Total Population 738

/hich of the following best describes your work role?												
alyst	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 102	2021 93	2022 64
anager of analysts										13	9	5
alytic enabler										12	14	12
ther										3	8	2
otal										130	124	83
IOE										7.80%	8.03%	10.13%
riginal response categories hat is your work role?												
· · · · · · · · · · · · · · · · · · ·	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
lanager of analysts	36	21	43	34	24	183	7	13	12			
nalyst	161	149	297	211	224	34	61	115	103	NA	after FY18	
ther (<i>new in 2017</i>) otal	197	170	340	245	248	217	68	21 149	9 124			
OE .	5.98%	6.59%	3.90%	5.12%	5.07%	5.59%	11.32%	7.17%	8.03%			
estion wording changed in 2021												
ow long have you been involved in analytic work in the IC?												
the F	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ess than 5 years	59 52	48 46	112 87	78 63	71 48	45 44	15 9	18	14 32	18	28 23	13 12
- 9 years) - 19 years		46					23	36 53	32 56	31 53	23 38	12 36
) years or more	86	76	137	104	128	127	20	42	29	28	36	23
tal	197	170	336	245	247	216	67	149	131	130	125	84
estion wording changed in 2021												
uestion responses changed in 2021 the past year, have you experienced distortion and/or suppression of	analysis in vio	lation of IC	D 203?									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
25											8	8
o otal											99 107	67 75
OE											8.76%	10.73%
ew response categories added to the question in 2019												
uring the past year, do you believe that anyone attempted to distort o												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
es es, I suspect but am not sure it has occurred										14	IA after FY1	9
I SUSPECT DUT BILL HOL SUITE IT HAS OCCUITED												
										99	A ditti i i i	
0											- arter 111	
ootal										99	- Control of the cont	
o otal IOE										99 119	in ditti i i	
o tal OE riginal response categories										99 119	in ditti i i	
otal OE riginal response categories uestion wording changed in 2018		husis on whi	ich vou vo	ro working						99 119	in ditti i i	
o tal OE riginal response categories uestion wording changed in 2018						2015	2016	2017	2018	99 119 8.23%		2022
o Stal OE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort o	r surpress anal 2010 184	lysis on whi 2011 154	ich you wer 2012 312	re working: 2013 224	2014 203	2015 173	2016 51	2017 125	2018 102	99 119 8.23%	2021	2022
o tal IOE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort o	2010	2011	2012 312 24	2013	2014 203 29				102 15	99 119 8.23%		2022
o btal IOE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or	2010 184 13 197	2011 154 16 170	312 24 336	2013 224 21 245	2014 203 29 232	173 26 199	51 10 61	125 13 138	102 15 117	99 119 8.23%	2021	2022
to otal MOE Priginal response categories Fuestion wording changed in 2018 Furing the past year, do you believe that anyone attempted to distort o Fuestion to be sesential to be seen the service of	2010 184 13	2011 154 16	2012 312 24	2013 224 21	2014 203 29	173 26	51 10	125 13	102 15	99 119 8.23%	2021	2022
o tal total IOE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort o o os so total	2010 184 13 197	2011 154 16 170	312 24 336	2013 224 21 245	2014 203 29 232	173 26 199	51 10 61	125 13 138	102 15 117	99 119 8.23%	2021	2022
to tal IOE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or the past year of the past year of the past year of your believe that anyone attempted to distort or the past year of your believe that anyone attempted to distort or the past year, do you believe that anyone attempted to distort or the past year.	2010 184 13 197	2011 154 16 170	312 24 336	2013 224 21 245	2014 203 29 232	173 26 199	51 10 61	125 13 138	102 15 117	99 119 8.23%	2021	2022
o batal OE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort o oo os stal OE uestion wording changed in 2021 uestion responses changed in 2021	2010 184 13 197 5.98%	2011 154 16 170	312 24 336	2013 224 21 245	2014 203 29 232	173 26 199	51 10 61	125 13 138	102 15 117	99 119 8.23%	2021	2022
o chal IOE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort o co	2010 184 13 197 5.98%	2011 154 16 170	312 24 336	2013 224 21 245	2014 203 29 232	173 26 199	51 10 61	125 13 138	102 15 117	99 119 8.23%	2021	2022
o btal IOE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or o ses btal IOE uestion wording changed in 2021 uestion responses changed in 2021 ow often did you experience distortion and/or suppression of analysis onstantly (daily)	2010 184 13 197 5.98%	2011 154 16 170 6.59%	312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% 2019	2021 after FY18	
obtatal OE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or obtatal OE uestion wording changed in 2021 uestion wording changed in 2021 ow often did you experience distortion and/or suppression of analysis onstantly (daily) equently (weekly or monthly)	2010 184 13 197 5.98%	2011 154 16 170 6.59%	312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% 2019	2021 after FY18 2021 0 1	2022 2 1
obtal OE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort o obs obs obs obs obs obs obs o	2010 184 13 197 5.98%	2011 154 16 170 6.59%	312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% 2019	2021 after FY18 2021 0 1 1	2022 2 1 2
to tal OE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or to be selected by the past year of the past year. Year of the past year, do you believe that anyone attempted to distort on the past year. Year of the past year, do you believe that anyone attempted to distort on the past year. Year of the past year, do you believe that anyone attempted to distort on the past year. Year of the past year, do you believe that anyone attempted to distort on the past year. Year of the past year, do you believe that anyone attempted to distort on the past year. Year of the past year, do you believe that anyone attempted to distort on the past year. Year of the past year of the past year of the past year. Year of the past year of the past year of the past year of the past year. Year of the past year of the past year of the past year of the past year. Year of the past year of the past year of the past year of the past year. Year of the past year of the past year of the past year of the past year. Year of the past year of the past year of the past year of the past year. Year of the past year of the past year of the past year of the past year. Year of the past year of the past year of the past y	2010 184 13 197 5.98%	2011 154 16 170 6.59%	312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% 2019	2021 after FV18 2021 0 1 1 6	2022 2 1 2 3
original response categories reginal response categories suestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or to be state OE suestion wording changed in 2021 suestion wording changed in 2021 suestion responses changed in 2021 sow often did you experience distortion and/or suppression of analysis sonstantly (daily) sequently (weekly or monthly) cassionally (more than twice but less than monthly) traely (Once or twice)	2010 184 13 197 5.98%	2011 154 16 170 6.59%	312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23%	2021 after FY18 2021 0 1 1 6 8	2022 2 1 2 3 8
obtatal OE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or obtatal OE uestion wording changed in 2021 uestion wording changed in 2021 uestion responses changed in 2021 ow often did you experience distortion and/or suppression of analysis onstantly (daily) equently (weekly or monthly) cassionally (more than twice but less than monthly) arely (Once or twice)	2010 184 13 197 5.98%	2011 154 16 170 6.59%	312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23%	2021 after FY18 2021 0 1 1 6 8	2022 2 1 2 3
o tatal IOE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort o es total IOE uestion wording changed in 2021 uestion responses changed in 2021 ow often did you experience distortion and/or suppression of analysis	2010 184 13 197 5.98%	2011 154 16 170 6.59%	312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23%	2021 after FY18 2021 0 1 1 6 8	2022 2 1 2 3 8
obtatal OE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or obsession to be the past year, do you believe that anyone attempted to distort or obsession to be the past year, do you believe that anyone attempted to distort or obsession to be the past year, do you believe that anyone attempted to distort or obsession to be past year, do you believe that anyone attempted to distort or obsession wording changed in 2021 uestion wording changed in 2021 uestion wording changed in 2021 uestion wording changed in 2021 ow often did you experience distortion and/or suppression of analysis onstantly (daily) equently (weekly or monthly) cassionally (more than twice but less than monthly) arely (Once or twice) otal OE ew response categories added to the question in 2019	2010 184 13 197 5.98%	2011 154 16 170 6.59%	312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23%	2021 after FY18 2021 0 1 1 6 8	2022 2 1 2 3 8
contact DE	2010 184 13 197 5.98% ? 2010	2011 154 16 170 6.59%	2012 312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% 2019 NA	2021 after FY18 2021 0 1 1 6 8 34.46%	2022 2 1 2 3 8 34.46%
obtaid OE riginal response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or obtaid OE uestion wording changed in 2021 uestion wording changed in 2021 uestion responses changed in 2021 ow often did you experience distortion and/or suppression of analysis onstantly (daily) equently (weekly or monthly) ccasionally (more than twice but less than monthly) arely (Once or twice) otal OE ew response categories added to the question in 2019 uestion wording changed in 2019 wer the past year how often did you face distortion or suppression of y	2010 184 13 197 5.98%	2011 154 16 170 6.59%	312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% 2019 NA	2021 after FY18 2021 0 1 1 6 8	2022 2 1 2 3 8
contact of the contac	2010 184 13 197 5.98% ? 2010	2011 154 16 170 6.59%	2012 312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% 2019 NA	2021 after FY18 2021 0 1 1 6 8 34.46%	2022 2 1 2 3 8 34.46%
orbital OE OE OF OF OF OF OF OF OF OF	2010 184 13 197 5.98% ? 2010	2011 154 16 170 6.59%	2012 312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% 2019 NA 2019	2021 after FY18 2021 0 1 1 6 8 34.46%	2022 2 1 2 3 8 34.46%
or tal OE riginal response categories sestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or or sestion wording changed in 2021 sestion wording changed in 2021 sestion wording changed in 2021 sestion responses changed in 2021 sestion wording changed in 2021 sestion wording changed in 2021 casionally (more than twice but less than monthly) rely (Once or twice) tal OE sew response categories added to the question in 2019 sestion wording changed in 2019 rer the past year how often did you face distortion or suppression of your and adily or monthly basis a monthly basis veral times a year (less than 12 but more than 3)	2010 184 13 197 5.98% ? 2010	2011 154 16 170 6.59%	2012 312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% 2019 NA 2019 2019	2021 after FY18 2021 0 1 1 6 8 34.46%	2022 2 1 2 3 8 34.46%
tal OE iginal response categories vestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or	2010 184 13 197 5.98% ? 2010	2011 154 16 170 6.59%	2012 312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% 2019 NA 2019	2021 after FY18 2021 0 1 1 6 8 34.46%	2022 2 1 2 3 8 34.46%
tal DE	2010 184 13 197 5.98% ? 2010	2011 154 16 170 6.59%	2012 312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% 2019 NA 2019 2019 2 1 4 5	2021 after FY18 2021 0 1 1 6 8 34.46%	2022 2 1 2 3 8 34.46%
tal DE iginal response categories restion wording changed in 2018 usestion wording changed in 2018 to be restion wording changed in 2021 restion wording changed in 2021 restion responses changed in 2021 restion wording changed in 2021 rely (Once or twice) tal DE rest response categories added to the question in 2019 restion wording changed in 2019 rest the past year how often did you face distortion or suppression of your addition of the past year how often did you face distortion or suppression of your additions of your past of the past year how often did you face distortion or suppression of your additions of your past of the past year how often did you face distortion or suppression of your past of the past year how often did you face distortion or suppression of your past of the past year how often did you face distortion or suppression of your past of the past year how often did you face distortion or suppression of your past of	2010 184 13 197 5.98% ? 2010	2011 154 16 170 6.59%	2012 312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% 2019 NA 2019 2019 2 1 4 5 5 8	2021 after FY18 2021 0 1 1 6 8 34.46%	2022 2 1 2 3 8 34.46%
tal DE iginal response categories restion wording changed in 2018 rring the past year, do you believe that anyone attempted to distort or s tal DE restion wording changed in 2021 restion wording changed in 2021 restion responses changed in 2021 restion response categories added to the less than monthly) response categories added to the question in 2019 restion wording changed in 2019 restion wordi	2010 184 13 197 5.98% ? 2010	2011 154 16 170 6.59%	2012 312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% NA 2019 2019 2 1 4 5 8 20	2021 after FY18 2021 0 1 1 6 8 34.46%	2022 2 1 2 3 8 34.46%
tal DE	2010 184 13 197 5.98% ? 2010	2011 154 16 170 6.59%	2012 312 24 336 3.95% 2012	2013 224 21 245 5.12% 2013	2014 203 29 232 5.33% 2014	26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	2019 NA 2019 2019 2019 2019 2 1 4 4 5 8 8 20 21.61%	2021 2021 0 1 1 6 8 34.46%	2022 2 1 2 3 8 34.46%
original response categories uestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or or sister that a second the past year, do you believe that anyone attempted to distort or or sister that a second that a	2010 184 13 197 5.98% ? 2010	2011 154 16 170 6.59%	2012 312 24 336 3.95%	2013 224 21 245 5.12%	2014 203 29 232 5.33%	173 26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% NA 2019 2019 2 1 4 5 8 20	2021 after FY18 2021 0 1 1 6 8 34.46%	2022 2 1 2 3 8 34.46%
tal OE iginal response categories sestion wording changed in 2018 uring the past year, do you believe that anyone attempted to distort or is is tal OE sestion wording changed in 2021 sestion wording changed in 2021 sestion responses changed in 2021 sestion wording changed in 2021 sestion wording changed in 2021 sestion wording (more than twice but less than monthly) resply (Once or twice) tal OE sew response categories added to the question in 2019 sestion wording changed in 2019 ser the past year how often did you face distortion or suppression of your analysis several times a year (less than 12 but more than 3) 3 times sece tal OE sew response categories in 2018 sew often do you face distortion/suppression of your analysis?	2010 184 13 197 5.98% ? 2010	2011 154 16 170 6.59%	2012 312 24 336 3.95% 2012	2013 224 21 245 5.12% 2013	2014 203 29 232 5.33% 2014	26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	2018 2018 2018	99 119 8.23% 2019 NA 2019 2 1 4 5 8 2 2 21.61%	2021 0 1 1 6 8 34.46%	2022 2 1 2 3 8 34.46%
or state of the control of the contr	2010 184 13 197 5.98% ? 2010	2011 154 16 170 6.59%	2012 312 24 336 3.95% 2012	2013 224 21 245 5.12% 2013	2014 203 29 232 5.33% 2014	26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	102 15 117 8.31%	99 119 8.23% 2019 NA 2019 2 1 4 5 8 2 2 21.61%	2021 2021 0 1 1 6 8 34.46%	2022 2 1 2 3 8 34.46%
tal DE	2010 184 13 197 5.98% ? 2010	2011 154 16 170 6.59%	2012 312 24 336 3.95% 2012	2013 224 21 245 5.12% 2013	2014 203 29 232 5.33% 2014	26 199 5.94%	51 10 61 12.02%	125 13 138 7.52%	2018 2018 2018	99 119 8.23% 2019 NA 2019 2 1 4 5 8 8 20 21.61%	2021 0 1 1 6 8 34.46%	2022 2 1 2 3 8 34.46%

