | 2010 suppression?                     | 2011      | 2012                | 2013             |      |      |      | 2017                       | 2018                       | 2019   | 0%<br>0%<br>0%<br>2021   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of of the seed of  | 2010 suppression?                     | 2011      | 2012                | 2013             |      |      |      | <b>2017</b><br>50%<br>50%  | 2018<br>0%<br>100%         | <b>2019</b> 0% 0%                              | 0%<br>0%<br>0%<br>2021   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of of the seek assistance in dealing with distortion or seek assistance in dealing with distortion | 2010 suppression?                     | 2011      | 2012                | 2013             |      |      |      | <b>2017</b><br>50%<br>50%  | 2018<br>0%<br>100%         | <b>2019</b> 0% 0%                              | 0%<br>0%<br>0%<br>2021   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of of the seek assistance in dealing with distortion or seek assistance in dealing with distortion | 2010 suppression?                     | 2011      | 2012                | 2013             |      |      |      | <b>2017</b><br>50%<br>50%  | 2018<br>0%<br>100%         | <b>2019</b> 0% 0%                              | 0%<br>0%<br>0%<br>2021   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of of the seek assistance in dealing with distortion or seek assistance in dealing with distortion | 2010 suppression?                     | 2011      | 2012                | 2013             |      |      |      | <b>2017</b><br>50%<br>50%  | 2018<br>0%<br>100%         | <b>2019</b> 0% 0%                              | 0%<br>0%<br>0%<br>2021   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of of the seek assistance in dealing with distortion or seek assistance in dealing with distortion | 2010<br>suppression?<br>2010          | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%                         | 0%<br>0%<br>0%<br>2021<br>NA aft   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of comparison of the second of the | 2010<br>suppression?<br>2010          | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%                         | 0%<br>0%<br>0%<br>2021<br>NA aff   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of of the seek assistance in dealing with distortion or seek assistance in dealing with distortion | 2010<br>suppression?<br>2010          | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%                         | 0%<br>0%<br>0%<br>2021<br>NA aft   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of of the seek assistance in dealing with distortion or seek (yes/Partially) Total  Question wording changed in 2022 Did you seek assistance from the analytic ombuds?  Yes No Total  Question wording changed in 2021   | 2010<br>suppression?<br>2010          | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%                         | 0%<br>0%<br>0%<br>2021<br>NA aft   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of comparison of the seed of t | 2010<br>suppression?<br>2010          | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%                         | 0%<br>0%<br>0%<br>2021<br>NA aft   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of of the seek assistance in dealing with distortion or seek (yes/Partially) Total  Question wording changed in 2022 Did you seek assistance from the analytic ombuds?  Yes No Total  Question wording changed in 2021   | 2010<br>suppression?<br>2010          | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%                         | 0%<br>0%<br>0%<br>2021<br>NA aft   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of comparison of the second of the | 2010<br>suppression?<br>2010          | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%                         | 0%<br>0%<br>0%<br>0%<br>2021<br>NA aft<br>2021<br>2021                   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of of the seek assistance in dealing with distortion or seek assistance in dealing with distortion or seek assistance in dealing with distortion or seek (seek assistance)  During the past year, did you seek assistance in dealing with distortion or seek (seek assistance)  We (Yes/Partially) Total  Question wording changed in 2022 Did you seek assistance from the analytic ombuds?  We Yes  No Total  Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsman seek assistance from your IC elem | 2010<br>suppression?<br>2010          | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%                         | 0%<br>0%0<br>0%0<br>2021<br>NA afft<br>2021<br>2021<br>0%0<br>0%0        |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of comparison of the second of the | 2010<br>suppression?<br>2010          | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%                         | 0%<br>0%<br>0%<br>0%<br>2021<br>NA aft<br>2021<br>2021                   |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of comparison of the seek assistance in dealing with distortion or seek assistance in dealing with | 2010  suppression? 2010  2010  ? 2010 | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%<br>2019                 | 0%0<br>0%0<br>0%0<br>0%0<br>NA afti<br>2021<br>2021<br>0%0<br>0%0<br>0%0 |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of comparison of the second of the | 2010<br>suppression?<br>2010          | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%<br>2019                 | 0%<br>0%0<br>0%0<br>2021<br>NA afft<br>2021<br>2021<br>0%0<br>0%0        |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of comparison of the seek assistance in dealing with distortion or seek assistance in dealing with | 2010  suppression? 2010  2010  ? 2010 | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%<br>2019                 | 0%<br>0%<br>0%<br>2021<br>NA aft<br>2021<br>2021<br>2021                 |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of of the seek assistance in dealing with distortion or seek assistance in dealing with distortion | 2010  suppression? 2010  2010  ? 2010 | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%<br>0%<br>2019<br>2019   | 0%0 0%0 0%0 0%0 0%0 0%0 0%0 0%0 0%0 0%0                                  |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of comparison of the second of the | 2010  suppression? 2010  2010  ? 2010 | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%<br>2019<br>2019<br>2019 | 0%<br>0%<br>0%<br>2021<br>NA aft<br>2021<br>2021<br>2021                 |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of comparison of the past year, did you seek assistance in dealing with distortion or some significant experience of comparison of the past year, did you seek assistance in dealing with distortion or some significant experience of comparison of the past year, did you seek assistance in dealing with distortion or some significant experience of comparison or some significant experience  | 2010  suppression? 2010  2010  ? 2010 | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%<br>2019<br>2019<br>2019 | 0%<br>0%<br>0%<br>2021<br>NA aft<br>2021<br>2021<br>2021                 |
| Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of of the seek assistance in dealing with distortion or seek assistance in dealing with distortion or seek (Seek assis | 2010  suppression? 2010  2010  ? 2010 | 2011      | 2012                | 2013             | 2014 | 2015 | 2016 | 2017<br>50%<br>50%<br>100% | 2018<br>0%<br>100%<br>100% | 2019<br>0%<br>0%<br>0%<br>2019<br>2019<br>2019 | 0%<br>0%<br>0%<br>2021<br>NA aft<br>2021<br>2021<br>0%                   |

| Concerns regarding rank, tenure, or other power imbalances among  |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
|---|----------------------------|---------------------|------------------|------------|------|------|------|------|--|------------|-------------------|----|
| individual(s) involved Time constraints/press of business   |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| I was dissuaded from seeking assistance   |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Did not know a process exists for addressing the matter   |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Presumed others involved would seek assistance  |                            |                     |                  |            |      |      |      |      |  |            | _                 |    |
| Other<br>Total  |                            |                     |                  |            |      |      |      |      |  |            |                   | _  |
| Total   |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| New question added in 2021  |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Why did you not seek assistance from your analytic ombudsman?   | 2010                       | 2011                | 2012             | 2013       | 2014 | 2015 | 2016 | 2017 | 2018   | 2019       | 2021              | _  |
| Concerns regarding retribution  |                            |                     |                  |            |      |      |      |      |  |            | 0%                |    |
| Concerns regarding confidentiality  |                            |                     |                  |            |      |      |      |      |  |            | 0%                |    |
| Concerns regarding rank, tenure, or other power imbalances of individual(s) involved  |                            |                     |                  |            |      |      |      |      |  |            | 0%                |    |
| Time constraints/press of businsess   |                            |                     |                  |            |      |      |      |      |  |            | 0%                | N  |
| Kept the issue at the management level  |                            |                     |                  |            |      |      |      |      |  |            | 0%                |    |