n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Once	5	5	6	7	4	6	5					
Twice	2	5	6	5	8	8	3		81.0	after FY17		
Three times	1	1	2	1	5	3			NA	arter FY17		
More than three times	5	5	10	8	12	9	2					
Total	13	16	24	21	29	26	10					
New question added in 2022												
When considering your most signficant expeirence with distortion ar	nd/or suppression	of analysis,	which Ana	alytic Stand	ard was pr	imarily viol	lated?					
1	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Analytic Standard A - Objective												2
Analytic Standard B - Independent of political consideration												2
Analytic Standard C - Timely												2

n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Analytic Standard A - Objective												2
Analytic Standard B - Independent of political consideration												2
Analytic Standard C - Timely												2
Analytic Standard D - Based on all available sources of intelligence												
information												0
Anatlyic Standard E - Implements and exhibits Analytic Tradecraft												
Standards												2
Other												0
Total OBJ												8

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
A dictated/predetermined analytic line	2010			2010	2027	2015	2010	2027	2010	2013		1
A changed analytic line absent sufficient sourcing or argumentation												
												0
istorted or suppressed judgements, sourcing, uncertainty, assumptions,												
r confidence language												3
istorted or suppressed analysis of alternativess or dissent												0
iscouraged analysis/production on a particular topic absent sufficient												
asoning												0
elayed, shelved, or recalled analysis absent sufficient reasoning												3
storted or suppressed input to, or comments on, a product												1
formation to which I did not have access changed the analysis												0
nalysis mischaracterized in conveyance to a consumer												0
deliberately distorted product classification												0
Other												0
otal OBJ												8

Question wording changed in 2021												
Question responses changed in 2021												
				ar a recent of								
When considering your most significant experience of distortion and/or sup												
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
My product was not published											3	
The product was deliberately delayed											1	
I was discouraged from writing a product											0	
The anlytic line was dictated to me											0	
The main analytic line was changed without sufficient justification,												
argumentation, and/or sourcing											0	
Judgements, sourcing, and/or confidence levels were mischaracterized or												A after F
removed											2	A arter F
A briefer mischaracterized the assessment/product to a consumer											0	
An internal IC element/CCMD senior mischaracterized the												
assessment/product to other officials											0	

V	My comments or dissent on a product were distorted or suppressed	
		1
C	Other	1
Т	otal OBJ	8

New question added in 2019													
When considering the most signficant instance of distortion or suppression	, what form	did it take	?										
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
My product was not published										2			
I was discouraged from writing a product										1			
My analytic line was dictated to me										2			
The main analytic line of my product was deliberately changed during													
review/coordination										5			
Analytic points, supporting evidence, and/or confidence levels in my													
product were changed during review/coordination										2	NA afte	r FY19	
A briefer either suppressed or misrepresented the analysis										1			
An internal agency senior changed, deleted, or added minor analytic													
points and/or supporting evidence to brief other officials										1			
My comments or dissent on a product were suppressed or distorted													
										2			
Other										4			
Total OBJ										20			

Question wording changed in 2021												
Question responses changed in 2021												
What feedback or explanation did you receive on this matter?												
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
I did not receive feedback or explanation											5	2
The analysis did not meet threshold or priority for publication											0	1
The anlysis did not meet one or more of the analytic tradecraft standards												
											0	1
Dissent or alterantive analysis was not accepted											1	3
Concurrence from a particular component was required for publication												
											0	0

Content was changed or deleted to better meet customer needs Content was changed or deleted because of differeing views from the field											0	0
											0	0
content was changed or deleted because it was too long, complicated, or echnical											0	0
nformation to which I do not have access changed the analysis											0	0
he assessment was policy prescriptive Ither											0 2	0 1
otal OBJ											8	8
New question added in 2019												
What was the primary feedback or explanation given to you during or follow	ving this inc	ident? 2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
was told my product did not meet threshold and/or was not a high enoug	2010	2011	2012	2013	2014	2013	2010	2017	2018	2013	2021	2022
priority for publication was told my logical argumentation was flawed or not convincing										0		
was told the sourcing I relied on was not reliable, complete, or persuasive										U		
enough										0		
was told that dissent was not accepted in this instance because it did not elate to the main analytic line										1		
was told that concurrence from a particular agency or office was required										2		
or publication was told that my analysis was changed or deleted so that the product										2		
would better meet customer needs										2		
was told additional/special compartmented information (which I do not nave access to) refuted or changed my analysis										0 N	IA after FY1	19
was told my assessment was policy prescriptive										0		
was told that my product did not meet appropriate tradecraft standards										0		
was told that my analysis was changed or deleted in response to										_		
policymaker sensitivities was told that my analysis was changed in response to differing views										0		
rom the field										0		
was told that my analysis was too complicated or technical and has to be implified to the point that it was misleading										6		
did not receive any feedback or explanation as to why my product was												
listorted or suppressed Other										4		
otal OBJ										19		
Question responses changed in 2022												
Who was the primary source of your most significant experience with distor					2014	2045	2016	2047	2010	2010	2024	2022
nalyst within my IC element/CCMD	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Janager/supervisor within my IC element/CCMD												
												3
Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive/military officer within my IC element/CCMD												
Reviewer within my IC element/CCMD ienior executive/military officer within my IC element/CCMD ntelligence professional from another IC element/CCMD												3 1 1 3
Reviewer within my IC element/CCMD senior executive/military officer within my IC element/CCMD ntelligence professional from another IC element/CCMD ntelligence professional at an ODNI component (NIC, NIM, PDB, etc.)												3 1 1
Reviewer within my IC element/CCMD ienior executive/military officer within my IC element/CCMD intelligence professional from another IC element/CCMD intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other												3 1 1 3 0
Reviewer within my IC element/CCMD ienior executive/military officer within my IC element/CCMD ntelligence professional from another IC element/CCMD ntelligence professional at an ODNI component (NIC, NIM, PDB, etc.) otal OBJ												3 1 1 3 0
leviewer within my IC element/CCMD enior executive/military officer within my IC element/CCMD ntelligence professional from another IC element/CCMD ntelligence professional at an ODNI component (NIC, NIM, PDB, etc.) other otal OBJ Question wording changed in 2021 Question responses changed in 2021	on and/or si	unpression	of analysis	2								3 1 1 3 0
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suppress information deemed embarassing to the Department, Agency Bureau										0		
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t sure what the motive was her										4 6		
tal OBJ										20		
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otive	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
aintain existing analytic line									1			
ipport views of internal supervisor/management ipport views of internal colleague									4 0			
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upport views of government/policy official or support increase/decrease of resources for operational, military or USG									0			
rogram									1	NA	after FY18	
nintentional									2			
nsure what the motive was ther									2			
o suppress information deemed embarrassing to the Department, Agency									2			
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p prevent policymaker action\response									0 15			
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o support supervisor within your IC element	10	8	8	5	8	12	0	4				
o support IC personnel or management outside your IC element o support government official outside the IC	11 6	11 8	15 8	13 10	13 7	5 5	1 2	6 5				
nm unsure what the motive was			4	2	8	4	3	1		NA after	FY17	
advertent/unintended					4	3	3	3				
o avoid conflicting with an existing analytic line ther	3	1	3	1	7	17 3	5 2	5 6				
otal OBJ	13	16	24	21	29	48	11	19				
uestion wording changed in 2022												
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hy did you not seek assistance in dealing with distortion or supression? (
ear of retribution d not believe anyone would listen d not believe anything could change erson in question considered "senior" to me dn't know who to go to for help dn't know about Ombudsman process ther	2010	2011	2012	2013	2014	2015	2016	2017	0 0 0 0 0 0 0 0 0 1	2019 NA	2021 after FY18	2022
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ining on the Analytic Standards omote awareness of the analytic ombuds as a resource to address ncerns nsistent and transparent product review and feedback practices												14 5
onsistent and transparent product coordination practices mmunication, guidance, and strategic messaging about the Analytic andards												22 3 10
adership commitment to preserve objective analysis independent from litical consideration Idress resource-to-task imbalances her												7 5 8
tal OE												74 10.81%
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es			2012	2013	2014	2013			2010	2013	2021	43

DE												10.65%
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s	2010	2011	2012	2013	2014	2015	2016	2017	2018 54	2019 97	2021 74	2022 37
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tal									62	128	108	43
OE									11.91%	7.88%	8.71%	14.50%
ew question added in 2022												
re you aware of the IC Analytic Ombudsman role and responsibilities?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
es												43
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o you know how to contact the IC Analytic Ombudsman?		****										
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ressure to reach consensus, including distorting or suppressing analysis of												4
Iternatives and/or dissent ressure to maintain the existing analytic line or status quo on a topic												4
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nformation sharing constraints, including compartmentalization												4
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n terms of effectively upholding ICD 203 principles, how would you rate yo								2017	2010	2010	2021	2022
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lore than 5 nsure											17 9	12 1
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w question added in 2021	Surginas tauban											
ow frequently do you have an opportunity to discuss feedback from p	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ways											39	30
equently ometimes											24 20	21 11
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ot applicable to my work role											15	3
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matis the primary thanenge to encetive coordination for the district	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ifficulty generating attention to the product												14
ifficulty building or maintaining a network with all pertinent subject												17
latter experts verlapping roles or "lanes in the road"												9
forts to distort or suppress the analysis												2
djudicating differering perspectives												5
ressure to reach consensus												2
formation sharing constraints me constraints												2 5
ressure to incorporate input from non-analytic elements												0
o challenges												8
ot applicable to my work role												2
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<mark>ew question added in 2021</mark> /hen considering the analytic product type that you typically prepare, '	what is the prin	nary challe	nge to effo	ctive coors	lination?							
mental the second secon	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
ifficulty generating attention to the product											15	
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es 0 NA after F	to otal question not asked in 2022 lew question added in 2021 in the past year, were you involved in domestic extermism-related intelliger es to otal question not asked in 2022 lew question added in 2021 in the past year, were you involved in border security-related intelligence are es to otal question not asked in 2022 lew question added in 2021 in the past year, were you involved in border security-related intelligence are es to otal question not asked in 2022 lew question added in 2021 when considering your most significant experience of distortion and/or sup to biplicative independent of political considerations imely ased on all available sources of intelligence information implements and exhibits Analytic Tradecraft Standards where otal OBJ question not asked in 2022 question wording changed in 2021	nalysis? 2010 pression of 2010	2011 2011 analysis, v 2011	2012 which of the 2012	2013 e following 2013	2014 was the pr 2014	2015 imary Ana 2015	2016 lytic Standa 2016	2017 ard Violated 2017	2018	2019	2021 2 124 2 122 124 2 122 124 2 124 2 2021 0 6 6 1 1 1 0 0 0 8 8	2022 IA after F 2022 IA after F
	tuestion not asked in 2022 lew question added in 2021 In the past year, were you involved in domestic extermism-related intelliger es to total Luestion not asked in 2022 Lew question added in 2021 In the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year. Levestion not asked in 2022 Levestion not asked in 2022 Levestion wording changed in 2021	nalysis? 2010 pression of 2010	2011 2011 analysis, v 2011	2012 which of the 2012	2013 e following 2013	2014 was the pr 2014	2015 imary Ana 2015	2016 lytic Standa 2016	2017 ard Violated 2017	2018	2019	2021 2021 2 122 124 2021 5 119 124 2021 0 6 1 0 0 8	2022 IA after F 2022 IA after F
artially 0	o total question not asked in 2022 ew question added in 2021 In the past year, were you involved in domestic extermism-related intelliger es o o total question not asked in 2022 ew question added in 2021 In the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and the past year, were you involved in border security-related intelligence and year question not asked in 2022 ew question not asked in 2021 puestion not asked in 2022 question not asked in 2022 question not asked in 2022 question wording changed in 2021 past the assistance effective in resolving the issue?	nalysis? 2010 pression of 2010	2011 2011 analysis, v 2011	2012 which of the 2012	2013 e following 2013	2014 was the pr 2014	2015 imary Ana 2015	2016 lytic Standa 2016	2017 ard Violated 2017	2018	2019	2021 2 124 2 122 124 2 124 2 124 2 124 2 124 2 124 2 124 2 124 3 3	2022 IA after F 2022 IA after F