| Did not believe the analytic ombudsman would help   |                            |                     |                  |            |      |      |      |      |  |            | 0%                |    |
| Other<br>Total  |                            |                     |                  |            |      |      |      |      |  |            | 0%                | _  |
|   |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Question responses changed in 2022 What is the primary reason you did not seek assistance?  |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| %   | 2010                       | 2011                | 2012             | 2013       | 2014 | 2015 | 2016 | 2017 | 2018   | 2019       | 2021              | _  |
| Did not believe anything would change   |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Did not know who to go to for help  Concerns regarding retirubtion  |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Concerns regarding retirubtion  Concerns regarding confidentiality  |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Concerns regarding rank, tenure, or other power imbalances among  |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| individual(s) involved  |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Time constraints/press of business I was dissuaded from seeking assistance  |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Did not know a process exists for addressing the matter   |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Presumed others involved would seek assistance  |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Other   |                            |                     |                  |            |      |      |      |      |  |            |                   | _  |
| Total   |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| New response categories added to the question in 2021   |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Question wording changed in 2021 What is the primary reason you did not seek assistance?  |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| %   | 2010                       | 2011                | 2012             | 2013       | 2014 | 2015 | 2016 | 2017 | 2018   | 2019       | 2021              |    |
| Did not believe anything would change Did not know who to go to for help  |                            |                     |                  |            |      |      |      |      |  |            | 0%<br>0%          |    |
| Concerns regading retirbution   |                            |                     |                  |            |      |      |      |      |  |            | 0%                |    |
| Concerns regarding confidentiality  |                            |                     |                  |            |      |      |      |      |  |            | 00/               | N  |
| $Concerns\ regading\ rank,\ tenure,\ or\ other\ power\ imbalances\ of\ individual(s)$   |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| involved  |                            |                     |                  |            |      |      |      |      |  |            | 0%<br>0%          |    |
| Time constraints/press of business Other  |                            |                     |                  |            |      |      |      |      |  |            | 0%                |    |
| Total   |                            |                     |                  |            |      |      |      |      |  |            | 0%                |    |
| New response categories added to the question in 2019   |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Question wording changed in 2019  |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| What is the primary reason you didn't seek assistance in dealing with the a %   | ttempted di:<br>2010       | stortion or<br>2011 | suppression 2012 | n?<br>2013 | 2014 | 2015 | 2016 | 2017 | 2018   | 2019       | 2021              | _  |
| Fear of retribution   |                            |                     |                  |            |      |      |      |      |  | 0%         |                   | Ī  |
| Concerns about the lack of confidentiality  |                            |                     |                  |            |      |      |      |      |  | 0%         |                   |    |
| Did not believe anything would change Person in question was considered "senior" to me  |                            |                     |                  |            |      |      |      |      |  | 0%<br>0%   | NA afte           | er |
| Didn't know who to go to for help   |                            |                     |                  |            |      |      |      |      |  | 0%         |                   |    |
| Other   |                            |                     |                  |            |      |      |      |      |  | 0%         |                   |    |
| Total   |                            |                     |                  |            |      |      |      |      |  | 0%         |                   |    |
| New response categories in 2018   |                            |                     |                  |            |      |      |      |      |  |            |                   |    |
| Why did you not seek assistance in dealing with distortion or supression? (I  | Rank 1)<br>2010            | 2011                | 2012             | 2012       | 2014 | 2015 | 2016 | 2017 | 2010   | 2010       | 2021              | _  |
|   |                            |                     | 2012             | 2013       | 2014 | 2015 | 2016 | 2017 | <b>2018</b><br>0%  | 2019       | 2021              |    |
| % Fear of retribution   | 2010                       | 2011                |                  |            |      |      |      |      | 0%   |            |                   |    |
| %   | 2010                       | 2011                |                  |            |      |      |      |      |  |            |                   |    |
| Fear of retribution Did not believe anyone would listen Did not believe anything could change   | 2010                       | 2011                |                  |            |      |      |      |      | 0%   |            | . 6               |    |
| % Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me  | 2010                       | 2011                |                  |            |      |      |      |      | 0%<br>0%   | NA         | after FY1         | 8  |
| % Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help  | 2010                       | 2011                |                  |            |      |      |      |      | 0%<br>0%<br>0%   | NA         | after FY1         | 8  |
| Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me  | 2010                       | 2011                |                  |            |      |      |      |      | 0%<br>0%<br>0%<br>0%<br>0%   | NA         | after FY1         | .8 |
| #Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process   | 2010                       | 2011                |                  |            |      |      |      |      | 0%<br>0%<br>0%<br>0%   | NA         | after FY1         | .8 |
| ## Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other  Why did you not seek assistance in dealing with distortion or supression? (I   | Rank 2)                    |                     |                  |            |      |      |      |      | 0%<br>0%<br>0%<br>0%<br>0%   |            |                   | .8 |
| ## Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other  Why did you not seek assistance in dealing with distortion or supression? (1)  |                            | 2011                | 2012             | 2013       | 2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>0%   | NA 2019    | 2021              | .8 |
| ## Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other  Why did you not seek assistance in dealing with distortion or supression? (I   | Rank 2)                    |                     |                  | 2013       | 2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%   |            |                   | .8 |
| ## Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other  Why did you not seek assistance in dealing with distortion or supression? (If ### Fear of retribution  | Rank 2)                    |                     |                  | 2013       | 2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>0%   |            |                   | .8 |
| ### Fear of retribution Did not believe anyone would listen Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other  ### Why did you not seek assistance in dealing with distortion or supression? (I) #### Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me   | Rank 2)                    |                     |                  | 2013       | 2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%                                     | 2019       |                   |    |
| ## Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other    Why did you not seek assistance in dealing with distortion or supression? (If ### Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help   | Rank 2)                    |                     |                  | 2013       | 2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%                                     | 2019       | 2021              |    |
| ### Fear of retribution Did not believe anyone would listen Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other  ### Why did you not seek assistance in dealing with distortion or supression? (I) #### Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me   | Rank 2)                    |                     |                  | 2013       | 2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%                                     | 2019       | 2021              |    |
| ## Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other  Why did you not seek assistance in dealing with distortion or supression? (I) ### Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process   | Rank 2)                    |                     |                  | 2013       | 2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%             | 2019       | 2021              |    |
| ## Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other  ## Why did you not seek assistance in dealing with distortion or supression? (If ## Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other   | Rank 2)<br>2010            |                     |                  | 2013       | 2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%       | 2019       | 2021              |    |
| ## Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other  Why did you not seek assistance in dealing with distortion or supression? (I ### Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other  Why did you not seek assistance in dealing with distortion or supression? (I #### Why did you not seek assistance in dealing with distortion or supression? (I #################################### | Rank 2)<br>2010<br>Rank 3) | 2011                | 2012             |            |      |      |      |      | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0% | 2019<br>NA | 2021<br>after FY1 |    |
| ## Fear of retribution Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other    Why did you not seek assistance in dealing with distortion or supression? (If ### Fear of retribution Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other   | Rank 2)<br>2010            |                     |                  | 2013       | 2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%<br>0%       | 2019       | 2021              |    |

| Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other   |   |                                    |                    |                     |                   |      |      |      | 0%<br>0%<br>0%<br>0%<br>0%<br>0%   | NA   | after FY18  |  |
|--|---|------------------------------------|--------------------|---------------------|-------------------|------|------|------|------------------------------------|------|---|--|
|  |   |                                    |                    |                     |                   |      |      |      | 0%                                 |      |   |  |
| Why did you not seek assistance in dealing with distortion or supression? (I %   | 2010  | 2011                               | 2012               | 2013                | 2014              | 2015 | 2016 | 2017 | 2018                               | 2019 | 2021  | 2022   |
| Fear of retribution Did not believe anyone would listen  |   |                                    |                    |                     |                   |      |      |      | 0%<br>0%                           |      |   |  |
| Did not believe anything could change  |   |                                    |                    |                     |                   |      |      |      | 0%                                 |      |   |  |
| Person in question considered "senior" to me<br>Didn't know who to go to for help  |   |                                    |                    |                     |                   |      |      |      | 0%<br>0%                           | NA   | after FY18  |  |
| Didn't know about Ombudsman process  |   |                                    |                    |                     |                   |      |      |      | 0%                                 |      |   |  |
| <br>Other  |   |                                    |                    |                     |                   |      |      |      | 0%                                 |      |   |  |
|  |   |                                    |                    |                     |                   |      |      |      | -,-                                |      |   |  |
| <br>Why did you not seek assistance in dealing with distortion or supression? (I %   | 2010  | 2011                               | 2012               | 2013                | 2014              | 2015 | 2016 | 2017 | 2018                               | 2019 | 2021  | 2022   |
| <br>Fear of retribution  |   |                                    |                    |                     |                   |      |      |      | 0%                                 |      |   |  |
| Did not believe anyone would listen Did not believe anything could change  |   |                                    |                    |                     |                   |      |      |      | 0%<br>0%                           |      |   |  |
| Person in question considered "senior" to me   |   |                                    |                    |                     |                   |      |      |      | 0%                                 | NA   | after FY18  |  |
| Didn't know who to go to for help Didn't know about Ombudsman process  |   |                                    |                    |                     |                   |      |      |      | 0%<br>0%                           |      |   |  |
| <br>Other  |   |                                    |                    |                     |                   |      |      |      | 0%                                 |      |   |  |
|  |   |                                    |                    |                     |                   |      |      |      | 0%                                 |      |   |  |
| <br>Why did you not seek assistance in dealing with distortion or supression? (I   |   |                                    |                    |                     |                   |      |      |      |                                    |      |   |  |
| <br>% Fear of retribution  | 2010  | 2011                               | 2012               | 2013                | 2014              | 2015 | 2016 | 2017 | <b>2018</b><br>0%                  | 2019 | 2021  | 2022   |
| Did not believe anyone would listen  |   |                                    |                    |                     |                   |      |      |      | 0%                                 |      |   |  |
| Did not believe anything could change  |   |                                    |                    |                     |                   |      |      |      | 0%                                 |      | - 6 5140  |  |
| Person in question considered "senior" to me Didn't know who to go to for help   |   |                                    |                    |                     |                   |      |      |      | 0%<br>0%                           | NA   | after FY18  |  |
| Didn't know about Ombudsman process  |   |                                    |                    |                     |                   |      |      |      | 0%                                 |      |   |  |
| <br>Other  |   |                                    |                    |                     |                   |      |      |      | 0%                                 |      |   |  |
|  |   |                                    |                    |                     |                   |      |      |      | */-                                |      |   |  |
| <br>Why did you not seek assistance in dealing with distortion or supression? (I   | Rank 7)<br>2010                             | 2011                               | 2012               | 2013                | 2014              | 2015 | 2016 | 2017 | 2018                               | 2019 | 2021  | 2022   |
| <br>Fear of retribution  | 2010  |                                    | 2012               | 2015                |                   | 2015 | 2010 | 2027 | 0%                                 | 2015 |   |  |
| Did not believe anyone would listen  |   |                                    |                    |                     |                   |      |      |      | 0%<br>0%                           |      |   |  |
| Did not believe anything could change  |   |                                    |                    |                     |                   |      |      |      | U 70                               |      |   |  |
| Person in question considered "senior" to me   |   |                                    |                    |                     |                   |      |      |      | 0%                                 | NA   | after FY18  |  |
| Didn't know who to go to for help  |   |                                    |                    |                     |                   |      |      |      | 0%                                 | NA   | after FY18  |  |
|  |   |                                    |                    |                     |                   |      |      |      |                                    | NA   | after FY18  |  |
| Didn't know who to go to for help<br>Didn't know about Ombudsman process   |   |                                    |                    |                     |                   |      |      |      | 0%<br>0%                           | NA   | after FY18  |  |