Total											3		
MOE											56.47%		
Question not asked in 2022													
Did you receive assistance that was effective in resolving the problem?													
n	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022	
No	3	3	9	3	6	8	2	6	4	3			
Yes	1	2	5	3	5	0	2	1	0	0	NA after	FY19	
Partially	6	6	5	8	8	5	4	1	4	9			
Total	10	11	19	14	19	13	8	8	8	12			
MOF	30 78%	29 33%	22 19%	25 94%	22 19%	26 94%	34.46%	34 46%	34.46%	28.06%			

Which of the following best describes your work role?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Analyst										78%	75%
Manager of analysts										10%	7%
Analytic enabler										9%	11%
Other Total										2% 100%	100%
Total										100%	100%
Original response categories											
What is your work role?	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Manager of analysts	18%	12%	13%	14%	10%	84%	10%	9%	10%	2013	2021
Analyst	82%	88%	87%	86%	90%	16%	90%	77%	83%	NA	after FY
Other (new in 2017)								14%	7%		
Total	100%	100%	100%	100%	100%	100%	100%	86%	100%		
Question wording changed in 2021											
How long have you been involved in analytic work in the IC?											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Less than 5 years 5 - 9 years	30% 26%	28% 27%	33% 26%	32% 26%	29% 19%	21% 20%	22% 13%	12% 24%	11% 24%	14% 24%	22% 18%
10 - 19 years							34%	36%	43%	41%	30%
20 years or more	44%	45%	41%	42%	52%	59%	30%	28%	22%	22%	29%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Question wording changed in 2021 Question responses changed in 2021											
In the past year, have you experienced distortion and/or suppre											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Yes No											7% 93%
NO Total											100%
New response categories added to the question in 2019 During the past year, do you believe that anyone attempted to c	distort or suppress and	alysis on wh	nich you we	ere working	g in the face	e of persuas	sive eviden	ice which s	upported yo	our origina	al assessi
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Yes										12%	
Yes, I suspect but am not sure it has occurred										5%	NA af
No											
Total										100%	
Original response categories											
	distort or surpress ana	ılysis on wh	ich you we	re working	;?						
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to c	2010	2011	2012	2013	2014	2015	2016	2017	2018		2021
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to o	2010 93%	2011 91%	2012 93%	2013 91%	2014 88%	87%	84%	91%	87%	2019	
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to c % No Yes	2010 93% 7%	2011 91% 9%	2012 93% 7%	2013 91% 9%	2014 88% 13%	87% 13%	84% 16%	91% 9%	87% 13%	2019	
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to o	2010 93%	2011 91%	2012 93%	2013 91%	2014 88%	87%	84%	91%	87%	2019	
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to compare the past year of the past year of the past year of the past year of your believe that anyone attempted to compare the past year. Year of the past year of your past year of your past year of your past year. Year of your past year of your past year of your past year. Year of your past year of your past year. Year year year year year year. Year year year year year year year year. Year year year year year year year year y	2010 93% 7%	2011 91% 9%	2012 93% 7%	2013 91% 9%	2014 88% 13%	87% 13%	84% 16%	91% 9%	87% 13%	2019	
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to c % No Yes Total	2010 93% 7% 100%	2011 91% 9%	2012 93% 7%	2013 91% 9%	2014 88% 13%	87% 13%	84% 16%	91% 9%	87% 13%	2019	
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to compare the past year of the past year. Total Question wording changed in 2021 Question responses changed in 2021	2010 93% 7% 100%	2011 91% 9%	2012 93% 7%	2013 91% 9%	2014 88% 13%	87% 13%	84% 16%	91% 9%	87% 13%	2019	after FY
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year. Yes Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of a second constantly (daily)	2010 93% 7% 100%	2011 91% 9% 100%	93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA	2021
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year. We could be a supplementation of the past year of the past year. Question wording changed in 2021 Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of the past year. Constantly (daily) Frequently (weekly or monthly)	2010 93% 7% 100%	2011 91% 9% 100%	93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA	2021 0% 13%
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to c % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of : % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly)	2010 93% 7% 100%	2011 91% 9% 100%	93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA	2021 0% 13% 13%
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one year. **No Yes** Total **Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of the year. **Constantly (daily) Frequently (weekly or monthly) Cocasionally (more than twice but less than monthly) Rarely (Once or twice)	2010 93% 7% 100%	2011 91% 9% 100%	93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA	2021 0% 13% 13% 75%
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one year. **Constant of the past year, do you believe that anyone attempted to one year. **Question wording changed in 2021 Question wording changed in 2021 How often did you experience distortion and/or suppression of the year. **Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly)	2010 93% 7% 100%	2011 91% 9% 100%	93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA	2021 0% 13% 13% 75%
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one yes Westion responses changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of the year of ye	2010 93% 7% 100%	2011 91% 9% 100%	93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA	2021 0% 13% 75%
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year. Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of a compare the past year. See Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019	2010 93% 7% 100%	2011 91% 9% 100%	93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA	2021 0% 13% 13% 75%
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one year. **No	2010 93% 7% 100% analysis? 2010	2011 91% 9% 100%	2012 93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA	2021 0% 13% 75% 100%
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year. Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of a compare the past year. See Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019	2010 93% 7% 100%	2011 91% 9% 100%	93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA	2021 0% 13% 75% 100%
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one yes What is a second of the past year, do you believe that anyone attempted to one yes Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 Question vertically (adily) Frequently (weekly or monthly) Cocasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppress %	2010 93% 7% 100% analysis? 2010	2011 91% 9% 100%	2012 93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA 2019 2019 10% 5%	2021 0% 13% 75% 100%
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one year. **No	2010 93% 7% 100% analysis? 2010	2011 91% 9% 100%	2012 93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA 2019 2019 10% 5% 20%	2021 0% 13% 13% 75% 100%
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of the year of	2010 93% 7% 100% analysis? 2010	2011 91% 9% 100%	2012 93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA 2019 2019 10% 5% 20% 25%	2021 0% 13% 13% 75% 2021
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one year. **No	2010 93% 7% 100% analysis? 2010	2011 91% 9% 100%	2012 93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA 2019 2019 10% 5% 20%	2021 0% 13% 13% 75% 2021
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one year. We stion responses changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of the year. Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppress the year how often did you face distortion or suppress year. On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total	2010 93% 7% 100% analysis? 2010	2011 91% 9% 100%	2012 93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA 2019 2019 10% 5% 20% 25% 40%	2021 0% 13% 13% 75% 100%
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year of the past year how often did you face distortion or suppress that year how often did you face distortion or suppress the past year how often did you face distortion or suppress the past year how often did you face distortion or suppress the past year how often did you face distortion or suppress the past year how often did you face distortion or suppress the past year how often did you face distortion or suppress the past year how often did you face distortion or suppress the past year how often did you face distortion or suppress the past year how often did you face distortion or suppress the past year how often did you face distortion or suppress the past year how often did you face distortion or suppress the past year how often did you face distortion or suppress the past year how often did you face distortion or suppress year.	2010 93% 7% 100% analysis? 2010	2011 91% 9% 100%	2012 93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 13% 100%	2019 NA 2019 2019 10% 5% 20% 25% 40%	2021 0% 13% 13% 75% 100%
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year, do you believe that anyone attempted to compare the past year wording changed in 2021 Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of the past year wording changed in 2021 Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppression on a monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total New response categories in 2018 How often do you face distortion/suppression of your analysis?	2010 93% 7% 100% analysis? 2010	2011 91% 9% 100%	2012 93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 133% 100% 2018	2019 NA 2019 2019 10% 5% 20% 25% 40%	2021 2021 NA after FY
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to c % No Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of c % Constantly (daily) Frequently (weekly or monthly) Occasionally (more than twice but less than monthly) Rarely (Once or twice) Total New response categories added to the question in 2019 Question wording changed in 2019 Over the past year how often did you face distortion or suppress % On a daily or monthly basis On a monthly basis Several times a year (less than 12 but more than 3) 2 - 3 times Once Total New response categories in 2018 How often do you face distortion/suppression of your analysis? % Constantly (Daily)	2010 93% 7% 100% analysis? 2010	2011 91% 9% 100%	2012 93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	2018 2018 2018	2019 NA 2019 2019 10% 5% 20% 25% 40%	2021 2021 NA after FY
Original response categories Question wording changed in 2018 During the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one of the past year, do you believe that anyone attempted to one yes. Yes Total Question wording changed in 2021 Question responses changed in 2021 How often did you experience distortion and/or suppression of the year of year. New response categories in 2018	2010 93% 7% 100% analysis? 2010	2011 91% 9% 100%	2012 93% 7% 100%	2013 91% 9% 100%	2014 88% 13% 100%	87% 13% 100%	84% 16% 100%	91% 9% 100%	87% 133% 100% 2018	2019 NA 2019 2019 10% 5% 40% 100%	2021 2021 2021 2021

%	n which you 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Once	38%	31%	25%	33%	14%	23%	50%				
Twice	15%	31%	25%	24%	28%	31%	30%		NΔ	after FY17	
Three times	8%	6%	8%	5%	17%	12%	0%				
More than three times Total	38% 100%	31% 100%	42% 100%	38% 100%	41% 100%	35% 100%	20% 100%				
New question added in 2022 When considering your most signficant expeirence with distortion and/or s	sunnression	of analysis	which An	alytic Stand	lard was n	rimarily vio	lated?				
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Analytic Standard A - Objective											
Analytic Standard B - Independent of political consideration Analytic Standard C - Timely											
Analytic Standard D - Based on all available sources of intelligence											
information											
Anatlyic Standard E - Implements and exhibits Analytic Tradecraft											
Standards Other											
Total											
No. of the state o											
New question added in 2022 When considering your most significant experience of distortion and/or su	ppression of	analysis, v	what form	did it take?							
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
A dictated/predetermined analytic line											
A changed analytic line absent sufficient sourcing or argumentation											
Distorted or suppressed judgements, sourcing, uncertainty, assumptions,											
or confidence language											
Distorted or suppressed analysis of alternativess or dissent											
Discouraged analysis/production on a particular topic absent sufficient reasoning											
Delayed, shelved, or recalled analysis absent sufficient reasoning											
Distorted or suppressed input to, or comments on, a product											
Information to which I did not have access changed the analysis											
Analysis mischaracterized in conveyance to a consumer A deliberately distorted product classification											
Other											
Total											
Question wording changed in 2021											
Question responses changed in 2021											
When considering your most significant experience of distortion and/or su											
% My product was not published	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	202 3
The product was deliberately delayed											139
I was discouraged from writing a product											09
The anlytic line was dictated to me											09
The main analytic line was changed without sufficient justification, argumentation, and/or sourcing											09
Judgements, sourcing, and/or confidence levels were mischaracterized or											0,
removed											259
A briefer mischaracterized the assessment/product to a consumer											09
An internal IC element/CCMD senior mischaracterized the assessment/product to other officials											09
My comments or dissent on a product were distorted or suppressed											
											139
Other Total											1009
New question added in 2019	. what form	did it tak	.3								
when considering the most conficent instance of distortion or supercosion	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	202
When considering the $\underline{mostsignficantinstance}$ of distortion or suppression $\%$	2010									10%	
% My product was not published	2010										
% My product was not published I was discouraged from writing a product	2010									5% 10%	
% My product was not published I was discouraged from writing a product My analytic line was dictated to me	2010									10%	
% My product was not published I was discouraged from writing a product	2010	-									
% My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my	2010	-								10% 25%	
% My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination	2010									10% 25% 10%	NA at
% My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis	2010									10% 25%	NA af
% My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis	2010									10% 25% 10%	NA af
% My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic	2010									10% 25% 10% 5% 5%	NA af
% My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted	2010									10% 25% 10% 5% 5%	NA af
% My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials	2010									10% 25% 10% 5% 5%	NA af
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My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021	2010									10% 25% 10% 5% 5% 10% 20%	NA af
My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 Undated the suppose of the sup										10% 25% 10% 5% 5% 10% 20%	
My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? %	2010	2011	2012	2013	2014	2015	2016	2017	2018	10% 25% 10% 5% 5% 10% 20%	2021
My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 Question responses changed in 2021 Undated the suppose of the sup			2012	2013	2014	2015	2016	2017	2018	10% 25% 10% 5% 5% 10% 20%	2021 63% 0%
My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? % I did not receive feedback or explanation			2012	2013	2014	2015	2016	2017	2018	10% 25% 10% 5% 5% 10% 20%	2021 63% 0%
My product was not published I was discouraged from writing a product My analytic line was dictated to me The main analytic line of my product was deliberately changed during review/coordination Analytic points, supporting evidence, and/or confidence levels in my product were changed during review/coordination A briefer either suppressed or misrepresented the analysis An internal agency senior changed, deleted, or added minor analytic points and/or supporting evidence to brief other officials My comments or dissent on a product were suppressed or distorted Other Total Question wording changed in 2021 Question responses changed in 2021 What feedback or explanation did you receive on this matter? 16 Idid not receive feedback or explanation The analysis did not meet threshold or priority for publication			2012	2013	2014	2015	2016	2017	2018	10% 25% 10% 5% 5% 10% 20%	2021