| Didn't know who to go to for help<br>Didn't know about Ombudsman process   |   |                                    |                    |                     |                   |      |      |      | 0%<br>0%<br>0%                     | NA   | after FY18  |  |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  | 2010  | 2011                               | 2012               | 2012                | 2014              | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%               |      |   | 2022   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021  | 2010  | 2011                               | 2012               | 2013                | 2014              | 2015 | 2016 | 2017 | 0%<br>0%<br>0%                     | 2019 | 2021<br>100%                                      | <i>2022</i> 100%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  % Yes No  | 2010  | 2011                               | 2012               | 2013                | 2014              | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%               |      | 2021<br>100%<br>0%                                | 100%<br>0%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  % Yes   | 2010  | 2011                               | 2012               | 2013                | 2014              | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%               |      | <b>2021</b> 100%                                  | 100%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  % Yes No Total  | 2010  | 2011                               | 2012               | 2013                | 2014              | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%               |      | 2021<br>100%<br>0%                                | 100%<br>0%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  % Yes No  |   |                                    |                    |                     |                   | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%               |      | 2021<br>100%<br>0%                                | 100%<br>0%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  % Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  |   |                                    |                    |                     |                   | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%               |      | 2021<br>100%<br>0%<br>100%                        | 100%<br>0%<br>100%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  % Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce % Yes  | erns to ensu                                | ıre analysis                       | adheres to         | ) ICD 203 pi        | inciples?         |      |      |      | 0%<br>0%<br>0%<br>0%<br>0%         | 2019 | 2021<br>100%<br>0%<br>100%                        | 100%<br>0%<br>100%<br>2022<br>100%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  % Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  | erns to ensu                                | ıre analysis                       | adheres to         | ) ICD 203 pi        | inciples?         |      |      |      | 0%<br>0%<br>0%<br>0%<br>0%         | 2019 | 2021<br>100%<br>0%<br>100%                        | 100%<br>0%<br>100%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  % Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce % Yes No   | erns to ensu                                | ıre analysis                       | adheres to         | ) ICD 203 pi        | inciples?         |      |      |      | 0%<br>0%<br>0%<br>0%<br>0%         | 2019 | 2021<br>100%<br>0%<br>100%                        | 100%<br>0%<br>100%<br>2022<br>100%<br>0%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  % Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce % Yes No Total  New question added in 2021 New question added in 2021  | erns to ens.<br>2010                        | ıre analysis<br>2011               | adheres to<br>2012 | ICD 203 pi<br>2013  | inciples?<br>2014 |      |      |      | 0%<br>0%<br>0%<br>0%<br>0%         | 2019 | 2021<br>100%<br>0%<br>100%                        | 100%<br>0%<br>100%<br>2022<br>100%<br>0%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  What is the primary way in which your IC element/CCMD could better prom   | erns to ensu<br>2010                        | ire analysis<br>2011               | adheres to 2012    | 2013 princip        | inciples?<br>2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>2018 | 2019 | 2021<br>100%<br>0%<br>100%<br>2021<br>90%<br>10%  | 100%<br>0%<br>100%<br>2022<br>100%<br>0%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  What is the primary way in which your IC element/CCMD could better profits  Training on the Analytic Standards  | erns to ens.<br>2010                        | ıre analysis<br>2011               | adheres to<br>2012 | ICD 203 pi<br>2013  | inciples?<br>2014 |      |      |      | 0%<br>0%<br>0%<br>0%               | 2019 | 2021<br>100%<br>0%<br>100%                        | 100%<br>0%<br>100%<br>2022<br>100%<br>0%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  % Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce % Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce % Yes No Total  New question added in 2022 What is the primary way in which your IC element/CCMD could better prom % Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address   | erns to ensu<br>2010                        | ire analysis<br>2011               | adheres to 2012    | 2013 princip        | inciples?<br>2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>2018 | 2019 | 2021<br>100%<br>0%<br>100%<br>2021<br>90%<br>10%  | 2022<br>100%<br>200%<br>2022<br>100%<br>0%<br>100%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  What is the primary way in which your IC element/CCMD could better profits  Training on the Analytic Standards  | erns to ensu<br>2010                        | ire analysis<br>2011               | adheres to 2012    | 2013 princip        | inciples?<br>2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>2018 | 2019 | 2021<br>100%<br>0%<br>100%<br>2021<br>90%<br>10%  | 100%<br>0%<br>100%<br>2022<br>100%<br>0%<br>100%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  % Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce % Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce % Yes No Total  New question added in 2022 What is the primary way in which your IC element/CCMD could better prom % Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices   | erns to ensu<br>2010                        | ire analysis<br>2011               | adheres to 2012    | 2013 princip        | inciples?<br>2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>2018 | 2019 | 2021<br>100%<br>0%<br>100%<br>2021<br>90%<br>10%  | 2022<br>100%<br>100%<br>2022<br>100%<br>100%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2022 What is the primary way in which your IC element/CCMD could better pron  Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices Consistent and transparent product coordination practices Communication, guidance, and strategic messaging about the Analytic  | erns to ensu<br>2010                        | ire analysis<br>2011               | adheres to 2012    | 2013 princip        | inciples?<br>2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>2018 | 2019 | 2021<br>100%<br>0%<br>100%<br>2021<br>90%<br>10%  | 2022<br>100%<br>2022<br>100%<br>0%<br>100%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2022 What is the primary way in which your IC element/CCMD could better pron  Yes Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices Consistent and transparent product coordination practices Communication, guidance, and strategic messaging about the Analytic Standards  | erns to ensu<br>2010                        | ire analysis<br>2011               | adheres to 2012    | 2013 princip        | inciples?<br>2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>2018 | 2019 | 2021<br>100%<br>0%<br>100%<br>2021<br>90%<br>10%  | 2022<br>100%<br>100%<br>2022<br>100%<br>100%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2022 What is the primary way in which your IC element/CCMD could better pron  Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices Consistent and transparent product coordination practices Communication, guidance, and strategic messaging about the Analytic  | erns to ensu<br>2010                        | ire analysis<br>2011               | adheres to 2012    | 2013 princip        | inciples?<br>2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>2018 | 2019 | 2021<br>100%<br>0%<br>100%<br>2021<br>90%<br>10%  | 100%<br>0%<br>100%<br>100%<br>2022<br>100%<br>0%<br>100%<br>11%<br>11%                       |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2022 What is the primary way in which your IC element/CCMD could better pron  Yes Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices  Consistent and transparent product coordination practices Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances   | erns to ensu<br>2010                        | ire analysis<br>2011               | adheres to 2012    | 2013 princip        | inciples?<br>2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>2018 | 2019 | 2021<br>100%<br>0%<br>100%<br>2021<br>90%<br>10%  | 100%<br>0%<br>100%<br>2022<br>100%<br>0%<br>100%<br>111%<br>111%                             |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2022 What is the primary way in which your IC element/CCMD could better prom  Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices  Consistent and transparent product review and feedback practices Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances Other  | erns to ensu<br>2010                        | ire analysis<br>2011               | adheres to 2012    | 2013 princip        | inciples?<br>2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>2018 | 2019 | 2021<br>100%<br>0%<br>100%<br>2021<br>90%<br>10%  | 100%<br>0%<br>100%<br>2022<br>100%<br>0%<br>100%<br>111%<br>11%<br>0%<br>222%<br>22%<br>0%   |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2022 What is the primary way in which your IC element/CCMD could better pron  Yes Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices  Consistent and transparent product coordination practices Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances   | erns to ensu<br>2010                        | ire analysis<br>2011               | adheres to 2012    | 2013 princip        | inciples?