Content was changed or deleted to better meet customer needs Content was changed or deleted because of differeing views from the field											0%	
											0%	0
Content was changed or deleted because it was too long, complicated, or technical											0%	0
Information to which I do not have access changed the analysis The assessment was policy prescriptive											0% 0%	C
Other Total											25% 100%	100
New question added in 2019												
What was the primary feedback or explanation given to you during or follow		dent?										
% I was told my product did not meet threshold and/or was not a high enoug	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	202
priority for publication										0%		
I was told my logical argumentation was flawed or not convincing I was told the sourcing I relied on was not reliable, complete, or persuasive										0%		
enough										0%		
I was told that dissent was not accepted in this instance because it did not relate to the main analytic line										5%		
I was told that concurrence from a particular agency or office was required												
for publication I was told that my analysis was changed or deleted so that the product										11%		
would better meet customer needs										11%		
I was told additional/special compartmented information (which I do not have access to) refuted or changed my analysis										0%	NA afte	r FY19
I was told my assessment was policy prescriptive										0%		
I was told that my product did not meet appropriate tradecraft standards										0%		
I was told that my analysis was changed or deleted in response to												
policymaker sensitivities I was told that my analysis was changed in response to differing views										0%		
from the field										0%		
I was told that my analysis was too complicated or technical and has to be simplified to the point that it was misleading										32%		
I did not receive any feedback or explanation as to why my product was												
distorted or suppressed Other										21% 21%		
Total										100%		
Question responses changed in 2022												
Who was the primary source of your most significant experience with distor	tion and/or s		on of analy	rsis?								
% Analyst within my IC element/CCMD	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	20
Manager/supervisor within my IC element/CCMD												3
Reviewer within my IC element/CCMD Senior executive/military officer within my IC element/CCMD												1
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.)												3
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other												3
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total												3
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021												3
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion					2014	2015	2016	2017	2018	2019	2021	10
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortio % Analyst within my IC element/CCMD	n and/or sup 2010	opression 2011	of analysis	5? 2013	2014	2015	2016	2017	2018	2019	2021 25%	10
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortio % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD					2014	2015	2016	2017	2018	2019	25% 25%	10
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortio % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD					2014	2015	2016	2017	2018	2019	25% 25% 13% 13%	10
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortio % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD					2014	2015	2016	2017	2018	2019	25% 25% 13% 13% 13%	10
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortio % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD					2014	2015	2016	2017	2018	2019	25% 25% 13% 13%	10
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other					2014	2015	2016	2017	2018	2019	25% 25% 13% 13% 13% 0% 13% 0%	100
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total					2014	2015	2016	2017	2018	2019	25% 25% 13% 13% 13% 0% 13%	10
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortio % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019					2014	2015	2016	2017	2018	2019	25% 25% 13% 13% 13% 0% 13% 0%	10
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortio Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source					2014	2015	2016	2017	2018	2019	25% 25% 13% 13% 13% 0% 13% 0%	200 200 NNA after
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortio % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague	2010	2011	2012	2013						2019 0%	25% 25% 13% 13% 13% 0% 13% 0% 100%	100 200 NNA aftt
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source Months of the IC Internal colleague First-level manager	2010	2011	2012	2013						2019	25% 25% 13% 13% 13% 0% 13% 0% 100%	100 200 NNA aftt
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Midi-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs)	2010	2011	2012	2013						2019 0% 10% 5% 20%	25% 25% 13% 13% 13% 0% 13% 0% 100%	100 200 NNA aftt
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortio % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element	2010	2011	2012	2013						2019 0% 10% 5%	25% 25% 13% 13% 13% 0% 13% 0% 100%	200 200 200 200 200 200 200 200 200 200
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortio % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor	2010	2011	2012	2013						2019 0% 10% 5% 20% 15% 5% 35%	25% 25% 13% 13% 0% 13% 0% 100%	200 NNA after
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.)	2010	2011	2012	2013						2019 0% 10% 5% 20% 15% 5%	25% 25% 13% 13% 0% 13% 0% 100%	200 NNA after
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication	2010	2011	2012	2013						2019 0% 10% 5% 20% 15% 5% 35% 5% 0% 5%	25% 25% 13% 13% 0% 13% 0% 100%	200 NNA after
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortio % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SlOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC	2010	2011	2012	2013						2019 0% 10% 5% 20% 15% 5% 35% 0%	25% 25% 13% 13% 0% 13% 0% 100%	200 NNA after
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortio % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other	2010	2011	2012	2013						2019 0% 10% 5% 20% 15% 5% 5% 0%	25% 25% 13% 13% 0% 13% 0% 100%	200 NNA after
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortio % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other	2010	2011	2012	2013						2019 0% 10% 5% 20% 15% 5% 5% 0%	25% 25% 13% 13% 0% 13% 0% 100%	20 NNA afte
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total New response categories in 2018 Source %	2010	2011	2012	2013					2018	2019 0% 10% 5% 20% 15% 5% 5% 0%	25% 25% 13% 13% 0% 13% 0% 100%	20.
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total New response categories in 2018 Source K Internal colleague	2010	2011	2012	2013	2014	2015	2016	2017	2018 2018 2018 7%	2019 0% 10% 5% 20% 15% 5% 5% 0% 100%	25% 25% 13% 13% 0% 13% 0% 100%	20 NA afte
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Senior executive within my IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source Internal colleague First-level manager Mid-level/Senior supervisor within your IC element Non-supervisory internal analyst reviewer (e.g., SIOs) Non-analyst senior within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total New response categories in 2018 Source K Internal colleague	2010	2011	2012	2013	2014	2015	2016	2017	2018 2018 7% 7% 53%	2019 0% 10% 5% 20% 15% 5% 5% 0% 100%	25% 25% 13% 13% 0% 13% 0% 100%	20.
Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) Other Total Question wording changed in 2021 Question responses changed in 2021 Who was the primary source of your most significant experience of distortion % Analyst within my IC element/CCMD Manager/supervisor within my IC element/CCMD Reviewer within my IC element/CCMD Intelligence professional from another IC element/CCMD Intelligence professional at an ODNI component (NIC, NIM, PDB, etc.) US Government official outisde of the IC Other Total New response categories added to the question in 2019 Source % Internal colleague First-level manager Mid-level/Senior supervisor within your IC element IC senior leadership External IC colleague or supervisor DNI element (NIC, NIM, etc.) US government official outside the IC Editor or senior reviewer of an IC publication Other Total New response categories in 2018 Source % Internal colleague First-level manager First-level manager First-level manager	2010	2011	2012	2013	2014	2015	2016	2017	2018 2018 7% 7%	2019 0% 10% 5% 20% 15% 5% 5% 0% 100%	25% 25% 13% 13% 0% 13% 0% 100%	202 202 202 202

US government official outside the IC Other									0% 0%		
									100%		
Original response categories											
Source %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Non-supervisory professional within your IC element	2010	14%	10%	7%	12%	27%	18%	16%	2018	2019	2021
Supervisor within your IC element	32%	29%	25%	21%	38%	31%	36%	42%			
Intelligence professional outside your IC element	37%	43%	38%	54%	40%	38%	36%	32%		NA after	FY17
US government official outside the IC Other	11% 0%	14% 0%	23% 5%	18% 0%	10% 0%	4% 0%	0% 9%	5% 5%			
Question wording changed in 2022											
Question wording changed in 2021											
Question responses changed in 2021 Question design changed in 2021											
In your perception, to what extent were the following factors a	motive for your most s	ignficant ex	perience v	vith distort	tion and/or	suppressio	on of analys	sis?			
Maintain an existing analytic line or status quo on a topic %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Not a factor											50%
Somewhat a factor											13% 38%
A moderate factor An important factor											0%
Unsure											0%
Total											100%
In your perception, to what extent were the following factors a	motive for your most si	ignficant ex	perience v	vith distort	tion and/or	suppressio	on of analys	sis?			
Align to an individual's perspective %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Not a factor											38%
Somewhat a factor A moderate factor											13%
An important factor											25% 25%
Unsure											0%
Total											100%
In your perception, to what extent were the following factors a	motive for your most si	ignficant ex	perience v	vith distort	tion and/or	suppressio	on of analys	sis?			
Support/protect operational equities			-								
% Not a factor	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021 75%
Somewhat a factor											0%
A moderate factor											13%
An important factor											0%
· · · · · ·											13%
Unsure Total											13%
Unsure	motive for your most s	ignficant ex	operience v	vith distort	tion and/or	suppressio	on of analys	sis?			
Unsure Total In your perception, to what extent were the following factors a Support/protect bureaucratic interests									2018	2019	100%
Unsure Total In your perception, to what extent were the following factors a	motive for your most si	ignficant ex	operience v	vith distort	tion and/or 2014	suppression	on of analys 2016	sis? 2017	2018	2019	
Unsure Total In your perception, to what extent were the following factors a Support/protect bureaucratic interests % Not a factor Somewhat a factor									2018	2019	2021 13% 13%
Unsure Total In your perception, to what extent were the following factors a Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor									2018	2019	100% 2021 13% 13% 38%
Unsure Total In your perception, to what extent were the following factors a Support/protect bureaucratic interests Not a factor Somewhat a factor A moderate factor An important factor									2018	2019	100% 2021 13% 13% 38% 25%
Unsure Total In your perception, to what extent were the following factors a Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor									2018	2019	100% 2021 13% 13% 38%
Unsure Total In your perception, to what extent were the following factors a Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	100% 2021 13% 13% 38% 25% 13%
Unsure Total In your perception, to what extent were the following factors a Support/protect bureaucratic interests Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a Provoke or prevent policymaker action or response	2010 motive for your most si	2011	2012 operience v	2013	2014 tion and/or	2015 suppressio	2016 on of analys	2017 sis?			2021 13% 13% 25% 13% 100%
Unsure Total In your perception, to what extent were the following factors a Support/protect bureaucratic interests % Not a factor Somewhat a factor A moderate factor An important factor Unsure Total In your perception, to what extent were the following factors a	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	100% 2021 13% 13% 38% 25% 13%
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To prevent policymaker action or response on a topic Not sure what the motive was Other										0% 20% 30%	
Total										100%	
New response categories in 2018											
Motive											
% Maintain existing analytic line	2010	2011	2012	2013	2014	2015	2016	2017	2018 7%	2019	2021
Support views of internal supervisor/management									27%		
Support views of internal colleague									0%		
Support views of external colleague									20%		
Support views of external management									0%		
Support views of government/policy official To support increase/decrease of resources for operational, military or USi	G								0%		
program	•								7%	NA	after F
Unintentional									13%		
Unsure what the motive was									13%		
Other To suppress information deemed embarrassing to the Department, Agence	CV.								13%		
or Bureau	-y								0%		
To prevent policymaker action\response									0%		
									100%		
Original response categories											
Motive											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	202
To support supervisor within your IC element To support IC personnel or management outside your IC element	77% 85%	50%	33% 63%	24% 62%	28%	25%	0%	21% 32%			
To support government official outside the IC	85% 46%	69% 50%	33%	48%	45% 24%	10% 10%	9% 18%	26%			
I am unsure what the motive was	.0,3	20,0	17%	10%	28%	8%	27%	5%		NA after	FY17
Inadvertent/unintended					14%	6%	27%	16%			
To avoid conflicting with an existing analytic line	23%	C0/	13%	5%	24%	35% 6%	45%	26% 32%			
Other	23%	6%	15%	5%	24%	6%	18%	32%			
Question wording changed in 2022											
Did you seek assistance in dealing with this most signficant experience of	of disortion and 2010	or suppre 2011	ession of an 2012	2013	2014	2015	2016	2017	2018	2019	202
No	2010	2011	2012	2013	2014	2015	2010	2017	2010	2019	202.
Yes											
Question wording changed in 2021 Question responses changed in 2021											
Question responses changed in 2021 Did you seek assistance in dealing with this most signficant experience of					2014	2015	2016	2017	2019	2010	202
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Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in the seek assistance in the seek as seek	2010	2011			2014	2015	2016	2017	2018	2019	639 389 1009
Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with distortion of the seek assi	2010 or suppression?	2011 2011 31%	2012 2012 21%	2013				2017 38%	2018 47%	2019 63%	639 389 1009
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Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with distortion of the seek assi	2010 or suppression? 2010 23%	2011 2011 31%	2012 2012 21%	2013 2013 33%	2014 34%	2015 48%	2016 20%	2017 38%	2018 47%	2019 63%	639 389 1009
Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with distortion of the seek assi	2010 or suppression? 2010 23% 77%	2011 2011 31% 69%	2012 2012 21% 79%	2013 2013 33% 67%	2014 34% 66%	2015 48% 52%	2016 20% 80%	2017 38% 62%	2018 47% 53%	2019 63% 37%	639 389 1009
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Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds?	2010 or suppression? 2010 23% 77% 100%	2011 2011 31% 69% 100%	2012 2012 21% 79% 100%	2013 2013 33% 67% 100%	2014 34% 66% 100%	2015 48% 52% 100%	2016 20% 80% 100%	2017 38% 62% 100%	2018 47% 53% 100%	2019 63% 37% 100%	633 385 1005 2022 NA at
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Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of the seek assistance in dealing with distortion of the seek assistance in dealing with	2010 or suppression? 2010 23% 77% 100%	2011 2011 31% 69% 100%	2012 2012 21% 79% 100%	2013 2013 33% 67% 100%	2014 34% 66% 100%	2015 48% 52% 100%	2016 20% 80% 100%	2017 38% 62% 100%	2018 47% 53% 100%	2019 63% 37% 100%	63° 38° 100° 2022 NA a
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Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of the seek assistance in dealing with this most significant experience of the seek assistance in dealing with distortion of the seek assi	2010 or suppression? 2010 23% 77% 100% 2010	2011 31% 69% 100%	2012 2012 21% 79% 100%	2013 2013 33% 67% 100%	2014 34% 66% 100%	2015 48% 52% 100%	2016 20% 80% 100%	2017 38% 62% 100%	2018 47% 53% 100%	2019 63% 37% 100%	639 389 1009 NA at
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Question responses changed in 2021 Did you seek assistance in dealing with this most significant experience of % No Yes During the past year, did you seek assistance in dealing with distortion of % No Yes (Yes/Partially) Total Question wording changed in 2022 Did you seek assistance from the analytic ombuds? % Yes No Total Question wording changed in 2021 Did you seek assistance from your IC element/CCMD analytic ombudsm % Yes No Total New question added in 2019 Did you go to your IC element's ombudsman for help?	2010 or suppression? 2010 23% 77% 100% 2010 2010	2011 31% 69% 100%	2012 21% 79% 100%	2013 2013 33% 67% 100% 2013	2014 34% 66% 100% 2014	2015 48% 52% 100% 2015	2016 20% 80% 100%	2017 38% 62% 100%	2018 47% 53% 100%	2019 63% 37% 100%	633 3883 1009 2022 NA al
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Concerns regarding rank, tenure, or other power imbalances among individual(s) involved Time constraints/press of business I was dissuaded from seeking assistance Did not know a process exists for addressing the matter Presumed others involved would seek assistance Other Total New question added in 2021 Why did you not seek assistance from your analytic ombudsman? % 2010 Concerns regarding retribution Concerns regarding confidentiality Concerns regarding rank, tenure, or other power imbalances of individual(s) involved Time constraints/press of businsess Kept the issue at the management level Did not believe the analytic ombudsman would help Other Total Question responses changed in 2022 What is the primary reason you did not seek assistance? % 2010 Did not believe anything would change Did not know who to go to for help Concerns regarding rank, tenure, or other power imbalances among individual(s) involved Time constraints/press of business I was dissuaded from seeking assistance Did not know a process exists for addressing the matter Presumed others involved would seek assistance Other Total New response categories added to the question in 2021 Question wording changed in 2021 What is the primary reason you did not seek assistance? % 2010 Did not believe anything would change Did not know a process exists for addressing the matter Presumed others involved would seek assistance Other Total New response categories added to the question in 2021 Question wording changed in 2021 What is the primary reason you did not seek assistance? % 2010 Did not believe anything would change Did not know who to go to for help Concerns regading rank, tenure, or other power imbalances of individual(s) involved Time constraints/press of business Other Total	2013	2012	2013	2014	2015	2016	2017	2018	2019	2021 0% 0% 0% 67% 100% 2021 40% 0%	2022 NA after 2020 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
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What is the primary reason you didn't seek assistance in dealing with the attempted											
% 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 43%	2021	202
Fear of retribution Concerns about the lack of confidentiality									43% 0%		
Did not believe anything would change									43%	NA after	r EV10
Person in question was considered "senior" to me									0%	IVA ditei	11113
Didn't know who to go to for help Other									0% 14%		
Total									100%		
New response categories in 2018 Why did you not seek assistance in dealing with distortion or supression? (Rank 1)											
% 2010	201	2012	2013	2014	2015	2016	2017	2018	2019	2021	202
Fear of retribution								0%			
Did not believe anyone would listen								0%			
Did not believe anything could change Person in question considered "senior" to me								17% 67%	NΔ	after FY18	R
Didn't know who to go to for help								0%		0.10	
Didn't know about Ombudsman process								17%			
Other								0%			
								100%			
Why did you not seek assistance in dealing with distortion or supression? (Rank 2)											
% 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	202
Fear of retribution Did not believe anyone would listen								20% 60%			
Did not believe anything could change								20%			
Person in question considered "senior" to me								0%	NA	after FY18	В
Didn't know who to go to for help								0%			
Didn't know about Ombudsman process Other								0% 0%			
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What did not be a single state of the single s								100%			
Why did you not seek assistance in dealing with distortion or supression? (Rank 3) % 2010	201:	2012	2013	2014	2015	2016	2017	100% 2018	2019	2021	202