<br>2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>2018 | 2019 | 2021<br>100%<br>0%<br>100%<br>2021<br>90%<br>10%  | 2022<br>100%<br>0%<br>1000%<br>2022<br>100%<br>100%<br>110%<br>11                            |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2022 What is the primary way in which your IC element/CCMD could better prom  Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices  Consistent and transparent product review and feedback practices Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances Other  | erns to ensu<br>2010                        | ire analysis<br>2011               | adheres to 2012    | 2013 princip        | inciples?<br>2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>2018 | 2019 | 2021<br>100%<br>0%<br>100%<br>2021<br>90%<br>10%  | 2022<br>100%<br>0%<br>1000%<br>2022<br>100%<br>100%<br>111%<br>11%<br>0%<br>22%<br>22%<br>0% |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce  Yes No Total  New question added in 2022 What is the primary way in which your IC element/CCMD could better pron  Consistent and transparent product review and feedback practices Consistent and transparent product review and feedback practices Consistent and transparent product review and feedback practices Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances Other Total  New question added in 2022 Are you aware of your IC element/CCMD analytic ombuds role and respons | erns to ensu 2010  note analys 2010         | ire analysis 2011 is that adh 2011 | eres to ICD 2012   | 203 princip<br>2013 | oles?             | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>2018       | 2019 | 2021<br>100%<br>0%<br>100%<br>2021<br>90%<br>100% | 2022<br>100%<br>0%<br>1000%<br>2022<br>100%<br>100%<br>110%<br>11                            |
| Didn't know who to go to for help Didn't know about Ombudsman process Other  New question added in 2021 Are you empowered to uphold ICD 203 principles?  % Yes No Total  New question added in 2021 Does your IC element/CCMD encourage raising questions and voicing conce % Yes No Total  New question added in 2022 What is the primary way in which your IC element/CCMD could better pron % Training on the Analytic Standards Promote awareness of the analytic ombuds as a resource to address concerns Consistent and transparent product review and feedback practices  Communication, guidance, and strategic messaging about the Analytic Standards Leadership commitment to preserve objective analysis independent from political consideration Address resource-to-task imbalances Other Total   | erns to ensu<br>2010<br>note analys<br>2010 | ire analysis<br>2011               | adheres to 2012    | 2013 princip        | inciples?<br>2014 | 2015 | 2016 | 2017 | 0%<br>0%<br>0%<br>0%<br>0%<br>2018 | 2019 | 2021<br>100%<br>0%<br>100%<br>2021<br>90%<br>100% | 2022<br>100%<br>0%<br>1000%<br>2022<br>100%<br>100%<br>111%<br>11%<br>0%<br>22%<br>22%<br>0% |

| New question added in 2018   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
|--|---------------------------|-------------|---------------------|-----------------------|--------------------|---------------------|---------------|------|-------|-------------|-------------|
| Question wording changed in 2021  Do you know how to contact your IC element/CCMD analytic ombuds  | sman?                     |             |                     |                       |                    |                     |               |      |       |             |             |
| %  | 2010                      | 2011        | 2012                | 2013                  | 2014               | 2015                | 2016          | 2017 | 2018  | 2019        | 2021        |
| Yes  |                           |             |                     |                       |                    |                     |               |      | 100%  | 67%         | 80%         |
| No<br>Total  |                           |             |                     |                       |                    |                     |               |      | 100%  | 33%<br>100% | 20%<br>100% |
|  |                           |             |                     |                       |                    |                     |               |      | 10070 | 10070       | 10070       |
| New question added in 2022   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Are you aware of the IC Analytic Ombudsman role and responsibilities %   | 2010                      | 2011        | 2012                | 2013                  | 2014               | 2015                | 2016          | 2017 | 2018  | 2019        | 2021        |
| Yes  | ,                         |             |                     |                       |                    |                     |               |      |       |             |             |
| No<br>Total  |                           |             |                     |                       |                    |                     |               |      |       |             |             |
|  |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| New question added in 2022  Do you know how to contact the IC Analytic Ombudsman?  |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| <b>%</b>   | 2010                      | 2011        | 2012                | 2013                  | 2014               | 2015                | 2016          | 2017 | 2018  | 2019        | 2021        |
| Yes<br>No  |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Total  |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Question wording changed in 2022   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| New question added in 2021   |                           |             | . Duc               | la Della Ta           |                    |                     |               |      |       |             |             |
| In terms of effectively upholding ICD 203 principles, how would you ra   | ate your experien 2010    | ce with the | e President<br>2012 | 's Daily Brie<br>2013 | f over the<br>2014 | past year?<br>2015  | 2016          | 2017 | 2018  | 2019        | 2021        |
| Satisfactory   | 2010                      | 2011        | 2012                | 2013                  | 2014               | 2013                | 2010          | 201/ | 2010  | 2013        | 30%         |
| A mixed performance  |                           |             |                     |                       |                    |                     |               |      |       |             | 10%         |
| Unsatisfactory<br>No opinion   |                           |             |                     |                       |                    |                     |               |      |       |             | 0%<br>60%   |
| Total  |                           |             |                     |                       |                    |                     |               |      |       |             | 100%        |
|  |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| New question added in 2022 What was the primary challenge to effectively upholding ICD 203 prin  | cinles in your eyr        | erience wi  | th the Pres         | ident's Dail          | v Brief?           |                     |               |      |       |             |             |
| %  | 2010                      | 2011        | 2012                | 2013                  | 2014               | 2015                | 2016          | 2017 | 2018  | 2019        | 2021        |
| Time constraints   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Levels of review   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Threshold for publication  Pressure to reach consensus, including distorting or suppressing analys   | sis of                    |             |                     |                       |                    |                     |               |      |       |             |             |
| alternatives and/or dissent  |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Pressure to maintain the existing analytic line or status quo on a topic   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Efforts to distort or suppress analysis due to considerations regarding t  | the                       |             |                     |                       |                    |                     |               |      |       |             |             |
| consumer   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Information sharing constraints, including compartmentalization  |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Other<br>Total   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
|  |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Question wording changed in 2022 New question added in 2021  |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| In terms of effectively upholding ICD 203 principles, how would you re   | ate your experien<br>2010 | ce with the | National<br>2012    | Intelligence<br>2013  | Council ov<br>2014 | er the past<br>2015 | year?<br>2016 | 2017 | 2018  | 2019        | 2021        |
| Satisfactory   | -010                      |             |                     |                       |                    |                     |               |      | 2020  | 2023        | 20%         |
| A mixed performance  |                           |             |                     |                       |                    |                     |               |      |       |             | 20%         |
| Unsatisfactory No opinion  |                           |             |                     |                       |                    |                     |               |      |       |             | 0%<br>60%   |
| Total  |                           |             |                     |                       |                    |                     |               |      |       |             | 100%        |
|  |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| New question added in 2022 What was the primary challenge to effectively upholding ICD 203 prin  | nciples in your ext       | erience wi  | th the Nati         | onal Intellia         | ence Cour          | ncil?               |               |      |       |             |             |
|  | 2010                      | 2011        | 2012                | 2013                  | 2014               | 2015                | 2016          | 2017 | 2018  | 2019        | 2021        |
| %  | -                         |             |                     |                       |                    |                     |               |      |       |             |             |
| Time constraints   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Time constraints<br>Levels of review   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Time constraints   | is of                     |             |                     |                       |                    |                     |               |      |       |             |             |
| Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analys alternatives and/or dissent  | is of                     |             |                     |                       |                    |                     |               |      |       |             |             |
| Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analys  | iis of                    |             |                     |                       |                    |                     |               |      |       |             |             |
| Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analys alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding t   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analys alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic  Efforts to distort or suppress analysis due to considerations regarding t consumer   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analys alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic  Efforts to distort or suppress analysis due to considerations regarding t consumer Information sharing constraints, including compartmentalization Other   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analys alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic  Efforts to distort or suppress analysis due to considerations regarding t consumer Information sharing constraints, including compartmentalization   |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analys alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding t consumer Information sharing constraints, including compartmentalization Other Total  Question wording changed in 2022                            |                           |             |                     |                       |                    |                     |               |      |       |             |             |
| Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analys alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding t consumer Information sharing constraints, including compartmentalization Other Total  Question wording changed in 2022 New question added in 2021 | the                       |             |                     |                       |                    |                     |               |      |       |             |             |
| Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analys alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding t consumer Information sharing constraints, including compartmentalization Other Total  Question wording changed in 2022                            | the                       | prepare/su  | upport? 2012        | 2013                  | 2014               | 2015                | 2016          | 2017 | 2018  | 2019        | 2021        |

|  | insure<br>otal   |                                      |                          |                     |             |                   |      |      |   |  |  | 10%  |
|--|--|--------------------------------------|--------------------------|---------------------|-------------|-------------------|------|------|---|--|--|--|
|  | <del></del> -  |                                      |                          |                     |             |                   |      |      |   |  |  | 100/0  |
|  | aw question added in 2021  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
|  | lew question added in 2021<br>low frequently do you have an opportunity to discuss feedback from product i   | review?                              |                          |                     |             |                   |      |      |   |  |  |  |
| %  | 3  | 2010                                 | 2011                     | 2012                | 2013        | 2014              | 2015 | 2016 | 2017  | 2018   | 2019   | 2021   |
|  | lways  |                                      |                          |                     |             |                   |      |      |   |  |  | 50%<br>30%   |
|  | requently<br>ometimes  |                                      |                          |                     |             |                   |      |      |   |  |  | 10%  |
|  | arely  |                                      |                          |                     |             |                   |      |      |   |  |  | 0%   |
|  | lever  |                                      |                          |                     |             |                   |      |      |   |  |  | 0%   |
|  | lot applicable to my work role otal  |                                      |                          |                     |             |                   |      |      |   |  |  | 10%<br>100%  |
| 10   | Juli   |                                      |                          |                     |             |                   |      |      |   |  |  | 100%   |
|  |  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
|  | Luestion wording changed in 2022<br>Luestion responses changed in 2022   |                                      |                          |                     |             |                   |      |      |   |  |  |  |
|  | What is the primary challenge to effective coordination for the analytic produc  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
| %<br>Di  | ifficulty generating attention to the product  | 2010                                 | 2011                     | 2012                | 2013        | 2014              | 2015 | 2016 | 2017  | 2018   | 2019   | 2021   |
|  | ifficulty building or maintaining a network with all pertinent subject   |                                      |                          |                     |             |                   |      |      |   |  |  |  |
|  | natter experts   |                                      |                          |                     |             |                   |      |      |   |  |  | _  |
|  | verlapping roles or "lanes in the road"  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
|  | fforts to distort or suppress the analysis   |                                      |                          |                     |             |                   |      |      |   |  |  |  |
|  | djudicating differering perspectives ressure to reach consensus  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
|  | oformation sharing constraints   |                                      |                          |                     |             |                   |      |      |   |  |  |  |
| Ti   | ime constraints  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
|  | ressure to incorporate input from non-analytic elements  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
|  | lo challenges<br>lot applicable to my work role  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
|  | ither  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
| To   | otal   |                                      | _                        |                     |             |                   |      |      |   |  |  |  |
|  |  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
|  | lew question added in 2021   |                                      |                          |                     |             |                   |      |      |   |  |  |  |
| %  | When considering the analytic product type that you typically prepare, what is   | the prim                             | ary challe               | nge to effe<br>2012 | ctive coord | lination?<br>2014 | 2015 | 2016 | 2017  | 2018   | 2019   | 2021   |
|  | ifficulty generating attention to the product  | 2010                                 | 2011                     | 2012                | 2013        | 2014              | 2013 | 2010 | 2017  | 2018   | 2013   | 0%   |
|  | ifficulty building or maintaining a network with all pertinent subject   |                                      |                          |                     |             |                   |      |      |   |  |  |  |
|  | natter experts   |                                      |                          |                     |             |                   |      |      |   |  |  | 20%  |
|  | Iverlapping roles or "lanes in the road"<br>fforts to distort or suppress the analysis   |                                      |                          |                     |             |                   |      |      |   |  |  | 10%<br>0%  |
|  | ressure to reach consensus   |                                      |                          |                     |             |                   |      |      |   |  |  | 10%  |
| In   | nformation sharing constraints   |                                      |                          |                     |             |                   |      |      |   |  |  | 0%   |
|  | ime constraints  |                                      |                          |                     |             |                   |      |      |   |  |  | 60%  |