Did not believe anyone would listen Did not believe anything could change Person in question considered "senior" to me Didn't know who to go to for help Didn't know about Ombudsman process Other									0% 33% 33% 0% 0%	NA	after FY18	
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Why did you not seek assistance in dealing with distortion or supression? (R: %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution Did not believe anyone would listen Did not believe anything could change									50% 50% 0%			
Person in question considered "senior" to me Didn't know who to go to for help									0% 0%	NA	after FY18	
Didn't know about Ombudsman process Other									0% 0% 100%			
Why did you not seek assistance in dealing with distortion or supression? (Ra	ank 5)											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution Did not believe anyone would listen									0% 0%			
Did not believe anything could change									100%			
Person in question considered "senior" to me									0%	NA	after FY18	
Didn't know who to go to for help Didn't know about Ombudsman process									0% 0%			
Other									0%			
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Why did you not seek assistance in dealing with distortion or supression? (R: %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution	2010			2010		2020	2020		0%			LULL
Did not believe anyone would listen									0%			
Did not believe anything could change									0%		- 6 5	
Person in question considered "senior" to me Didn't know who to go to for help									0% 100%	NA	after FY18	
Didn't know about Ombudsman process									0%			
Other									0%			
									100%			
Why did you not seek assistance in dealing with distortion or supression? (Re	ank 7)											
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
Fear of retribution									0%			
Did not believe anyone would listen									0%			
Did not believe anything could change Person in question considered "senior" to me									0% 0%	NΔ	after FY18	
Didn't know who to go to for help									0%	IV.	uitei i i i i	
Didn't know about Ombudsman process									0%			
Other									100%			
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New question added in 2021									_			
Are you empowered to uphold ICD 203 principles?									100%			
Are you empowered to uphold ICD 203 principles? %	2010	2011	2012	2013	2014	2015	2016	2017	_	2019	2021	2022
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Are you empowered to uphold ICD 203 principles? % Yes No Total						2015	2016	2017	100%	2019	92% 8%	93% 7%
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	Total											
	New question added in 2018											
	Question wording changed in 2021											
	Do you know how to contact your IC element/CCMD analytic ombudsman?	2010	2011	2012	2012	2011	2045	2016	2017	2010	2010	2024
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	Are you aware of the IC Analytic Ombudsman role and responsibilities? %	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
	/es	2010					2015		2017		2015	
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	Do you know how to contact the IC Analytic Ombudsman?											
	%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
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	n terms of effectively upholding ICD 203 principles, how would you rate you											
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	Pressure to maintain the existing analytic line or status quo on a topic											
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F	Efforts to distort or suppress analysis due to considerations regarding the											
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7	Coustion wording changed in 2022 New question added in 2021 n terms of effectively upholding ICD 203 principles, how would you rate you statisfactory A mixed performance Unsatisfactory No opinion Total New question added in 2022 What was the primary challenge to effectively upholding ICD 203 principles What was the primary challenge to effectively upholding ICD 203 principles Time constraints Levels of review Threshold for publication Pressure to reach consensus, including distorting or suppressing analysis of alternatives and/or dissent Pressure to maintain the existing analytic line or status quo on a topic Efforts to distort or suppress analysis due to considerations regarding the consumer Information sharing constraints, including compartmentalization	2010 in your exp	2011 erience wi	2012 th the Nati	2013 onal Intelli	2014 gence Cour	2015	2016				27% 7% 2% 64% 100%
7	Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate you was a constraint or the constraint of the constraint of the constraint of the constraints of the const	2010 in your exp	2011 erience wi	2012 th the Nati	2013 onal Intelli	2014 gence Cour	2015	2016				27% 7% 2% 64% 100%
1	Cuestion wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate you was a common of the common of th	2010 in your exp	2011 erience wi	2012 th the Nati	2013 onal Intelli	2014 gence Cour	2015	2016				27% 7% 2% 64% 100%
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1	Question wording changed in 2022 New question added in 2021 In terms of effectively upholding ICD 203 principles, how would you rate you work of the programment of the principles of the programment of the principles of the programment of t	in your exp 2010	erience wi	2012 th the Nati 2012	2013 onal Intelli	2014 gence Cour	2015	2016				27% 7% 2% 64% 100%
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1	Question wording changed in 2022 New question added in 2021 n terms of effectively upholding ICD 203 principles, how would you rate you was a constraint of the programment of the programment of the principles	in your exp 2010	erience wi 2011	th the Nati	onal Intelli, 2013	2014 gence Cour 2014	2015 ncil? 2015	2016	2017	2018	2019	27% 7% 2% 64% 100%

Total												8% 100%
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New question added in How frequently do you	n 2021 u have an opportunity to discuss feedba	ack from product review?										
%	a nave an opportunity to albeads recall	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Always												37%
Frequently												23%
Sometimes Rarely												19% 8%
Never												0%
Not applicable to my w	ork role											14%
Total												100%
Question wording char												
Question responses ch	nanged in 2022 The properties are to a second in a sec	a analytic product type th	at vou tun	ically prop	ro/summor	+2						
%	lanenge to effective coordination for tr	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Difficulty generating at	tention to the product		-									
	aintaining a network with all pertinent s	subject										
matter experts												
Overlapping roles or "la Efforts to distort or sup												
Adjudicating differering												
Pressure to reach cons												
Information sharing co	nstraints											
Time constraints Pressure to incorporate	e input from non-analytic elements											
No challenges												
Not applicable to my w	vork role											
Other Total												
ıvıaı												
New question added in	n 2021 analytic product type that you typically											
%	analytic product type that you typically	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Difficulty generating at	tention to the product											15%
	aintaining a network with all pertinent s	subject										
matter experts Overlapping roles or "la	anes in the road"											20% 16%
Efforts to distort or sup												3%
Pressure to reach cons												6%
Information sharing co	nstraints											5%
Time constraints	e input from non-analytic elements											18% 2%
Other	e input from non-analytic elements											16%
Total												100%
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% V		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019 96%	2021
Yes No											1%	81% 4%
Not applicable to my w											3%	15%
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Question wording chan When preparing analy % No Yes Total	nged in 2018 tic products, is analysis of alternatives	2010 22% 78%	2011 17% 83%	16% 84%	7% 93%	7% 93%	5% 95%	2% 98%	2% 98%	6% 94%		
Question wording chai When preparing analy % No Yes Total	nged in 2018 tic products, is analysis of alternatives	2010 22% 78% 100%	2011 17% 83% 100%	16% 84%	7% 93%	7% 93%	5% 95%	2% 98%	2% 98%	6% 94%		
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Question wording chan When preparing analy % No Yes Total Question responses ch How often are the resu % Always	nged in 2018 tic products, is analysis of alternatives	2010 22% 78% 100%	2011 17% 83% 100% product?	16% 84% 100%	7% 93% 100%	7% 93% 100%	5% 95% 100%	2% 98% 100%	2% 98% 100%	6% 94% 100%	2019 62%	2021 68%
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Which of the following is the primary reason the alternative consider	rations were exclu	ded from t	he publish	d product	?						
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Time constraints											
Product template constraints											
Perceived to undermine confidence in the analytic judgments Perceived as not relevant or did not add value to the product											
Perceived as not relevant of did not add value to the product Perceived that the consumer would be averse to alternatives											
Other											
Total											
New question added in 2021 Which of the following is the primary reason the alternative consider	rations were exclu	dad from t	ho nublich	nd product?)						
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Time constraints											0%
Product template constraints It was perceived as not relevant or did not add value to the product											100%
											0%
It was discouraged or removed by reviewer											0%
It was perceived the customer would be averse to inclusion of alternat	tives										
Total											100%
New question added in 2022											
What is the primary challenge to conveying significant differences in									2012	2000	200
% Pressure to maintain the existing analytic line or status quo on a topic	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021
Perception that the consumer is averse to products conveying differing views	g										
Perception that differing views undermine the main analytic judgemen	nt										
Pressure to reach consensus											
Difficulty adjudicating conflicting input											
Policies delineating lead, collaboration, and coordination roles Information sharing constraints, including compartmentalization											
No challenges											
Not applicable to my work role											
Other Total											
Question not asked in 2022											
Question not asked in 2022 New question added in 2021 In the past year, were you involved in election security-related intelli	igence analysis?										
New question added in 2021 In the past year, were you involved in election security-related intelli %	igence analysis? 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	
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New question added in 2021 In the past year, were you involved in election security-related intelli % Yes No Total		2011	2012	2013	2014	2015	2016	2017	2018	2019	29 989
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Question not asked in 2022												
Did you receive assistance that was effective in resolving the problem?												
%	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2021	2022
No	30%	27%	47%	21%	32%	62%	25%	75%	50%	25%	NA often	EV40
Yes/Partially	70%	73%	53%	79%	68%	38%	75%	25%	50%	75%	NA after	F119
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%		