|  | ressure to incorporate input from non-analytic elements<br>Ither   |                                      |                          |                     |             |                   |      |      |   |  |  | 0%<br>0%   |
|  | otal   |                                      |                          |                     |             |                   |      |      |   |  |  | 100%   |
|  |  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
| Q  | uestion wording changed in 2018  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
| W  | When thinking through analytic issues and/or preparing analytic products, is co  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
|  | 1  | 2010                                 | 2011                     | 2012                | 2013        | 2014              | 2015 | 2016 | 2017  | 2018   | <b>2019</b><br>100%  | <b>2021</b><br>100%  |
| %  |  |                                      |                          |                     |             |                   |      |      |   |  |  |  |
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| %<br>Ye  | es   |                                      |                          |                     |             |                   |      |      |   |  |  |  |
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| Ye<br>No<br>No   | es<br>lo<br>lot applicable to my work role   |                                      |                          |                     |             |                   |      |      |   |  | 0%<br>0%   | 0%<br>0%   |
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| % Ye No No To  | es to the state of | ublished                             |                          | 2012                | 2013        | 2014              | 2015 | 2016 | <b>2017</b><br>50%                              | <b>2018</b> 20%                                  | 0%<br>0%<br>100%   | 0%<br>0%<br>100%   |
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| New question added in 2021  | the drawer of the second  |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
|---|---|---|----------------------------------|---------------------|----------------------|----------------------------|--------------------|---------------------|-----------------|--------------------|------|---|
| Which of the following is the primary reason t %  | the alternative considerations  | were exclud                                   | led from th                      | ne publishe<br>2012 | d product:           | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 2021  |
| Time constraints  |   | 2010  | 2011                             | 2012                | 2013                 | 2014                       | 2013               | 2010                | 2017            | 2010               | 2015 | 2021  |
| Product template constraints  |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| Perceived to undermine confidence in the anal   |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| Perceived as not relevant or did not add value  | ·   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| Perceived that the consumer would be averse<br>Other  | to alternatives   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| Total   |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
|   |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| New question added in 2021  |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| Which of the following is the primary reason t  | the alternative considerations  | were exclud                                   | led from th                      |                     |                      | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 2021  |
| 76 Time constraints   |   | 2010  | 2011                             | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 2021  |
| Product template constraints It was perceived as not relevant or did not add  | I value to the product  |   |                                  |                     |                      |                            |                    |                     |                 |                    |      | 0%  |
| ·   | •   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      | 0%  |
| It was discouraged or removed by reviewer   |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      | 0%  |
| It was perceived the customer would be averse   | e to inclusion of alternatives  |   |                                  |                     |                      |                            |                    |                     |                 |                    |      | 0%  |
| Total   |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      | 0%  |
|   |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| New question added in 2022  |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| What is the primary challenge to conveying signs %  | gnificant differences in analyt   | c judgments<br>2010                           | and/or di<br>2011                | ssent in the        | e analytic p<br>2013 | roduct typ<br>2014         | e that you<br>2015 | typically p<br>2016 | repare?<br>2017 | 2018               | 2019 | 2021  |
| Pressure to maintain the existing analytic line of  | or status quo on a topic  |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| Perception that the consumer is averse to proc  | ducts conveying differing   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| views Perception that differing views undermine the   | main analytic judgement   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
|   |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| Pressure to reach consensus  Difficulty adjudicating conflicting input  |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| Policies delineating lead, collaboration, and co  | ordination roles  |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| Information sharing constraints, including com  |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| No challenges   |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| Not applicable to my work role  |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
|   |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| Other Total  Ouestion not asked in 2022   |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| Total  Question not asked in 2022  New question added in 2021   |   |   |                                  |                     |                      |                            |                    |                     |                 |                    |      |   |
| Question not asked in 2022  New question added in 2021  In the past year, were you involved in election   | n security-related intelligence   |   | 2011                             | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 2021  |
| Total  Question not asked in 2022  New question added in 2021   | n security-related intelligence   | analysis?<br>2010                             | 2011                             | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | <b>2021</b> 27%   |
| Question not asked in 2022  New question added in 2021  In the past year, were you involved in election  Yes  No  | n security-related intelligence   |   | 2011                             | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 27%<br>73%  |
| Question not asked in 2022  New question added in 2021  In the past year, were you involved in election %  Yes  | n security-related intelligence   |   | 2011                             | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 27%<br>73%  |
| Question not asked in 2022  New question added in 2021  In the past year, were you involved in election  Yes  No  | n security-related intelligence   |   | 2011                             | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 27%<br>73%  |
| Question not asked in 2022  New question added in 2021  In the past year, were you involved in election  Yes  No  Total  Question not asked in 2022  New question added in 2021   |   | 2010  |                                  | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 27%<br>73%  |
| Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in election %  Yes  No  Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in domest   |   | 2010  |                                  | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 27%<br>73%  |
| Question not asked in 2022  New question added in 2021  In the past year, were you involved in election  Yes  No  Total  Question not asked in 2022  New question added in 2021   |   | 2010  | ?                                |                     |                      |                            |                    |                     |                 |                    |      | 27%<br>73%<br>100%<br>2021  |
| Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in election  Yes  No  Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in domest  Yes  No  |   | 2010  | ?                                |                     |                      |                            |                    |                     |                 |                    |      | 27%<br>73%<br>100%<br>2021<br>18%<br>82%  |
| Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in election  Yes  No  Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in domest  Yes  No  Total   |   | 2010  | ?                                |                     |                      |                            |                    |                     |                 |                    |      | 27%<br>73%<br>100%<br>2021<br>18%<br>82%  |
| Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in election  Yes  No  Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in domest  Yes  No  |   | 2010  | ?                                |                     |                      |                            |                    |                     |                 |                    |      | 27%<br>73%<br>100%<br>2021<br>18%<br>82%  |
| Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in election %  Yes  No  Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in domest %  Yes  No  Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in domest %  Yes  No  Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in border   | tic extermism-related intellige   | nce analysis 2010                             | ? 2011                           | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 27%<br>73%<br>100%<br>2021<br>18%<br>82%<br>100%                                |
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| Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in election %  Yes  No  Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in domest %  Yes  No  Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in border %  Yes  Yes  | tic extermism-related intellige   | nce analysis 2010                             | ? 2011                           | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 27%<br>73%<br>100%<br>2021<br>18%<br>82%<br>100%                                |
| Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in election % Yes No Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in domest % Yes No Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in border %  | tic extermism-related intellige   | nce analysis 2010                             | ? 2011                           | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 27% 73% 100% 2021 18% 82% 100% 2021 82% 18%                                     |
| Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in election %  Yes No Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in domest %  Yes No Total  Question not asked in 2022  Question not asked in 2021  In the past year, were you involved in domest %  Question not asked in 2022  New question added in 2021  In the past year, were you involved in border %  Yes No   | tic extermism-related intellige   | nce analysis 2010                             | ? 2011                           | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 27% 73% 100% 2021 18% 82% 100% 2021 82% 18%                                     |
| Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in election %  Yes  No  Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in domest %  Yes  No  Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in border %  Yes  No  Total  Question not asked in 2022  New question added in 2021  In the past year, were you involved in border %  Yes  No  Total  Question not asked in 2022  New question added in 2022  New question added in 2022  New question added in 2021   | tic extermism-related intellige   | nce analysis 2010  nalysis? 2010              | 2011                             | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 27% 73% 100% 2021 18% 82% 100% 2021 82% 18%                                     |
| Question not asked in 2022 New question added in 2021 In the past year, were you involved in election % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in domest % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in border % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in border % Yes No Total  Question not asked in 2022 New question added in 2021 Wew question added in 2021 When considering your most significant exper   | tic extermism-related intellige   | nce analysis 2010  nalysis? 2010  pression of | ?<br>2011<br>2011<br>analysis, w | 2012<br>2012        | 2013<br>2013         | 2014<br>2014<br>was the pr | 2015<br>2015       | 2016<br>2016        | 2017<br>2017    | 2018<br>2018<br>d? | 2019 | 27% 73% 100%  2021 18% 82% 100%  2021 82% 18% 100%                              |
| Question not asked in 2022 New question added in 2021 In the past year, were you involved in election % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in domest % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in border % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in border % Yes No Total  Question not asked in 2022 New question added in 2021 Wey question added in 2021 When considering your most significant expert %  | tic extermism-related intellige   | nce analysis 2010  nalysis? 2010              | 2011                             | 2012                | 2013                 | 2014                       | 2015               | 2016                | 2017            | 2018               | 2019 | 27% 73% 100% 2021 18% 82% 100% 2021 82% 18% 100%                                |
| Question not asked in 2022 New question added in 2021 In the past year, were you involved in election % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in domest % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in border % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in border % Yes No Total  Question not asked in 2022 New question added in 2021 Wew question added in 2021 When considering your most significant exper   | tic extermism-related intellige   | nce analysis 2010  nalysis? 2010  pression of | ?<br>2011<br>2011<br>analysis, w | 2012<br>2012        | 2013<br>2013         | 2014<br>2014<br>was the pr | 2015<br>2015       | 2016<br>2016        | 2017<br>2017    | 2018<br>2018<br>d? | 2019 | 27%<br>73%<br>100%<br>100%<br>2021<br>18%<br>82%<br>2021<br>82%<br>100%<br>100% |
| Question not asked in 2022 New question added in 2021 In the past year, were you involved in election % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in domest % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in domest % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in border % Yes No Total  Question not asked in 2022 New question added in 2021 When considering your most significant exper % Objective Independent of political considerations Timely   | tic extermism-related intellige security-related intelligence a                     | nce analysis 2010  nalysis? 2010  pression of | ?<br>2011<br>2011<br>analysis, w | 2012<br>2012        | 2013<br>2013         | 2014<br>2014<br>was the pr | 2015<br>2015       | 2016<br>2016        | 2017<br>2017    | 2018<br>2018       | 2019 | 27% 73% 100% 2021 18% 82% 100% 2021 18% 2020 0% 0% 0%                           |
| Question not asked in 2022 New question added in 2021 In the past year, were you involved in election % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in domest % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in domest % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in border % Yes No Total  Question not asked in 2022 New question added in 2021 When considering your most significant exper % Objective Independent of political considerations Timely Based on all available sources of intelligence in   | security-related intelligence a   | nce analysis 2010  nalysis? 2010  pression of | ?<br>2011<br>2011<br>analysis, w | 2012<br>2012        | 2013<br>2013         | 2014<br>2014<br>was the pr | 2015<br>2015       | 2016<br>2016        | 2017<br>2017    | 2018<br>2018       | 2019 | 27% 73% 100% 100% 2021 18% 82% 100% 2021 18% 0% 0% 0% 0% 0%                     |
| Question not asked in 2022 New question added in 2021 In the past year, were you involved in election % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in domest % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in domest % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in border % Yes No Total  Question not asked in 2022 New question added in 2021 When considering your most significant exper % Objective Independent of political considerations Timely Based on all available sources of intelligence in Implements and exhibits Analytic Tradecraft St  | security-related intelligence a   | nce analysis 2010  nalysis? 2010  pression of | ?<br>2011<br>2011<br>analysis, w | 2012<br>2012        | 2013<br>2013         | 2014<br>2014<br>was the pr | 2015<br>2015       | 2016<br>2016        | 2017<br>2017    | 2018<br>2018       | 2019 | 27% 73% 100% 2021 18% 82% 100% 2021 18% 100% 2021 2021 0% 0% 0% 0% 0% 0% 0%     |
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| Question not asked in 2022 New question added in 2021 In the past year, were you involved in election % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in domest % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in border % Yes No Total  Question not asked in 2022 New question added in 2021 In the past year, were you involved in border % Yes No Total  Question not asked in 2022 New question added in 2021 When considering your most significant exper % Objective Independent of political considerations Timely Based on all available sources of intelligence in Implements and exhibits Analytic Tradecraft St Other  | security-related intelligence a   | nce analysis 2010  nalysis? 2010  pression of | ?<br>2011<br>2011<br>analysis, w | 2012<br>2012        | 2013<br>2013         | 2014<br>2014<br>was the pr | 2015<br>2015       | 2016<br>2016        | 2017<br>2017    | 2018<br>2018       | 2019 | 27% 73% 100% 2021 18% 82% 100% 2021 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%            |
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| Question not asked in 2022  |      |      |      |      |      |      |      |      |      |      |           |      |
|---|------|------|------|------|------|------|------|------|------|------|-----------|------|
| Did you receive assistance that was effective in resolving the problem? |      |      |      |      |      |      |      |      |      |      |           |      |
| %   | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2021      | 2022 |
| No  |      |      |      |      |      |      |      | 100% | 50%  | 0%   | NIA often | EV40 |
| Yes/Partially   |      |      |      |      |      |      |      | 0%   | 50%  | 0%   | NA after  | F119 |
| Total   |      |      |      |      |      |      |      | 100% | 100% | 0%   |           |      |